May 3, 2018

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OREGON PUBLIC UTILITY COMMISSION
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## RE: Docket No. UW 174 - In the Matter of GOVERNMENT CAMP WATER COMPANY, INC., Request for a General Rate Revision.

Attached for filing are the following exhibits:
UW 174 Exhibit 100_105 Brock and
UW 174 Exhibit 200_207 Muldoon
Included with this filing are six exhibits/work papers.

Is/ Kay Barnes
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# PUBLIC UTILITY COMMISSION OF OREGON 

STAFF EXHIBIT 100

Direct Testimony

May 3, 2017

## INTRODUCTION

## Q. PLEASE STATE YOUR NAME, OCCUPATION, AND BUSINESS ADDRESS.

A. My name is Malia Brock. I am a Utility Analyst in the Telecommunications and Water Division of the Utility Program for the Public Utility Commission of Oregon (Commission). My business address is 201 High Street SE, Suite 100, Salem, Oregon 97301.
Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND WORK EXPERIENCE.
A. My Witness Qualification Statement is found in Exhibit Staff/101.
Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?
A. The purpose of my testimony is to describe the Public Utility Commission of Oregon Staff's (Staff) recommendations regarding Government Camp Water Company, Inc. (GCW or Company) request for a general rate revision in Docket UW 174. In my testimony I will address the following issues:
Issue 1 ----- Staff's Summary Recommendation ..... 3
Issue 2 ----- GCW's Description and Regulatory History ..... 3
Issue 3 ----- Summary of GCW's General Rate Filing ..... 9
Issue 4 ----- Staff's Review of GCW's Filing ..... 17
Issue 5------ Customer Concerns ..... 39
Issue 6 ----- Cost of Capital ..... 41
Issue 7 ----- Rate Spread and Rate Design ..... 43
Table 1 -- Current Rates for Metered Service ..... 12
Table 2 -- Current Rates for Flat Rate Service. ..... 12
Table 3 -- Current Rate for Water Hauling ..... 13
Table 4 -- GCW's Proposed Rates for Metered Service, ..... 13
Table 5 -- GCW's Proposed Rates for Flat Rate Service ..... 13
Table 6 -- GCW'sProposed Rates for Water Hauling ..... 14
Table 7 -- GCW's Proposed Fire Protection Rate ..... 14
Table 8 -- GCW's Proposed Average Bills, Consumption, and Revenue ..... 15
Table 9 -- Billing Records Excerpted from DR 1 ..... 21
Table 10 - Billing Records Excerpted from DR 1 ..... 21
Table 11 - Billing Records Excerpted from DR 58 ..... 25
Table 12 - Recommended Cost of Capital ..... 43
Table 13 - Rate Spread ..... 45
Table 14 - Staff Proposed Metered Rates ..... 48
Table 15-Staff Proposed Flat Rates ..... 48
Table 16 - Staff Proposed Commodity Rate ..... 48
Table 17 - Staff Proposed Water Hauler Rate ..... 49
Table 18 - Staff Proposed Fire Hydrant Rate ..... 49
Table 19 - Staff Proposed Average Bills and Consumption ..... 50
Exhibit 101 ---- Witness Qualification ..... Brock/1-2
Exhibit 102 ---- Revenue Requirement ..... Brock/1
Exhibit 103 ---- Adjustment Summary ..... Brock/1
Exhibit 104 ---- Plant ..... Brock/1-2
Exhibit 105 ---- Data Responses \& Supporting Documentation ..... Brock/1-72
Q. WHO IS TESTIFYING IN THIS DOCKET?
A. I am testifying as the primary and summary Staff witness in UW 174. Mr. Matt Muldoon will provide additional testimony in Staff/200 regarding cost of capital issues.
Q. DID YOU PREPARE EXHIBITS FOR THIS DOCKET?
A. Yes. I prepared Exhibit Staff/101, consisting of two pages, Exhibit Staff/102, consisting of one page, Exhibit Staff/103, consisting of one page, Exhibit Staff/104, consisting of two pages, and Exhibit/Staff 105, consisting of 72 pages.

## ISSUE 1: STAFF'S SUMMARY RECOMMENDATION

## Q. What is Staff's summary recommendation?

A. Staff recommends a revenue requirement of $\$ 173,386$, as compared to GCW's request of $\$ 306,290$, resulting in an annual revenue decrease of $\$ 3,008$ or 1.71 percent below the Company's 2016 Test Year revenues, with an 8.52 percent rate of return on a rate base of $\$ 492,186$. The calculation of Staff's revenue requirement is shown in Exhibit Staff/102.
Q. What are the major issues affecting Staff's summary recommendation?
A. The major reasons for the differences in the positions taken by Staff and the Company include: several unapproved affiliated interest agreements, issues with the Company's accounting and consumption records, substantial changes to salaries and other costs proposed by the Company that have not been established to be reasonable or necessary for providing service. As discussed in more detail below, Staff anticipates that its recommendations may change if the affiliated interest agreements that have yet to be approved are later approved for amounts that are reasonable and consistent with Commission policy.

## ISSUE 2: GCW'S DESCRIPTION AND REGULATORY HISTORY

Q. Please describe Government Camp Water Company, Inc.
A. GCW is a rate and service regulated investor-owned water utility located in Government Camp, Oregon. Government Camp is a small, unincorporated winter resort community located near Mt. Hood. As there is no municipal water system serving this area, GCW is the major water provider and currently
serves 660 water customers. ${ }^{1}$ GCW provides water service to local resorts, Skibowl and Mt. Hood Lodge and Resort, as well as local hotels, restaurants and businesses supporting this resort community. GCW also provides water service to a seasonal residential population and a permanent local population that is estimated to be between 190 and 260 people.

GCW's water source is a captured artesian spring located on federal land supplying an abundance of gravity fed water. ${ }^{2}$ GCW possesses a water right dating back to September of 1908 , which allows 4.5 cubic feet per second (cfs) of water appropriation. ${ }^{3}$

GCW has two storage tanks: one is a 100,000 gallon tank, which was constructed in 1980, and the second is a 250,000 gallon tank, which was installed in 2004 for fire protection. ${ }^{4}$ Neither storage capacity nor pumping capacity has changed since Staff's review in the Company's 2011 rate case.

According to the Company's Testimony in support of its Application, GCW was organized in $1907 .{ }^{5}$ The Utility is an S Corporation. ${ }^{6}$ Maryanne Hill purchased GCW in 1961. On May 12, 2014, Ms. Hill gifted the entire Company to Lesli Ann Bekins by transferring 100 percent of the Company's stock to Ms. Bekins. ${ }^{7}$ Ms. Bekins now identifies herself as the Owner and

[^0]Corporate Secretary of GCW. ${ }^{8}$ Ms. Hill and the Company did not seek Commission approval for this 2014 transaction.
Q. Should Commission approval have been sought for the 2014 transfer of the Company?
A. Yes. The transaction required Commission approval under ORS 757.480.

As the individual that owned, operated, and managed GCW, which includes plant and equipment that is used for the transmission, delivery and furnishing of water to the public, Ms. Hill falls under the definition of "public utility" under ORS 757.005(1)(a). She is therefore subject to ORS 757.480(1), which requires Commission approval before the disposal of any of the following: a public utility's property in excess of $\$ 100,000$ that is necessary and useful, the right to maintain and operate the utility or its property, or the right to perform any service as a public utility. Ms. Hill should have sought Commission approval to dispose of any of the following to Ms. Bekins: Ms. Hill's ownership interest in the Company, her right to maintain and operate the Company and its property, and the right to provide service as a public utility.
Q. Will Commission approval be sought for the 2014 transfer of the

## Company?

A. At this time, it is not clear whether the Company plans to submit an application. Staff's counsel notified GCW that Commission approval was required for this transaction and Staff now awaits an application for approval of the transfer. If GCW does not decide to file an application, Staff will assess its position on the

[^1]legal effect, if any, of the purported disposal the Company, the right to maintain and operate the utility and the Company's property, and the right to provide utility service.
Q. Please provide a summary of GCW's regulatory history.
A. GCW first filed an application with the Commission on May 12, 2000, for an allocation of exclusive territory that was granted in Order No. 02-287. ${ }^{9}$

The Commission asserted rate and service regulation over GCW in Order No. 09-313 on August 12, 2009, and directed the Company to file the appropriate tariffs within 60 days of that order, or no later than

October 12, 2009.10 The Commission granted the Company nine subsequent extensions to allow the Company to file either the tariffs or a rate case application with supporting documentation. On July 14, 2010, GCW filed tariff sheets to become effective October 1, 2010. At its August 24, 2010 public meeting, the Commission found good and sufficient cause to investigate the propriety and reasonableness of the tariffs and suspended the tariffs pending investigation, opening Docket No. UW 145 in Order No. 10-347.11

The rate suspension schedule in UW 145 was extended twice at the request of the parties. The parties to UW 145 (Staff, GCW, and two Interveners) entered into a stipulation settling all of the issues in UW 145 in
${ }^{9}$ In re Government Camp Water Company, Inc., OPUC Docket No. WA 67, Order No. 02-287 (April 22, 2002).
10 In re Government Camp Water Company, Inc., OPUC Docket No. WJ 24, Order No. 09-313 (August 12, 2009).
${ }^{11}$ In re Government Camp Water Company, Inc., OPUC Docket No. UW 145, Order No. 10-347 (September 2, 2010).

July 2011. The Commission adopted that stipulation in Order No. 11-278, issued July 29, 2011. ${ }^{12}$ The Stipulation included a 10 percent rate increase over adjusted test year revenues, with a rate effective date of September 1, 2011. It also allowed GCW the opportunity to earn a 7.41 percent rate of return on a rate base of $\$ 568,068$. The Stipulation allowed GCW to read meters on a yearly basis due to seasonal issues with snow and to bill its customers on a quarterly basis.

The UW 145 Stipulation also included several conditions and requirements for GCW, including the following:
a. Paragraph 12 of the Stipulation required the Company to make a rate filing on or prior to January 2014.
b. Paragraph 9 of the Stipulation required the Company to enter into a three-year meter installation program. The program was "designed to convert all non-metered customers with greater than $3 / 4$ inch service to metered service." In conjunction with this requirement, a plant allowance of $\$ 49,500$ was entered into Plant in UW 145, which effectively allowed the recovery of costs for the metering program in advance.
c. Paragraph 6 of the Stipulation required the Company to charge Miscellaneous Services Charges according to Schedule 6 as set

12 In re Government Camp Water Company, Inc., OPUC Docket No. UW 145, Order No. 11-278 (July 29, 2011).
forth in the tariff sheet designated PUC Oregon No. 1, Original Sheet No. 8.

Additionally, Paragraph 11 of the Stipulation memorialized the fact that during the proceedings in UW 145, the parties to that case became aware of several "metered customer accounts mistakenly identified by their line sizes instead of the meter sizes." In that Paragraph, the parties to the Stipulation acknowledged that these accounts "were inaccurately reported, but agreed to move forward for ratemaking purposes" with the affected customers being "continue[d] to be charged as classified" in the proposal recommended in the Stipulation, with one exception, and with the additional expectation that the "Company will make customer line and meter size corrections in the next rate case."
Q. Did GCW comply with the requirements of the Stipulation that resolved the Company's last rate case?
A. No. The Company did not fulfill the requirements contained in Paragraphs 12, 9, and 6 to the Stipulation that resolved UW 145. Each of these are discussed in more detail below.
Q. Please summarize how certain metered customers are identified by their line sizes, as noted in the UW 145 Stipulation.
A. Staff investigated the Company's billing practices in order to better understand the account inaccuracies referred to in the UW 145 Stipulation and line-versus-meter-size issues with the Company's approach to billing and rate design. To summarize GCW's current practices, the Company indicated in its response to

Data Request (DR) $68{ }^{13}$ that there are 304 individual units on the system that are served by master meter accounts. For master meter accounts, the Company explained that it bills the master meter customer (for instance, a homeowner's association) a monthly base rate based on the size of the line going to each individual unit (as opposed to the size of the master meter) and for total consumption, which is measured through the master meter. GCW does not bill the individual units served by master meters; the master meter customer is its customer. As discussed below in conjunction with Staff's recommended rate design, this results in a billing practice that departs from the application of what Staff has referred to as the standard AWWA factors, which calculates bills for metered customers in relation to the amount of water delivered by the meter size.

## ISSUE 3: SUMMARY OF GCW'S GENERAL RATE FILING

Q. Please describe GCW's request for a general rate revision.
A. The Company filed its request for a general rate increase on

December 29, 2017. GCW proposed an annual revenue increase of $\$ 129,896$ to the Company's 2016 annual revenues, or a 73.64 percent increase, resulting in total annual revenues of $\$ 306,290$. After deducting for operating expenses, the Company's proposed projected revenues would produce a 10 percent rate of return on a rate base of $\$ 558,127$. The Company also proposes changes to its rate structure to move residential and commercial services into the same

[^2]customer class, leaving one customer class for those receiving metered service or and one for those receiving flat-rate service. The Company additionally proposes a water hauler rate based on metered service and a new fire prevention rate to cover the cost of fire hydrants.
Q. Why is the Company requesting the general rate increase?
A. GCW asserts that it requires a rate increase to cover cost increases because current rates do not generate enough revenue to cover the cost of operating the system and give the Company an opportunity to earn a reasonable return on its investment and because capital improvement expenditures need to be updated and included in rate base. ${ }^{14}$ Specific examples of such increased costs highlighted in GCW's application are increases to officer wages, affiliated interest costs, contractor expenses, and to add Construction Work in Progress (CWIP) in plant to replace a service line. GCW proposes to pay $\$ 24,000$ annually to Ms. Hill upon her retirement at the conclusion of this rate case and to increase the $\$ 12,000$ salary for Ms. Bekins as she will assume duties of fulltime CEO following Ms. Hill's retirement. ${ }^{15}$ GCW also proposes a 214 percent increase in amount paid under two affiliated interest leases.
Q. Is Commision approval of these affiliated interest leases necessary?
A. Yes. As discussed later in this testimony, these leases have not yet been approved by the Commission and are now the subject of Docket Nos. UI 398 and UI 399.

[^3]Q. What test year period did the Company use in its filing?
A. The Company used the Test Year period January 1, 2016 through December 31, 2016.
Q. Please describe why a Test Year is necessary.
A. The Commission is charged with setting rates at a level which will allow the utility a reasonable opportunity to earn its authorized rate of return during the period the rates will be in effect. Therefore, Staff's recommendation for rates must estimate both the costs and revenues that will be in effect during that period in order to determine an appropriate revenue requirement for the utility. In determining the revenue requirement appropriate for the rate period, a test year must be utilized as a basis for establishing rates. A historic test year typically involves the use of a past 12-month period (usually the 12-month period immediately preceding the rate case filing) with adjustments for items that are one-time events and those that are known and measurable in the future. A future test year is for a 12-month period that begins after the rate case is filed, and uses utility forecasting and budgeting to derive forwardlooking revenues and expenses over a future 12-month period. In Oregon, water utilities have typically chosen to use an historic test year in Commission proceedings, as GCW has done in this case.
Q. Does the Company propose any adjustments to the Company's Test Year expenses?
A. Yes, the Company made several adjustments to its calendar year 2016 information to reflect changes in costs occurring outside of the Test Year.

Table 1. Current Rates for Metered Service

CURRENT RATES FOR RESIDENTIAL/COMMERCIAL METERED SERVICE

| Line or Meter <br> Size | Metered or <br> Flat | Current Residential <br> Monthly Base or Flat <br> Rate | Residential Consumption <br> Included in Base Rate |  | Consumption Rate per Unit of <br> Measurement |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $3 / 4 "$ or $5 / 8^{\prime \prime}$ | Metered | $\$ 15.86$ | none | Cubic ft | $\$ 1.12$ Per 100 cf of water used |
| $1 "$ | Metered | $\$ 19.82$ | none | Cubic ft | $\$ 1.12$ Per 100 cf of water used |
| $11 / 2^{\prime \prime}$ | Metered | $\$ 24.10$ | none | Cubic ft | $\$ 1.12$ Per 100 cf of water used |
| $2^{\prime \prime}$ | Metered | $\$ 29.81$ | none | Cubic ft | $\$ 1.12$ Per 100 cf of water used |
| $4 "$ | Metered | $\$ 34.88$ | none | Cubic ft | $\$ 1.12$ Per 100 cf of water used |
| $6 "$ | Metered | $\$ 40.43$ | none | Cubic ft | $\$ 1.12$ Per 100 cf of water used |

Table 2. Current Rates for Flat Rate Service
CURRENT FLAT RATES FOR RESIDENTIAL/COMMERCIAL SERVICE

| Line or Meter <br> Size | Metered or Flat | Current Monthly Flat Rate | Consumption Rate per Unit of <br> Measurement |
| :---: | :---: | :---: | :---: |
| $3 / 4 "$ or $5 / 8 "$ | Flat | $\$ 20.75$ | None |
| $1 "$ | Flat | $\$ 24.17$ | None |
| $11 / 2 "$ | Flat | $\$ 28.72$ | None |
| $2 "$ | Flat | $\$ 34.53$ | None |
| $4 "$ | Flat | $\$ 40.07$ | None |
| $6 "$ | Flat | $\$ 45.65$ | None |

[^4]Table 3. Current Rate for Water Hauling
CURRENT RATE FOR WATER HAULING

| Commodity Rate | No. Of Units | Unit |
| :--- | :---: | :---: |
| $\$ 1.12$ per each | 100 | Cubic Feet |

Tables 4, 5, 6, and 7 below illustrate GCW's proposed rates provided in its
Application. ${ }^{17}$
Table 4. GCW's Proposed Rates for Metered Service
PROPOSED RATES
FOR RESIDENTIAL \& COMMERCIAL METERED SERVICE

| Meter Size | Metered | Proposed Residential <br> Monthly Base Rate | Residential Consumption <br> Included in Base Rate |  | Proposed Consumption Rate per <br> Unit of Measurement |
| :---: | :--- | :---: | :--- | :--- | :--- |
| $3 / 4^{\prime \prime}$ or $5 / 8^{\prime \prime}$ | Metered | $\$ 27.56$ | none | Cubic ft | $\$ 1.83$ Per 100 cf of water used |
| $1 "$ | Metered | $\$ 34.44$ | none | Cubic ft | $\$ 1.83$ Per 100 cf of water used |
| $11 / 2^{\prime \prime}$ | Metered | $\$ 41.88$ | none | Cubic ft | $\$ 1.83$ Per 100 cf of water used |
| $2 "$ | Metered | $\$ 51.80$ | none | Cubic ft | $\$ 1.83$ Per 100 cf of water used |
| $4 "$ | Metered | $\$ 60.61$ | none | Cubic ft | $\$ 1.83$ Per 100 cf of water used |
| $6 "$ | Metered | $\$ 70.26$ | none | Cubic ft | $\$ 1.83$ Per 100 cf of water used |

Table 5. GCW's Proposed Rates for Flat Rate Service

| PROPOSED RATES |  |  |  |
| :---: | :---: | :---: | :---: |
| FOR RESIDENTIAL \& COMMERCIAL FLAT RATE SERVICE |  |  |  |
| Line Size | Flat Rate | Proposed Monthly Flat Rate | Consumption Rate |
| $3 / 4^{\prime \prime}$ or $5 / 8^{\prime \prime}$ | Flat | $\$ 36.07$ | None |
| $1 "$ | Flat | $\$ 42.01$ | None |
| $11 / 2^{\prime \prime}$ | Flat | $\$ 49.92$ | None |
| $2^{\prime \prime}$ | Flat | $\$ 60.02$ | None |
| $4^{\prime \prime}$ | Flat | $\$ 69.65$ | None |
| $6^{\prime \prime}$ | Flat | $\$ 79.34$ | None |

[^5]Table 6. GCW's Proposed Rates for Water Hauling
PROPOSED RATE FOR WATER HAULERS

| Commodity Rate | No. Of Units | Unit |
| :--- | :---: | :---: |
| $\$ 1.83$ per each | 100 | Cubic Feet |

Table 7. GCW's Proposed Fire Protection Rate PROPOSED RATE FOR FIRE PROTECTION

| All metered and flat rate customers | Monthly Rate |
| :---: | :---: |
|  | $\$ 0.28$ |

Q. What would average customer bills be under GCW's proposed rates?
A. Table 8 below, which was included by GCW in its Application, ${ }^{18}$ reflects the effect of the Company's proposed rate increase on customer's monthly average bills. Proposed increases by GCW result in the average customer's bill increasing by approximately 74 percent.

Table 8. GCW's Proposed Average Bills, Consumption, and Revenue ${ }^{19}$
FOR RESIDENTIAL \& COMMERCIAL METERED SERVICE

| Customer Class - METERED | Number of <br> Customers | Average <br> Monthly Bill | Average <br> Monthly <br> Consumption <br> $(\mathbf{1 0 0} \mathbf{c f})$ | Total Annual <br> Revenue |
| :--- | :---: | :---: | :---: | :---: |
| Residential/Commercial - 5/8" or 3/4" | 345 | $\$ 31.59$ | 220 | $\$ 130,792.22$ |
| Residential/Commercial - 1" | 19 | $\$ 52.05$ | 962 | $\$ 11,867.57$ |
| Residential/Commercial -11/2" | 5 | $\$ 47.88$ | 328 | $\$ 2,873.04$ |
| Residential/Commercial -2" | 21 | $\$ 111.03$ | 3235 | $\$ 27,980.66$ |
| Residential/Commercial -4" | 2 | $\$ 300.72$ | 13,114 | $\$ 7,217.19$ |
| Residential/Commercial -6" | 1 | $\$ 71.39$ | 62 | $\$ 856.64$ |
| TOTAL | 393 |  |  | $\$ 181,587.32$ |

FOR RESIDENTIAL \& COMMERCIAL FLAT RATE SERVICE

| Customer Class - FLAT | Number of <br> Customers | Average <br> Monthly Bill <br> Mesidential/Commercial - 5/8" or <br> $3 / "$ | 256 | Average <br> Monthly <br> Consumption |
| :--- | :---: | :---: | :---: | :---: |
| Residential/Commercial -1" | $\$ 36.07$ | Total Annual <br> Revenue |  |  |
| Residential/Commercial -1 1/2" | 2 | $\$ 42.01$ | none | $\$ 110,792.96$ |
| Residential/Commercial -2" | 0 | $\$ 49.92$ | none | $\$ 1,008.23$ |
| Residential/Commercial -4" | 9 | $\$ 60.02$ | none | $\$ 6,481.76$ |
| Residential/Commercial -6" | 0 | $\$ 69.65$ | none | $\$ 0$ |
| TOTAL | 0 | $\$ 79.34$ |  | $\$ 0$ |

Q. Does Staff have observations about the Company's proposed rates?
A. Yes. Taking the Company's calculations as true for the purposes of this question, a comparison of the estimated monthly bill averages for the same size metered customers to their corresponding line sized flat rated customer's monthly average bills shows that under the Company's proposed rate

[^6]structure, customers with meter sizes of one, two, and four inches would pay more per month, on average, than customers with one, two, and four inch line sizes that receive flat rate service. For instance, a two inch metered customer would have an estimated average monthly bill of $\$ 111.03$ per month, while the flat-rated two inch customer would have a static monthly bill of $\$ 60.02$ per month. This inverse relationship between metered and flat-rated bills for the same size service is inconsistent with the cost recovery goals that rates are typically designed to accomplish. Overall rates are designed to recover a company's cost of providing service. For metered customers, those costs are recovered through both a base rate that does not vary month to month and a commodity rate that varies with usage. In total, those rates are designed to recover the company's cost of providing service to the customer. In comparison, flat-rated customers pay one charge per month that should also accomplish that same cost recovery goal. To accomplish that goal, the single flat-rate charge must be large enough to recover costs that are recovered through both the base rate and commodity charge for metered customers. Based on the average bill information provided by Government Camp for metered customers, the flat-rate customer's bill would not provide the same level of cost recovery as would the metered customer's bill, assuming there is similar consumption by both metered and flat-rate customers.

## ISSUE 4: STAFF'S REVIEW OF GCWS FILING

Q. Please describe Staff's investigation into GCW's request for a general rate increase.
A. Staff's investigation and analysis of GCW's general rate case filing included a comprehensive examination of the Company's revenues, expenses, proposed adjustments, capital improvements, system capacity, utility plant, accumulated depreciation and expense, GCW's Master Plan, quality of service, consumer complaints, Contribution in Aid of Construction (CIAC), and GCW's internal billing and consumption records. Further, Staff reviewed rate base, rate design, the cost of capital, and the sources and status of GCW's debt. Staff also identified several affiliated interest issues necessitating additional filings by the Company. Staff has issued more than ninety five data requests to the Company and reviewed GCW's replies throughout the investigation. Staff appreciates the Company's cooperation in this rate case.
Q. What major specific issues did Staff investigate?
A. Specific issues included:
a) Rate structure, including making progress toward use of standard factors to design rates that increase in relation to meter size;
b) Consumption and billing data;
c) The proposed full-time CEO salary;
d) The proposed unfunded pension;
e) Increased contractor expenses;
f) Transportation expenses;
g) Plant additions and adjustments;
h) Status of proposed Construction Work in Progress
i) Expenses associated with potential affiliated interests;
j) Compliance with the terms of the UW 145 Stipulation;
k) Status and maturity of the Company's debt, including the water tank loan, which has no written agreement, with a reported December 2016 balance of \$204,020;
I) Customer billing and service complaints;
m) The disposal of the Company in 2014 without Commission approval (discussed above);

## Q. Please describe Staff's approach to developing a rate structure.

A. As GCW's customers are billed a mixture of metered and flat rates, Staff reviewed the past rate design adopted in UW 145 as well as customer billing records to assess the Company's proposal and develop a recommendation that is fair and equitable across GCW's customer base. Water rates are typically designed such that customers with larger meter sizes pay higher base rates than those with smaller meters. This is because "the safe operating flow, or capacity, of a particular size of meter is essentially the limiting factor in terms of the demand that can be exerted on the water system through the meter." ${ }^{20}$ Furthermore, "the potential demand or capacity requirements placed on the

[^7]water system...is generally an accepted basis for determining the level of charge applicable to the customer."21 As such, Staff often utilizes a standard set of factors for determining the appropriate relative differences in base rates for different meter sizes. ${ }^{22}$ For example, the standard factor for a $5 / 8^{\prime \prime}$ base rate is 1 and the standard factor for a 1 " base rate is 2.5 , which means that a customer with a 1 " meter would typically pay a base rate that is approximately 2.5 times that of a customer with a $5 / 8$ " meter. Staff employed factors that increase based on the meter size to reduce the subsidies that may result from the current rate structure as progress is made toward applying the standard factors. I also concluded that it is advisable, as the parties agreed to do in concluding UW 145, to correct distortions in the Company's current approach to billing that stem from the Company's use of line sizes for some individual end users to calculate the bills sent to master meter customers that use meters of different sizes than the line sizes serving the end users. This practice inflated the appearance of the number of actual metered customers, which is normally determined solely by the number of meters placed in the field. It also reduced Staff's ability to gradually move toward the standard factors discussed above.
Q. Please summarize Staff's review of GCW's current customer billings and explain issues raised by GCW's billing data.
A. Yes. After reviewing the Company's billing and consumption records, I identified three general kinds of issues: billings that appear to be inconsistent
${ }^{21} 1 \mathrm{ld}$.
${ }^{22}$ See In re Crooked River Ranch Water Co., Docket No. UW 162, Exhibit Staff/100 Hari/30, lines 18-19, filed Feb. 4, 2015.
with GCW's tariffs; apparent or potential irregularities in certain accounts' consumption as reported by the Company; and miscalculations involving consumption-based billing.
Q. Please describe the billings that appear inconsistent with GCW's tariffs.
A. Certain charges in the Company's billing records appear to be inconsistent with the Company's current tariffs and Paragraph 6 of the Stipulation in UW 145. Table 9 below depicts excerpted billing records from the Company's response to DR 1 to show that it charged a $\$ 25$ New Account Setup Fee that is not listed in GCW's existing Miscellaneous Tariff, Schedule No. 6. Additionally, Connection Charges for New Service that are tariffed "at cost" in the Company's current Miscellaneous Schedule No. 6 appear instead to have been billed at a flat rate of $\$ 450$.

Table 9. Billing Records Excerpted from DR $1^{23}$


Additionally, as shown in the Company's response to DR $80^{24}$ and Table
10 of excerpted records from the Company's response to DR 1, the Company
appears to be billing a metered hydrant rate for snow making activities that is not included in its tariffs.

Table 10. Billing Records Excerpted from DR $1^{25}$

| Date 7 | Num | Item | T | Item Description | $\checkmark$ | Account | $\checkmark$ | Split | $\square$ | Qty 7 | Credit ${ }^{\text {P }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01/01/2016 | 12-6279 | MH4" |  | Quarterly base rate |  | 461.2 Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 104.64 |
| 01/01/2016 | 12-6306 | MH 2" |  | Quarterly base rate |  | 461.2 - Commercial Metered |  | 141 - Accounts Receivable |  | 1.00 | 89.43 |
| 02/08/2016 | 12-6360 | MH |  | Quarterly base rate |  | 461.7 - Metered Hydrant Sales |  | 141 - Accounts Receivable |  | 1.00 | 2,392.43 |
| 04/01/2016 | 12-6649 | MH4" |  | Quarterly base rate |  | 461.2 Commercial Metered |  | 141 - Accounts Receivable |  | 1.00 | 104.64 |
| 04/01/2016 | 12-6676 | MH 2" |  | Quarterly base rate |  | 461.2 Commercial Metered |  | 141 - Accounts Receivable |  | 1.00 | 89.43 |
| 07/01/2016 | 12-7016 | MH4" |  | Quarterly base rate |  | 461.2 Commercial Metered |  | 141 - Accounts Receivable |  | 1.00 | 104.64 |
| 07/01/2016 | 12-7044 | MH 2" |  | Quarterly base rate |  | 461.2 - Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 89.43 |
| 10/01/2016 | 12-7390 | MH4" |  | Quarterly base rate |  | 461.2 Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 104.64 |
| 10/01/2016 | 12-7418 | MH2" |  | Quarterly base rate |  | 461.2 Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 89.43 |

[^8]Q. Please describe the apparent or potential irregularities in certain accounts' consumption.
A. My review of customer billing records revealed that certain accounts' consumption was either missing or appeared unusually low, particularly when considered in relation to the size of the meter providing the service. One example is a local inn served by the largest meter size (and the only customer with a six inch meter), which was billed only $\$ 2.46$ for consumption during the entire test year. Per the Company's response to DR 82, ${ }^{26}$ the six inch meter provides only fire suppression service to the local inn and usage would only occur in the event of a fire. I have been unable to find another billing record that appears to serve the inn, as the six inch meter appears to be the only meter serving this customer in the records provided by the Company. In a data request that was outstanding at the time this testimony was finalized, Staff asked the Company to clarify whether it provides water service to the inn. If it does provide such service, I will recommend in a later round of testimony that the consumption figures in the rate model that I recommend to the Commission be updated to reflect the inn's total annual consumption; this may change the recommended rates.

In another example, in the Company's response to DR $91^{27}$ regarding missing consumption for a resort, the Company responded that the resort did not pay for 2016 consumption until 2017. As the Company's response did not

[^9]indicate the amount of revenues that was not collected in 2016 for consumption, the effect on revenues in the test year is not known at this time. Once that consumption amount is known, I will recommend that the consumption figures in the rate model that I recommend to the Commission be updated to reflect the correct consumption; this may change the recommended rates.

Additionally, the Company's response to a similar question for another resort in DR $87^{28}$ indicated the Company found a billing error due to a change of billing that resulted in the resort not having been billed for two quarters of consumption in 2016. It appears this consumption information was also missing from the billing records provided in DR's 1 and 58 .

## Q. Did Staff identify issues with GCW's overall consumption figures?

A. Yes. Staff was unable to match the total annual consumption provided by the Company page 11 of the Application of $2,281,122$ cf with the billing record data provided in response to DR 1 and DR 58. When Staff sorted the billing records by meter size, the data provided for several metered customers were missing either the corresponding billing record for the base rate or consumption. These inconsistencies made it difficult to rely on the Company's data when designing rates. In order to develop and recommend a rate structure going forward, I therefore used information provided in response to DR $93,{ }^{29}$ which provided the actual number of meters, the actual meter sizes, and the corresponding

[^10]consumption record in the meter readings, which totaled $2,507,585 \mathrm{cf}$ in annual consumption.
Q. Please describe the apparent miscalculations in consumption-based billing.
A. Staff noted several apparent mistakes in the amount billed in relation to the amount of consumption measured. Table 11 below, excerpted from the billing records provided in response to DR 58, shows several anomalies in the amounts billed to customers when considered in light of the consumption amounts indicated. The Company's excerpted responses are shown in the seven columns on the left; the results of my analysis are shown in the two columns on the right, highlighted in yellow. The first column in yellow shows my computations of the consumption by converting cf into billing units (100 cf equals one billing unit) by dividing by 100 , then multiplying by the rate of $\$ 1.12$. The second column in yellow provides the comparison to the dollar figure billed to Staff's computation of what the billed amount have been.

Table 11. Billing Records Excerpted from DR $58^{30}$

| Date | Num | Item | \| Item Description | Qty | Debit ${ }^{-}$ | Credit ${ }^{\text {P }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01/01/2016 | 12-6294 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 157.00 |  | 6.94 |
| 04/01/2016 | 12-6664 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 157.00 |  | 6.94 |
| 07/01/2016 | 12-7032 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 157.00 |  | 6.94 |
| 10/01/2016 | 12-7406 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 203.50 |  | 9.00 |
| 01/01/2016 | 12-6298 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 620.00 |  | 3.84 |
| 04/01/2016 | 12-6668 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 620.00 |  | 3.84 |
| 07/01/2016 | 12-7036 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 620.00 |  | 3.84 |
| 01/01/2016 | 12-6113 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 1,485.25 |  | 35.47 |
| 04/01/2016 | 12-6481 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 1,485.25 |  | 35.47 |
| 07/01/2016 | 12-6848 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 1,485.25 |  | 35.47 |
| 10/01/2016 | 12-7221 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 487.00 |  | 11.63 |
| 01/01/2016 | 12-6165 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 856.75 |  | 15.98 |
| 04/01/2016 | 12-6534 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 856.75 |  | 15.98 |
| 07/01/2016 | 12-6901 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 856.75 |  | 15.98 |
| 10/01/2016 | 12-7274 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 769.00 |  | 14.34 |


| Staff Check | Difference |
| :---: | :---: |
| $\$ 1.76$ | $-\$ 5.18$ |
| $\$ 1.76$ | $-\$ 5.18$ |
| $\$ 1.76$ | $-\$ 5.18$ |
| $\$ 2.28$ | $-\$ 6.72$ |
| $\$ 6.94$ | $\$ 3.10$ |
| $\$ 6.94$ | $\$ 3.10$ |
| $\$ 6.94$ | $\$ 3.10$ |
| $\$ 16.63$ | $-\$ 18.84$ |
| $\$ 16.63$ | $-\$ 18.84$ |
| $\$ 16.63$ | $-\$ 18.84$ |
| $\$ 5.45$ | $-\$ 6.18$ |
| $\$ 9.60$ | $-\$ 6.38$ |
| $\$ 9.60$ | $-\$ 6.38$ |
| $\$ 9.60$ | $-\$ 6.38$ |
| $\$ 8.61$ | $-\$ 5.73$ |

Q. Please discuss Staff's proposed adjustments to GCW's expenses.
A. Staff adjusted several expense accounts by eliminating the expense, normalizing the expense, transferring expenses from one account to another, or amortizing expenses over the appropriate periods. All of Staff's adjustments are shown in Exhibit Staff /103. The following is a brief explanation of the adjustments that I recommend.

## Account 603, Salaries and Wages

Staff reviewed the proposed salary increase and new retirement payment for the Company's officers. Ms. Bekins will assume Ms. Hill's duties in addition to her own upon the retirement of Ms. Hill at the end of this rate case. GCW proposes to pay Ms. Bekins an annual CEO's salary of $\$ 56,782$ plus the associated payroll taxes as full-time, 40 hour week, employment.

[^11]As an initial matter, the Company has not applied for Commission approval of an affiliated interest (AI) agreement for Ms. Bekins. Commission precedent requires AI agreements to be filed for owner salaries. ${ }^{31}$ The Company conceded this requirement in its response to DR 9, ${ }^{32}$ but has not yet filed an AI agreement for Ms. Bekin's salary. Staff encourages GCW to file an affiliated interest application related to Ms. Bekins' salary as soon as possible. Failure to do so may result in Staff recommending disallowance of Ms. Bekins' entire salary in subsequent rounds of testimony.

Staff notes that the amount approved in UW 145 for Ms. Bekins' salary was $\$ 9,600$. Correspondingly, for the purposes of the rates recommended today, Staff has removed any proposed increase to Ms. Bekins' salary above that amount due to the lack of filing or approval of affiliated interest, resulting in a downward adjustment of $\$ 47,182$ in this salary expense. In a future round of testimony, Staff would expect to support an adjustment to this amount if the Company files, and the Commission approves, an AI agreement reflecting a different and reasonable amount for this salary expense.

[^12]
## Account 604, Employee Pension \& Benefits

GCW proposes to convert Ms. Hill's current salary to form an unfunded annual retirement payment to Ms. Hill. Staff removed the proposed unfunded retirement payment to Ms. Hill citing it as an imprudent expense that is not a reasonable expense for current customers to pay for. This resulted in a downward adjustment of $\$ 24,000$. Also, while it does not appear to be the best reading of the Company's application, to the extent that the Company intended to convey that this is a past obligation incurred by the Company, including this amount in current rates may additionally be illegal as retroactive ratemaking.

## Account 611, Telephone/Communications

In the Company's response to DR $14,{ }^{33}$ the Company indicated that $\$ 420$ had inadvertently been entered twice into expenses. Accordingly, Staff proposes a downward adjustment of $\$ 420$ from this account.

## Account 639, Contract Services-Other

This account registered a large increase in comparison to the amount approved in UW 145 due primarily to the Company entering into a new water operator contract on April 20, 2015. In the Company's response to DR 31, ${ }^{34}$ the Company supplied a copy of the contract that itemizes the increased amount of duties the water operator performs. Staff adjusted this account, after considering the Company's response to DR $42,{ }^{35}$ by applying a three year average for capitalized labor charges, which is reflected in Staff's downward

[^13]adjustment of $\$ 25,869$, reducing this account to $\$ 24,090$. The adjusted amount of $\$ 24,090$ (which does not include an additional $\$ 814$ in Contract ServicesLabor) represents a 1,032 percent increase over the $\$ 2,128$ contracted labor expense that was recognized in rates in UW 145. Staff's proposal of no adjustment to this account at this stage of the proceeding reflects the offsetting effect of the proposed change to Ms. Bekins' proposed salary. If the Commission approves a significant change to Ms. Bekins' salary in conjunction with an approval of any forthcoming AI contract that may be filed, Staff may revisit the decision to not recommend an adjustment here, in light of the fact that the water operator contract reflects overlapping duties with Ms. Bekins.

## Account 641, Rental of Building/Real Property

GCW proposed an increase in this affiliated interest costs from the $\$ 7,000$ approved in UW 145 to $\$ 22,000$, citing lease increases for office space located in Ms. Hill's residence and increases for a separate affiliated interest lease to reimburse Ms. Bekins for the Company's use of a storage barn and lot. In the Company's response to DR 9,36 the Company conceded that that Commission approval of new AI Contracts are necessary for these leases. As of March 30, 2018, the Company has now filed these agreements in Docket Nos. UI 398 and UI 399. Pending the Commission's review and approval of these new AI agreements, Staff has removed the proposed increases in affiliated interest costs, resulting in a downward adjustment of $\$ 15,000$. In a future round of testimony, Staff would expect to support an adjustment to this amount if the

[^14]Commission approves Al agreements reflecting a different and reasonable amount for these expenses.

## Account 650, Transportation

GCW included expenses for contractor's mileage as well as gas credit card and repair expenses for a 2004 Buick Rainier. In the Company's DR responses to Staff in DR 28, 29 and 70, ${ }^{37}$ the Company indicates that the Buick is 100 percent used by the Company but is owned by Charlomont Hill, LLC. After reviewing accounting records, Staff estimates approximately 84 gallons of gas were used in the test year. Due to its limited use and Charlomont Hill LLC's ownership of the Buick Rainier, a mileage reimbursement is a more reasonable and accurate way to account for the costs of the Company's use of the Buick. Applying estimated mileage at the $\$ 0.545$ per mile federal mileage rate results in a mileage reimbursement of $\$ 736$ for the Buick. Including the additional contractor mileage expense of $\$ 1043$, the combined mileage reimbursements total $\$ 1,779$, resulting in a downward adjustment of $\$ 873$ to this account.

## Account 656, Vehicle Insurance

Due to its limited use and Charlomont Hill ownership of the Buick Rainier, Staff proposes to treat Company reimbursement expense for use of the Buick as mileage in Account 650, Transportation, as discussed above. As insurance is included in the mileage reimbursement in Account 650, Staff removed this proposed insurance expense resulting in a downward adjustment of $\$ 1,322$.

[^15]
## Account 675, Miscellaneous Expense

Staff reviewed GCW's miscellaneous expense and removed finance charges from creditors bills resulting in a downward adjustment of $\$ 190$. Late payment charges incurred by the Company should not be borne by customers.

## Account 408.11 Property Tax

Pending approval of the AI contract that is now the subject of UI Docket No. 399, Staff removed the property tax expense included for the leased barn and storage lot belonging to trust/Lesli Ann Bekins. Taxes for the barn and lot lease are proposed to be included in the AI Agreement; absent approval of this term of the Agreement, Staff removed this expense resulting in a downward adjustment of $\$ 1,201$ pending approval of the AI Agreement.

## Account 403, Depreciation Expense

Depreciation Expense As Filed \$23,498
Removal of Tyrolean Meadows True-up
Removal of Meter Allowance from UW $145(\$ 2,475)$
Removal of CWIP line replacement
Increase Adjustment for Water Tank Cost \$215
Error Correction
\$395
Depreciation Expense-As Adjusted. \$21,236

Staff's proposed downward adjustment of $\$ 2,262$ reflects the difference in the accumulated depreciation expense filed of $\$ 23,498$ and the adjusted depreciation amount of $\$ 21,236$.
Q. Does Staff propose any adjustments to the Company's Test Year revenues?
A. Yes. In its initial filing, in response to question 27 in the Application, GCW listed test year Miscellaneous Revenues of $\$ 4,562$, but adjusted those
revenues to a proposed amount of zero revenues for the test year. Staff issued DR $25^{38}$ requesting an explanation of why the Company removed these revenues. The Company responded that these revenues were removed as they were considered pass through costs. It is not clear what the Company means by "pass through" in this context. Customer billing data and the Company's application ${ }^{39}$ show that the miscellaneous charges billed to customers took the form of late payment charges, account setup fees, and service connection charges. Staff appropriately included these revenues, adding the $\$ 4,562$ of Miscellaneous Revenues back into the Revenue Requirement.

Additionally, the Company's response to DR $87^{40}$ indicated the Company found a billing error due to a change of billing that resulted in the resort not having been billed for two quarters of consumption in 2016. This mistake lowered the revenues for the affected account in the test year by $\$ 2844.46$.
Q. Please discuss Staff's review of GCW's proposed net plant.
A. Staff made a number of adjustments to GCW's Utility Plant in Service,

Accumulated Depreciation of Plant, Contributions in Aid of Construction (CIAC), and Accumulated Amortization of CIAC as described below.

[^16]
## Account 101, Utility Plant in Service

Staff removed a duplicate entry for Tyrolean Meadows Overrun True Up of $\$ 14,419$. Per DR 38, ${ }^{41}$ the true-up for the Tyrolean plant investment was inadvertently included twice.

Staff removed an allowance for meter installations that was added in UW 145. The Company has already included and individually listed all meters installed in its plant since UW 145. This allowance artificially inflates the Company investments in plant. Per confirmation in the Company's response in DR 40, ${ }^{42}$ Staff removed this allowance, resulting in the removal of the \$49,500 meter allowance from UW 145.

In DR $37^{43}$ Staff requested an explanation for a corrected entry made in UW 145 in recorded plant costs for the 100,000 gallon wood tank. The Company indicated in its response that the costs for the wooden tank were not previously recorded at the correct amount and provided documentation to support that the entry of $\$ 48,475$ made in UW 145 should actually have been recorded as $\$ 59,249.22$. After reviewing these records, Staff recommends updating this figure to include the full documented costs of $\$ 59,249.22$, resulting in an increase to plant of $\$ 10,774.22$.

Staff moved a proposed Construction Work In Progress (CWIP) service line replacement it to the appropriate CWIP Account 105, which resulted in a downward adjustment to this account of \$5,441.

[^17]Account 271 Contributions in Aid of Construction / Accumulated

## Amortization of CIAC

In DR $16,{ }^{44}$ Staff requested the Company provide the Contributions in Aid of Construction (CIAC) plant assets, which were not provided in the Company's original Application. CIAC represents the Company's plant assets that have been paid for by non-Company resources, such as developers or customers. Staff added the CIAC plant records and related Accumulated Amortization of CIAC per the Company's response to DR 16.

## Account 105, CWIP

In the Company's response to DR $75,{ }^{45}$ the Company explained that a temporary repair on a service line serving four customers was completed last fall and a permanent line replacement project was identified and approved by the Company on November 10, 2017. However, given the Company's timeline provided in its DR response, construction on the subsequent line replacement appears not to have started yet. Three days after the Company decided to replace the lines, the project was put on hold due to snowfall that began on November 13, 2017.

Pursuant to ORS 757.355(2) the Commission has allowed CWIP in rate base in water rate cases on a case by case basis. OAR 860-036-2390 sets forth the requirements for inclusion in water rates:

The Commission may approve the cost of a specific capital improvement project into rates if: (a) The capital improvement project is under construction; (b) The water utility uses the additional revenues

[^18]solely for the purpose of completing the capital improvement project; (c) The water utility demonstrates that it is in the public interest to provide funding for the capital improvements through rates; and (d) The costs are approved by the Commission.

In light of the Company's response to DR 75, the Company has not established that the line replacement project is under construction at this point in time. Removing the CWIP amount proposed for the line replacement results in a downward adjustment of $\$ 5,441$.
Q. Please summarize the adjustments made to GCW's Plant.
A. Adjustments made by Staff are as follows:

Gross Plant
Gross Plant-As Filed \$1,051,997
CIAC
Tyrolean Meadows Adjustment \$1,077,641

Meter Allowance Adjustment
(\$14,419)
CWIP Line Adjustment
$(\$ 49,500)$
100,000 Gallon Wood Tank Adjustment
Rounding Correction
$(\$ 5,441)$

Gross Plant-As Adjusted
\$5
\$10,774

Accumulated Depreciation
Accumulated Depreciation—As Filed \$520,939
Accumulated Depreciation—As Adjusted \$518,694
CIAC Depreciation
\$195,867
Accumulated Depreciation of Plant with CIAC
\$714,561
Q. Please summarize all the Staff's adjustments to the Company's request in this case.
A. All the adjustments proposed by Staff can be found on the Adjustment

Summary contained in my Exhibit 103.
Q. Please discuss the pending Affiliated Interest contracts that were recently filed by GCW.
A. The Company filed two affiliated interest contracts on March 30, 2018. In UI Docket No. 398, GCW proposes to enter into a lease agreement with Maryanne Hill to lease shared office space in her home. In UI Docket No. 399, CGW proposes to enter into a lease agreement with Lesli Ann Bekins for a barn and lot used for storage of equipment and supplies necessary for the operation of the water system such as pipes, fittings, tools, equipment and inventory. Staff is in the process of examining the financial aspects of the AI contracts, including the comparable property information submitted by the Company, provisions that escalate the lease prices on an annual basis, and the contractual inclusion of tax payments for the barn lot. As these contracts were only very recently filed, Staff has not yet been able to complete its review of them or recommend that the Commission take a particular action on them. As the agreements have not been approved by the Commission, Staff has included only the prior dollar amounts that were approved for corresponding lease agreements in UW 145. This aspect of Staff's recommendation may change if the Commission approves the new agreements and the amounts reflect reasonable costs that are consistent with Commission rules and policies.
Q. Does Staff have concerns regarding the Company's metering practices?
A. Yes. As the artesian spring source does not have a meter that measures the demand placed on the system and not all customers are metered, the Company's ability to determine whether it can serve additional customers
(discussed below) may be limited. Potential customer growth from any potential new development, coupled with customer concerns that the system's infrastructure may be inadequate to serve more customers without substantial capital investment, raises concerns that the Company may not be well equipped to accurately assess its ability to serve an increased customer base. Additionally, as 147 of the Company's current customers are not metered, it is difficult to determine the demand on the source as well as compliance with its water right. Finally, the Company unilaterally decided not to meet the condition in the UW 145 Stipulation to meter certain customers, and did not seek the Commission's approval of its decision to depart from the terms of that settlement, which does not instill confidence in Staff.

## Q. Does Staff have any recommendations to address concerns regarding the Company's metering practices?

A. Yes. Staff recommends a condition that a meter be placed on the spring source to ensure that the water use for the overall system is accurately recorded and known, to allow for accurate planning of future expansion and growth, and to aid in identifying leaks or pressure issues within the water system, especially in light of the potential new development. Staff also recommends that the meter condition contained in the Stipulation resolving UW 145 be re-imposed, with an annual reporting requirement to ensure that the Company is making progress to meter its customers. Staff also recommends that the rate structure be developed in a way that does not distort the Company's actual number of meters in the field. I discuss this further below in the context of rate design.
Q. Did the Company meet the requirements imposed on it under the

## Stipulation that resolved its last rate case?

A. No. As noted previously, GCW's agreed in Paragraph 12 of the Stipulation in UW 145 that it would make a rate filing on or before January 2014. In the Company's response to DR $20^{46}$ it stated that as a small water system, filing a rate case is time consuming and costs money. The Company advised that in January of 2014, the Company requested PUC Staff stipulate to an 18 month extension as it was the Company's perception that a rate case was not yet advisable. Staff has not located any record of that extension and notes that the Commission did not approve an extension. Assuming such an extension was granted, this rate case filing was still substantially later than the extension would have permitted.

In addition, despite an allowance provided in plant in UW 145 to aid a 3 year metering plan to meet the Condition in UW 145 that all customers with greater than $3 / 4$ inch line sizes be converted to meters, there are 11 customers with greater than 3/4 inch line sizes in the proposed rates; 2 one inch customers and 9 two inch customers. The Company advises in response to DR $18^{47}$ and $67^{48}$ that the Company made a management decision to meter only those commercial customers who use a large volume of water. The Company expanded on this response to indicate it believes that full implementation of that condition is not in the Company's best interest given the

[^19]cost and the Company's financial situation. It is troubling that the Company did not comply with the conditions or seek Commission approval to reconsider the plan at the time it made the decision not to comply. This is particularly worrying because $\$ 49,500$ was added to plant as a meter allowance in UW 145, which has allowed the Company to recover these costs and a return on them in rates over the past eight years, yet the Company's response in DR $40^{49}$ provides documentation of capital expenditures of only $\$ 27,959.78$ for meter installations.
Q. Does Staff have any recommendations to address concerns regarding this noncompliance?
A. Yes. The Commission should add a condition to the Order in UW 174 that all customers with greater than $3 / 4$ inch line sizes be converted to metered customers, as was expected in compliance with UW 145, and that GCW provide an annual status report as to how they are progressing on this condition beginning one year after issue date of the Order. The Commission should also require that the Company file a new rate case by January 1, 2021, or seek the Commission's approval if it believes that a rate case is not warranted by that date.

[^20]
## ISSUE 5: CUSTOMER CONCERNS

Q. Were customers notified of the proposed rate increase?
A. Yes. GCW filed a copy of the notice sent to customers with the Commission on January 16, 2018. The customer notice was dated January 11, 2018, to notify their customers of the proposed rate increase.
Q. Have GCW customers expressed any concerns to the Commission?
A. Yes, the Pre-Hearing Conference was well attended despite inclement weather conditions in Government Camp on the day the conference was held. Present were the Company, its attorneys, family members, several HOA representatives, the water operator contractor employed by the Company and other customers. One customer used a telephone bridge arranged at the last minute due to the inclement weather conditions.

Many of those in attendance expressed concerns over the amount of the proposed rate increase, the lack of a gradual rate increase, the amount of the proposed pension and wages, infrastructure updates and potential sale of the water system.

One attendee brought up a service issue relating to snow machine making activities that affected water pressure in December of 2016. The Company's responses to DR 55, DR 56 and DR $57^{50}$ explained that the cause was due to an error of a Skibowl employee. Snow making activities are now limited to no more than 350 gallons per minute (gpm) of use. Additionally, Skibowl is required to provide phone or text notification of all snow making

[^21]activities, which could be suspended during high domestic consumption periods. The Company monitors water system pressure during snow making activities hourly to ensure no pressure reduction occurs.

Another attendee brought up a concern relating to the potential effects of a proposed 480 unit condominium build. In the Company's response to DR $53,{ }^{51}$ which requested information about the proposed condominium build, the Company advised the proposal requires approval of a land exchange that has not been finalized between the United State Department of Agriculture and Mt. Hood Meadows. The proposed build falls within GCW's exclusive service area. The Company's response indicates it will comport with

OAR 860-036-1270, Refusal of Water Service, which imposes requirements for when a utility must refuse service if they do not have adequate facilities, resources, or capacity to provide the requested service to other customers. Although it is possible that the Company may have adequate water, in light of the large potential size of this development, Staff recommends above that a meter be added to the artesian spring water source to aid the Company in making an accurate determination should this development or any other come to pass.

In addition to the comments provided above, Staff, including Consumer Services, received emails and phone calls from several customers who were unable to attend the conference to relay their concerns over the Company's proposed rates. Many expressed the concern over the lack of a gradual

[^22]increase, the amount of the proposed increase, the proposed salaries, and the age of the system's infrastructure. One customer relayed their concern that the water tower loan in the name of Charlomont Hill LLC, was an affiliated interest Ioan from Maryanne Hill and/or Lesli Ann Bekins. Another customer reported periodic past outages due to construction issues, pipes breaking, a large fire in the area having drained the water tanks resulting in no water and an eight-hour refill time, and a giardia issue resulting in the need to boil water.

## ISSUE 6: COST OF CAPITAL

## Q. What Cost of Capital did the Company request in this case?

A. The Company requested an 11.9 percent return on equity of $\$ 268,442$ and a 7.5 percent cost of capital for a water tank loan with an outstanding balance of \$204,020 from Charlomont Hill, LLC. ${ }^{52}$
Q. Please describe Staff's investigation of the Company's debt.
A. Staff sent data requests (DR 45, 46, 47, 48, 49, 61, 62, 63, 64 and 65) ${ }^{53}$ seeking information and documentation regarding the Company's debt, including the water tank loan terms and a demand loan of $\$ 69,656$ that was paid off in the interim between UW 145 and the Company filing for UW 174. According to the Company, there is no written agreement for the water tank loan, but the water tank loan had an original balance of $\$ 225,000$ at 7.5 percent interest with a term of 30 years. The Company provided a balance sheet for the water tank loan; payments of $\$ 1,602.25$ began in October of 2004. Loan

[^23]payments changed in April of 2008 to $\$ 1,440.70$, without explanation, leaving a balance as of December 2016 of $\$ 204,020$. The Company indicates that no formal loan documents exist. In the Company's response to DR 63, ${ }^{54}$ which requested a comparison of the current market rate and 7.5 percent loan for the $\$ 204,020$ balance, the Company objected to answering. Staff notes that per the Company's response in DR 49, ${ }^{55}$ this loan may be with an affiliated interest and may therefore require an affiliated interest contract filing. In the Company's response to DR $65,{ }^{56}$ it indicates that the on demand loan was paid off with no interest attached.
Q. What capital structure did Staff recommend?
A. Staff is recommending the use of using GCW's actual capital structure in this proceeding. As described above, GCW currently has loans outstanding of $\$ 204,000$. The remainder of the capital necessary for GCW to fund its rate base comes in the form of equity.
Q. Please summarize Staff's Cost of Capital recommendation in this proceeding.
A. Based on the return on equity of 9.25 percent supported by Mr. Muldoon and the actual capital structure described above, Staff is recommending the cost of capital shown below in Table 12.

[^24]TABLE 12- RECOMMENDED COST OF CAPITAL
Cost of Capital

| Cost of Capita |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Cap Struct | Cost | Wtd. Cost |  |
| Charlomont Hill LLC (water tank) | 204,020 | 41.45\% | 7.50\% | 3.11\% |  |
|  |  | 0.00\% |  | 0.00\% |  |
|  |  | 0.00\% |  | 0.00\% |  |
| Total Debt | 204,020 | 41.45\% |  | 3.11\% |  |
| Equity | 288,166 | 58.55\% | 9.25\% | 5.42\% |  |
|  |  | 0.00\% |  | 0.00\% |  |
|  |  | 0.00\% |  | 0.00\% |  |
| Total Equity | 288,166 | 58.55\% |  | 5.42\% | ROE |
| Total Debt + Equity | 492,186 | 100.00\% |  | 8.52\% | ROR |
|  |  |  |  |  |  |

## ISSUE 7: RATE SPREAD AND RATE DESIGN

Q. What are the components of Staff's recommended rates?
A. CGW's rates are comprised of a mixture of metered and flat base rates. Base rates are charged regardless of water use along with a corresponding commodity or usage rate that is charged per 100 cf of water used for metered customers. Compared to rates based on only commodity usage, metered base rate design relies less on the usage of water to maintain Company funds and ensures that there are adequate funds for the Company to operate during the winter months when there is generally less water use.

Flat rate base customers do not have meters; consumption for flat rated customers is not billed as it cannot be measured. Flat rates for water are billed to customers at a static, year round rate. While static rates provide stability for the Company, they do not encourage customers to save money in order to reduce monthly bills like their metered counterpart.
Q. What types of changes are reflected in Staff's recommended rate structure?
A. The current and proposed rate designs do not apply the standard meter factors that Commission Staff has been moving toward for other water utilities. In the rates adopted in UW 145, the factors assigned to represent the billing ratios for the larger sized meter and line sizes were only slightly higher than their physically smaller counterparts and were far lower than standard factors. Additionally, bills for individual users served by master meter customers were not based on meter size at all.

To move the rate structure for the Company in the direction that Staff has been moving, changes to the current Company billing practice are warranted, which affects the proposed rate spread and design. The Company should bill customers based on the size of their meter and its associated consumption. While a tabular presentation of this this approach may appear to reduce the number of metered customers, it actually eliminates a distortion that results from the current rate design. Flat rate water customers will continue to be billed base on the line size of their service.

## Q. Please describe Staff's recommended rate spread.

A. Staff's recommendation for rate spread and design in UW 174 changes the current billing practice to billing only for the actual size and number of meters in the field along with the corresponding consumption. As anticipated in UW 145, this stops the billing practice of billing for units based on the number and size of lines that run past the Master Meter. While this reduces the number of metered
customers that are listed in the rate spread table from 393 to 147, this results in a more equitable billing methodology that better enables use of the factors used by Staff. It also sends a clearer price signal to customers because rates are based on meter size, not line sizes that are located beyond the meter.

This shift is reflected below in the proposed rate spread table as a decreased number of metered customers. Rates are spread using a percentage of revenues expressed as a calculation between the numbers of metered customers ( 47.10 percent) in relation to the number of flat rated customers (52.90 percent), illustrated in Table 13.

Table 13. Rate Spread

| Rate Spread |  |  |
| :---: | :---: | :---: |
| TOTAL REVENUE REQUIREMENT | 173,386 |  |
| REVENUE FROM WATER SALES | 165,348 | Allocation Factor |
| REVENUE FROM WATER SALES |  |  |
| Residential and Commercial Flat Rate | 87462 | 52.90\% |
| Residential and Commercial Metered Rate | 77887 | 47.10\% |
| REVENUE FROM SOURCES OTHER THAN WATER SALES |  |  |
| Miscellaneous Service Charges | 4,562 |  |
| Fire Protection Sales (Hydrant Mtc) | 1,490 |  |
| Commercial Water Haulers | 1,986 |  |
| TOTAL REVENUE (Must equal Total Revenue Requirement) | 173,386 |  |

Q. Please describe Staff's recommended rate design.
A. As discussed previously, to ensure fair and equitable rates, the metered and flat rate allocation factors should be moved in this rate case toward what Staff has commonly referred to as standard AWWA factors. Under this proposal, factors allocating costs are moved toward the standard factors used to bill in relation to the amount of water delivered by the meter or line size. This
proposed change to increase the allocation factors of the larger meter and flat rated line size customers effectively shifts to a more appropriate allocation of the water system costs based on the demand customers place on the water system. Moving customers toward standard meter allocation factors generally helps to decrease subsidies the larger meter sizes are currently receiving. While subsidies will exist until factors can be moved to full standard allocation factors in future rate cases, it is not advisable to move the standard meter allocation factors fully in this rate case due to the likelihood of rate shock to large meter and flat rate line sizes.

Staff's recommendation makes substantial progress toward the use of standard AWWA factors is the best alternative given that it has been eight years since the Company's last rate case filing.

Staff has removed all flat rate line service sizes that do not have current customers (flat rate customers exist only the $3 / 4$, one and two inch line services). While the same standard meter factors are often employed irrespective of whether the service is flat or metered, Staff recommends employing a different factor for the metered 2 inch and flat rated 2 inch rates in this case in order to provide balance between the 2 inch flat rate monthly average rate. Staff proposes to a add a base rate for 3 inch meters, as meter records provided in response to DR $93^{57}$ include two 3 inch meters in the field.

In terms of designing how metered revenues are to be allocated between the base and commodity rate, Staff proposes to keep the Company's

[^25]current 70 percent of customer metered rates allocation to the base (or guaranteed) rate and 30 percent allocation to the consumption (or fluctuating) rate. While Staff notes this varies from the traditional 60/40 split employed for rate spread design, this was the allocation adopted in UW 145 based on the Company's assertion that 70 percent of its costs are fixed. This rate spread ensures more stability for the Company due to the fluctuation in population of this resort community.

Staff's proposal for the commodity rate for the residential/commercial customers is $\$ 0.93$ for each 100 cf of water used and $\$ 0.30$ per customer for fire hydrant maintenance. Staff's Proposed Rates are shown in Tables 14-18. Note that Staff's recommendation for these rates would be affected by any of the cost changes anticipated earlier in this Testimony, such as might occur if AI agreements are approved by the Commission for larger amounts than Staff included in the rate model that produces the below rates.

Table 14.—Staff Proposed Metered Rates

| Rate Design |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |
| Residential and Commercial Metered Service |  |  |  |  |  |  |
|  |  |  |  |  | Revenue Allocation: | 77,887 |
|  |  |  |  |  |  |  |
|  |  |  |  | Allocated to Base Rates: | $70.00 \%$ |  |
|  |  |  |  | Allocated to Commodity Rates: | $30.00 \%$ |  |
|  |  |  |  |  |  |  |
| Base Rates |  |  |  |  |  |  |


| Meter Size | Customers | Factors | Customer Equivalency | $\begin{aligned} & \hline \% \text { of } \\ & \text { Total } \\ & \hline \end{aligned}$ | Revenue Allocation |  | Base Rate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5/8" and/or 3/4" | 73 | 1.5 | 110 | 27.76\% | \$ | 15,133 | \$ | 17.28 |
| 1" | 16 | 2.0 | 32 | 8.11\% | \$ | 4,422 | \$ | 23.03 |
| 11/2" | 31 | 3.0 | 93 | 23.57\% | \$ | 12,853 | \$ | 34.55 |
| 2" | 20 | 5.0 | 100 | 25.35\% | \$ | 13,820 | \$ | 57.58 |
| 3" | 3 | 7.0 | 21 | 5.32\% | \$ | 2,902 | \$ | 80.62 |
| 4" | 3 | 8.0 | 24 | 6.08\% | \$ | 3,317 | \$ | 92.13 |
| 6" | 1 | 15.0 | 15 | 3.80\% | \$ | 2,073 | \$ | 172.75 |
| TOTAL | 147 |  | 395 | 100.00\% | \$ | 54,521 |  |  |

Table 15.---Staff Proposed Flat Rates

| Rate Design |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |
| Residential and Commercial Flat Rate Service |  |  |  | Revenue Allocation: | $\mathbf{8 7 , 4 6 2}$ |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  | Allocated to Base Rates: | $100.00 \%$ |
|  |  |  |  |  | Allocated to Commodity Rates: | $0.00 \%$ |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Base Rates |  |  |  |  |  |  |


| Line Size | Customers | Factors | Customer Equivalency | \% of <br> Total | Revenue Allocation |  | Base Rate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5/8" and/or 3/4 | 256 | 1.5 | 384 | 86.68\% | \$ | 75,813 | \$ | 24.68 |
| 1" | 2 | 2.5 | 5 | 1.13\% | \$ | 987 | \$ | 41.13 |
| 11/2" |  | 5.0 | - | 0.00\% | \$ | - | \$ | 82.26 |
| 2" | 9 | 6.0 | 54 | 12.19\% | \$ | 10,661 | \$ | 98.72 |
| TOTAL | 267 | 18.0 | 443 | 100.00\% | \$ | 87,462 |  |  |

Table 16. -Staff Proposed Commodity Rate

| Commodity Rate |  |  |  |  |  | Revenue Allocation: | $\mathbf{2 3 , 3 6 6}$ |
| :--- | ---: | ---: | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Annual Consumption | $2,507,585$ | cubic feet |  |  |  |  |  |
| Unit of Measurement | 100 | cubic feet |  |  |  |  |  |
| Annual Units of Consumption | 25,076 | Units |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Commodity Rate: | $\mathbf{\$ r} \mathbf{0 . 9 3 1 8 1}$ | per unit |  |  |  |  |  |

Table 17. Staff Proposed Water Hauler Rate


## Table 18. Staff Proposed Fire Hydrant Rate


Q. What are the effects of Staff's recommendation on the average customer bill?
A. The effects of Staff's proposed adjustments on the average customer's monthly bills are shown in Table 19 below:

Table 19. -Staff Proposed Average Bills and Consumption


| Water -METERED-- <br> Residential/Commercial |  |  |
| :--- | :---: | :---: |
| $5 / 8^{\prime \prime}$ or 3/4" | 73 | 453,414 |
| $1^{\prime \prime}$ | 16 | 219,267 |
| $11 / 2^{\prime \prime}$ | 31 | 679,979 |
| $2^{\prime \prime}$ | 20 | 839,453 |
| $3^{\prime \prime}$ | 3 | 0 |
| $4^{\prime \prime}$ | 3 | 314,733 |
| 6 " | 1 | 739 |
| TOTAL | 147 | $2,507,585$ |


|  |  |  |  |
| :---: | :---: | ---: | :---: |
|  |  |  |  |
| $\$ 21.66$ | $\$$ | 22.10 | $2.04 \%$ |
| $\$ 32.61$ | $\$$ | 33.68 | $3.26 \%$ |
| $\$ 44.57$ | $\$$ | 51.58 | $15.73 \%$ |
| $\$ 68.98$ | $\$$ | 90.18 | $30.72 \%$ |
| $\$ 33.93$ | $\$$ | 80.62 | $137.60 \%$ |
| $\$ 132.80$ | $\$$ | 173.60 | $30.72 \%$ |
| $\$ 41.12$ | $\$$ | 173.33 | $321.52 \%$ |


| Water - FLAT-- <br> Residential/Commercial |  |  |
| :--- | :---: | :---: |
| $5 / 8^{\prime \prime}$ or 3/4" | 256 | flat |
| $1^{\prime \prime}$ | 2 | flat |
| $2^{\prime \prime}$ | 9 | flat |
| TOTAL | 267 | flat |


|  |  |  |  |
| :--- | :--- | :--- | :---: |
|  |  |  |  |
| $\$ 20.75$ | $\$$ | 24.68 | $18.93 \%$ |
| $\$ 24.17$ | $\$$ | 41.13 | $70.18 \%$ |
| $\$ 34.53$ | $\$$ | 98.72 | $185.88 \%$ |


| Water -Water Haulers |  |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
| $\$ 1.12$ each/Per 100 units | 2136 | 213,600 |  |
| TOTAL | $\$ 2,392.32$ | 2136 |  |


| Fire Hydrant Maintenance |  |  |
| :--- | :---: | :---: |
| Per Customer \$.30 | 414 |  |
| TOTAL | 414 | 0 |


| $\$$ | - | 0.3 | 100 |
| :--- | :--- | :--- | :--- |
|  |  |  |  |

Q. Does Staff have further recommendations?
A. Yes. Staff recommends the Commission Order include Conditions that the Company file a new rate case no later than January, 2021, that a meter be placed on the artesian spring source, and that the Company be ordered to meter additional customers and report on its progress annually, all as discussed above. Staff also recommends that the Commission require the Company to provide, within 60 days of an Order in this docket, the coupon rate and maturity of all outstanding debt, in light of the uncertainties and risks presented by having a substantial part of the Company's debt tied up in a loan with no written agreement that may involve an affiliated interest. If the Company fails to comply with this condition, Staff will impute a reasonable coupon rate and maturity for any outstanding debt.
Q. Does that conclude your testimony?
A. Yes.

## PUBLIC UTILITY COMMISSION OF OREGON

## STAFF EXHIBIT 101

## Witness Qualification Statement

May 3, 2018

## WITNESS QUALIFICATION STATEMENT

NAME
EMPLOYER:
TITLE:
ADDRESS:

EXPERIENCE:
My assignments over the last eight years while at the Oregon Commission have included service quality issues and monitoring, various dockets, rate cases, rulemakings, and lead investigator in the rural call completion issue. I provide telecommunications technical support to the Commissioners, Consumer Services Division, and other staff members. I possess a combined total of 40 years' experience in telecommunications. Prior experience includes team lead and Telecommunications Administrator in Network Operations for Department of Corrections where I was responsible to manage and program Avaya and Nortel systems supporting the telecommunication networks of 21 secure secure environment locations. I was responsible for contract maintenance, telecommunications budget, supervision, service orders, review and supervision of switch maintenance and upgrades. My lead duties included responsibilities for
oversight of the data and telecommunication networks, servers and email supporting 4,300 employees in 21 locations. Past employment with PNB/US West/Qwest for 25 years add telecommunications experience as network technician, complex line assigner, assignment, carrier services, and customer service.

## PUBLIC UTILITY COMMISSION OF OREGON

## STAFF EXHIBIT 102

## Exhibits in Support of Testimony

May 3, 2018


## PUBLIC UTILITY COMMISSION OF OREGON

## STAFF EXHIBIT 103

## Exhibits in Support of Testimony

May 3, 2018


## PUBLIC UTILITY COMMISSION OF OREGON

## STAFF EXHIBIT 104

## Exhibits in Support of Testimony

May 3, 2018

|  | Invested Plant |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Account Description | Date Acquired | Utility Plant Orig Cost | Less Excess Capacity Adj to Plant | Total Adj Plant | NARUC Asset Life | Annual Deprec | Final Month of Deprec | 2016 | Accum. <br> Deprec. <br> Ending <br> 2016 | Remaining Plant |
| 301 | Organization | Various | - | - | - | - | - | Various | - | - | - |
| 302 | Franchises | Various | - | - | - | - | - | Various | - | - | - |
| 303 | Land and Land Rights | Various | $\cdot$ | - | - | - | - | Various | - | - | - |
| 304 | Structures and Improvements | Various | 15,038 | - | 15,038 | 35 | 430 | Various | 418 | 6,311 | 8,727 |
| 305 | Collecting and Impounding Reservoirs | Various | - | - | - | 50 | - | Various | - | - | - |
| 306 | Lake, River and Other Intakes | Various | - | - | - | 35 | - | Various | - | - | - |
| 307 | Wells and Springs | Various | $\cdot$ | $\cdot$ | - | 25 | - | Various | - | - | - |
| 308 | Infiltration Galleries and Tunnels | Various | - | - | - | 25 | - | Various | - | - | - |
| 309 | Supply Main | Various | 330,691 | - | 330,691 | 50 | 6,614 | Various | 6,215 | 232,740 | 97,951 |
| 310 | Power Generation Equipment | Various | - | - | - | 30 | - | Various | - | - | - |
| 311 | Pumping Equipment | Various | - | - | - | 20 | - | Various | - | - | - |
| 320 | Water Treatment Equipment | Various | 582 | - | 582 | 20 | 29 | Various | - | 582 | - |
| 330 | Distribution Reservoir and Standpipes | Various | 367,164 | - | 367,164 | 50 | 7,343 | Various | 7,340 | 128,388 | 238,776 |
| 331 | Transmission and Distribution Mains | Various | 116,230 | - | 116,230 | 50 | 2,325 | Various | 2,311 | 44,814 | 71,416 |
| 333 | Services | Various | 61,105 | - | 61,105 | 30 | 2,037 | Various | 1,763 | 29,465 | 31,640 |
| 334 | Meters and Meter Installations | Various | 39,892 | - | 39,892 | 20 | 1,995 | Various | 1,942 | 23,122 | 16,770 |
| 335 | Hydrants | Various | 13,559 | - | 13,559 | 40 | 339 | Various | 268 | 7,575 | 5,984 |
| 336 | Cross Connection Control | Various | - | - | - | 15 | - | Various | - | - | - |
| 339 | Other Plant | Various | - | - | - | 30 | - | Various | - | - | - |
| 340 | Office Furniture and Equipment | Various | 2,850 | - | 2,850 | 20 | 143 | Various | 27 | 2,570 | 280 |
| 341 | Transportation Equipment | Various | 12,021 | - | 12,021 | 7 | 1,676 | Various | $\cdot$ | 12,021 | - |
| 343 | Tools, Shop, and Garage Equipment | Various | 7,347 | - | 7,347 | 15 | 490 | Various | 361 | 5,893 | 1,454 |
| 344 | Laboratory Equipment | Various | - | - | - | 15 | - | Various | - | - | - |
| 345 | Power Operated Equipment | Various | 174 | - | 174 | 10 | 17 | Various | - | 174 | - |
| 346 | Communication Equipment | Various | - | - | - | 10 | - | Various | - | - | - |
| 347 | Electronic/Computer Equipment | Various | 1,246 | - | 1,246 | 5 | 249 | Various | - | 1,246 | - |
| 348 | Miscellaneous Equipment | Various | 25,517 | - | 25,517 | 10 | 2,552 | Various | 591 | 23,792 | 1,725 |
|  | TOTALS | Various | 993,416 | - | 993,416 | Various | 26,237 | Various | 21,236 | 518,694 | 474,722 |


| Original Plant In Service Cost | 993,416 |
| :--- | ---: |
| Less: Excess Capacity | - |
| "Used \& Useful" Plant | 993,416 |
| Less Accum Depreciation | 518,694 |
| NET PLANT | $\mathbf{4 7 4 , 7 2 2}$ |


| Depreciation Expense | 21,236 |
| :--- | ---: |

Plant Deleted:

| Tyrolean Meadows Overruns True Up | Dec 2017 | 14,419 |  | 14,419 | 50 | 288 | Dec 2067 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| ADD: Allowance for Instaling Meters | Oct 2011 | 49,500 |  | 49,500 | $\mathbf{2 0}$ | 2,475 | Sep 2031 |
| CWIP-Line Replacement | Jan 2018 | 5,441 |  | 5,441 | 50 | 109 | Dec 2067 |

$\left.\begin{array}{l}\text { Plant Added: } \\ \begin{array}{|c|c|c|c|c|c|}\hline \text { DR 37--100,000-GAL WOOD TANK corrected original entry of } \\ \$ 48,475 \text { to } \$ 59,249.22 \text {; original install date unchanged 6-1-1980 }\end{array} \\ \begin{array}{l}\text { Original } \\ \text { Amount June } \\ 1980\end{array}\end{array}\right)$

|  | CIAC Plant |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct No. | Account Description | Date Acquired | Utility Plant Orig Cost | Less Excess Capacity Adj to Plant | Total Adj Plant | NARUC <br> Asset Life | Annual Deprec | Final Month of Deprec | $\begin{array}{\|l\|} \hline \text { Befor } \\ \text { e } 1985 \\ \hline \end{array}$ | 2016 | Accum. <br> Deprec. <br> Ending <br> 2016 | Remaining Plant |
| 301 | Organization | Various | - | - | - | - | - | Various | - | - | - | - |
| 302 | Franchises | Various | - | - | - | - | - | Various | - | - | - | - |
| 303 | Land and Land Rights | Various | - | - | - | - | - | Various | - | - | - | - |
| 304 | Structures and Improvements | Various | - | - | - | 35 | - | Various | - | - | - | - |
| 305 | Collecting and Impounding Reservoirs | Various | - | - | - | 50 | - | Various | - | - | - | - |
| 306 | Lake, River and Other Intakes | Various | - | - | - | 35 | - | Various | - | - | - | - |
| 307 | Wells and Springs | Various | - | - | - | 25 | - | Various | - | - | - | - |
| 308 | Infiltration Galleries and Tunnels | Various | - | - | - | 25 | - | Various | - | - | - | - |
| 309 | Supply Main | Various | - | - | - | 50 | - | Various | - | - | - | - |
| 310 | Power Generation Equipment | Various | - | - | - | 30 | - | Various | - | - | - | - |
| 311 | Pumping Equipment | Various | - | - | - | 20 | - | Various | - | - | - | - |
| 320 | Water Treatment Equipment | Various | - | - | - | 20 | - | Various | - | - | - | - |
| 330 | Distribution Reservoir and Standpipes | Various | - | - | - | 50 | - | Various | - | - | - | - |
| 331 | Transmission and Distribution Mains | Various | 1,077,641 | - | 1,077,641 | 50 | 21,553 | Various | - | 21,553 | 195,867 | 881,774 |
| 333 | Services | Various | - | - | - | 30 | - | Various | - | - | - | - |
| 334 | Meters and Meter Installations | Various | - | - | - | 20 | - | Various | - | - | - | - |
| 335 | Hydrants | Various | - | - | - | 40 | - | Various | - | - | - | - |
| 336 | Cross Connection Control | Various | - | - | - | 15 | - | Various | - | - | - | - |
| 339 | Other Plant | Various | - | - | - | 30 | - | Various | - | - | - | - |
| 340 | Office Furniture and Equipment | Various | - | - | - | 20 | - | Various | - | - | - | - |
| 341 | Transportation Equipment | Various | - | - | - | 7 | - | Various | - | - | - | - |
| 343 | Tools, Shop, and Garage Equipment | Various | - | - | - | 15 | - | Various | - | - | - | - |
| 344 | Laboratory Equipment | Various | - | - | - | 15 | - | Various | - | - | - | - |
| 345 | Power Operated Equipment | Various | - | - | - | 10 | - | Various | - | - | - | - |
| 346 | Communication Equipment | Various | - | - | - | 10 | - | Various | - | - | - | - |
| 347 | Electronic/Computer Equipment | Various | - | - | - | 5 | - | Various | - | - | - | - |
| 348 | Miscellaneous Equipment | Various | - | - | - | 10 | - | Various | - | - | - | - |
|  | TOTALS | Various | 1,077,641 | - | 1,077,641 | Various | 21,553 | Various | - | 21,553 | 195,867 | 881,774 |


| Original Plant In Service Cost | $1,077,641$ |
| :--- | ---: |
| Less: Excess Capacity | - |
| "Used \& Useful" Plant | $1,077,641$ |
| Less Accum Amort of CIAC | 195,867 |
| NET PLANT | $\mathbf{8 8 1 , 7 7 4}$ |

Depreciation Expense

## PUBLIC UTILITY COMMISSION OF OREGON

## STAFF EXHIBIT 105

## Exhibits in Support of Testimony

May 3, 2018

DR 19 requested whether the issue regarding customers identified in Condition 11 of the Stipulated Agreement in UW 145 that were billed for a smaller than actual sized meters had been corrected. The Company's response indicates that the Master Meter is sized at 1.5 inches and the customers that are behind the Master Meter are billed a $3 / 4$ inch meter size due to their each having a 3/4 inch line size. In supplemental DR 67:
a. Please identify all customers by name that are currently being billed rates as a 3/4 inch meter size that do not have individual meters.

## RESPONSE:

Objection. DR 68 is ambiguous and vague as Staff appears to be confusing individual units under a master meter with customers. The master meter customer is the customer of record. Not waiving the foregoing objection, the Company responds that the master meter customer does not provide the Company with names for the individual units, nor is that information necessary to provide water service.
b. Please provide the number of customers currently billed for a meter and metered usage that do not have their own individual meters, including all customers who are served by a Master meter that also serves other customers.

## RESPONSE:

Objection. Sub-part (b) of DR 68 is vague and indicates a lack of understanding as to how master meter accounts function. Not waiving this objection, the Company responds that there are 304 individual units served under master meter accounts. The individual units do not have individual meters and are not billed for individual metered usage. The Company charges the master meter customer a base rate for the size of the line going to each individual unit under the master meter account. The total consumption is also billed to the master meter customer. Consumption is measured through the master meter.
c. Please comprehensively explain the methodology employed to bill the customers referred to above in DR 67(a) and DR 67(b), including the methodology used to calculate their usage.

RESPONSE:
Objection. Sub-part (c) is vague and confusing. Staff's DR 67(a) sought information about the Company's intentions to complete its metering program and Staff's DR 67(b) requests information about how Hoodland Fire Station, Stockton, and Smith were determined to be low volume customers. Not waiving this objection and for the purpose of efficiency the Company assumes this sub-part contains a typographical error and intended to request information about DR 68(a) and DR 68(b).

If staff is asking about DR 68(a) and (b), each master meter customer is billed at the tariffed rate for the size of line to each individual unit under the master meter account. Usage is calculated off of the master meter.

If staff is asking about customers referenced in DR 67(a) and DR 67(b), they are billed as flat-rate customers at the tariffed rate for the size of the line serving the customer. Flat rate customers' usage is not calculated.

## d. Please explain whether and why the customers referred to above in DR 67(b) are billed individually as flat-rate customers.

## RESPONSE:

Objection. Sub-part (d) is vague and confusing. Staff's DR 67(b) requests information about how Hoodland Fire Station, Stockton, and Smith were determined to be low volume customers. Not waiving this objection and for the purpose of efficiency the Company assumes this sub-part contains a typographical error and intended to request information about DR 68(b).

If staff is asking about DR 68(b), the units under a master meter, then the answer is that they are not billed individually as flat rate customers.

If staff is asking about customers referenced in 67(b), they are flat rate customers because they were classified as flat-rate customers in UW 145, and they are not metered.
e. Please explain whether and why the Master Meter that is in service for the customers referred to above in DR 67(b) is charged for the entire water service at the rate for 1.5 inch metered service.

## RESPONSE:

Objection. Sub-part (e) is vague and confusing. Staff's DR 67(b) requests information about how Hoodland Fire Station, Stockton, and Smith were determined to be low volume customers. Not waiving this objection and for the purpose of efficiency the Company assumes this sub-part contains a typographical error and intended to request information about DR 68(b). None of the individual units referred to in DR 68(b) are individually billed or deemed the master meter customer. The Company charges the master meter customer a base rate for the size of the line going to each individual unit under the master meter account. How the master meter customer charges the individual unit served is outside the Company's purview.

## DR 1

Please provide billing data to support Government Camp Water Company Inc.'s (Government Camp) sales operating revenue for the 2016 test year. In that billing data, please provide 1) the customer names, 2) the line or meter size, 3) the usage for metered customers, 4) the amount billed for usage, 5) the amount billed for the base charge and 6) the amount billed for other charges for each of the amounts billed to each customer account for each of the four quarters billed in 2016.

RESPONSE:
Billing data provided in separate attachment as Data Response 1 Attachment.

Table 9 Excerpted from DR 1

| Date ${ }^{-}$ | Num | Item Tid | Item Description | Account | Split | Qty 1. | Credital |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01/12/2016 | 12-6359 | Administrative Fee | New account set-up | 471.2 Application Fees | 141 - Accounts Receivable | 1.00 | 25.00 |
| 03/28/2016 | 12-6726 | Administrative Fee | New account set-up | 471.2 Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 04/01/2016 | 12-6511 | Administrative Fee | New accoun | 471.2 Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 05/24/201 | 12-6728 | Connection Fee |  | 471.3 New Connection Fees | 141. Accounts Receivable | 1.00 | 450.00 |
| 05/2 | 12-6729 | Connection Fee |  | 471.3. New Connection Fees | 141. Accounts Receivable | 1.00 | 450.00 |
| 06/23 | 12-6727 | Administrative Fee | New account set-up | 471.2 Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 07/20/201 | 12-7095 | Connection Fee |  | 471.3. New Connection | 141. Accounts Receivable | 1.00 | 50.00 |
| 08/01/ | 12-7096 | Connection Fee |  | 471.3 - New Connection Fees | 141. Accounts Receivable | 1.00 | 50.00 |
| 09/12/ | 12-7099 | Connection Fee |  | 471.3. New Connection Fees | 141. Accounts Receivable | 1.00 | 50.00 |
| 09/14/201 | 12-7098 | Connection Fee |  | 471.3. New Connection Fees | 141. Accounts Receivable | 1.00 | 450.00 |
| 10/18/201 | 12-7470 | Administrative Fee | New account set-up | 471.2. Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 10/20/2016 | 12-5995 | Comnection Fee |  | 471.3. New Connection Fees | 141 - Accounts Receivable | 1.00 | 450.00 |
| 11/28/2016 | 12-5997 | Administrative Fee | New account set-up | 471.2. Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 11/28/2016 | 12-7471 | Administrative Fee | New account set-up | 471.2 Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 12/03/2016 | 12-5999 | Administrative Fee | New account set-up | 471.2 Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 12/12/2016 | 12-5998 | Administrative Fee | New account set-up | 471.2 Application Fees | 141-Accounts Receivable | 1.00 | 25.00 |
| 12/12/2016 | 12-7468 | Administrative Fee | New account set-up | 471.2 Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |
| 12/12/2016 | 12-7472 | Administrative Fee | New account set-up | 471.2 Application Fees | 141. Accounts Receivable | 1.00 | 25.00 |

Table 10, Excerpted from DR 1

| Date $1-1$ | Num |  | Item | $\square$ | Item Description | $\checkmark$ | Account | 1 | Split | $\underline{\sim}$ | Qty - -1 | Credit ${ }^{\text {a }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01/01/2016 | 12-6279 | MH4 ${ }^{14}$ |  |  | Quarterly base rate |  | 461.2. Commercial Metered |  | 141 - Accounts Receivable |  | 1.00 | 104.64 |
| 01/01/2016 | 12-6306 | MH2 ${ }^{\text {a }}$ |  |  | Quarteriy base rate |  | 461.2. Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 89.43 |
| 02/08/2016 | 12-6360 | MH |  |  | Quarterly base rate |  | 461.7. Metered Hydrant Sales |  | 141 - Accounts Receivable |  | 1.00 | 2,392,43 |
| 04/01/2016 | 12-6549 | MH4 ${ }^{\text {" }}$ |  |  | Quarterly base rate |  | 461.2. Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 104.64 |
| 04/01/2016 | 12-6676 | MH2 ${ }^{\text {² }}$ |  |  | Quarterly base rate |  | 461.2. Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 89.43 |
| 07/01/2016 | 12-7016 | MH4 ${ }^{\text {" }}$ |  |  | Quarterly base rate |  | 461.2. Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 104.64 |
| 07/01/2016 | 12-7044 | MH2" |  |  | Quarterly base rate |  | 461.2. Commercial Metered |  | 141 - Accounts Receivable |  | 1.00 | 89.43 |
| 10/01/2016 | 12-7390 | MH4" |  |  | Quarterly base rate |  | 461.2. Commercial Metered |  | 141-Accounts Receivable |  | 1.00 | 104.64 |
| 10/01/2016 | 12-7418 | MH2" |  |  | Quarterly base rate |  | 461.2. Commercial Metered |  | 141. Accounts Receivable |  | 1.00 | 89.43 |

## DR 80

With respect to the billing data provided in response to DR 1, in supplemental DR 80, please explain the difference between a MH $4^{\prime \prime}$ metered customer, a MH 2" metered customer, a CM $\mathbf{2 "}^{\prime \prime}$ metered customer and a CM 4" metered customer. (In this and the following DRs, please see the below billing data excerpted from the Company's response to DR 1 for an example of the data referred to in this data request).

| 02/08/2016 | 12-6360 | K \& E Excavating, Inc MH |  | Quarterly 461.7. Metered Hydrant Sales | 1.00 | 2,392,43 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01/01/2016 | 12-6279 | Skibowl E 361 | $\mathrm{MH} 4^{\text {R }}$ | Quarterly 461.2 Commercial Metered | 1.00 | 104.64 |
| 04/01/2016 | 12-6649 | Skibowl E 361 | MH4 ${ }^{\text {\# }}$ | Quarterly 461.2-Commercial Metered | 1.00 | 104.64 |
| 07/01/2016 | 12-7016 | Skibowle 361 | $\mathrm{MH} 4^{\text {n }}$ | Quarteriy 461.2 - Commercial Metered | 1.00 | 104.64 |
| 10/01/2016 | 12-7390 | Skibowl E 361 | MH4 ${ }^{\text {² }}$ | Quarterly 461.2 Commercial Metered | 1.00 | 104.64 |
| 01/01/2016 | 12-6306 | Summit Ski Area | 3EMH2 ${ }^{\prime \prime}$ | Quarterly 461.2 Commercial Metered | 1.00 | 89.43 |
| 04/01/2016 | 12-6676 | Summit Ski Area | 3EMH $2^{\prime \prime}$ | Quarterly 461.2 Commercial Metered | 1.00 | 89.43 |
| 07/01/2016 | 12-7044 | Summit Ski Area | $3 \in \mathrm{MH} 2^{\prime \prime}$ | Quarterly 461.2 - Commercial Metered | 1.00 | 89.43 |
| 10/01/2016 | 12-7418 | Summit Ski Area | 3EMH ${ }^{\text {T }}$ | Quarterly 461.2 - Commercial Metered | 1.00 | 89.43 |

## RESPONSE:

MH means metered hydrant. Therefore, a MH 4" is a 4 " metered hydrant. A MH 2" is a $2^{\prime \prime}$ metered hydrant. All MH customers are billed when the Ski Area shuts down following winter season.

1) $K \& E$ is a water hauler that draws water from a metered hydrant.
2) Summit Ski Area draws its water from a metered hydrant.
3) Skibowl East originally was classified like Summit Ski Area as a Metered Hydrant customer. A $4^{\prime \prime}$ meter was installed, and it has been reclassified as a commercial metered customer.

CM 2 " and CM $4^{\prime \prime}$ are commercial metered customers with $2^{\prime \prime}$ and 4 " meters, respectively.

## DR 82

With respect to the billing data provided in DR 1, in supplemental DR 82, please explain the consumption billed in the 2016 test year to customer Best Western Mt Hood Inn, 006. In your response, please confirm whether this customer was billed $\mathbf{\$} 2.46$ for consumption for the entire year in the 2016 test year.

| 01/01/2016 | 12-6016 | Best Western Mt Hood Inn 006 | CM $6{ }^{\prime \prime}$ | Quarterly 461.2 - Coi 141 . Accounts Receivable | 1.00 | 121.29 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 04/01/2016 | 12-6384 | Best Western Mt Hood Inn 006 | CM ${ }^{\prime \prime}$ | Quarterly 461.2 Cor 141 . Accounts Receivable | 1.00 | 121.29 |
| 07/01/2016 | 12-6751 | Best Western Mt Hood Inn 006 | CM $6^{\prime \prime}$ | Quarterly 461.2 Cor 141 - Accounts Receivable | 1.00 | 121.29 |
| 10/01/2016 | 12-7122 | Best Western Mt Hood Inn 006 | CM $6^{\prime \prime}$ | Quarterly 461.2 Coi 141 . Accounts Receivable | 1.00 | 121.29 |
| 10/01/2016 | 12-7122 | Best Western Mt Hood Inn 006 | C. Cf's | Water con 461.2 Coi 141 . Accounts Receivable | 219.25 | 2.45 |

RESPONSE:
Yes, $\$ 2.46$ is the correct amount for 2016 consumption for the quarter. The Company provides the Best Western Mt Hood Inn a connection to the water system for fire suppression purposes only. Consumption would increase only in event of a fire.

## DR 91

With respect to the billing data provided in DR 1, in supplemental DR 91, please explain why Summit Ski Area $\mathbf{3 6 7 . 1}$ is billed for a MH 2 inch meter base rate but has not been billed for consumption.

| 01/01/2016 12 | Summit Ski Are | 67 |
| :---: | :---: | :---: |
| 04/01/2016:12 | Su | 357, 1 |
| 04/18/2016 FC 157 | Summit Ski Area | 367 |
| 07/01/2016:12-704 | Summit Ski Area | 36 |
| 07/18/2016 FC | Summit Ski Area | 367.1 |
| 07/18/2016 | Summ | 367.1 |
| 10/01/2016 12 | Summit Ski Area | 367 |
| 10/18/2016 FC 1717 | Sumbnit Ski Area | 367 |
| 04/18/2016 FC 1565 | Summit Ski Are |  |
| 07/18/2016. | Summit S |  |
| 10/18/2016 FC 17 |  |  |


| M ${ }^{\text {2" }}$ | Quarterly base rate | 4612 - Commerctal Metered | 1.00 | 89.43 |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{MH} 2^{\prime \prime}$ | Quarterly baserate | 461.2 - Commercial Metered | 1.00 | 89.43 |
| Late Prnt Penaty | 1,8\% on Overdue 8atance | 471.1. Finance Charges | 1.00 | 3.22 |
| MH ${ }^{\prime \prime}$ | Quarterly base rate | 461.2 - Commercial Metered | 1.00 | 89.43 |
| Late Prat Penalty | 1.8\% on Overdue Balance | 471.1 - Finance Charges | 1.00 | 4.89 |
| Late Pmt Penalty | 1.8\% on Overdue Balance | 471.1 - Finance Charges | 1.00 | 4.98 |
| MH2 ${ }^{\text {² }}$ | Quarterly base rate | 461.2 - Commerciol Metered | 1.00 | 89.43 |
| Late Pmt Penalty | 1. $8 \%$ on Overdue Balance | 471.1 - Finance Charges | 1.00 | 6.67 |
| Late Pmt Penalty | 1.8\% on Overdue Balance | 471.1 - Finance Charges | 1.00 | 22.00 |
| Late Pmt Penalty | 1.8\% on Overdue Balance | 471.1 Finance Charges | 1.00 | 22.40 |
| Late Pmt Penalty | 1.8\% on Overdue Balance | 471.1 - Finance Charges | 1.00 | 0.40 |

## RESPONSE:

Charlie Wessinger is the "customer of record." In 2014, Mr. Wessinger turned over the management of Summit Ski Area to Mt. Hood Management. Mt. Hood Management ("MHM") paid the water bills.

The Summit Ski Area consumption bill was sent to the MHM in 2016. When payment was not received, Mr. Wessinger was rebilled for the 2016 consumption. The Company received payment from Mr. Wessinger in 2017. Since the Company bills at the end of the ski season (depending on the snow pack), a rebilled charge can be received in the next year.

In the billing data provided in DR 1, in supplemental DR 87, Skibowl E 361 is billed for a MH 4 inch meter at $\$ 104.64$ for each of the four quarters in 2016. Consumption for this account was billed twice on the same day, 3-12-2016, using the same dollar amount and consumption; $\$ 1,422.23$ for 1270 cubic feet. In your response, please explain why this same amount was billed twice on the same day and explain why this consumption was not billed for each quarter in the same manner as other customer billing data.

| 03/12/2016 12-6361 | Skibowle 361 |  | C. Cf's used | Water consumption for the quarte | 461.2 Commercial Metered | 126,985.00 | 1,422.23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 03/12/2016 12-6361 | Skibowl E 361 |  | C. Cf's used | Water consumption for the quarte | 451.2 - Commercial Metered | 125,985.00 | 1,422.23 |
| 01/01/2015 12-6279 | Skibowle 361 |  | MH $4^{\text {1/ }}$ | Quarterly base rate | 451,2 Commercial Metered | 1.00 | 104.64 |
| 01/18/2016 FC 1485 | Skibowl E 361 |  | Late Pmt Penalzy | 1.8\% on Overdue Balanke | 471.1 - Finance Charges | 1.00 | 3.84 |
| 04/01/2016 12-6649 | Skibowle 361 |  | MH4 ${ }^{\text {a }}$ | Quarterly base rate | 461.2 - Commercial Metered | 1.00 | 104,64 |
| 04/18/2016 FC 1556 | Skibowl E 361 |  | Late Pint Penalty | 1.8\% on Overdue Balance | 471.1 - Finance Charges | 1.00 | 1.95 |
| 07/01/2016 12-7016 | Skibowle 361 |  | MH4 ${ }^{\text {ti }}$ | Quarterly base rate | 461.2 - Commercial Metered | 1.00 | 104.64 |
| 10/01/2016 12-7390 | Skibowl E 361 |  | MH4" | Quarterly base rate | 461.2 - Commercial Metered | 1.00 | 104.64 |
| 10/18/2016 FC 1708 | SkibowIE 361 |  | Late Pmt Penalty | 1.8\% on Overdue Balance | 471.1 - Finance Charges | 1.00 | 1.92 |

RESPONSE:

Originally, Skibowl E was a winter only customer. Winter only customers were billed consumption at the end of the ski season to ensure that they had funds to pay for their water consumption. During this time period in question, Skibowl E started irrigating in the summer as well; thus, Skibowl E was reclassified as a year-round consumption customer. As a year-round consumption customer, Skibowl E's meter would be read each July and consumption would be billed quarterly.

There were two billing errors on Skibowl E's account on the part of the bookkeeper/billing company. They are both related to the transition of Skibowl E from a winter consumption only customer to a year-round consumption customer. The first error was caught by Ms. Bekins in March 2016. She discovered that Skibowl E had not been billed quarterly (on 10/1/2015 and $1 / 1 / 2016$ ) as it should have. To correct this oversite, on March 12, 2016, the Company billed Skibowl E two charges of $\$ 1,422.23$ (the two missing billings). Skibowl E paid the two bills on April 9, 2016 with a payment of $\$ 2,844.46$. This corrected the first error.

The second billing error was due to a mix up in the billing by the bookkeeper for the last two quarterly billings. The bookkeeper missed billing Skibowl E for consumption for the last two quarters, which should have been billed on $4 / 1 / 2016$ and $7 / 1 / 2016$. This error was discovered by Ms. Bekins as she researched staff's DR 87. It serves as a good example of why Ms. Bekins full-time management and oversight of the Company is critical.

DR 93

Please provide the actual meter reading records to support the billing data provided in DR 1.

RESPONSE:

See DR 93 Response Attachment.

## Attachment, Page 1

COLLINS LAKE CHALET PROJECT Accts 311 \& 311.1

| TYPE | Bldg \# | CF/Gal | July 15 2015 | July 15 2016 | Cons in CF |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CM | A | CF | 264910 | 302250 | 37,340 |
| CM | B | CF | 164070 | 174670 | 10,600 |
| CM | C | CF | 284220 | 311580 | 27,360 |
| CM | D | CF | 121460 | 127910 | 6,450 |
| CM | E | CF | 216420 | 235580 | 19,160 |
| CM | F | CF | 328720 | 353120 | 24,400 |
| CM | G | CF | 203240 | 219130 | 15,890 |
| CM | H | CF | 171430 | 199470 | 28,040 |
| CM | I | CF | 85790 | 96790 | 11,000 |
| CM | J | CF | 191690 | 209280 | 17,590 |
| CM | K | CF | 178050 | 206490 | 28,440 |
| CM | L | CF | 133160 | 147300 | 14,140 |
| CM | M | CF | 100980 | 130230 | 29,250 |
| CM | N | CF | 173510 | 190050 | 16,540 |
| CM | O | CF | 179670 | 199590 | 19,920 |
| CM | P | CF | 136740 | 152820 | 16,080 |
| CM | Q | CF | 85990 | 104350 | 18,360 |
| CM | R | CF | 16250 | 20830 | 4,580 |
| CM | S | CF | 110530 | 120910 | 10,380 |
| CM | T | CF | 81750 | 87900 | 6,150 |
| CM | U | CF | 25710 | 26280 | 570 |
| CM | V | CF | 85340 | 94130 | 8,790 |
| CM | W | CF | 26531 | 29790 | 3,259 |
| CM | X | CF | 268250 | 301120 | 32,870 |

407,159.00 Total Cons CF 2016
101,789.75 Cons/Qtr beginning Q4 2016

COLLINS LAKE CHALET PROJECT POOL ACCT 311.2

| CM | ClbHse | CF | 152890 | 198200 | 201,870 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cons CF 2016 |  |  |  |  |  |

Qct 1, 2016

## DR 93 Continued, Attachment page 2

Alpine Crest

|  |  |  |  |  | 2015 | 2016 | 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Act \# | Name/Address | Meter Size | CF/Gal | Meter Number | Jul-15 | Jul-15 | TOT CONS |  |
| 320 | Beighley 89989 Morrison Ln | $3 / 4^{\prime \prime}$ | CF | 48932629 | 41586 | 45487 | 3,901 |  |
| 358 | Bersaas 89722 Morrison Ln | $3 / 4^{\prime \prime}$ | CF | 49054712 | 15105 | 16323 | 1,218 |  |
| 161 | Godon 89685 Morrison Ln | $3 / 4^{n}$ | CF | 19228472 | 6802 | 8761 | 1,959 |  |
| 339 | greaves 8 ¢1901vionison | $3 / 4{ }^{\prime \prime}$ | CF | 49054708 | 21167 | 28462 | 7,295 |  |
| 317 | Harris 89988 Morrison Ln | 3/4" | CF | 82058161 | 30279 | 32227 | 1,948 |  |
| 318 | Johnson 89731 Morrison Ln | $3 / 4^{\prime \prime}$ | CF | 18238629 | 13185 | 19305 | 6,120 |  |
| 324 | Kamikawa 30900 Marie St | $3 / 4^{\text {f }}$ | CF | 49054709 | 50876 | 55769 | 4,893 |  |
| 332 | Leitgeb 89848 Morrison Ln | $3 / 4^{\prime \prime}$ | CF | 48932627 | 42215 | 45291 | 3,076 |  |
| 314 | Pruder 90014 Morrison Ln | $3 / 4^{\text {I }}$ | CF | 80674124 | 7332 | 8205 | 873 |  |
| kam | Reardon 89598 Morrison Ln | $3 / 4^{\prime \prime}$ | CF | 76632487 | 8100 | 10996 | 2,896 |  |
| 349 | Stanton 89676 Morrison Ln | $3 / 4^{\prime \prime}$ | CF | 81340319 | 9138 | 9952 | 814 |  |
| 328 | Stirek 90070 Morrison Ln | 3/4" | GAL | 89253683 | 22760 | 27070 | 576 |  |
| 368 | Tietz 89966 E Morrison | 3/4" | CF | 92696900 | 2702 | 3177 | 475 |  |
| 321 | Troyer 89799 Morrison Ln | $3 / 4^{\prime \prime}$ | CF | 79534658 | 35236 | 40142 | 4,906 |  |
| 251 | Walsh 89614 Morrison Ln | 3/4" | CF | 48932630 | 12991 | 13343 | 352 |  |
| 319 | Wong 30916 Marie St | $3 / 4{ }^{\prime \prime}$ | CF | 79534654 | 10314 | 11176 | 862 |  |

## Man Town 2016

| C/R | ACCT\# | Name/Address | MTR \# | Size | C/G | Jul-15 | $\begin{aligned} & \text { July } \\ & 2016 \end{aligned}$ | TOT CONS 2016 | TOT CF 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CM | 152 | Abde, Collette 30165 Blossom | 48932632 | $1{ }^{1 \prime}$ | CF | 36774 | 38276 | 1,502 | 1,502 |
| RM | 263 | Abel 31126 E Multorpor Dr | 652 | $3 / 4{ }^{\text {" }}$ | CF |  |  | 0 | 0 |
| CM | 331 | Ackerson 30765 E Meldrum | 80674125 | $3 / 4{ }^{\text {" }}$ | CF | 83473 | 114167 | 30,694 | 30,694 |
| RM | 184 | Alexander 30392 E WyEast | 81458998 | 3/4 ${ }^{\text {4 }}$ |  |  |  | 0 | 0 |
| RM | 341 | Allred 31096 Muly Dr (SW \#4 fnt) | 60402820 | $2{ }^{\prime \prime}$ | CF | 8370 | 9660 | 1,290 | 1,290 |
| CM | 302 | ASB Vent/Berke 89355 E Steel Ln | 52213221 | $1^{11}$ | CF | 43648 | 44381 | 733 | 733 |
| CM | 5 | Barlow Pass West Condos 30395 E Wy East | 60820249 | $11 / 2^{\prime \prime}$ | CF | 9650 | 21380 | 11,730 | 11,730 |
| CM | 177 | Barton 30770 E Meldrum | no \# avail | $3 / 4^{10}$ | CF | 8019 | 8831 | 812 | 812 |
| RM | 356 | Berman 87317 E McCartney Ct | 52826338 | 3/4 ${ }^{14}$ | CF | 355 | 364 | 9 | 9 |
| CM | 17 | Bermudez E Darr Rd | 81459001 | $3 / 4^{\prime \prime}$ | CF |  |  | 0 | 0 |
| CM | 6 | Best Western Mt. Hood Inn-ByPass | no \# avail | 3/4' | CF | 2 | 140 | 138 | 138 |
| CM | 6 | Best Western Mt. Hood Inn -Main | no \# avail | $6^{\prime \prime}$ | CF | 99998506 | 99989245 | 739 | 739 |
| CM | 313 | Big Blue Capital Falcon 87287 GCLp | 76632485 | 3/4" | CF | 148924 | 166425 | 17,501 | 17,501 |
| CM | assign \# | Bissonette 30540 E Darr Rd | 81340318 | $3 / 4^{\prime \prime}$ | CF | 2203 | 2453 | 250 | 250 |
| CM | 8 | Boy Scouts | 60638388 | $2^{\prime \prime}$ | CF | 5020 | 10990 | 5,970 | 5,970 |
| CM | 32 | Branson 88446 Mult. Dr | 48398510 | $3 / 4^{\prime \prime}$ | CF | 207922 | 212080 | 4,158 | 4,158 |
| CM | 9 | Bridge Duplex Steel St | 77874323 | $1^{\prime \prime}$ | CF | 207 | 1537 | 1,330 | 1,330 |
| CM | 160 | Campbell 80703 E Lige | 93490860 | $3 / 4^{\prime \prime}$ | CF | 13590 | 17704 | 4,114 | 4,114 |
| 100 | 100 | Carier 30467 E . Blossom | 93490861 | 3/4" | CF | 27833 | 34278 | 6,445 | 6,445 |
| CM | 10 | Cascade Ski Cfub | 60209133 | $2^{\prime \prime}$ | Gal | 2969800 | 3096700 | 126,900 | 16,965 |
| CM | 12 | Charlie's Mt. View 88462 G C Lp | 52864429 | $1 "$ | CF | 22490 | 57212 | 34,722 | 34,722 |

DR 93 Continued, Attachment page 3: Man Town, 2016

| C/R | ACCT\# | Name/Address | MTR\# | Size | C/G | Jul-15 | $\begin{aligned} & \hline \text { July } \\ & 2016 \end{aligned}$ | TOT CONS 2016 | TOT CF 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RM | 19 | Cordan 87324 E McCartney Ct | 92696899 | 3/4" | CF | 1722 | 2570 | 848 | 848 |
| CM | 3 accts | Dean Jondahl Patterson Yodel | 17581626 | $1^{14}$ | Gal | 7175600 | 7279900 | 104,300 | 13,944 |
| CM | 258 | Edelweiss HOA | no\# avail | 11/2" | Gal | 4483900 | 4746900 | 263,000 | 35,160 |
| RM | 22 | Fritch - 30505 E Blossom Trail | 21459000 | 3/4" | CF |  |  | 0 | 0 |
| RM | 172.1 | Gaither 89845 E Little Trail | 92698901 | 3/4" | CF | 3876 | 5291 | 1,415 | 1,415 |
| RM | 329 | Glass 30930 E Tyrolean Drive | no \# avail | $11 / 2^{\prime \prime}$ | CF | 6150 | 7780 | 1,630 | 1,630 |
| CM | tbd | Golden Poles CONST MTR | 81244247 | $2^{\prime \prime}$ | CF |  | 1741.. | 1,741 | 1,741 |
| CM | 338 | Gow General 30521 Meldrum Need Key | 60390740 | $2{ }^{\prime \prime}$ | CF | 261030 | 306720 | 45,690 | 45,690 |
| CM | 347.1 | Grand Lodge Club house | no number | 1" | CF | 87015 | 100237 | 13,222 | 13,222 |
| CM | 347 | Grand Lodge North (N) MTR 1 (fow) | 181208 | $3 / 4^{\prime \prime}$ | CF | 369871 | 456772 | 86,901 | 86,901 |
| CM | 347 | Grand Lodge North (S) MTR 2 (high flow) | 70181208 | 3" | CF | 160 | 160 | 0 | 0 |
| CM | 347.2 | Grand Lodge South (E) MTR 2 (high flow) | 70168553 | $3{ }^{\prime \prime}$ | CF | 940 | 940 | 0 | 0 |
| CM | 347.2 | Grand Lodge South (W) MTR 1 (low) | 168553 | 3/4" | CF | 360159 | 432648 | 72,489 | 72,489 |
| CM | 97 | Guettler/Zuber 89116E G.C.Loop | 87691790 | 3/4" | CF | 64408 | 75834 | 11,426 | 11,426 |
| CM | NA | Hill Trails Mix 30410 Blossom | 96118260 | 3/4" | Gal | 1299780 | 1330660 | 4,128 | 552 |
| CF | 147 | Hougen 30464 E Blossom Tr | none yet | 3/4" | CF |  |  | 0 | 0 |
| CM | 279 | Hucks Motel High | no number | $4^{*}$ | CF | 3490 | 5230 | 1,740 | 1,740 |
| CM | 279 | Hucks Motel Low (big number) | 82978763 | $4^{13}$ | CF | 551944 | 589827 | 37,883 | 37,883 |
| CM | 98 | Huck's Restaurant 88611 G.C. Lp | 60660998 | $2^{\prime \prime}$ | CF | 587580 | 700540 | 112,960 | 112,960 |
| RM | 308 | Jacobsen/Fuller 89150 Yodel | 48702433 | $1{ }^{\prime \prime}$ | CF | 89603 | 113817 | 24,214 | 24,214 |
| RM | 286 | Jenson- 89808 E Lige Ln | 48113633 | 1 ! | Gal | 738590 | 769440 | 30,850 | 4,124 |
| CM | 46 | Johnson 89623 ELittle Trail | 7906242 | 3/4" | CF |  | 1095 | 1,095 | 1,095 |
| RM | 335 | Kelly 31094 Mult Dr (NE \#2 rear) | 60418696 | $2^{\prime \prime}$ | CF | 43820 | 44120 | 300 | 300 |
| RM | 150 | Kleeblev 30750 E Meldrum (parrish) | 10076061 | $3 / 4^{\prime \prime}$ | CF | 3715 | 4674 | 959 | 959 |
| CM | 59 | Kropacek Glaciers Bistro | 52519762 | $1{ }^{1 \prime}$ | CF | 43247 | 57626 | 14,379 | 14,379 |
| RM | 362 | Lampi 88405 Mult. Dr. | 18349067 | 11/2" | CF | 71500 | 83230 | 11,730 | 11,730 |
| CM | 242 | Landauer 30397 E Blossom Tr | 93490859 | 3/4 ${ }^{\text {¹ }}$ | CF | 14356 | 19887 | 5,531 | 5,531 |
| CM | 280 | Lettunich, Michael 30395 Blossom Tr | 84197173 | 3/4" | CF | 49261 | 56492 | 7,231 | 7,231 |
| CM | 24 | Little Trail Lodge 89015 E Little Trail | 60228874 | $2^{11}$ | Gal | 1135000 | 1301000 | 166,000 | 22,193 |
| CM | 326 | Logais/Tipi Mato 89685 E Little Tr | 80674130 | 3/4" | CF | 33448 | 36659 | 3,211 | 3,211 |
| CM | 307 | Lynott/Parsons North 30100 Blossom | 81340325 | $3 / 4^{\prime \prime}$ | CF | 64645 | 81969 | 17,324 | 17,324 |
| CM | 307 | Lynott/Parsons South 30100 Blossom | 48578976 | $1{ }^{\prime \prime}$ | CF | 142857 | 147896 | 5,039 | 5,039 |
| CM | 164 | Mazama Lodge | 49291936 | $1{ }^{12}$ | CF | 216988 | 247692 | 30,704 | 30,704 |
| CM | 7 | Mclean 89110 Govt Cp Lp | 87567002 | 3/4" | Gal | 187130 | 242030 | 54,900 | 7,340 |
| CM | 170 | Mills 89012 Yodel | 90433042 | 3/4' | CF | 20428 | 25112 | 4,684 | 4,684 |
| CM | 114 | Morse, C \& D 30225 E Blossom Trail | 92946540 | 3/4' | CF | 3655 | 5044 | 1,389 | 1,389 |
| CM | 250 | Mt Hood Resort Lodging- Ingersoll 89048 E Little Trl (4plex) | 60820245 | $11 / 2^{\prime \prime}$ | CF | 21320 | 31800 | 10,480 | 10,480 |
| CM | 250.1 | Mt Hood Resort Lodging Ingersoll 30544 E. Olive | 98818291 | $2{ }^{\prime \prime}$ | Gal | 3981700 | 4234900 | 253,200 | 33,850 |
| CM | 183 | Mt. Hood Academy 88153 GC Lp | 60228877 | $2^{1 \prime}$ | Gal | 1984900 | 2039000 | 54,100 | 7,233 |
| CM | 86 | Mt. Hood Holding Mult.Drive (Old Saxe) | 660365079 | 2' | CF | 251720 | 301430 | 49,710 | 49,710 |
| CM | 306 | Mt. Hood Museum 88900 E G.C. Loop | 48994670 | $1{ }^{\prime \prime}$ | CF | 20665 | 29858 | 9,193 | 9,193 |
| RM | 312 | Mt. Hood Ventures 30032 Blossom | 48994672 | 1 ' | CF | 177726 | 178210 | 484 | 484 |
| CM | 363 | Multorpor Lodge at Skibow E | 60725916 | $2^{\prime \prime}$ | CF | 238980 | 312760 | 73,780 | 73,780 |
| RM | 344 | Nantz 31098 Mult Dr (SE \#3 rear) | 18359647 | 2" | CF | 7960 | 9180 | 1,220 | 1,220 |
| CM | 34 | Neth - 89055 E G.C. Loop (duplex) | 60820247 | $11 / 2^{17}$ | CF | 17440 | 17660 | 220 | 220 |
| CM | 71 | Nogarie Round Mtn Loop | 92696902 | $3 / 4^{\prime \prime}$ | CF | 9749 | 14619 | 4,870 | 4,870 |

DR 93 Continued, Attachment page 4: Man Town, 2016

| C/R | ACC'T\# | Name/Address | MTR \# | Size | C/G | Jul-15 | $\begin{aligned} & \text { July } \\ & 2016 \end{aligned}$ | TOT CONS 2016 | TOT CF 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CM | 249 | ODOT Maint. Bidg US 26 | 60202914 | 2" | Gal | 2162400 | 2308700 | 146,300 | 19,559 |  |
| CM | 35 | OTE Rest Stop US 26 | 60368824 | 2" | CF | 2090510 | 2288590 | 198,080 | 198,080 |  |
| CM | 37 | Palmer Lodge 88786 G.C. Loop | 60194726 | 2" | Gal | 3833910 | 4132900 | 298,990 | 39,972 |  |
| CM | 214 | Pamelee 30700 E MELDRUM ST | 67222037 | $3 / 4^{11}$ | CF | 9514 | 13194 | 3,680 | 3,680 |  |
| RM | 23 | Pamish-30280 E Camp Creek Trail | 81294937 | $3 / 4^{\prime \prime}$ | CF |  |  | 0 | 0 |  |
| CM | 25 | Payne (Left) 30493 Blossom | 45666322 | $3 / 4^{\prime \prime}$ | Gal | 846550 | 884340 | 38,790 | 5,186 |  |
| CM | 126 | Perrodin 88875 E Rnd Mtn Lp | 67222042 | $3 / 4^{\prime \prime}$ | CF | 4447 | 9998 | 5,551 | 5,551 |  |
| RM | tbd | Quarum - McCarney Ct New Const |  | $3^{\prime \prime}$ | CF |  |  | 0 | 0 |  |
| RM | 348 | Rathe/Moeschlar 90053 Little Trail | 84197174 | $3 / 4^{\prime \prime}$ | CF | 20717 | 25228 | 4,511 | 4,511 |  |
| CM | 38 | Ratskeller G.C. Lp | 19019939 | $1{ }^{1 \prime}$ | CF | 789885 | 845840 | 55,955 | 55,955 |  |
| CM | 162 | Ravi/Putnam - 30960 E Multorpor Dr | 93581174 | $3 / 4^{\prime \prime}$ | CF | 39640 | 53411 | 13,771 | 13,771 |  |
| CM | 60 | Ravi/Putnam -88567 E Frontage Rd | 93581182 | $3 / 4^{\prime \prime}$ | CF | 18906 | 26381 | 7,475 | 7,475 |  |
| CM | 39 | Reed College - 30545 E Mucoy St | 935811175 | $3 / 4^{\text {¹}}$ | CF | 12939 | 20171 | 7,232 | 7,232 |  |
| RM | 16 | Rice 30546 E Dan Rd | 79847303 | $3 / 4^{\prime \prime}$ | CF |  | 0 | 0 | 0 |  |
| CM | 265 | Rudi - Casa Cuevo 30380 E WyEast | 79847305 | $3 / 4^{\prime \prime}$ | CF |  | 3 | 3 | 3 |  |
| RM | 351 | Ryan 30690 Montgomery New HS | 85451879 | $34^{\prime \prime}$ | CF | 16400 | 18348 | 1,948 | 1,948 |  |
| CM | 232 | Sandler - 89200 E Little Trail | 81340320 | 3/4" | CF | 29893 | 35311 | 5,418 | 5,418 |  |
| RM | 156 | Scroggins 87300 E McCarney | 67222039 | 3/4" | CF | 729 | 744 | 15 | 15 |  |
| CM | 57 | Ski Patrol - Govt. Camp Loop | $3.272 \mathrm{E}+09$ | 1" | GAL | 70420 | 107810 | 37,390 | 4,999 |  |
| CM | 361 | Skibowl East Snow Making | 70249091 | 4 " | CF | 1305720 | 1580830 | 275,110 | 275,110 |  |
| CM | 157 | Skowhede 30460 E Blossom Tr | 93490862 | 3/4' | CF | 16959 | 26098 | 9,139 | 9,139 |  |
| RM | tbd | Slavin WyEast Tir | 67357190 | $34^{\prime \prime}$ | CF |  | 35 | 35 | 35 |  |
| RM | 355 | Soot - 8790 E Round Mtn Loop | 81458887 | 3/4' | CF |  |  | 0 | 0 |  |
| RM | 336 | Sprunk 31092 Mult Dr (NW \#1 fnt) | 60418700 | $2^{\prime \prime}$ | CF | 18630 | 23500 | 4,870 | 4,870 |  |
| RM | 330 | Strub, M \& S 30293 Wy'East | 78252142 | $3 / 4^{\prime \prime}$ | CF | 47171 | 47171 | 0 | 0 |  |
| CM | 129 | Summit Apts.. G.C.Loop E | 95621736 | $2^{\prime \prime}$ | CF | 2736580 | 2818900 | 82,320 | 82,320 |  |
| CM | 245 | Summit Chevron G.C. Loop N of Station | 76632488 | $3 / 4^{1 \prime}$ | CF | 83445 | 88979 | 5,534 | 5,534 |  |
| CM | 55 | Summit Inn North G.C. Loop (BLDG) | 60390743 | $2^{\prime \prime}$ | CF | 145440 | 159820 | 14,380 | 14,380 |  |
| CM | 55 | Summit Inn West G.C. Loop (BLLDG.) | 49291937 | 1 ' | CF | 32449 | 37172 | 4,723 | 4,723 |  |
| CM | 340 | Thompson -90158 E Lige Ln | 81340324 | $3 / 4^{1 \prime}$ | CF | 31474 | 38067 | 6,593 | 6,593 |  |
| CM | 304 | Tichy(Martin) 89481 E Steet Ln | 81458999 | $3 / 4^{1 \prime}$ | CF | 52532 | 66730 | 14,198 | 14,198 |  |
| CM | 4 | Tom Arp -30372 E WyEast | 67357189 | $3 / 4^{11}$ | CF | 249 | 2895 | 2,646 | 2,646 |  |
| CM | 56 | Trails Club | 18359645 | $2^{\prime \prime}$ | CF | 29920 | 137290 | 107,370 | 107,370 |  |
| CM | 3 | True/ O'Brien 30515 Blossom | 45054722 | $3 / 4^{\prime \prime}$ | CF | 108359 | 113634 | 5,275 | 5,275 |  |
| CM | 125 | Turpack 30481 Biossom Tr. (Right) | 45666327 | $3 / 4^{\prime \prime}$ | Gal | 799910 | 864250 | 64,340 | 8,602 |  |
| CM | 366 | Valls 30.128 Biossom | 84197176 | $3 / 4$ | CF | 11894 | 13727 | 1,833 | 1,833 |  |
| RM | 20 | Wayne Allen 89272 Elige Ln | 93874686 | 314 | CF | 2413 | 4578 | 2,165 | 2,165 |  |
| RM | 360 | White-Bar 89201 E. Little Trail | 90257736 | $3 / 4{ }^{\prime \prime}$ | CF | 23564 | 30166 | 6,602 | 6,602 |  |
| CM | 237 | Wilcox-89107 ELittle Tr | 93581183 | $3 / 4^{\prime \prime}$ | CF | 13965 | 16418 | 2,453 | 2,453 |  |
|  |  |  |  |  |  |  |  |  | 1,856,392 | Total Cons CF 2016 |

## DR 58

DR 1 requested Government Camp Water Company Inc. (Government Camp or Company) provide the following information:
"Please provide billing data to support Government Camp's sales operating revenue for the 2016 test year. In that billing data, please provide 1) the customer names, 2) the line or meter size, 3) the usage for metered customers, 4) the amount billed for usage, 5) the amount billed for the base charge and 6) the amount billed for other charges for each of the amounts billed to each customer account for each of the four quarters billed in 2016."

In supplemental DR 58 to DR 1, please provide a separate sortable excel spreadsheet that contains all the billing information for all metered customers for all quarters in 2016. The data in this spreadsheet should be sortable and broken out by 1) the customer names, 2) the meter size for each customer, and the 3) usage billed to same-sized metered customers. Separate worksheets should be provided for a) the $5 / 8^{\prime \prime} \& 3 / 4^{\prime \prime}$ combined meter customers, b) the 1 " meter customers, c) the 1.5 " inch meter customers, d) the $2^{\prime \prime}$ meter customers, e) the 4 " inch meter customers, and f) the $6^{\prime \prime}$ meter customers; each spreadsheet is to include the usage broken out for each of the meter sizes. If a customer has multiple meters, please include a separate entry for each meter on each corresponding spreadsheet.

RESPONSE:
See Attachment - DR 58 Response Attachment.

Table 11 Excerpted from DR 58

| Date ${ }^{-}$ | Num ${ }^{-}$ | Item -1 | Item Description $\quad .7$ | Split $\quad-$ | Qty | Credit ${ }^{-1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01/01/2016 | 12-6294 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 157.00 | 6.94 |
| 04/01/2016 | 12-6664 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 157.00 | 6.94 |
| 07/01/2016 | 12-7032 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 157.00 | 6.94 |
| 10/01/2016 | 12-7406 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 203.50 | 9.00 |
| 01/01/2016 | 12-6298 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 620.00 | 3.84 |
| 04/01/2016 | 12-6668 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 620.00 | 3.84 |
| 07/01/2016 | 12-7036 | R. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 620.00 | 3.84 |
| 01/01/2016 | 12-6113 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 1,485.25 | 35.47 |
| 04/01/2016 | 12-6481 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 1,485.25 | 35.47 |
| 07/01/2016 | 12-6848 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 1,485.25 | 35.47 |
| 10/01/2016 | 12-7221 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 487.00 | 11.63 |
| 01/01/2016 | 12-6165 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 856.75 | 15.98 |
| 04/01/2016 | 12-6534 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 856.75 | 15.98 |
| 07/01/2016 | 12-6901 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141-Accounts Receivable | 856.75 | 15.98 |
| 10/01/2016 | 12-7274 | C. Cf's used | Water consumption for the quarter (\$1.12/100Cf) | 141. Accounts Receivable | 769.00 | 14.34 |


| Staff Check | Difference |
| :---: | :---: |
| $\$ 1.76$ | $-\$ 5.18$ |
| $\$ 1.76$ | $-\$ 5.18$ |
| $\$ 1.76$ | $-\$ 5.18$ |
| $\$ 2.28$ | $-\$ 6.72$ |
| $\$ 6.94$ | $\$ 3.10$ |
| $\$ 6.94$ | $\$ 3.10$ |
| $\$ 6.94$ | $\$ 3.10$ |
| $\$ 16.63$ | $-\$ 18.84$ |
| $\$ 16.63$ | $-\$ 18.84$ |
| $\$ 16.63$ | $-\$ 18.84$ |
| $\$ 5.45$ | $-\$ 6.18$ |
| $\$ 9.60$ | $-\$ 6.38$ |
| $\$ 9.60$ | $-\$ 6.38$ |
| $\$ 9.60$ | $-\$ 6.38$ |
| $\$ 8.61$ | $-\$ 5.73$ |

## DR 9

Please explain why the OPUC has not received an application regarding affiliated interest transactions, for instance, for Ms. Bekins salary, the rental of Ms. Bekins' barn, and the rental of Ms. Hill's office space.

RESPONSE: Since the Commission's determination of jurisdiction in August of 2009 (Order 09-313) (WJ 24), the Company has completed a single rate case (UW 145). Therein, PUC staff reviewed compensation expenses to Maryanne Hill and Lesli Bekins, as well as the lease of Ms. Hill's office space and the Ms. Bekins' barn. PUC Staff did not request an affiliated interest filing or indicate that affiliated interest filings were necessary for these transactions. The Company had the impression that affiliated interest filings were not requested given the expenses were already rigorously reviewed in the course of UW 145.

The Company is now aware that these types of affiliated interest transactions must be approved by the Commission, and that the Commission clarified its position with respect to affiliate interest filings in cases where owners of water utilities are also employed by the utility (Order 06-657 (UW 117)).

1) The Company will submit an affiliated interest agreement for the rental of Ms. Bekins' barn (indoor and outdoor storage).
2) The Company will submit an affiliated interest agreement for the rental of office space from Ms. Hill as she is within the successive chain of ownership for more $5 \%$ of the voting securities of the Company (ORS 757.495(2).
3) The Company will submit an affiliated interest agreement for Ms. Bekins' proposed salary in UW 174.

## DR 14

Please provide the bills for Account 611, Telephone/Communications and include in your response an explanation of how costs are allocated for this expense.

## RESPONSE:

CenturyLink is the communications (non-cellular) provider for the Company and includes the following:

- Package (base plan) - includes one land line phone that is for personal use, so $\$ 24.95$ is deducted each month. The remaining cost of the Package (for business fax line 503-272-3490 and WIFI) is used for both the Company and Charlomont Hill, LLC ("Charlomont"). As such, the Company pays $50 \%$ of this cost.
- Broadband - includes modem router rental and internet that are used for both the Company and Charlomont. As such, the Company pays $50 \%$ of this cost.
- Voice - is a business land line (503-272-3281) which is used for both the Company and Charlomont. As such, the Company pays $50 \%$ of this cost.
- Entertainment - is for TV, which is for personal use, so $100 \%$ of this cost is deducted from the bill.

The Monthly Billing Allocation:

| Century Link Water Co \% | Total Due | Less | Less Ent/IV | Due | Paid | Notes: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jan 11 Bill Check Cleared 12-28-18 | 207.36 | -24.95 | -77,99 | 52.21 | 52.21 | Bill due Jan. cleared Dec 2015 \& not included in Application |
| Feb | 207.73 | -24.95 | -77.99 | 52.395 | 46.47 | Water $60 \%$ was miscalculated and unerpaid in error |
| Mar | 220.83 | -24.95 | -82.99 | 56.445 | 56.45 | Payment included \$ 21.81 bai forwd +7.50 late fee |
| April | 213.72 | -24.95 | -82.99 | 52.89 | 52.99 | Pmt due should have been \$ $\$ 2.90$ not \$52.99-.01 over pme |
| May | 215.66 | -24.95 | -82.99 | 53.86 | 51.30 | Underpayment miscarculation |
| June | 227.8 | -24.95 | -82,99 | 59.93 | . 57.37 | Late payment was not allocated to companys payment |
| July | 224.48 | -24.95 | -82.99 | 58.27 | 64.24 | Calculation errors-used -12.75 not \$24.95 \& \$8.80 late fee |
| Aug | 215.73 | -24.95 | -82.99 | 53.895 | 53.99 | Calcerror -24.75 not -24.95 |
| Sept | 208.78 | -24.95 | -82.99 | 50.42 | 53.89 | Amt pri was calculated from \$ 225.73 toal charges rather than amt due |
| OCT | 208.73 | -24.95 | . 82.99 | 50.395 | 52.82 | Pmt mis calculated from 215.73 current charge rather than amt due |
| NOV | 208.79 | -24.95 | -82.99 | 50.425 | 52.82 | Miscalculation over pmt |
| DEC | 201.79 | -24.95 | -82.99 | 46.925 | 40.99 | Miscalculation under prit |
|  |  |  |  | 638.05 | 635.54 | UNDERPAYMENT of $\$ 2.52$ for year |

## VERIZON Wireless

The Verizon plan includes four cell phones. One of these is the Company cell phone (503-260-7142). Therefore, $1 / 4^{\text {th }}$ of the monthly base plan is allocated to the Company. Plus, the monthly cost of the Company cell.

See allocation below:

VERIZON

| DATE | SUPPLIER | AMOUNT | $\begin{aligned} & \text { BASE PLAN } \\ & \text { COST (4-ENTITY } \\ & \text { PLAN) } \end{aligned}$ | 1/4th Base <br> Plan alloc to Wtr Co | WATER CO CELL | WTR CO TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1/20/2016 | VERIZON | 240.84 | \$70.00 | \$17.50 | 22.92 | \$40.42 |
| 2/20/2016 | VERIZON | 217.6 | \$70.00 | \$17.50 | 22.96 | \$40.46 |
| 3/20/2016 | Verizon | 164.69 | \$45.00 | \$11.25 | 22.88 | \$34.13 |
| 4/20/2016 | VERIZON | 170.79 | \$45.00 | \$11.25 | 22.88 | \$34.13 |
| 5/20/2016 | VERIZON | 175.76 | \$45.00 | \$11.25 | 22.87 | \$34.12 |
| 6/20/2016 | VERIZON | 170.76 | \$45.00 | \$11.25 | 22.87 | \$34.12 |
| 7/20/2016 | VERIZON | 170.76 | \$45.00 | \$11.25 | 22.87 | \$34.12 |
| 8/20/2016 | VERIZON | 170.79 | \$45.00 | \$11.25 | 22.88 | \$34.13 |
| 9/20/2016 | VERIZON | 170.79 | \$45.00 | \$11.25 | 22.88 | \$34.13 |
| 10/20/2016 | VERIZON | 170.79 | \$45.00 | \$11.25 | 22.88 | \$34.13 |
| 11/20/2016 | VERIZON | 172.63 | \$40.05 | \$10.01 | 22.84 | \$32.85 |
| 12/20/2016 | VERIZON | 170.73 | \$40.05 | \$10.01 | 22.84 | \$32.85 |
|  |  | 2166.93 |  |  |  | \$419.60 |

Verizon and Century Link 2016 bills are attached as Data Response 14 Attachment A \& B.
While double checking the telephone expense file in the application, the Company discovered that the reimbursement of $\$ 419.57$ is a double entry for the telephone charges and should be removed.

## DR 31

Please provide a copy of the Water Operator contract for Account 639, Contract Services Other that includes the amount charged for service and duties of the contractor.

## RESPONSE:

The Company's Contract for Operation and Maintenance Services as Direct Responsible Charge (with addendum) is attached separately as Data Response 31 Attachment.

# Contract for Operation and Maintenance Services as Direct Responsible Charge 


#### Abstract

RECITALS WHEREAS, the Government Camp Water Co. Inc. (Owner) owns and operates a domestic water system in Clackamas County, Oregon (Public Water System ID \# OR4100336); and

WHEREAS, Owner intends to supply ample domestic water to all its customers within the service area, both residential and commercial for normal uses of such water; and

WHEREAS, Owner desires that the water system be operated by a State of Oregon Certified Water Operator to provide safe drinking water as well as desirable drinking water to all users within its service area; and


WHEREAS, Andrew R. Tagliafico (Operator) has proposed to provide Contract Water System Operator services to Owner and serve as the Direct Responsible Charge (DRC) of the Government Camp Water Company Inc. Water System (System); and

WHEREAS, it is the intention of the Operator and the Owner to enter an agreement wherein the Operator will serve as DRC for the System and provide complete licensed operations, maintenance, monitoring, repair and reporting services of the water source and distribution; and

WHEREAS, it is the intention of the parties that all services performed by the Operator be in compliance with all state and federal laws, regulations and guidelines at all times.

## WITNESSETH,

Incorporating the recitals provided herein, the parties agree as follows:

1. Parties. This third party Agreement is made this 20 day of April, 2015 by and between Government Camp Water Co. Inc. in Clackamas County, hereinafter referred to as Owner, and Andrew Tagliafico, operator Cert \# (Operator ID\# D-6592) of Who Ltd. PO Box 522 Govt. Camp, OR 97028, hereinafter referred to as Operator.
2. Direct Responsible Charge. Subject to the terms and conditions expressly provided within this Agreement and any addendum hereafter executed by the parties, Operator agrees to oversee the general maintenance, daily operation of the System, and assume the position of Direct Responsible Charge (DRC) of the System. Operator agrees to operate and manage the System in accordance with state and federal law, and regulations
promulgated thereto, including those adopted by the Oregon Health Authority under Chapter 333, Division 061 of the Oregon Administrative Rules (OAR).
3. Services. In accordance with the terms of this Agreement and any addendums attached hereto, Operator agrees to furnish Owner with all labor, equipment, transportation, supervision, technical, professional, and other services for the purpose of treating water and performing duties of distribution for the System; and perform all operations and maintenance necessary and required to properly provide services for the service area.
a. Operator shall make all decisions that directly impact the quality or quantity of drinking water, manage the day to day operations of the System, maintain the System and perform all tasks necessary within the scope of Operator's obligations under this contract for the operation and maintenance of the System to assure that the water delivered to water users does not exceed maximum contaminant levels, to assure that water system facilities are free of public health hazards, and to assure that water system operation and maintenance are performed as required under state and federal law.
b. Operator is solely responsible for safely conducting all operation in order to avoid the risk of endangerment to health, bodily harm to persons, and damage to property. Operator will inspect all equipment, materials, and services to discover any condition that might involve risks and for correcting any of those conditions. Operator will immediately notify owner of any known activity, problem or circumstance that threatens or affects the drinking water supply or health, safety or welfare of the users of the drinking water.
c. Operator will undertake remediation in accordance with governmental requirements and make its best reasonable efforts to mitigate problems, and implement any applicable emergency plan.
4. Availability. Operator agrees to be available on call 24 hours a day and able to respond within 1 hour of an emergency. When it is anticipated that Operator will not be available on call, Operator shall arrange for a qualified representative, other operator personnel, subcontractor/ sub-consultant or other person to act on behalf of Operator.
5. Maintenance of Certification. At Operator's expense, Operator will maintain at all times the requisite Oregon drinking water operator certification, including all continuing education requirements. Operator will pay for all permits, licenses, certification and other applicable government requirements or governing authority requirements and inspections, as well as furnish any documentation, bonds, security or deposits required to permit Operators performance of services. Operator will assure that the water system is in compliance with OAR 333-061-0210 through 333-061-0272 relating to certification of water system operators;
6. Security. Operator will cooperate with owner security requirements, and must promptly comply with any security arrangements.
7. Records. Operator shall maintain and provide to Owner records and accounts concerning the operation, maintenance, repair, and equipping of the facility under this Agreement. Owner will have reasonable and legally permissible access to all documents, records, and reports from the Operator to the State drinking water program. All records must be maintained as specified by Oregon State retention schedules. Operator will have all signatory authority for said reports and other documents, as required under Oregon State drinking water rules. Maintaining monitoring and operating records and making these records available for review when the system is inspected;
8. Water Samples. Operator will arrange and supervise routine collecting and submitting water samples for laboratory analyses at the frequencies prescribed by OAR 333-0610036. All sampling will be performed by Pixis Labs, or other suitable vendor, who shall send results to the company for monthly reporting to the State of Oregon Drinking Water Program. Operator will take immediate corrective action when the results of analyses or measurements indicate that maximum contaminant levels have been exceeded and report the results of these analyses as prescribed by OAR 333-061-0040. Operator shall work in conjunction with the Owner to notify all customers of the water system and the general public in the service area, as prescribed by OAR 333-061-0042, when the maximum contaminant levels have been exceeded;
9. Professional Services. Where technical, professional or other services not usual or ordinary to that of a Level 1 Operator are necessary, Operator shall arrange for such services at the expense of Owner.

## 10. Additional Terms:

a. Addendum. This Agreement shall become effective upon the parties' execution of an addendum further describing Operator's compensation or other valuable consideration to be received. Such addendum may include additional terms or conditions deemed advisable by the parties.
b. Termination. This Agreement and the provisions of any addendum attached hereto may be terminated:
i. By either party at any time for any reason with sixty days (60) written notice to 1) the other party, and 2) the Oregon Health Authority Drinking Water Program;
ii. Immediately by the mutual consent of the Owner and the Operator;
iii. Immediately by Owner upon entry of any final order by the Oregon Health Authority, or its equivalent, determining that all or a portion of this Agreement, or any addendum hereto, fails to satisfy the laws or regulations of the State of Oregon for the purpose of designating a Direct Responsible Charge over the System;
iv. By Owner, no less than 60 days following a final decision the Oregon Public Utility Commission that all or a portion of the labor and O\&M expenses attributed to Operator's compensation under this Agreement should be disallowed in determining Owner's annual revenue requirements, rate schedule and/or tariff. Prior to terminating the Agreement under this provision, Owner shall provide Operator with a reasonable opportunity to amend the terms of Operator's rates, propose additional terms, or perform in accordance with the Commission's final decision.
c. Additional Instruments. The parties shall deliver or cause to be delivered at the Closing and at such other times and place as shall be reasonably agreed on, such additional instruments as may reasonably be requested for the purpose of carrying out this Agreement.
d. Not Assignable. This Agreement is not assignable by Operator to a third party, without Owner's written consent.

Agreement acknowledged by signature:


# Addendum to <br> Contract for Operation and Maintenance Services between <br> Andrew R. Tagliafico \& Government Camp Water Co. Inc. 

This Addendum is executed this 20 day of $A P R, L, 2015$ by and between the Government Camp Water Company, Inc. (Owner) and Andrew Tagliafico (Operator) for the purpose of augmenting and clarifying terms of the contract agreed upon and executed between the parties on 20 AfRiL $20 / 5$ for Operation and Maintenance Services as Direct Responsible Charge (the Agreement).

The parties hereto further agree as follows:
Services to be provided by Operator to Owner as Direct Responsible Charge (DRC) shall include:

1. Represent the Owner in all meetings with the Oregon Health Authority (OHA) and/or other regulatory agencies where DRC attendance is necessary or as otherwise deemed advisable by Owner. This shall include meetings with the public when required and any and all compliance inspections by the OHA, or other regulatory agencies, as necessary.
2. Attend all regularly scheduled monthly business meetings, including presentation of monthly progress reports. Attend workshops and/or special meetings as may be required of the Government Camp Water Company, Inc., Water System's (System) DRC, or as otherwise deemed advisable by Owner.
3. Provide service and availability as the System's DRC, 24 hours per day, 7 days a week, including weekends and holidays. DRC supervision and service shall include on-site attendance by a licensed operator(s) and sufficient staff to adequately perform services as required to maintain System compliance under state and federal law. Operator, or Operator's agent, shall at all times be available and capable of immediately responding within one hour to any emergency (weekend and holidays included). For purposes of this section, any agent providing service and availability on Operator's behalf shall be duly licensed and will comply with OHA regulations in the event of emergency service with the company's distribution system. All services provided by any agent of the Operator, and any liability arising therefrom shall be deemed to be the service and liability of the Operator.
4. Conduct all routine and periodic services related to the operation and maintenance of the System including, but not limited to, the following:
a) Routine fire hydrant inspection, repairs and maintenance;
b) On-site supervision and instruction of company-contracted labor as may be required as the System DRC, or as otherwise reasonably requested by Owner;
c) Manage and complete two (2) flushings per year based on water conditions with a written report for each of the flushings for all water distribution systems;
d) Establish and perform a water valve exercise program;
e) In the event of System breaks or other emergency, conduct all necessary water sampling and testing should the Company's contracted laboratory not be available;
f) Respond to any customer complaints as may be required of the System's DRC or as otherwise reasonably requested by Owner;
g) Respond to and investigate potential leaks;
h) Conduct a monthly inspection of the entire System with reports provided to the Owner (weather dependent). Update inspection and maintenance logs within the System, with all preventative and routine maintenance to be entered in the System log books and made available to Owner;
i) Oversee and provide supervision for new connections to the System;
j) Develop and provide all reports required by the Oregon Health Authority or other regulatory agencies as reasonably requested by Owner;
k) Consult with the company's engineer on System recommendations;
1) Assist with the development of Owner's operating and capital budgets up to three times per fiscal year;
m) Advise and coordinate with Owner in purchasing supplies, equipment and/or outside repair services. Provided, Owner will be responsible for purchasing chemicals, equipment and parts. Minor and major repair items such as but not limited to maintenance items, expendable supplies, rebuild kits, light bulbs, etc. will be the responsibility of Owner;
n) To the extent practical, conduct services in conformity with the recommendations and obligations identified within the United States Environmental Protection Agency's Best Practices Guide Water System Operator Roles and Responsibilities, EPA Publication No. 816-F-06-037, dated September 2006.

## Insurance and Indemnity

5. Operator agrees to maintain insurance coverage for all services rendered by Operator or Operator's agents. Operator will provide certificates of Liability and Worker's

Compensation insurance and provide coverage in accordance with Owner's \& the State of Oregon's insurance requirements. Insurance coverage shall indemnify and hold harmless Owner from any and all liability arising from services rendered by the Operator, or any agent thereof. Operator shall defend any suit that may be brought against the Owner, its shareholders or officers in connection with, or arising out of the services furnished by Operator under the Agreement and this Addendum.
a) Operator will provide comprehensive general liability, worker's compensation and automobile liability insurance coverage with Owner named as additionally insured. Limits of liability for both coverages shall be a minimum of:
(1) $\$ 500,000.00$ per person and $\$ 500,000.00$ per occurrence for bodily injury and
(2) $\$ 500,000.00$ property damage;
(3) Copies of all insurance policies shall be provided to the Owner prior to commencement of services.

## Compensation

6. Owner agrees to pay compensation to Operator in the amount of four thousand dollars $(\$ 4,000)$ per month with an annual $2 \%$ cost of living adjustment (hereinafter Base Payment). In exchange for Base Payment, the Operator shall assume the position of DRC for the System as provided in the Agreement, subject to the following provisions:
a) Services included within the Base Payment shall also include:
(1) Operator's obligations as expressed within Paragraphs 1 through 3 of this Addendum, inclusive;
(2) Operator's reading of customer water meters \& master meter in the summer months every June 15, July 15 \& August 15, provided Owner will provide Field Sheets to Operator in each of the 3 months meters are to be read. And provided further, Owner will be responsible for data entry and providing data to Owner's bookkeeper \& the sanitary district;
(3) Transportation hours to pick up materials and supplies, provided Owner shall reimburse Operator for mileage at the current deductible rate as determined by the United States Internal Revenue Service;
(4) Supervision, technical \& professional services rendered in the course of managing operation \& maintenance of the System in the capacity of DRC and as provided in the Agreement and this Addendum. Provided, services of other billable professionals such as engineers, surveyors, plumbers etc. shall be paid directly by Owner.
b) All other activities and services provided under this proposal will be billed as follows:
(1) $\$ 45.00$ per hour for labor;
(2) $\$ 95.00$ per hour for back hoe with operator;
(3) All other non-specified rented, subcontracted or non-inventory items cost plus thirty percent.
c) Subject to the terms of this Addendum and the underlying Agreement, the compensation terms of this Section 6 shall be binding upon the parties for a period of three (3) years unless otherwise agreed upon in writing.
d) For the period of one year following the execution of this Agreement if total compensation to Operator exceeds the sum of $\$ 65,000$ :
(1) The parties shall participate in a budget conference to address revenue, costs and continued performance under the Agreement and this Addendum;
(2) Owner shall be entitled to invite public bidding for all or a portion of the services contemplated under the Agreement and this Addendum.

Agreement acknowledged by signature:



DR 42
For the following six years, 2011-2016, for each year, please provide the amount of labor costs associated with employee or contract labor that Government Camp has capitalized as part of its capital projects.

RESPONSE:
Labor costs associated with capitalized plant are attached in five DR 42 Attachments.

331 - Transmission \& Dist. Mains 331.1 Wyeast

Total 331.1. Wyeast Total 331 - Transmission \& Dist. Mains TOTAL

| Type | Date Num | Adj | Name | Memo | Cl | Split | Debit | Credit | Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | 0.00 |
|  |  |  |  |  |  |  |  |  | 0.00 |
| Check | 05/05/2015 5577 |  | WHO, Ltd | Wyeast Cain |  | 131.1. Checking 4899 | 1,179.87 |  | 1,179.87 |
| Check | 06/21/2015 5600 |  | WHO, Ltd | Arp to $8^{\prime \prime}$ Main - Wyeast - New Meter |  | 131.1. Checking 4899 | 1,445.00 |  | 2,624.87 |
| Check | 07/18/2015 5611 |  | WHO, Ltd |  |  | 131.1. Checking 4899 | 2,145.00 |  | 4,769.87 |
| Check | 10/18/2015 5648 |  | -MULTIPLE. | -MULTIPLE- |  | 131.1. Checking 4899 | 631.66 |  | 5,401.53 |
| Check | 05/24/2016 1064 |  | Who, Litd | Rudi |  | 131.4 - Checking 0170 | 1,107.00 |  | 6,508.53 |
| Check | 08/18/2016 1119 |  | -MUITIPLE- | -MULTIPLE- |  | 131.4 - Checking 0170 | 905.00 |  | 7,413.53 |
|  |  |  |  |  |  |  | 7,413.53 | 0.00 | 7,413.53 |
|  |  |  |  |  |  |  | 7,413.53 | 0.00 | 7,413.53 |
|  |  |  |  |  |  |  | 7,423.53 | 0.00 | 7,413.53 |

9:43 AM
$03 / 08 / 18$

Accrual Basis

|  | of December 31, 2016 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Type | Date Num | Adj | Name | Memo | Cl | Split | Debit | Credit | Balance |
|  |  |  |  |  |  |  |  |  |  | 0.00 |
|  | Check | 08/18/2016 1119 |  | -MULTIPLE- | Grand Lodge |  | 131.4 Checking 0170 | 495.00 |  | 495.00 |
| Total $335 \cdot$ Hydrants |  |  |  |  |  |  |  | 495.00 | 0.00 | 495.00 |
| TOTAL |  |  |  |  |  |  |  | 495.00 | 0.00 | 495.00 |

334 - Meters \& installation 334.1- Metering Plan Total $334 \cdot$ Meters \& Installation TOTAL

| Type | Date Num | Adj | Name | Memo ${ }^{\text {clr }}$ | Split | Debit | Credit | Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | 0.00 |
|  |  |  |  |  |  |  |  | 0.00 |
| Check | 10/18/2012 |  | Andrew Tagliafico | Labor \& Backhoe new connections - Nogeiire | 131.1. Checking 4899 | 67.50 |  | 67.50 |
| Check | 06/10/2013 5141 |  | -multiple- | -multiple- | 131.1. Cheecking 4899 | 2,846.00 |  | 2,913.50 |
| Check | 07/03/2013 5154 |  | -MUITIPLE- | -MULTIPLE- | 131.1 - Checking 4899 | 2,700.00 |  | 5,613.50 |
| Check | 07/26/2013 5167 |  | -MULTIPLE- | -mULTPLE- | 131.1 - Checking 4899 | 3,150.00 |  | 8,763.50 |
| Check | 10/06/2014 5473 |  | Andrew Tagliafico |  | 131.1. Checking 4899 | 3,777.50 |  | 12,541.00 |
| Check | 12/27/2014 5511 |  | Andrew Tagliafico | Bridge | 131.1 - Checking 4899 | 1,020.00 |  | 13,561.00 |
|  |  |  |  |  |  | 13,561,00 | 0.00 | 13,561.00 |
|  |  |  |  |  |  | 13,561.00 | 0.00 | 13,561.00 |
|  |  |  |  |  |  | 13,561.00 | 0.00 | 13,561,00 |

334. Meters \& Instailation

| Type | Date Num | Adj | Name | Memo ${ }^{\text {clr }}$ | Split | Debit | Credit | Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | 0.00 |
| Check | 03/16/2011 4796 |  | Andrew Tagliafico | Meldrum Mills | 131.1 - Checking 4899 | 303.75 |  | 303.75 |
| Check | 06/10/2011 4825 |  | Andrew Tagliafico | Yodel Ln/Lige Lr Mills | 131.1 Checking 4899 | 225.00 |  | 528.75 |
| Check | 09/29/2011 4888 |  | Andrew Tagliafico | Morrison Ln/ Mills | 131.1 Checking 4899 | 315.00 |  | 843.75 |
| Check | 11/04/2011 VI. |  | -MULTIPLE- | -MULTIPLE" | 131.1. Checking 4899 | 1,125.00 |  | 1,968.75 |
| Check | 12/12/2011 4918 |  | Andrew Tagliafico | Little Trail / Mills | 131.1 - Checking 4899 | 225.00 |  | 2,193.75 |
| Check | 10/18/2012 II |  | -MULTIPLE- | -multiple- | 131.1. Checking 4899 | 202.50 |  | 2,396.25 |
| Check | 06/10/2013 5141 |  | Andrew Tagliafico | New service install, street patch in little trail - Ga | 131.1 Checking 4899 | 165.00 |  | 2,561.25 |
| Check | 12/20/2013 5339 |  | Andrew Tagliafico | Meter install Wayne Allen 89272 ELige Ln | 131.1. Checking 4899 | 450.00 |  | 3,011.25 |
| Check | 10/06/2014 5473 |  | Andrew Tagliafico |  | 131.1. Checking 4899 | 135.00 |  | 3,146.25 |
| Check | 11/21/2014 5499 |  | Andrew Tagliafico | Scroggins | 131.1. Checking 4899 | 327.00 |  | 3,473.25 |
|  |  |  |  |  |  | 3,473.25 | 0.00 | 3,473.25 |
|  |  |  |  |  |  | 3,473.25 | 0.00 | 3,473.25 |

## 9:35 AM 03/08/18

 0308/18Accrual Basis

## Government Camp Water Co., Inc

Transactions by Account
As of December 31, 2016

333 - Services - New Connections

Total 333 -Services - New Connections TOTAL

| Type | Date Num | Adj Name | Memo | Cl | Split | Debit | Credit | Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | 0.00 |
| Check | 05/05/2015 5577 | WHO, Ltd | Perry |  | 131.1 Checking 4899 | 345.13 |  | 345.13 |
| Check | 10/18/2015 5648 | -MULTIPLE- | -MULTIPLE- |  | 131.1 - Checking 4899 | 1,218.34 |  | 1,563.47 |
| Check | 07/18/2016 1110 | WHO, Ltd | Rice |  | 131.4 - Checking 0170 | 90.00 |  | 1,653.47 |
| Check | 08/18/2016 1119 | -MULTIPLE- | -MULTIPLE- |  | 131.4 - Checking 0170 | 675.00 |  | 2,328.47 |
| Check | 09/19/2016 1130 | -MULTIPLE- | -MULTIPLE* |  | 131.4 Checking 0170 | 918.15 |  | 3,246.62 |
| Check | 10/23/2016 1143 | WHO, Ltd | Parrish |  | 131.4 Checking 0170 | 270.00 |  | 3,516.62 |
| Check | 11/21/2016 1159 | WHO, Ltd | Soot |  | 131.4 Checking 0170 | 322.50 |  | 3,839.12 |
|  |  |  |  |  |  | 3,839.12 | 0.00 | 3,839.12 |
|  |  |  |  |  |  | 3,839.12 | 0.00 | 3,839.12 |

## DR 28

Please list all vehicles that are covered under the insurance paid by Account 656, Vehicle Insurance, and include in your response how each vehicle is used and the purpose of the vehicle.

## RESPONSE:

The vehicle covered is a 2014 Buick Rainier. Uses of the vehicle include, but are not limited to, inspection of lines, performance of meter readings, travel to maintenance/repair sites and customer locations, etc. The vehicle is also used to drive to Welches or Portland for supplies and, on occasion, take samples to the lab.

## DR 29

Please list all vehicles that are included in the Account 650, Transportation, and include in your response an explanation of how each vehicle is used and the purpose of the vehicle.

## RESPONSE:

1) Company's Buick Rainier - See response to DR 28.
2) WHO Ltd - Water operator's vehicle. WHO Ltd charges miles to the Company when it has to use its vehicle in the performance of work for the Company. This includes, but is not limited to, picking up materials/equipment, delivery of such to site, and taking samples to the lab.
3) Cunningham Consulting - Bookkeeper's vehicle. Cunningham Consulting charges miles to the Company when it has to use its vehicle in the performance of work for the Company. This includes, but is not limited to, travel for banking, attendance of meetings in Government Camp, Post Office runs, etc.

## DR 70

In supplemental DR 70 to the Company's response to DR 28, please provide a copy of the registration for the 2014 Buick Rainier and explain in your response whether the Company owns the Buick Rainier. If this vehicle is not owned by Government Camp, please indicate what percentage of its use is for the Company versus personal or other uses.

## RESPONSE:

In its response to DR 70, the Company amends, in part, its response to DR 28 by clarifying that the Buick Rainier is a 2004 model rather than 2014. The Company's description of the Buick Rainier as a 2014 model was a typographical error.

Responding to DR 70, a copy of the Buick Rainier's registration is attached as DR 70 Response Attachment. The Buick is not owned by the Company, but it used exclusively (100\%) by the Company for water business.

DR 25
Please explain why Account 471, Miscellaneous Services, revenues were not included in the Application's total revenue requirement for 2016.

## RESPONSE:

The Company's 2016 Profit and Loss Statement show Other Income (Acct 471) of \$4,561.81. In its application, the Company included $\$ 4,562$ in Miscellaneous Revenue, which was then removed as Pass Through Costs.

DR 38
In the plant worksheet submitted, Account 331, Transmission and Distribution Mains, please explain whether the Tyrolean Meadows true-up of costs in the amount of $\$ 14,419$ agreed to in the Stipulation for UW 145, Condition 10, was entered twice to Plant (it appears it was added in UW 145 and again in UW 174). If the amount was entered twice, please explain which in-service date is correct.

## RESPONSE:

It appears that this item was mistakenly entered twice. The in-service date of 9/1/2007 is correct.

## DR 40

In the plant worksheet submitted, Account 334, Meters and Meter Installations, please provide the backup documentation of how the meter allowance provided in UW 145 of $\$ 49,500$ towards the installation of 55 additional customer meters was spent. Please include in your response, receipts for the 55 meters purchased, the dates they were installed and the names of the customers that received them.

## RESPONSE:

There was an oversight on this. The Company didn't recall the metering allowance so it was inadvertently missed. The Metering Allowance of $\$ 49,500$ should have been removed from the proposed Plant, and the following meter plan detail should be included in Plant.

The 3-year meter plan included the following:

| 2012 Metering Plan | $\$ 549.77$ | 1 meter |
| :--- | ---: | :--- |
| 2013 Metering Plan | $\$ 20,521.17$ | 13 meters |
| 2014 Metering Plan | $\$ 6,888.84$ | 5 meters |
| $\$ 27,959.78$ |  |  |

The spreadsheets included in Data Response 40 Attachment show the information you have requested for each year of the metering plan. However, there are numerous entries and providing each and every receipt/invoice is burdensome. In an effort to be efficient, the Company will be happy to provide the receipt/invoice you want to review if you would please identify the item, date, and cost.

YEAR 2012 - FIRST YEAR OF METERING PLAN

| Date | Vendor | Inv \# | Description | Nogarie Metering Plan | Total |
| :---: | :--- | :--- | :--- | :--- | :---: |
| $9 / 15 / 2012$ | Andrew | 3424 | Metering Plan | 7 hrs Install meter valve can | $\$ 315.00$ |
| $9 / 17 / 2012$ | Andy | 3424 | Metering Plan | 2 hrs set valve can Nogarie | $\$ 90.00$ |
| $10 / 10 / 2012$ | HD | 5584861 | Metering Plan | Nogarie Meter | $\$ 71.32$ |
| $10 / 19 / 2012$ | FEI | 2559129 | Metering Plan | Nogarie Mtr Bix | $\$ 73.45$ |
|  |  |  |  |  | TOTAL COST |

CUSTOMER NAME
Nogarie

| Date | Inv\# | Vendor | Category | cost | Location | ck\# |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5/17/2013 | 3452 | Andrew | Metering Plan | \$225.00 | Museum Meter Install - 5 hrs labor | 5141 |
| 5/20/2013 | 3452 | Andrew | Metering Plan | \$1122.50 | Museum town for aditional met parts-2.5 hrs | 514.1 |
| 5/22/2013 | 2692943 | Ferguson | Metering Plan | 50.90 | Museum meter | 5131 |
| 5/23/2013 | 3452 | Andrew. | Meterine Plan | \$112.50 | Museum Meter linstall 2.5 hrs labor | 5141 |
| 5/25/2013 | Museum | Chris Scott Plumbing | Metering Plan | \$340.00 | Museum Meter (\$260 labor 580 parts) | 5130 |
| 5/28/2013 | 3452 | Andrew | Metaring Plan | \$540.00 | Campbell/skowhede/Latdauer 12 hrs labor | 5141 |
| 5/28/2013 | 359517 | Ferguson | Metering Plan | \$299.00 | Campbeil/Landauer/Hauzen | 5153 |
| 5/28/2013 | 2696720 | Ferguson | Metering Plan | 51.12 | Campbeli/Landauer/Skowhede | 5137 |
| 5/28/2013 | B021641 | HD Supply | Metering Plan | 5406.06 | Campbeil/Landauer/Skowhede | 5135 |
| 5/29/2013 | 3452 | Andrew | Meterins Plan | 5405.00 | Carrier/Landzuer - 9 hrs labor | 5142 |
| 5/29/2013 | 67965 | Mtn Bidg Supply | Metering Plan | 518.73 | Landiauer | 5136 |
| 5/30/2013 | 3452 | Andrew | Metering Plan | S405.00 | Skowhede \& parts run for meters \& CO2 9 hrs | 5141 |
| 5/30/2023 | 68010 | Mtn Bldg Supply | Metering Plan | 528.71 | Carrier/Skowhede | 5136 |
| 5/31/2013 | 3452 | Andrew | Meterins Plan | \$585.00 | Skowhede/ Carrler 13 hrs | 5141 |
| 5/31/2013 | 3452 | Andrew | Metering Plan | 590.00 | Move grovel for backill - 1 , hr machine | 5141 |
| 5/31/2013 | 3452 | Andrew | Matering Plan | \$26.50 | Museum Meter misc. parts | 5241 |
| 5/31/2013 | 3452 | Andrew | Metering Plan | \$34.00 | Mattheson CO2 Tanks reflis tank | 5141 |
| 5/31/2013 | 3452 | Andrew | Meterlng Plan | \$310.50 | $1^{4 \prime}$ minus rock stockpile for metering, plan 11.5 yds | 5141 |
| 5/11/2013 | 2698749 | Ferguson. | Metering Plan | \$82.59 | Campbell/Landauer/Skowhede | 5137 |
| 6/3/2013 | 360218 | Ferguson | Metering Plan | \$580.26 | Campbell/Landauer/Skowhede | 5153 |
| 6/11/2013 | 3534 | Andrew | Meiering Plan | \$225.00 | Camphell Meter install 5 hrs labor | 5254 |
| 6/11/2019 | 3534 | Andrew | Metering Plan | \$90,00 | Campbell Meter backfill 1 hour machine. | 5154 |
| 6/18/2013 | 3534 | Andrew | Metering Plan | \$135.00 | parts run to town | 5154 |
| 6/12/2013 | 3454 | Andrew | Metering Plan | \$135.00 | parts run to town Morst Rave Putnam 3 hrs | 5154 |
| 6/12/2013 | B2122620 | HD supply | Metering Plan | 5515.06 | Morse Ravi Putnam parts | 5149 |
| 6/12/2013 | 362663 | ferguson | Metering Plan | S157.42 | Morse Ravil Putnam parts | 5150 |
| 6/24/2013 | 3534 | Andrew | Metering Plan | \$810.00 | Morse dig, install meter \& backfill | 5154 |
| 6/24/2013 | 3454 | Andrew | Metering Plan | 5720.00 | Morse dil 4 Lp wtr svc \& install meter 15 hrs | 5154 |
| 6/24/2013 | 3454 | Andrew | Metering Plan | \$90.00 | Backill Marse 1 hr machine | 5154 |
| 6/2/2/2013 | 3534 | Andrew | Metering Plan | \$810.00 | Ravi Putrnam dig jinstall meters \& packfill | 5154 |
| 6/25/2013 | 3454 | Andrew | Metering Plan | 5720.00 | Digup \& instal meter @ both Ravi Putham houses 16 hrs labor | 5154 |
| 6/25/2013 | 3454 | Andrew | Metering Plan | \$90.00 | Backfill Q both Ravi Putnam houses 1 hr machine | 5154 |
| 6/2//2013 | 68564 | Mtn Blde Supply | Metering Plan | 53.73 | Ravi Putnam | 5255 |
| $7 / 2 / 2013$ | 3534 | Andrew | Metering Plan | \$630.00 | Wilcox meter dip up service install meter backfill | 5154 |
| 7/2/2013 | 3454 | Andrew | Metering Plan | 5540.00 | Di; , up water sve at Whicox - Install meter-12 his labor | 5154 |
| 7/2/2013 | 3454 | Andrew | Metering Plan | \$90.00 | Baackill Wwilcox -1 hr machine | 5154 |
| 7/2/2013 | 364501 | Ferguson | Metering Plan | \$287.76 | Wilcox metering parts | 5162 |
| 7/2/2013 | 2720727 | Ferpuson | Metering Plan | 5102.68 | Wlicox metering parts | 5164 |
| 7/8/2013 | 3456 | Andrew | Metering Plan | 5720.00 | Dle up water sves lngersol Red Roof and Reed college | 5167 |
| 78/8/2013 | 3456 | Andrew | Metaring Plan | \$720.00 | Dif up water sve at ingersol \& Reed College 15.5 hrs labor | 5157 |
| 7/9/2013 | 3455 | Andrew | Metering Plan | \$720.00 | Dis up water sve at Earlow Pass West | 5167 |
| 7/9/2013 | 3455 | Andrew | Merering Plan | \$720.00 | Die up water svc at Rariow Pass West Condo - 16 hrs labor | 5167 |
| 7/9/2013 | 2724463 | Ferguson | Metering Plan | \$150.27 | Lngersol, BPW, Reed Coilege metering parts | 5165 |
| 7/9/2013 | B194731 | HD Supply | Metering Plan | \$2,786.23 | Lngersol. SPW, Reed College meters \& parts | 5161 |
| 7/10/2013 | 3456 | Andrew | Metering Plan | \$810.00 | install meters at lingersol and Neth duplex. | 5167 |
| 7/10/2013 | 3456 | Andrew | Metering Plan | 581.00 | Install meters © in eersol \& Neth-18 hirs labor | 5157 |
| 7/10/2013 | 365483 | Ferguson | Metering Plan. | \$471.98 | Ingersol, BpW, Reed College meters \& parts | 5163 |
| 7/10/2013 | 68923 | Mtn Bide Supply | Metering Plan | 525.38 | lingersol - Neth | 5173 |
| 7/11/2013 | 3455 | Andrew | Metering Plan. | \$900.00 | Install meters at Bariow Pass West \& Reed Coliege begin backfll | 5167 |
| 7/11/2013 | 3456 | Andrew | Metering Plan | 5720.00 | Install meters at Barlow Pass West \& Reed College begin backfill 16 hrs | 5167 |
| 7/11/2013 | 3456 | Andrew | Metering Plan | \$180.00 | Backfill meter boxes spW \& Reed College 2 hrs machine | 5167 |
| 7/15/2013 | 68546 | Matn Blef Supply | Metering Plan | 522.29 | Morse | 5155 |
|  |  |  | total $\cos$ T | \$20,521.17 |  |  |


| CUSTOMER NAMES |
| :---: |
|  |  |
|  |
| Barlow Pass West |
| Reed College. |
| Neth |
|  |  |
|  |
| Campbell |
| skowhede |
| Carrier |
| Landauer |
| Wilicox |
| Morse |

YEAR 2014 - THIRD YEAR OF METERING PLAN


| CUSTOMERS NAMES |
| ---: |
|  |
| Perrodin |
| Parmelee |
| Trails Club |
| Bridge Scouts duplex |

SUMMARY

| Count | Acct \# | Customer Name | Location | Meter \# | Date Install |
| :---: | :---: | :--- | :--- | :---: | :---: |
| 1 | 71 | Nogarie | 8940 E Round Mtn Lp | 92696902 | $09 / 15 / 12$ |
| 2 | 306 | Mt Hood Museum | 88900 E G.C. Loop | 48994670 | $05 / 23 / 13$ |
| 3 | 242 | Landauer | 30397 E Blossom Tr | 93490859 | $05 / 29 / 13$ |
| 4 | 100 | Carrier/OR Exp LLC | 30467 Blossom | 93490861 | $05 / 31 / 13$ |
| 5 | 157 | Skowhede | 30460 E Blossom Tr | 93490862 | $05 / 31 / 13$ |
| 6 | 105 | Campbell, Jim \& Laura | 80703 E Lige | 93490860 | $06 / 11 / 13$ |
| 7 | 114 | Morse, Dorte\&Greg | 30225 E Blossom Tr | 92946540 | $06 / 24 / 13$ |
| 8 | 60 | Putnam/Ravi | 88567 E Frontage | 93581182 | $06 / 25 / 13$ |
| 9 | 162 | Ravi/Putnam | 30960 E Multorpor Dr | 93581174 | $06 / 25 / 13$ |
| 10 | 237 | Wilcox | 89107 E Little Tr | 93581183 | $07 / 02 / 13$ |
| 11 | 250 | Ingersol - Mt. Hood Resort Lodging | 89048 E Little Tr | 60820245 | $07 / 10 / 13$ |
| 12 | 34 | Neth | 89055 E G.C. Loop | 60820247 | $07 / 10 / 13$ |
| 13 | 39 | Reed Inst. Ski Cabin | 30545 E Mucoy St | 956811175 | $07 / 11 / 13$ |
| 14 | 5 | Barlow Pass West | 30395 E WyEast | 608202249 | $07 / 11 / 13$ |
| 15 | 214 | M. Parmelee | 30700 E Meldrum St | 67222037 | $09 / 25 / 14$ |
| 16 | 126 | Perrodin | 88875 E Round Ntn Lp | 67222042 | $09 / 29 / 14$ |
| 17 | 8 | Boy Scouts of America | 27901 E West Leg Rd | 60638388 | $10 / 04 / 14$ |
| 18 | 56 | Trails Club | 30133 E West Leg Rd | 18359645 | $10 / 04 / 14$ |
| 19 | 9 | Bridge, Duane \& Shari | 88256 E Steel Ln | 77874323 | $12 / 4 / 2014$ |


| 2012 Metering Plan | $\$ 549.77$ |
| :--- | ---: |
| 2013 Metering Plan | $\$ 20,521.17$ |
| 2014 Metering Plan | $\$ 6,888.84$ |
| TOTAL COST | $\$ 27,959.78$ |

## DR 37

In the plant worksheet submitted, Account 330, Distribution Reservoir and Standpipes, please explain the difference in the UW 145 stated amount for the $\mathbf{1 0 0 , 0 0 0}$ Gal Wood Tank of $\$ 41,700$ to the corrected amount filed in UW 174 of $\$ \mathbf{4 8 , 4 7 5}$. Please include in your explanation supporting documentation of the actual cost in June 1980.

## RESPONSE:

Below is the plant entry in question.

| UW 145 | $100,000-G A L ~ W O O D ~ T A N K ~(C o r r e c t e d ~ A m o u n t) ~$ | $6 / 1 / 1980$ | 48,475 |
| :--- | :--- | :--- | :--- |

In UW 145, the total cost of the tank was not recorded at the correct amount. In researching information to respond to Data Request 37, the Company found additional information (summarized in the table below) confirming the cost of the wood tank. This summary shows that the $\$ 48,475$ (referenced above) was incorrect. Attached as Data Response 37 Attachment A, you will find Small Business Administration (SBA) documentation supporting the total cost of the wood tank project as $\$ 139,000$. Removing costs that are already included in plant in UW 145 (not including the plant entry above) leaves a total of $\$ 100,949.22$. Therefore, the cost correction to the plant entry should be $\$ 100,949.22$ minus the $\$ 41,700$ from the UW 145 original entry. This results in a corrected adjustment to the plant entry above of $\$ 59,249.22$.

The cost of the tank has been depreciating since 1980 at a service life of 50 years. Due to the error noted above, it has depreciated at the incorrect amount. The Company requests that staff amend the plant entry above to show a corrected amount of $\$ 59,249.22$. This will ensure the remaining correct cost is being depreciated.

| SBA DISB DT | TOTAL AMT | SBA Disbursement Check \# | AMOUNT | PAID TO |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 9/16/1980 | 25,918.06 | 15230016 | 25,918.06 | CCB | National Tank \& Pipe payment for Tank |
|  | 2,130.97 | 15230017 | 2,130.97 | Wtr Wks Supply | Pipe \& Fittings |
|  | 347.00 | 15230018 | 347.00 | Borrower | Mercer - Rebar |
|  | 13,245.74 | 65109453 | 13,245.74 | Wtr Wks Supply | Pipe \& Fittings |
|  | 3,080.00 | 65109454 | 3,080.00 | Morrison Knudsen | Concrete work \& concrete pump |
|  | 854.20 | 65109455 | 854.20 | Bruce Erickson PE | Consulting Engineer |
|  | 622.00 | 65109456 | 622.00 | Borrower | Robt. Marshall / Mileage for Hauling |
|  |  |  |  |  |  |
| 10/8/1980 | 692.64 | 15499542 | 692.64 | Water Works Supply | Pipe \& Fittings |
|  | 4,819.83 | 15499543 | 4,819.83 | Bruce Erickson PE | Engineering |
|  |  |  |  |  |  |
| 10/27/1980 | 27,609.00 | 15735110 | already In plant* | Govt Camp Excav | Labor, materials \& machine |
|  | 533,30 | 15735111 | already in plant ${ }^{\circ}$ | Bitte Church \& Winchell | CPA- app requirements \& acctg SBA forms |
|  | 1,000.00 | 15735112 | 1,000.00 | Borrower | Govt Camp Excavation / Labor, materials \& machine |
|  |  |  |  |  |  |
| 12/9/1980 | 603.50 | 15843933 | 603.50 | Statewide Rent-a-fence | Fencing |
|  | 1,025.37 | 15843934 | 1,025.37 | Water Works Supply | Pipe \& Fittings |
|  | 186.00 | 15843935 | 186.00 | Bruce Erickson PE | Engineer \& draftsperson |
|  | 627.20 | 15843936 | 627.20 | A \& A Drilling | Pipe \& Fittings |
|  | 19,503.79 | 15843937 | 19,503.79 | Govt Camp Excav | Labor, materials \& machine |
|  | 2,433.13 | 15843938 | 2,433.13 | Borrower | Casual Labor |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 1980 TOTAL | 105,231,73 |  | 77,089.43 | $\because$ |  |
|  |  |  |  |  |  |
| 1/12/1981 | 1,035.00 | 65858378 | 1,035.00 | Bruce Erickson PE | Engineer \& draftsperson |
|  | 85.15 | 65858379 | 85.15 | Water Works Supply | Pipe \& Fittings |
|  | 210.00 | 65858380 | 210.00 | Borrower | Casual Labor |
|  |  |  |  |  |  |
| 7/13/1981 | 4,207.98 | see SBA letter | already in plant* | Water Works Supply | Pipe \& Fittings |
|  |  |  |  |  |  |
| 8/24/1981 | 1,025.66 | 17337934 | 1,025.66 | Water Works Supply | Pipe \& Fittings |
|  | 3,500.00 | 17337935 | 3,500.00 | Govt Camp Excav | Labor, materials \& machine |
|  | 2,674.60 | 17337936 | 2,674.60 | Govt Camp Excav | Labor, materials \& machine |
|  |  |  |  |  |  |
| 9/21/1981 | 1,764.06 | 67357991 | 1,764.06 | Borrower | Water Works Sup \& Pacific Water Wks P \& F |
|  |  |  |  |  |  |
| 10/15/1981 | 2,000.00 | 17561242 | 2,000.00 | Borrower | Govt. Camp Excav - Labor, materials \& machine |
|  | 2,447.88 | 17561243 | 2,447.88 | Govt Camp Excav | Labor, materials \& machine |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 1981 TOTAL | 18,950,33 |  | 14,742.35 |  |  |



Note: The pre-SBA loan engineering entries below are already included in plant. This engineering work was required as a prerequisite condition of the loan. The costs are not included in the SBA documents because they occurred prior to the loan. Data Response 37 Attachment $B$ documents the pre-SBA loan engineering costs.

| Engineering Cost Wood Tank - Pre SBA | $2 / 29 / 1980$ | 919 |
| :--- | ---: | ---: |
| Engineering Cost Wood Tank - Pre SBA | $3 / 18 / 1980$ | 333 |
| Engineering Cost Wood Tank - Pre SBA | $5 / 12 / 1980$ | 671 |

## DR 16

Please provide a separate Plant schedule for all CIAC contributions in excel format.

RESPONSE:
A copy of the Company CIAC plant and depreciation schedule is attached in excel format as Data Response 16 Attachment.

## DR 75

Please provide the status of the CWIP project of $\$ 5,441$ to replace lines necessary to correct a repair problem. Please explain in your response whether the project has been started and when you expect it to complete. Please include in your response all documentation in the Company's possession of the current status of and timeline for project, including any project plans or contract(s) associated with the project.

## RESPONSE:

As the timeline below indicates, the capital project started in November 2017. Due to the timing of the customer complaint, identification of the problem and the area's short construction season, the Company was forced to temporarily delay physical construction. The line connects to 4 homes. This is a small project; and therefore, doesn't require engineering plans or contracts. The revenues from the CWIP will be used solely for the purpose of completing the project. Staff has already received a copy of the estimate for the line replacement in the application, Exhibit 4.

## LINE REPLACEMENT TIMELINE

| DATE | ACTIVITY |
| :--- | :--- |
| $9 / 13 / 2017$ | Customer complaint re: low volume/pressure |
| $10 / 31 / 2017$ | Company makes repair/identifies further problems <br> including numerous leaks and tree roots |
| $10 / 31 / 2017$ | Solution identified, replace 1940 lines and move <br> the lines away from trees |
| $11 / 10 / 2017$ | Company receives estimate for line replacement |
| $11 / 10 / 2017$ | Company makes decision to replace lines |
| $11 / 13 / 2017$ | Starts snowing, construction halted |
|  | ESTIMATED TIMETABLE |
|  | As soon as snow melts company will begin <br> replacement of line. |
| Phase 1 |  <br> old line will be abandoned |
| Phase 2 | Robinson, Anja - Tap a line on Steel \& connect <br> home \& old line will be abandoned |
|  | Lukovich \& Murphy's line is in an easement which <br> is the access to both cabins off of steel lane. A <br> new line will tap off of Steel and run down the <br> $150-175 ' ~ e a s e m e n t . ~$ |
| Phase 3 |  |




## DR 20

Please provide an explanation for the lack of compliance to Condition 12 in the Stipulated Agreement in UW 145, requiring Government Camp to file a new rate case in or prior to January 2014, as the subsequent rate case was filed December 29, 2017.

## RESPONSE:

The Company is a small water system. Filing a rate case is a big deal for the Company. It is very time consuming and costs money to file a rate case. This is above and beyond the time and costs required to operate and maintain the water system. Further, the Company has been going through a lot of changes in the last few years. For example; transitioning to new ownership/ management with the attendant training and mentoring; negotiating an operator contract; hiring and bringing up to speed a new bookkeeping and billing service. It's been a very busy and demanding time for this small Company. In January of 2014, the Company requested PUC Staff stipulate to an 18 month extension. It was the Company's perception that a rate case was not yet advisable.

## DR 18

Please explain whether Condition 9 (a three-year metering program to install meters to all commercial customers with service line sizes greater than $\mathbf{3 / 4} \mathbf{i n c h}$ ) in the Stipulated Agreement for UW 145 has been met? If it has not been met, please explain in your response the number of commercial customers without meters with service line sizes greater than $3 / 4$ inch and when those customers will have meters.

## RESPONSE:

The Company has completed the three-year metering program. However, after delving into the logistics and researching the costs associated with this program, the Company made a management decision to meter only those commercial customers who use a large volume of water. The research showed that commercial customers with lines over $3 / 4 /$, consume less water, not more than those with $3 / 4$-inch lines. Therefore, the Company determined that because of this lower volume, it wasn't cost effective to meter these lower volume customers with lines over $3 / 4$. The commercial customers without meters with service lines sizes greater than $3 / 4^{\prime \prime}$ are shown below. We have no plans to meter these commercial customers in the foreseeable future

| Customer | Acct \# | Reason to not include in metering plan |
| :--- | :---: | :--- |
| Hoodland Fire | 28 | Low water use |
| Stockton | 29 | Low water use |
| Smith, Raelene | 202 | Low water use |

## DR 67

In Government Camp's response to DR 18 regarding Condition 9 in the Stipulated Agreement in UW 145, the Company indicated it "made a management decision to meter only those commercial customers who use a large volume of water." In its response, the Company provided a table listing three low-volume commercial customer accounts (Hoodland Fire, Stockton, and Smith). In the billing data supplied in response to DR 1, there are a total of eight flat-rate commercial and residential customers with 2 inch lines. In supplemental DR 66:
a. Please advise whether the Company plans to complete the metering program in compliance with Condition 9 of the Stipulated agreement between parties in UW 145, and

## RESPONSE:

The Company approached its three year metering plan by determining the most cost effective implementation plan. In UW 174, the Company intends to seek Staff and the Commission's reconsideration of the metering plan. It is the Company's determination that full implementation of the three year metering plan is not in the Company's best interest given cost and the Company's financial position.
b. Please provide how the Company determined that Hoodland Fire, Stockton, and Smith were low-volume customers without meters by which to gauge customer usage.

## RESPONSE:

The Company's management decision is to not to meter low volume customers. However, each situation is unique. The Company determined not to meter the three customers below because:

Hoodland Fire Station - is unmanned; there is little or no consistent water use.
Stockton - This is a vacation rental. The Company intended to meter this customer; however, the water line is under asphalt. In order to install a meter, the asphalt driveway would have to be torn up. The Company determined that it is not cost effective, and it would be needlessly disruptive to tear up the asphalt to install a meter to determine water usage.

Smith - This account has 2 units. The customer lives in one unit but travels a lot and is absent much of the time making it a low volume user. However, the second unit is a rental. The Company will consider this account for metering in the future.

## DR 55

During the Pre-Hearing Conference held for UW 174 on February 20, 2018, an attendee expressed concerns relating to a recent water pressure issue that may have been related to snow making activities at a ski resort. Please describe this water pressure issue and provide all documentation that the Company has regarding the issue and its resolution.

## RESPONSE:

In December 2016, the Company was notified of a low water pressure issue in the water system. It was determined that the low water pressure was the result of snow making activities at Mt Hood Ski Bowl (Ski Bowl). Following an investigation, it was concluded that the cause was an error on the part of a Ski Bowl employee. The employee was subsequently removed from snow making duties.

As a result of this event, the Company added the following requirements for future snow making activities:

- Total snow making activities are limited to no more than 350 gallons per minute ("GPM").
- Ski Bowl is required to provide phone or text notification to the Company prior to beginning daily snow making activities.
- The Company may, if necessary, suspend snow making during high domestic consumption periods.
- During snow making activities, the Company monitors water system pressure hourly to ensure no reduction in pressure occurs.

This was a one-time incident and no further events have occurred since. The Company's new requirements and procedures regarding snow making activities will be required of all snow making entities.

## DR 56

Please identify all customers of the Company that use snow making machines and indicate in your response whether these customers are billed by the metered or flat rate method.

## RESPONSE:

There are 2 customers, both metered, that use snow making machines:

- Summit Ski Area
- Mt Hood Ski Bowl


## DR 57

Please advise what actions or steps the Company has taken and plans the Company has made to ensure that water pressure does not fall below accepted standards due to snow making activities or other customer uses.

## RESPONSE:

The Company established new requirements for snow making customers after the incident of December 2016 (see DR 55). These requirements are:

- Total snow making activities are limited to no more than 350 GPM.
- Ski Bowl is required to provide phone or text notification to the Company prior to beginning daily snow making activities.
- The Company may, if necessary, suspend snow making during high domestic consumption periods.
- During snow making activities, the Company monitors water system pressure hourly to ensure no reduction in pressure occurs.


## DR 53

During the Pre-Hearing Conference held for UW 174 on February 20, 2018, an attendee expressed concerns relating to a proposed 480 -unit condominium development in Government Camp. Please describe the proposed development and include in your response the status of the development project, the proposed completion date, and an explanation of whether Government Camp Water Company Inc. (Company) plans to provide water service to the development. Please provide all documents memorializing any negotiations or agreements by the Company to serve the proposed condominiums in this development.

## RESPONSE:

The development described during the Pre-Hearing Conference relates to a proposed federal land exchange between the United States Department of Agriculture and Mt. Hood Meadows. Conditional authority to enter the transaction was provided by Congress in 2009 (PUBLIC LAW 11111, Sec. 1206-MAR. 30, 2009; 123 STAT. 991). The land exchange has not been finalized and remains inchoate.

The Company is not a party to the land exchange or potential project development plans should the exchange be finalized. The Company has not entered into any negotiations or agreements to serve a 480 -unit condominium or residential development. The proposed acquisition land is within the Company's exclusive service area.

The Company has not and will not enter into any agreement to provide service that is contrary to OAR 860-036-1270 Refusal of Water Utility Service, which states:
(1) A water utility must refuse to provide service if:
(b) The water utility does not have adequate facilities, resources, or capacity to provide the requested service without impairing service to other customers.

## DR 45

In Government Camp's Application filing for UW 145, in answer to Question 5 on page 8, the utility listed an outstanding loan balance of $\mathbf{\$ 2 1 2 , 0 1 0}$ for a loan on the (glass fused steel $\mathbf{2 5 0}$ gallon) water tank to Maryanne Hill. Please provide the following loan information; 1) interest rate, 2) term of the loan $\& 3$ ) loan amount.

## RESPONSE:

- Interest rate $=7.5 \%$
- Term of the loan $=30$ years
- Loan amount $=\$ 225,000$

DR 46
In Government Camp's Application filing for UW 145, in answer to Question 5 on page 8, the utility listed an outstanding loan balance to Maryanne Hill in the amount of $\$ \mathbf{6 9 , 6 5 6}$, as a "Demand" loan at $\mathbf{6 \%}$ interest. Please advise whether Government Camp still has this loan. If it does not explain why.

## RESPONSE:

No, Government Camp Water no longer has the loan referenced above. The loan was repaid and no longer exists.

## DR 47

In the utility's Application filed for UW 174, page 7, the outstanding balance of the water tank loan from Charlomont Hill, LLC is listed at $\mathbf{\$ 2 0 4 , 0 2 0}$. The water tank loan is listed as the single outstanding loan in the utility's Application for UW 174. Please confirm whether Charlomont Hill, LLC is the creditor or debtor on this loan. Please also explain whether this is the same loan referenced in UW 145 and that is the subject of DR 45, above. In the response, please also provide: 1) the date and terms of this loan, 2) interest rate, and 3) the loan amount.

## RESPONSE:

Charlomont Hill, LLC is the creditor. It is the same loan referenced in UW 145 and is the subject of DR 45.

1) Date $=$ September 2004, Loan term $=30$ years
2) Interest rate $=7.5 \%$
3) Loan amount $=\$ 225,000$

## DR 48

Please explain whether the water tank loan referred to on page 7 of the Application filed in UW 174, and referred to in DR 45 and 47, above, was restructured in any way following the conclusion of UW 145. If it was, please explain why the company did not seek approval from the OPUC for that restructuring. Please include in the response an explanation of the roles of Maryanne Hill and Charlomont Hill, LLC in that loan.

## RESPONSE:

No, the water tank loan has not been restructured in any way since the conclusion of UW 145. The loan has never been restructured in any way.

Ms. Hill owns Charlomont Hill, LLC. When the loan was taken out for the new water tank, she also owned the Company. Charlomont Hill, LLC loaned money to the Company for the water tank.

## DR 49

Please provide a copy all terms and agreements of the loan(s) referred to in DR45 through 48, above, including a copy of the loan agreement with Charlomont Hill, LLC for the water tank.

## RESPONSE:

There is no written loan document.
The terms are:

1) Date $=$ September 2004
2) Loan term $=30$ years
3) Interest rate $=7.5 \%$
4) Loan amount $=\$ 225,000$

## DR 61

Please explain all terms and conditions that govern the loan from Charlomont Hill LLC for the water tank, including all terms and conditions regarding its repayment.

## RESPONSE:

The terms and conditions of the loan from Charlomont Hill LLC to the Company were provided in responses to DR 45 and DR 47.

RESPONSE to DR 45:

- Interest rate $=7.5 \%$
- Term of the loan $=30$ years
- Loan amount = $\$ 225,000$

RESPONSE TO DR 47:
Charlomont Hill, LLC is the creditor. It is the same loan referenced in UW 145 and is the subject of DR 45.

1) Date $=$ September 2004, Loan term $=30$ years
2) Interest rate $=7.5 \%$
3) Loan amount $=\$ 225,000$

The Company pays Charlomont Hill LLC $\$ 1,440.70$ per month in repayment of the loan.

## DR 62

Please provide a balance sheet that includes all monthly payments, interest billed, and the monthly loan balance for the $\mathbf{\$ 2 2 5 , 0 0 0}$ loan from Charlomont Hill LLC for the water tank from its inception in 2004 through the 2016 test year.

RESPONSE:
See the Loan Schedule below.

|  |  |  |  | INTEREST |  |  |  | \$225,000.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BEGINNING BALANCE |  |  |  |  |  | PRINCIPAL |  |  |
| $\mathrm{OCT}$ | 2004 | PAYMENT |  |  |  |  |  |  |
|  |  | \$ | 1,602.25 | \$ | 1,406.25 | \$ | 196.00 | \$ 224,804.00 |
| NOV |  | \$ | 1,602.25 |  | 1,405.03 | \$ | 197.23 | \$ 224,606.78 |
| DEC |  | \$ | 1,602.25 |  | 1,403.79 | \$ | 198.46 | \$ 224,408.32 |
|  |  |  |  |  |  |  |  | \$ 224,408.32 |
| JAN | 2005 | \$ | 1,602.25 |  | 1,402.55 | \$ | 199.70 | \$ 224,208.62 |
| FEB |  | \$ | 1,602.25 |  | 1,401.30 | \$ | 200.95 | \$ 224,007.67 |
| MAR |  | \$ | 1,602.25 |  | 1,400.05 | \$ | 202.20 | \$ 223,805.47 |
| APRIL |  | \$ | 1,602.25 |  | 1,398.78 | \$ | 203.47 | \$ 223,602.01 |
| MAY |  | \$ | 1,602.25 |  | 1,397.51 | \$ | 204.74 | \$ 223,397.27 |
| JUNE |  | \$ | 1,602.25 |  | 1,396.23 | \$ | 206.02 | \$ 223,191.25 |
| JULY |  | \$ | 1,602.25 |  | \$ 1,394.95 | \$ | 207.30 | \$ 222,983.95 |
| AUG |  | \$ | 1,602.25 |  | 1,393.65 | \$ | 208.60 | \$ 222,775.35 |
| SEPT |  | \$ | 1,602.25 |  | \$ 1,392.35 | \$ | 209.90 | \$ 222,565.44 |
| OCT |  | \$ | 1,602.25 |  | 1,391.03 | \$ | 211.22 | \$ 222,354.23 |
| NOV |  | \$ | 1,602.25 |  | 1,389.71 | \$ | 212.54 | \$ 222,141.69 |
| DEC |  | \$ | 1,602.25 |  | 1,388.39 | \$ | 213.86 | \$ 221,927.83 |
|  |  |  |  |  |  |  |  | \$ 221,927.83 |
| JAN | 2006 | \$ | 1,602.25 |  | 1,387.05 | \$ | 215.20 | \$ 221,712.62 |
| FEB |  | \$ | 1,602.25 |  | 1,385.70 | \$ | 216.55 | \$ 221,496.08 |
| MAR |  | \$ | 1,602.25 |  | \$ 1,384.35 | \$ | 217.90 | \$ 221,278.18 |
| APRIL |  | \$ | 1,602.25 |  | \$ 1,382.99 | \$ | 219.26 | \$ 221,058.92 |
| MAY |  | \$ | 1,602.25 |  | \$ 1,381.62 | \$ | 220.63 | \$ 220,838.29 |
| JUNE |  | \$ | 1,602.25 |  | \$ 1,380.24 | \$ | 222.01 | \$ 220,616.27 |
| JULY |  | \$ | 1,602.25 |  | \$ 1,378.85 | \$ | 223.40 | \$ 220,392.88 |
| AUG |  | \$ | 1,602.25 |  | \$ 1,377.46 | \$ | 224.79 | \$ 220,168.08 |
| SEPT |  | \$ | 1,602.25 |  | \$ 1,376.05 | \$ | 226.20 | \$ 219,941.88 |
| OCT |  | \$ | 1,602.25 |  | \$ 1,374.64 | \$ | 227.61 | \$ 219,714.27 |
| NOV |  | \$ | 1,602.25 |  | \$ 1,373.21 | \$ | 229.04 | \$ 219,485.23 |
| DEC |  | \$ | 1,602.25 |  | \$ 1,371.78 | \$ | 230.47 | \$ 219,254.77 |

$\left.\begin{array}{|l|l|l|l|l|l|l|}\hline \text { INTEREST AT } 7.5 \% & & & & \\ \hline \text { BEGINNING BALANCE } & & & & \\ \hline & & \text { PAYMENT } & & \text { INTEREST } & & \text { PRINCIPAL }\end{array}\right)$

| INTEREST AT 7.5\% |  |  |  | INTEREST | PRINCIPAL |  | \$225,000.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | PAYMENT |  |  |  |  |  |
|  |  |  |  |  |  |  | \$ 213,538.02 |
| JAN | 2010 | \$ | 1,440.70 | \$ 1,334.61 | \$ | 106.09 | \$ 213,431.93 |
| FEB |  | \$ | 1,440.70 | \$ 1,333.95 | \$ | 106.75 | \$ 213,325.18 |
| MAR |  | \$ | 1,440.70 | \$ 1,333.28 | \$ | 107.42 | \$ 213,217.76 |
| APRIL |  | \$ | 1,440.70 | \$ 1,332.61 | \$ | 108.09 | \$ 213,109.67 |
| MAY |  | \$ | 1,440.70 | \$ 1,331.94 | \$ | 108.76 | \$ 213,000.91 |
| JUNE |  | \$ | 1,440.70 | \$ 1,331.26 | \$ | 109.44 | \$ 212,891.46 |
| JULY |  | \$ | 1,440.70 | \$ 1,330.57 | \$ | 110.13 | \$ 212,781.34 |
| AUG |  | \$ | 1,440.70 | \$ 1,329.88 | \$ | 110.82 | \$ 212,670.52 |
| SEPT |  | \$ |  | \$ 1,329.19 | \$ | $(1,329.19)$ | \$ 213,999.71 |
| OCT |  | \$ |  | \$ 1,337.50 | \$ | (1,337.50) | \$ 215,337.21 |
| NOV |  | \$ | 1,148.38 | \$ 1,345.86 | \$ | (197.48) | \$ 215,534.68 |
| DEC |  | \$ | 1,148.38 | \$ 1,347.09 | \$ | (198.71) | \$ 215,733.40 |
| JAN | 2011 | \$ | 1,462.37 | \$ 1,348.33 | \$ | 114.04 | \$ 215,619.36 |
| FEB |  | \$ | 848.38 | \$ 1,347.62 | \$ | (499.24) | \$ 216,118.60 |
| MAR |  | \$ | 1,148.38 | \$ 1,350.74 | \$ | (202.36) | \$ 216,320.96 |
| APRIL |  | \$ | 1,148.38 | \$ 1,352.01 | \$ | (203.63) | \$ 216,524.59 |
| MAY |  | \$ | 1,148.38 | \$ 1,353.28 | \$ | (204.90) | \$ 216,729.49 |
| JUNE |  | \$ | 1,148.38 | \$ 1,354.56 | \$ | (206.18) | \$ 216,935.67 |
| JULY |  | \$ | 1,148.38 | \$ 1,355.85 | \$ | (207.47) | \$ 217,143.13 |
| AUG |  | \$ | - | \$ 1,357.14 | \$ | (1,357.14) | \$ 218,500.28 |
| SEPT |  | \$ | 7,245.30 | \$ 1,365.63 | \$ | 5,879.67 | \$ 212,620.61 |
| OCT |  | \$ | 1,440.70 | \$ 1,328.88 | \$ | 111.82 | \$ 212,508.78 |
| NOV |  | \$ | 1,440.70 | \$ 1,328.18 | \$ | 112.52 | \$ 212,396.26 |
| DEC |  | \$ | 1,440.70 | \$ 1,327.48 | \$ | 113.22 | \$ 212,283.04 |
| 2011 Total: |  | \$ | 19,620.05 | \$ 16,169.69 | \$ | 3,450.36 |  |
| JAN | 2012 | \$ | 1,440.70 | \$ 1,326.77 | \$ | 113.93 | \$ 212,169.11 |
| FEB |  | \$ | 1,440.70 | \$ 1,326.06 | \$ | 114.64 | \$ 212,054.47 |
| MAR |  | \$ | 1,440.70 | \$ 1,325.34 | \$ | 115.36 | \$ 211,939.11 |
| APRIL |  | \$ | 1,440.70 | \$ 1,324.62 | \$ | 116.08 | \$ 211,823.03 |
| MAY |  | \$ | 1,440.70 | \$ 1,323.89 | \$ | 116.81 | \$ 211,706.22 |
| JUNE |  | \$ | 1,440.70 | \$ 1,323.16 | \$ | 117.54 | \$ 211,588.68 |
| JULY |  | \$ | 1,440.70 | \$ 1,322.43 | \$ | 118.27 | \$ 211,470.41 |
| AUG |  | \$ | 1,440.70 | \$ 1,321.69 | \$ | 119.01 | \$ 211,351.40 |
| SEPT |  | \$ | 1,440.70 | \$ 1,320.95 | \$ | 119.75 | \$ 211,231.65 |
| OCT |  | \$ | 1,440.70 | \$ 1,320.20 | \$ | 120.50 | \$ 211,111.15 |
| NOV |  | \$ | 1,440.70 | \$ 1,319.44 | \$ | 121.26 | \$ 210,989.89 |
| DEC |  |  | 1,440.70 | \$ 1,318.69 | \$ | 122.01 | \$ 210,867.88 |
| 2012 Total: |  | \$ | 17,288.40 | \$ 15,873.24 | \$ | 1,415.16 |  |


| INTEREST AT 7.5\% BEGINNING BALANCE |  |  |  | INTEREST | PRINCIPAL |  | \$225,000.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | PAYMENT |  |  |  |  |
| JAN | 2013 | \$ | 1,440.70 | \$ 1,317.92 | \$ | 122.78 | \$ 210,745.10 |
| FEB |  | \$ | 1,440.70 | \$ 1,317.16 | \$ | 123.54 | \$ 210,621.56 |
| MAR |  | \$ | 1,440.70 | \$ 1,316.38 | \$ | 124.32 | \$ 210,497.25 |
| APRIL |  | \$ | 1,440.70 | \$ 1,315.61 | \$ | 125.09 | \$ 210,372.15 |
| MAY |  | \$ | 1,440.70 | \$ 1,314.83 | \$ | 125.87 | \$ 210,246.28 |
| JUNE |  | \$ | 1,440.70 | \$ 1,314.04 | \$ | 126.66 | \$ 210,119.62 |
| JULY |  | \$ | 1,440.70 | \$ 1,313.25 | \$ | 127.45 | \$ 209,992.17 |
| AUG |  | \$ | 1,440.70 | \$ 1,312.45 | \$ | 128.25 | \$ 209,863.92 |
| SEPT |  | \$ | 1,440.70 | \$ 1,311.65 | \$ | 129.05 | \$ 209,734.87 |
| OCT |  | \$ | 1,440.70 | \$ 1,310.84 | \$ | 129.86 | \$ 209,605.01 |
| NOV |  | \$ | 1,440.70 | \$ 1,310.03 | \$ | 130.67 , | \$ 209,474.34 |
| DEC |  | \$ | 1,440.70 | \$ 1,309.21 | \$ | 131.49 | \$ 209,342.86 |
| 2013 Total: |  | \$ | 17,288.40 | \$ 15,763.38 | \$ | 1,525.02. |  |
| JAN | 2014 | \$ | 1,440.70 | \$ 1,308.39 | \$ | 132.31 | \$ 209,210.55 |
| FEB |  | \$ | 1,440.70 | \$ 1,307.57 | \$ | 133.13 | \$ 209,077.41 |
| MAR |  | \$ | 1,440.70 | \$ 1,306.73 | \$ | 133.97 | \$ 208,943.45 |
| APRIL |  | \$ | 1,440.70 | \$ 1,305.90 | \$ | 134.80 | \$ 208,808.64 |
| MAY |  | \$ | 1,440.70 | \$ 1,305.05 | \$ | 135.65 | \$ 208,673.00 |
| JUNE |  | \$ | 1,440.70 | \$ 1,304.21 | \$ | 136.49 | \$ 208,536.51 |
| JULY |  | \$ | 1,440.70 | \$ 1,303.35 | \$ | 137.35 | \$ 208,399.16 |
| AUG |  | \$ | 1,440.70 | \$ 1,302.49 | \$ | 138.21 | \$ 208,260.95 |
| SEPT |  | \$ | 1,440.70 | \$ 1,301.63 | \$ | 139.07 | \$ 208,121.88 |
| OCT |  | \$ | 1,440.70 | \$ 1,300.76 | \$ | 139.94 | \$ 207,981.95 |
| NOV |  |  | 1,440.70 | \$ 1,299.89 | \$ | 140.81 | \$ 207,841.13 |
| DEC |  |  | 1,440.70 | \$ 1,299.01 | \$ | 141.69 | \$ 207,699.44 |
| JAN | 2015 | \$ | 1,440.70 | \$ 1,298.12 | \$ | 142.58 | \$ 207,556.86 |
| FEB |  | \$ | 1,440.70 | \$ 1,297.23 | \$ | 143.47 | \$ 207,413.39 |
| MAR |  | \$ | 1,440.70 | \$ 1,296.33 | \$ | 144.37 | \$ 207,269.03 |
| APRIL |  | \$ | 1,440.70 | \$ 1,295.43 | \$ | 145.27 | \$ 207,123.76 |
| MAY |  |  | 1,440.70 | \$ 1,294.52 | \$ | 146.18 | \$ 206,977.58 |
| JUNE |  |  | 1,440.70 | \$ 1,293.61 | \$ | 147.09 | \$ 206,830.49 |
| JULY |  |  | 1,440.70 | \$ 1,292.69 | \$ | 148.01 | \$ 206,682.48 |
| AUG |  |  | 5 1,440.70 | \$ 1,291.77 | \$ | 148.93 | \$ 206,533.55 |
| SEPT |  | \$ | \$ 1,440.70 | \$ 1,290.83 | \$ | 149.87 | \$ 206,383.68 |
| OCT |  | \$ | S 1,440.70 | \$ 1,289.90 | \$ | 150.80 | \$ 206,232.88 |
| NOV |  | \$ | \$ 1,440.70 | \$ 1,288.96 | \$ | 151.74 | \$ 206,081.13 |
| DEC |  |  | \$ 1,440.70 | \$ 1,288.01 | \$ | 152.69 | \$ 205,928.44 |


| INTEREST AT 7.5\% BEGINNING BALANCE |  |  |  | INTEREST |  | PRINCIPAL |  | \$225,000.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | PAYMENT |  |  |  |  |  |  |
| JAN | 2016 | \$ | 1,440.70 | \$ | 1,287.05 | \$ | 153.65 | \$ 205,774.79 |
| FEB |  | \$ | 1,440.70 | \$ | 1,286.09 | \$ | 154.61 | \$ 205,620.19 |
| MAR |  | \$ | 1,440.70 | \$ | 1,285.13 | \$ | 155.57 | \$ 205,464.61 |
| APRIL |  | \$ | 1,440.70 | \$ | 1,284.15 | \$ | 156.55 | \$ 205,308.07 |
| MAY |  | \$ | 1,440.70 | \$ | 1,283.18 | \$ | 157.52 | \$ 205,150.54 |
| JUNE |  | \$ | 1,440.70 | \$ | 1,282.19 | \$ | 158.51 | \$ 204,992.03 |
| JULY |  | \$ | 1,440.70 | \$ | 1,281.20 | \$ | 159.50 | \$ 204,832.53 |
| AUG |  | \$ | 1,440.70 | \$ | 1,280.20 | \$ | 160.50 | \$ 204,672.04 |
| SEPT |  | \$ | 1,440.70 | \$ | 1,279.20 | \$ | 161.50 | \$ 204,510.54 |
| OCT |  | \$ | 1,440.70 |  | 1,278.19 | \$ | 162.51 | \$ 204,348.03 |
| NOV |  | \$ | 1,440.70 |  | 1,277.18 | \$ | 163.52 | \$ 204,184.50 |
| DEC |  | \$ | 1,440.70 | \$ | 1,276.15 | \$ | 164.55 | \$ 204,019.96 |

## DR 63

## Please provide a comparison of the current market rate and the 7.5 percent loan for $\mathbf{\$ 2 0 4 , 0 2 0}$ currently owed to Charlomont Hill LLC.

## RESPONSE:

Objection. Data Requests are written interrogatories or requests for production of documents. OAR 860-001-0540. The submission of data requests upon a party is subject to the discovery rules in the Oregon Rules of Civil Procedure. OAR 860-001-0540(1). In addition, Data Requests must be commensurate with the needs of the case, the resources available to the parties, and the importance of the issues to which the discovery relates. OAR 860-001-0500(1). Discovery that is unreasonably cumulative, duplicative, burdensome, or overly broad is not allowed. OAR 860-001-0500(2).

DR 63 is neither a request for production nor an interrogatory. Rather it instructs the Company to undertake an independent investigation on the PUC Staff's behalf by conducting a market survey of current rates. This is not a permissible request under either OAR 860-001-0540 or the Oregon Rules of Civil Procedure. Moreover, DR 63 is not reasonably calculated to lead to admissible evidence. The Charlomont Hill LLC loan originated prior to the PUC exercise of regulatory jurisdiction over the Company. The Charlomont Hill LLC loan was also the subject of review in UW 145.

DR 64
Please explain whether and how the Company sought alternative sources of financing for the water tank loan that the Company obtained from Charlomont Hill LLC, and provide documentation of the Company's inquiries regarding alternative sources of financing for that water tank.

## RESPONSE:

Objection. Data Request 64 is irrelevant and not reasonably calculated to lead to admissible evidence. ORCP $36(B)(1)$. The Company was not a PUC rate-regulated water company at the time the loan originated. As such, there was no requirement to seek alternative sources of financing for the water tank loan. In addition, the loan has been subjected to review in UW 145. UW 145 concluded in a final order that was not appealed.

## DR 65

## Please provide a balance sheet that includes all monthly payments, interest billed, and the monthly loan balance for the $\$ 69,656$ "Demand" loan from Maryanne Hill from its inception through its payoff date.

## RESPONSE:

Objection. Data Requests are written interrogatories or requests for production of documents. OAR 860-001-0540. The submission of data requests upon a party is subject to the discovery rules in the Oregon Rules of Civil Procedure. OAR 860-001-0540(1). In addition, Data Requests must be commensurate with the needs of the case, the resources available to the parties, and the importance of the issues to which the discovery relates. OAR 860-001-0500(1). Discovery that is unreasonably cumulative, duplicative, burdensome, or overly broad is not allowed. OAR 860-001-0500(2).

DR 65 improperly seeks to compel the Company to create documents and work product. Not waiving the objection, the Company responds, the information sought is not readily available in a format conducive to easily creating a balance sheet as requested. The loan was paid off in full with no interest attached.

# PUBLIC UTILITY COMMISSION OF OREGON 

STAFF EXHIBIT 200

## Direct Testimony

May 3, 2018
Q. Please state your name, occupation, and business address.
A. My name is Matt Muldoon. I am a Senior Economist for the Public Utility Commission of Oregon (Commission or OPUC). My business address is: 201 High Street SE, Suite 100, Salem, OR 97301.
Q. Please describe your educational background and work experience.
A. My educational background and work experience are set forth in my Witness Qualification Statement, which is provided as Exhibit Staff/201.
Q. What is the purpose of your testimony?
A. My testimony is in support of Staff analyst Malia Brock's Staff/100 testimony Issue 6 regarding: Cost of Common Equity, also known as Return on Equity (ROE) for Government Camp Water Company, Inc. (GCW or Company).

Ms. Brock applies other considerations to my findings and makes summary recommendations to the Commission in Exhibit No. Staff/100.
Q. What are your findings?
A. I recommend a point ROE of 9.25 percent within a range of reasonable ROEs of 8.41 to 9.25 percent.
Q. Did you prepare a table showing the overall Cost of Capital (CoC) resulting from your analysis?
A. No. My ROE is an input into the calculations for CoC and overall Rate of Return (ROR) provided in Ms. Brock's Staff/100 testimony.
Q. How is your testimony organized?
A. My testimony is organized as follows:

Sub-Issue 1 - Return on Equity (ROE) ........................................................ 1
Sub-Issue 2 - Three Stage Discounted Cash Flow (DCF) Modeling .............. 3
Sub-Issue 3 - Simple Single Stage (Gordon Growth) DCF Modeling ..... 11
Conclusion ..... 12
Q. Did you prepare exhibits in support of your opening testimony?
A. Yes. I prepared the following exhibits:

Staff/201 $\qquad$ Witness Qualification Statement Staff/202 ... . Staff Three-Stage Discounted Cash Flow (DCF) ROE Modeling Staff/203 .................. Treasury Inflation Protected Securities (TIPS) Analysis Staff/204 . GDP Analysis with U.S. Bureau of Economic Analysis (BEA) Data Staff/205 ............................................ Simple DCF Check on ROE Modeling Staff/206 .............................................. Value Line (VL) Water Utility Profiles
Staff/207 $\qquad$ Merger News with Bearing on Water Utilities

## ISSUE 1 - COST OF COMMON EQUITY (ROE)

Q. Does your recommended ROE meet appropriate standards?
A. Yes. The 9.25 percent ROE I recommend meets the Hope and Bluefield standards, as well as the requirements of Oregon Revised Statute (ORS) 756.040. My recommendations are consistent with establishing "fair and reasonable rates" that are both "commensurate with the return on investments in other enterprises having corresponding risks" and "sufficient to ensure confidence in the financial integrity of the utility, allowing the utility to establish and maintain credit ratings and attract capital."1
Q. Describe the analysis underlying Staff's ROE recommendation.

[^26]A. I rely on two different Three-Stage "Discounted Cash Flow" (DCF) models, ${ }^{2}$ applied using a cohort group of peer utilities, to estimate the expected return on common equity required by investors.

As a check or directional vector aid that helps select a point estimate point in my Three-Stage DCF modeling generated range or reasonable ROEs, I use a Simple Gordon Growth DCF model. This Simple DCF model points to the upper end of my range of reasonable ROEs, while supporting my recommendation of a 9.25 percent point ROE.

## ISSUE 2 - THREE-STAGE DCF MODELING

Q. Describe the two DCF models that you used.
A. My first model is a conventional Three-Stage Discounted Dividend Model, which Staff denotes as a " 30 -year Three-stage Discounted Dividend Model with Terminal Valuation based on Growing Perpetuity" (referred to as "Model X").

My second model is the " 30 -year Three-stage Discounted Dividend Model with Terminal Valuation Based on P/E Ratio" (referred to as "Model Y").

The three stages of the models are: 1) where I use near-term, next-fiveyear Value Line's (VL) forecasts of dividends per share for each company; 2) then five years where the rate of dividend growth converges from first

[^27]period to the growth rate in the third stage from years 10 to 30 in the future. This is the third "long-term" stage, for which growth rates are discussed.

Model X includes a terminal value calculation, in which I assume dividends per share grow indefinitely at the rate of growth in Stage 3 ("growing perpetuity"). This represents stock held indefinitely as an excellent alternative to investing in US Treasuries or other fixed income alternatives.

In contrast, Model $Y$ terminates in a sale of stock where the price is determined by my escalated price/earnings (P/E) ratio. This represents stock held and receiving dividends toward a goal, and the sale of the stock once the goal is reached. For example, one saving toward retirement would sell the stock as needed in retirement.
Q. How do you address dividend timing?
A. Each model uses two sets of calculations that differ in the assumed timing of dividend receipt. One set of calculations is based on the standard assumption that the investor receives dividends at the end of each period.

The second set of calculations assumes the investor receives dividends at the beginning of each period. Each model averages the unadjusted ROE values to generate an Internal Rate of Return (IRR) produced with each set of calculations for each peer utility. This approach accounts for the time value of money, closely replicating actual quarterly receipt of dividends by investors. Q. How do you account for differences in peer utility capital structures?
A. Each model employs the Hamada equation ${ }^{3}$ to calculate an adjustment for differences in capital structure between each peer utility and my notional 50 percent common equity capital structure.
Q. What price do you use for each peer utility's stock?
A. I use the average of closing prices for each utility from the first trading day in January, February, and March 2018 to represent a reasonable snapshot of 2018, Q1.
Q. How do Staff's two DCF models differ?
A. Model $X$ uses the calculation of a growing perpetuity as part of the terminal valuation in 2046.

Model $Y$ uses the current price-earnings (P/E) ratio multiplied by the estimated "earnings per share" (EPS) in 2047, which establishes the stock's "selling price" in 2046 for terminal valuation. I estimate the 2047 EPS analogously with methods used to estimate the 2046 dividend in both models; i.e., based on VL estimates to which multiple growth rates are sequentially applied.

## PEER SCREEN

Q. How did you select comparable companies (peers) to estimate ROE?
A. I used companies that met the following criteria as peer utilities:

1. Covered by VL as an U.S. Water Utility;
2. Forecasted by VL to have Positive Dividend Growth;

[^28]3. No Decline in Annual Dividend in Last Five Years per SNL and VL; and
4. Primarily Domestic US Water Utility Sourced Cash Flows.
Q. What cohort of companies resulted from your screens?
A. Please see Exhibit Staff/202, Muldoon/2 for detailed Staff screens.
Q. What is of most interest regarding your findings while screening publicly traded water utilities?
A. American Water Works Company seeks to acquire Connecticut Water Services, Inc. Staff does not include these companies in its modeling, because of the uncertainties inherent in extrapolating current trends through substantial reorganization.

## SENSITIVITY ANALYSIS

Q. Did Staff also do sensitivity analysis to quantify the impact capitalization size has on required ROE?
A. Yes. Staff's modeling utilized: A) water utilities that passed Staff's Screen, B) the earlier group restricted to Small- and Mid-Cap companies as a sensitivity, and C) the first group restricted to Small-Cap companies as another sensitivity. The gap between results for these categories of peers is also used to adjust modeling results upward to reflect the very small capitalization of GCW.
Q. How does Staff apply informed judgment to its modeling?
A. Staff examined its full range of ROE results including sensitivities. Within that range, Staff determined that 8.41 percent to 9.25 percent is a reasonable narrowing of focus on Staff's peer companies, reflective of utility size.

## GROWTH RATES

Q. What long-term growth rates did you use in the two DCF models? ${ }^{4}$
A. I used three different long-term growth rates, with different methods employed in developing each.

The first method uses the Congressional Budget Office's (CBO) growth rate. CBO is a non-partisan conservative source which has a long track record of reliable projections.

My second method uses a 50 percent weight applied to the average annual growth rate resulting from estimates of long-term GDP by the Energy Information Administration (EIA), PricewaterhouseCooper (PwC), the Social Security Administration (SSA), and the CBO, with each receiving one-quarter of the 50 percent weight. The remaining 50 percent is the average annual historical real U.S. Gross Domestic Product (GDP) growth rate, established using regression analysis, for the period 1980 through 2017, ${ }^{5}$ to which I apply the Treasury Inflation-Protected Securities (TIPS) inflation forecast.

[^29]Last, I employ a nominal historical growth rate. See Table 1 below:
Table 1
Long-Run 20-Year GDP Growth Rates ${ }^{6}$

| Stage 3 - Long-Term Annual Dividend and EPS Growth Rates |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Component | Real Rate | TIPS Inflation Forecast | $20-\mathrm{Yr}$ <br> Nominal Rate | Weight | Weighted Rate |
| Congressional Budget Office Long-Term 20-Year Budget Outlook |  |  | 4.00\% | 100.0\% | 4.00\% |
| Energy Information Administration | 2.00\% | 1.99\% | 4.03\% | 12.50\% | 0.50\% |
| PricewaterhouseCooper | 1.80\% | 1.99\% | 3.83\% | 12.50\% | 0.48\% |
| Social Security Administration | 2.20\% | 1.99\% | 4.23\% | 12.50\% | 0.53\% |
| Congressional Budget Office |  |  | 4.00\% | 12.50\% | 0.50\% |
| BEA Nominal Historical, 1980 Q1-2017 Q4 | 2.76\% | 1.99\% | 4.80\% | 50.0\% | 2.40\% |
| Composite |  |  |  | 100\% | 4.41\% |
| BEA Nominal Historical,1980 Q1 - 2017 Q4 | 2.76\% | 1.99\% | 4.80\% | 100.0\% | 4.80\% |

Q. Does this approach capture a reasonable set of investor expectations similar to Staff's analysis in other recent general rate cases?
A. Yes, Staff modeling captures the expectations of investors who think variously that: A) future conditions will mirror the past, B) federal agency expert analysis also informs the historical track record, and C) Relying on the CBO avoids excessive market hype that could overstate likely future earnings.
Q. Did your analysis include the construction of a synthetic forward curve using U.S. Treasuries (UST) TIPS break even points?
A. Yes. My forward curve is provided in Exhibit Staff/203, reflecting implied market-based inflationary expectations. Staff's recommendations are consistent with market activity indicating investor expectations of future inflation.

[^30]Q. Assume one ignored current downward adjustments by a broad spectrum of federal agencies and instead presumed that future U.S. GDP growth would look like the past 30 years. Would a ROE based on that assumption fall within Staff's recommended range?
A. Yes, I extracted and ran regression on data from U.S. Bureau of Economic Analysis (BEA) to generate the annual real historical GDP growth rate. My recommended range of ROEs includes values that presume GDP growth over the next 30 years would look like that of the past 30 years.

## HAMADA EQUATION

Q. Why is your application of the Hamada Equation to un-lever (remove debt from) peers and to re-lever at a $\mathbf{5 0}$ percent LT Debt reasonable?
A. I employ the Hamada Equation as a check on the reasonableness of my modeling results. This eliminates bias based on differences in the amount of LT Debt in peer utilities.

## INFORMED STAFF ANALYSIS

Q. Do you monitor and analyze current and projected market conditions?
A. Yes. My analysis includes analysis of the current economic climate and its impact on my estimates of long-term growth. I also rely heavily on feeds from SNL Financial LC (SNL), Bloomberg, Moody's, S\&P, WSJ and other sources to make sure that my financial understandings are reflective of investor expectations.

The key news continues to be: 1) a frantic state of acquisitions and mergers (M\&A); 2) new services and partnerships offered to very small water utilities and institutions able to provide clear financial profiles to larger energy and water utilities as potential business partners; and 3) a somewhat higher expectation of future water company stock price appreciation after the market corrections earlier this year.
Q. What do you mean by "clear financial profile"?
A. A very small water utility or institutional water provider needs to be able to identify every financial obligation for which water utility assets were pledges as a guarantee, every form of indebtedness and the interest rates and maturities of same; and all other claims against and obligations of the utility.
Q. Why is this important to managers who oversee both regulated and non-regulated businesses?
A. Often such managers have limited time to work on divergent problems. At this time, stopping and putting the time into tracking down and organizing pertinent details of a small utilities' finances gives these managers new options in how to manage their utilities. Conversely, not having a clear financial profile can be a barrier to considering new ways to manage small water utility operations that are more cost effective while also consuming less manager attention.
Q. Focusing back on your work, did you use robust and proven analytical methodologies?
A. Yes. My methods are robust, and parallel Staff's work over the last decade.

## ISSUE 3 - SIMPLE DCF GORDON GROWTH MODEL

Q. The basic interpretation of your Simple DCF model is that one would look to the upper range of the more powerful Three-Stage DCF model range of reasonable ROEs. Did Staff take this approach?
A. Yes, Staff recommends the top of its range of reasonable ROEs, 9.25 percent, for a point ROE.
Q. What is the range of ROE's generated by the Simple DCF Model?
A. The Simple DCF model generated a range of 8.79 to 9.41 percent and point estimate of 9.27 percent ROE. This is very supportive of Staff's recommended 9.25 point recommendation in its more robust Three-Stage DCF modeling.
Q. Is there another way to interpret Staff's Simple DCF results?
A. Yes, some cost-of-capital practitioners disaggregate results to highlight the highest results for each individual peer company. In Staff's Simple DCF Model this would be a result in an 11.61 percent upper ROE limit.

Staff emphasizes that this is not a best approximation of reasonable ROEs or appropriate point ROE from Staff's perspective. However, the Commission might feel that the very small customer base and lack of clarity around GCW financial obligations and encumbrance of assets merits upward consideration of ROE to reflect increased financial risk.
Q. Does Staff recommend the Commission adopt such an interpretation?
A. No. Staff puts greater reliance on its Three Stage DCF modeling results and recommends use of the Simple DCF as just a pointer or vector within the

Three-Stage DCF model results. When so employed, the Simple DCF 9.27 percent point ROE check on Staff's primary larger model work is quite supportive of Staff's recommended 9.25 percent point ROE.

## CONCLUSION

## Cost of Capital

Q. Is it practicable for GCW to adhere to best IOU practices?
A. Yes, but corporate management attention is finite and confronted with many demands and opportunities. Very small water utilities have more options for more efficient management at lower cost than were available just a few years ago. However, to access new management approaches requires managers to assemble clear financial profiles of their small water utilities.
Q. What is your recommendation regarding ROE?
A. I recommend that the Commission consider a range of reasonable ROEs from 8.41 percent to 9.25 percent, and a point ROE of 9.25 percent developed using my two robust Three-Stage DCF models. I recommend the upper limit of my reasonable range of ROE's due to the results of my Simple DCF model, which I used as a pointer within the more powerful three-stage modeling results.

My sensitivity analysis examines and corrects for differences in capital structure and capitalization size.
Q. How do your recommendations relate to Staff Witness Brock's recommendations?
A. My recommendations are addressed and put into context by Ms. Brock in Exhibit Staff/100. Ms. Brock overlays other considerations to provide summary ROE, CoC and ROR recommendations to the Commission.
Q. Does that conclude your testimony?
A. Yes.

# PUBLIC UTILITY COMMISSION <br> OF <br> OREGON 

## STAFF EXHIBIT 201

## Witness Qualifications Statement

May 3, 2018

# WITNESS QUALIFICATION STATEMENT 

| NAME: | Matthew (Matt) J. Muldoon |
| :--- | :--- |
| EMPLOYER: | PUBLIC UTIILTY COMMISSION OF OREGON |
| TITLE: | Senior Economist <br> Energy - Rates Finance and Audit Division |
| ADDRESS: | 201 High Street SE, Suite 100 <br> Salem, OR 97301 |
| EDUCATION: | In 1981, I received a Bachelor of Arts Degree in Political <br> Science from the University of Chicago. In 2007, I received a |
|  | Masters of Business Administration from Portland State |
|  | University with a certificate in Finance. |
| EXPERIENCE: | From April of 2008 to the present, I have been employed by <br> the OPUC. My current responsibilities include financial and |
|  | rate analysis with an emphasis on Cost of Capital. I have <br> worked on Cost of Capital in the following general rate case <br> dockets: AVA UG 186; UG 201, UG 246, UG 284, UG 288, <br> and UG 325 current; NWN UG 221; PAC UE 246, and |
|  | UE 263; PGE UE 262, UE 283, and UE 294; and CNG |
|  | UG 287 and UG 305.. |

From 2002 to 2008 I was Executive Director of the Acceleration Transportation Rate Bureau, Inc. where I developed new rate structures for surface transportation and created metrics to insure program success within regulated processes.
I was the Vice President of Operations for Willamette Traffic Bureau, Inc. from 1993 to 2002. There I managed tariff rate compilation and analysis. I also developed new information systems and did sensitivity analysis for rate modeling.
OTHER: I have prepared, and defended formal testimony in contested hearings before the OPUC, ICC, STB, WUTC and ODOT. I have also prepared OPUC Staff testimony in BPA rate cases.

# PUBLIC UTILITY COMMISSION <br> OF <br> OREGON 

## STAFF EXHIBIT 202

# 3-Stage Discounted Cash Flow (DCF) Primary ROE Modeling 

Exhibits in Support of Direct Testimony

May 3, 2018




| Average B.O.Y. \& E.O.Y. Cash Flows |  |  |  |  |  | $7{ }^{6}$, |  |  | Model | Y | EPS Growth |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Screen | Abbreviated | UW 174 | UW 174 | Average |  | $\begin{aligned} & \text { Average } 2016-2020 \\ & \text { Dividend Growth Rates } \end{aligned}$ |  |  | sreen |  |  |
|  | Uullity | VL Group | VL Low.cap |  |  | Eor | Boy | Average |  |  |  |
|  | ${ }_{\text {American }}^{\text {Stiaes }}$ | ${ }^{\text {Yess }}$ |  | ${ }_{\text {c. }}^{\substack{7.4 \% \\ 8.4 \%}}$ | ${ }_{\text {c }}^{54.5 \% \%}$ | ${ }^{8.6 \%}$ | ${ }^{7.90 \%}$ | ${ }^{8.0 .8 \%}$ | ${ }_{3}^{1}$ | ${ }_{2}^{1}$ |  |
|  | Calilumi water <br> Connecicut Water | Yes | Mid.cap | ${ }_{\text {7.5\%\% }}^{7.9 \%}$ |  |  | ${ }_{\text {c.as }}^{\substack{8.3 \%}}$ | ${ }_{\text {c.3\% }}^{7.9 \%}$ | ${ }_{5}^{4}$ | 3 <br> 4 <br> 4 <br> 4 |  |
|  | Mididesex Water | ${ }^{\text {Yeses }}$ | Smal.cap | ${ }^{8.10 \%}$ | ${ }_{5}^{53.68 \%}$ | ${ }^{5.46 \%}$ | ${ }^{5.52 \%}$ | ${ }_{\text {c }}^{5.38 \%}$ | 7 | 5 |  |
| [ |  | Merger | Merser | (7.3\% |  | ${ }_{\text {c, }}^{6.9 \% \%}$ | ${ }_{\text {chem }}^{6.36 \%}$ | ${ }_{\substack{6.9 \% \% \\ 9.2 \%}}^{\text {a, }}$ | 9 | 7 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | $\begin{aligned} & 7.98 \% \\ & 7.86 \% \end{aligned}$ | $52.55 \%$ 53.56\% | $\begin{aligned} & 7,40 \% \\ & 7.0 \% 20 . \end{aligned}$ | $\begin{gathered} \text { VLH2O } \\ \text { VLLLOM } \end{gathered}$ | Screen | screen | Low Ca | Small-\& Mid.Cal |

## UW 174 Staff ROE Summary

| Stage 3-Long-Term Annual Dividend and EPS Growth Rates |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Component | $\begin{aligned} & \text { Real } \\ & \text { Rate } \end{aligned}$ | $\begin{gathered} \text { TIPS } \\ \text { Inflation } \\ \text { Forecast } \end{gathered}$ | $20-\mathrm{Yr}$ Nominal Rate | Weight | Weighted Rate |
| Congressional Budget Office Long-Term 20-Year Budget Outlook |  |  | 4.00\% | 100.0\% | 4.00\% |
| Energy Information Administration | 2.00\% | 1.99\% | 4.03\% | 12.50\% | 0.50\% |
| PricewaterhouseCooper | 1.80\% | 1.99\% | 3.83\% | 12.50\% | 0.48\% |
| Social Security Administration | 2.20\% | 1.99\% | 4.23\% | 12.50\% | 0.53\% |
| Congressional Budget Office |  |  | 4.00\% | 12.50\% | 0.50\% |
| BEA Nominal Historical, 1980 Q1-2017 Q4 | 2.76\% | 1.99\% | 4.80\% | 50.0\% | 2.40\% |
| Composite |  |  |  | 100\% | 4.41\% |
| BEA Nominal Historical, 1980 Q1-2017 Q4 | 2.76\% | 1.99\% | 4.80\% | 100.0\% | 4.80\% |


| X | сво | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Screen | 6.79\% |  | 7.15\% |  | 7.50\% |  |
| Low Cap (Small Cap \& Mid Cap) Sensitivity | 6.62\% |  | 6.99\% |  | 7.38\% |  |
| Small Cap Sensitivity | 6.91\% |  | 7.27\% |  | 7.62\% |  |


| Hamada to Right $\rightarrow$ | X | сво | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Staff Screen | 7.22\% |  | 7.58\% |  | 7.93\% |  |
|  | Low Cap (Small Cap \& Mid Cap) Sensitivity | 7.16\% |  | 7.53\% |  | 7.92\% |  |
|  | Small Cap Sensitivity | 7.47\% |  | 7.83\% |  | 8.18\% |  |


| Y | cBo | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Screen | 7.34\% |  | 7.67\% |  | 7.98\% |  |
| Low Cap (Small Cap \& Mid Cap) Sensitivity | 7.22\% |  | 7.55\% |  | 7.86\% |  |
| Small Cap Sensitivity | 7.58\% |  | 7.90\% |  | 8.21\% |  |


| Hamada to Right $\rightarrow$ | Y | CBO | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Staff Screen | 7.77\% |  | 8.10\% |  | 8.41\% |  |
|  | Low Cap (Small Cap \& Mid Cap) Sensitivity | 7.76\% |  | 8.09\% |  | 8.40\% |  |
|  | Small Cap Sensitivity | 8.14\% |  | 8.46\% |  | 8.77\% |  |

Hem Adin Common Stock Flotation Costs Adiustment Shitts Range of Reasonable ROE's Upward by: Sensitivity Study to Account for Difference in Capitalization Size -- Maximum Upward Shitt

Point ROE Rement

| $\substack{12.5 \\ \text { 36.0 } \\ 9.25 \%}$ | Above Right <br> bps <br> bps |
| :---: | :---: |
| $9.25 \%$ | ROE |
| 9 | ROE |


| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Screen | 1 | Water Utilities Followed by Value Line (VL) P | ff Scre |  |  |  |  |  |  |  |  |  |  |
| Water Utility |  | 1 | 2 | " that are Small \& Medium Capitalization / VL <br> " that are Small Capitalization / VL | See Note Below |  |  | Yahoo Fin. | $\begin{array}{\|c\|} \hline \text { VL } \\ 4 / 21 / 2018 \end{array}$ | Value Line Water Utility |  | VL 2017 |  | VL 2017 | VL Preferred |
| Government Camp Water |  |  |  |  |  |  |  |  |  |  | SNL or VL |  | VL |  |  |
|  | (GCW) |  |  |  | NYSE | VL | Yahoo Fin. | 4/21/2018 |  |  | No Div | LT Debt | 2021-2023 | Common |  |
| $\begin{gathered} \text { Screen } \\ \# \end{gathered}$ | Abbreviated Utility | UW 174 VL Group | UW 174 VL Low-Cap | VL Corporate Name Gas Utility | NSDQ Ticker | 4/21/2018 | $4 / 21 / 2018$ | Mkt Cap \$ Billions | Mkt Cap \$ Billions | w VL Beta < 1 <br> 4/21/2018 | Declines | $<56 \%$ | LT Debt \% | Equity \% of Capital | Stock |
| 1 | American States | Yes | Yes | American States Water Company | AWR | 0.65 | -0.20 | 2.03 | 1.90 | Yes | Pass | 37.7\% | 46.0\% | 62.3\% | 0.0\% |
| 2 | American Water | No | No | American Water Works Company, Inc. | AWK | 0.65 | 0.05 | 15.09 | 15.50 | Yes | Fail | 54.6\% | 57.5\% | 45.3\% | 0.1\% |
| 3 | Aqua America | Yes | No | Aqua America, Inc. | WTR | 0.70 | 0.24 | 6.08 | 6.00 | Yes | Pass | 50.1\% | 53.5\% | 49.4\% | 0.5\% |
| 4 | California Water | Yes | Yes | California Water Service Group | CWT | 0.75 | 0.26 | 1.90 | 1.80 | Yes | Pass | 42.7\% | 42.0\% | 57.3\% | 0.0\% |
| 5 | Connecticut Water | Merger | Merger | Connecticut Water Services, Inc. | CTWS | 0.65 | -0.42 | 0.79 | 0.75 | Yes | Pass | 46.3\% | 45.0\% | 53.7\% | 0.0\% |
| 6 | Consolidated Water | No | No | Consolidated Water Co. Ltd. | CWCO | 0.95 | 0.43 | 0.21 | 0.20 | Yes | Pass | 0.0\% | 0.0\% | 99.0\% | 1.0\% |
| 7 | Middlesex Water | Yes | Yes | Middlesex Water Company | MSEX | 0.80 | 0.14 | 0.66 | 0.60 | Yes | Pass | 37.5\% | 37.0\% | 61.8\% | 0.7\% |
| 8 | SJW | Merger | Merger | SJW Group | SJW | 0.70 | -0.03 | 1.16 | 1.10 | Yes | Pass | 48.2\% | 48.0\% | 51.8\% | 0.0\% |
| 9 | York Water | Yes | Yes | The York Water Company | YORW | 0.80 | 0.34 | 0.42 | 0.40 | Yes | Pass | 43.0\% | 42.5\% | 57.0\% | 0.0\% |


| 1 | 2 | 3 | 4 | 17 | 18 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Screen: | 1 |  |  |  |
| Water Utility |  |  |  |  |  |  |
| Government Camp Water(GCW) |  | 3 |  | VLDiv. Growth Rate | Notes |  |
|  |  |  |  |  |
| Screen | Abbreviated Utility |  |  | UW 174 <br> VL Group |  | UW 174 <br> VL Low-Cap | Rate $>0 \%$ | Screen <br> \# |
| 1 | American States | Yes | Yes | Pass | Also has 11 contracts for military installations | 1 |
| 2 | American Water | No | No | Pass | Strategy: Growth through acquisitions and controlling expenses. | 2 |
| 3 | Aqua America | Yes | No | Pass | Key Focus on infrastructure upgrades | 3 |
| 4 | California Water | Yes | Yes | Pass | Substantial run up on Stock Price | 4 |
| 5 | Connecticut Water | Merger | Merger | Pass | Both Eversource Energy and SJW have bid to buy CT Water. CT Water favors SJW Likely M\&A | 5 |
| 6 | Consolidated Water | No | No | Fail | Flat Dividend Growth, Higher Risk International Desalination Projects | 6 |
| 7 | Middlesex Water | Yes | Yes | Pass | Also operates water and wastewater services and upgrades under contract with cities and private clients | 7 |
| 8 | SJW | Merger | Merger | Pass | Both Eversource Energy and SJW have bid to buy CT Water. CT Water favors SJW Likely M\&A | 8 |
| 9 | York Water | Yes | Yes | Pass | Oldest Water Utility in US - in continuous operation since 1816. | 9 |






# PUBLIC UTILITY COMMISSION <br> OF <br> OREGON 

## STAFF EXHIBIT 203

## Staff Synthetic Forward Curve TIPS Analysis Market-Implied Inflation Expectations

Exhibits in Support of Direct Testimony

May 3, 2018

| $\begin{aligned} & \text { Yr. End } \\ & \text { Mo.-Yr. } \end{aligned}$ | Years | Individually Implied Price Levels |  |  |  |  | Implied Forward Curve/Price Level |  |  |  |  | Implied Price Level | Check |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $5-\mathrm{Yr}$ | 7-Yr | $10-\mathrm{Yr}$ | $20-\mathrm{Yr}$ | $30-\mathrm{Yr}$ | $5-\mathrm{Yr}$ | 7-Yr | $10-\mathrm{Yr}$ | $20-\mathrm{Yr}$ | $30-\mathrm{Yr}$ |  |  |
| Dec-17 | 0 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |  |  |  |  | 100.00 |  |
| Dec-18 | 1 | 101.75 | 101.81 | 101.87 | 101.89 | 101.95 | 101.75 |  |  |  |  | 101.75 |  |
| Dec-19 | 2 | 103.52 | 103.65 | 103.77 | 103.82 | 103.93 | 103.52 |  |  |  |  | 103.52 |  |
| Dec-20 | 3 | 105.33 | 105.52 | 105.72 | 105.79 | 105.95 | 105.33 |  |  |  |  | 105.33 |  |
| Dec-21 | 4 | 107.17 | 107.42 | 107.69 | 107.79 | 108.02 | 107.17 |  |  |  |  | 107.17 |  |
| Dec-22 | 5 | 109.04 | 109.37 | 109.71 | 109.83 | 110.12 | 109.04 |  |  |  |  | 109.04 |  |
| Dec-23 | 6 |  | 111.34 | 111.76 | 111.91 | 112.26 |  | 111.18 |  |  |  | 111.18 |  |
| Dec-24 | 7 |  | 113.35 | 113.85 | 114.03 | 114.45 |  | 113.35 |  |  |  | 113.35 |  |
| Dec-25 | 8 |  |  | 115.98 | 116.19 | 116.68 |  |  | 115.64 |  |  | 115.64 |  |
| Dec-26 | 9 |  |  | 118.15 | 118.39 | 118.95 |  |  | 117.97 |  |  | 117.97 |  |
| Dec-27 | 10 |  |  | 120.35 | 120.63 | 121.26 |  |  | 120.35 |  |  | 120.35 |  |
| Dec-28 | 11 |  |  |  | 122.91 | 123.62 |  |  |  | 122.66 |  | 122.66 | 122.74 |
| Dec-29 | 12 |  |  |  | 125.24 | 126.03 |  |  |  | 125.01 |  | 125.01 | 125.18 |
| Dec-30 | 13 |  |  |  | 127.61 | 128.48 |  |  |  | 127.41 |  | 127.41 | 127.67 |
| Dec-31 | 14 |  |  |  | 130.03 | 130.99 |  |  |  | 129.85 |  | 129.85 | 130.20 |
| Dec-32 | 15 |  |  |  | 132.49 | 133.54 |  |  |  | 132.34 |  | 132.34 | 132.78 |
| Dec-33 | 16 |  |  |  | 135.00 | 136.13 |  |  |  | 134.88 |  | 134.88 | 135.42 |
| Dec-34 | 17 |  |  |  | 137.56 | 138.78 |  |  |  | 137.46 |  | 137.46 | 138.11 |
| Dec-35 | 18 |  |  |  | 140.16 | 141.49 |  |  |  | 140.10 |  | 140.10 | 140.85 |
| Dec-36 | 19 |  |  |  | 142.81 | 144.24 |  |  |  | 142.78 |  | 142.78 | 143.65 |
| Dec-37 | 20 |  |  |  | 145.52 | 147.05 |  |  |  | 145.52 |  | 145.52 | 146.50 |
| Dec-38 | 21 |  |  |  |  | 149.91 |  |  |  |  | 148.51 | 148.51 | 149.40 |
| Dec-39 | 22 |  |  |  |  | 152.83 |  |  |  |  | 151.56 | 151.56 | 152.37 |
| Dec-40 | 23 |  |  |  |  | 155.80 |  |  |  |  | 154.67 | 154.67 | 155.39 |
| Dec-41 | 24 |  |  |  |  | 158.84 |  |  |  |  | 157.84 | 157.84 | 158.48 |
| Dec-42 | 25 |  |  |  |  | 161.93 |  |  |  |  | 161.08 | 161.08 | 161.63 |
| Dec-43 | 26 |  |  |  |  | 165.08 |  |  |  |  | 164.39 | 164.39 | 164.83 |
| Dec-44 | 27 |  |  |  |  | 168.30 |  |  |  |  | 167.77 | 167.77 | 168.11 |
| Dec-45 | 28 |  |  |  |  | 171.57 |  |  |  |  | 171.21 | 171.21 | 171.44 |
| Dec-46 | 29 |  |  |  |  | 174.91 |  |  |  |  | $174.73$ | 174.73 | 174.85 |
| Dec-47 | 30 |  |  |  |  | 178.32 |  |  |  |  | 178.32 | 178.32 | 178.32 |


| Average Monthly Inflation Indexed Rates by Quarter |  |  |  |  |  | Average Monthly Nominal UST Rates by Quarter |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr | TIPS-05m | TIPS-07m | TIPS-10m | TIPS-20m | TIPS-30m | Qtr | UST-05m | UST-07m | UST-10m | UST-20m | UST-30m |
| 2003-Q1 | 1.33 | 1.81 | 2.07 |  |  | 2003-Q1 | 2.91 | 3.46 | 3.92 | 4.90 |  |
| 2003-Q2 | 1.15 | 1.61 | 1.94 |  |  | 2003-Q2 | 2.57 | 3.13 | 3.62 | 4.59 |  |
| 2003-Q3 | 1.36 | 1.84 | 2.21 |  |  | 2003-Q3 | 3.14 | 3.72 | 4.23 | 5.17 |  |
| 2003-Q4 | 1.24 | 1.65 | 2.01 |  |  | 2003-Q4 | 3.25 | 3.78 | 4.29 | 5.16 |  |
| 2004-Q1 | 0.82 | 1.26 | 1.71 |  |  | 2004-Q1 | 2.99 | 3.52 | 4.02 | 4.89 |  |
| 2004-Q2 | 1.26 | 1.69 | 2.05 |  |  | 2004-Q2 | 3.72 | 4.18 | 4.60 | 5.36 |  |
| 2004-Q3 | 1.17 | 1.55 | 1.89 | 2.28 |  | 2004-Q3 | 3.51 | 3.92 | 4.30 | 5.07 |  |
| 2004-Q4 | 0.93 | 1.30 | 1.69 | 2.08 |  | 2004-Q4 | 3.49 | 3.85 | 4.17 | 4.87 |  |
| 2005-Q1 | 1.17 | 1.41 | 1.71 | 1.93 |  | 2005-Q1 | 3.88 | 4.09 | 4.30 | 4.76 |  |
| 2005-Q2 | 1.30 | 1.44 | 1.68 | 1.83 |  | 2005-Q2 | 3.87 | 3.99 | 4.16 | 4.55 |  |
| 2005-Q3 | 1.59 | 1.70 | 1.82 | 1.98 |  | 2005-Q3 | 4.04 | 4.11 | 4.21 | 4.51 |  |
| 2005-Q4 | 1.92 | 1.98 | 2.04 | 2.13 |  | 2005-Q4 | 4.39 | 4.42 | 4.49 | 4.77 |  |
| 2006-Q1 | 2.00 | 2.05 | 2.09 | 2.08 |  | 2006-Q1 | 4.55 | 4.55 | 4.57 | 4.76 | 4.64 |
| 2006-Q2 | 2.34 | 2.39 | 2.46 | 2.48 |  | 2006-Q2 | 4.99 | 5.02 | 5.07 | 5.29 | 5.14 |
| 2006-Q3 | 2.37 | 2.37 | 2.37 | 2.38 |  | 2006-Q3 | 4.84 | 4.85 | 4.90 | 5.09 | 4.99 |
| 2006-Q4 | 2.40 | 2.36 | 2.32 | 2.29 |  | 2006-Q4 | 4.60 | 4.60 | 4.63 | 4.83 | 4.74 |
| 2007-Q1 | 2.28 | 2.33 | 2.33 | 2.36 |  | 2007-Q1 | 4.65 | 4.65 | 4.68 | 4.90 | 4.80 |
| 2007-Q2 | 2.35 | 2.40 | 2.44 | 2.49 |  | 2007-Q2 | 4.76 | 4.79 | 4.85 | 5.07 | 4.99 |
| 2007-Q3 | 2.38 | 2.44 | 2.45 | 2.46 |  | 2007-Q3 | 4.50 | 4.60 | 4.73 | 5.01 | 4.94 |
| 2007-Q4 | 1.54 | 1.81 | 1.92 | 2.11 |  | 2007-Q4 | 3.79 | 3.98 | 4.26 | 4.65 | 4.61 |
| 2008-Q1 | 0.58 | 1.02 | 1.32 | 1.81 |  | 2008-Q1 | 2.75 | 3.15 | 3.66 | 4.40 | 4.41 . |
| 2008-Q2 | 0.79 | 1.17 | 1.48 | 2.03 |  | 2008-Q2 | 3.16 | 3.46 | 3.89 | 4.59 | 4.58 |
| 2008-Q3 | 1.18 | 1.47 | 1.70 | 2.16 |  | 2008-Q3 | 3.11 | 3.44 | 3.86 | 4.49 | 4.45 |
| 2008-Q4 | 2.73 | 2.92 | 2.60 | 2.73 |  | 2008-Q4 | 2.18 | 2.63 | 3.25 | 3.97 | 3.68 |
| 2009-Q1 | 1.37 | 1.54 | 1.79 | 2.34 |  | 2009-Q1 | 1.76 | 2.23 | 2.74 | 3.69 | 3.45 |
| 2009-Q2 | 1.12 | 1.37 | 1.72 | 2.31 |  | 2009-Q2 | 2.23 | 2.88 | 3.31 | 4.19 | 4.17 |
| 2009-Q3 | 1.17 | 1.41 | 1.74 | 2.22 |  | 2009-Q3 | 2.47 | 3.12 | 3.52 | 4.28 | 4.32 |
| 2009-Q4 | 0.58 | 0.94 | 1.37 | 1.98 |  | 2009-Q4 | 2.30 | 2.98 | 3.46 | 4.27 | 4.33 |
| 2010-Q1 | 0.47 | 0.94 | 1.43 | 2.00 | 2.16 | 2010-Q1 | 2.42 | 3.16 | 3.72 | 4.49 | 4.62 |
| 2010-Q2 | 0.46 | 0.91 | 1.36 | 1.77 | 1.88 | 2010-Q2 | 2.25 | 2.93 | 3.49 | 4.20 | 4.37 |
| 2010-Q3 | 0.20 | 0.57 | 1.06 | 1.68 | 1.76 | 2010-Q3 | 1.55 | 2.19 | 2.79 | 3.60 | 3.85 |
| 2010-Q4 | -0.11 | 0.28 | 0.75 | 1.48 | 1.65 | 2010-Q4 | 1.49 | 2.18 | 2.86 | 3.84 | 4.16 |
| 2011-Q1 | 0.07 | 0.67 | 1.09 | 1.71 | 2.00 | 2011-Q1 | 2.12 | 2.83 | 3.46 | 4.32 | 4.56 |
| 2011-Q2 | -0.29 | 0.33 | 0.80 | 1.49 | 1.78 | 2011-Q2 | 1.86 | 2.55 | 3.21 | 4.07 | 4.34 |
| 2011-Q3 | -0.65 | -0.22 | 0.28 | 0.95 | 1.25 | 2011-Q3 | 1.15 | 1.78 | 2.43 | 3.34 | 3.70 |
| 2011-Q4 | -0.75 | -0.39 | 0.05 | 0.61 | 0.85 | 2011-Q4 | 0.95 | 1.50 | 2.05 | 2.75 | 3.04 |
| 2012-Q1 | -1.02 | -0.60 | -0.17 | 0.51 | 0.78 | 2012-Q1 | 0.90 | 1.44 | 2.04 | 2.80 | 3.14 |
| 2012-Q2 | -1.08 | -0.75 | -0.35 | 0.35 | 0.66 | 2012-Q2 | 0.79 | 1.24 | 1.82 | 2.55 | 2.94 |
| 2012-Q3 | -1.27 | -1.01 | -0.63 | 0.02 | 0.43 | 2012-Q3 | 0.67 | 1.08 | 1.64 | 2.37 | 2.75 |
| 2012-Q4 | -1.42 | -1.15 | -0.76 | -0.02 | 0.36 | 2012-Q4 | 0.69 | 1.12 | 1.71 | 2.46 | 2.86 |
| 2013-Q1 | -1.40 | -0.98 | -0.59 | 0.19 | 0.56 | 2013-Q1 | 0.83 | 1.32 | 1.95 | 2.75 | 3.14 |
| 2013-Q2 | -1.04 | -0.62 | -0.25 | 0.47 | 0.80 | 2013-Q2 | 0.92 | 1.39 | 2.00 | 2.78 | 3.15 |
| 2013-Q3 | -0.32 | 0.17 | 0.56 | 1.16 | 1.43 | 2013-Q3 | 1.51 | 2.12 | 2.71 | 3.44 | 3.72 |
| 2013-Q4 | -0.29 | 0.25 | 0.57 | 1.19 | 1.50 | 2013-Q4 | 1.44 | 2.12 | 2.75 | 3.50 | 3.79 |
| 2014-Q1 | -0.16 | 0.37 | 0.58 | 1.11 | 1.39 | 2014-Q1 | 1.60 | 2.22 | 2.76 | 3.42 | 3.68 |
| 2014-Q2 | -0.25 | 0.27 | 0.43 | 0.88 | 1.14 | 2014-Q2 | 1.66 | 2.19 | 2.62 | 3.18 | 2.87 |
| 2014-Q3 | -0.13 | 0.24 | 0.32 | 0.72 | 0.98 | 2014-Q3 | 1.70 | 2.16 | 2.50 | 3.01 | 3.26 |
| 2014-Q4 | 0.19 | 0.39 | 0.45 | 0.75 | 0.95 | 2014-Q4 | 1.60 | 2.00 | 2.28 | 2.69 | 2.97 |
| 2015-Q1 | 0.11 | 0.23 | 0.27 | 0.52 | 0.71 | 2015-Q1 | 1.45 | 1.77 | 1.97 | 2.32 | 2.55 |
| 2015-Q2 | -0.10 | 0.22 | 0.30 | 0.67 | 0.91 | 2015-Q2 | 1.52 | 1.91 | 2.17 | 2.62 | 2.89 |
| 2015-Q3 | 0.26 | 0.48 | 0.57 | 0.92 | 1.14 | 2015-Q3 | 1.55 | 1.94 | 2.22 | 2.65 | 2.96 |
| 2015-Q4 | 0.36 | 0.51 | 0.66 | 1.02 | 1.24 | 2015-Q4 | 1.59 | 1.94 | 2.19 | 2.60 | 2.96 |
| 2016-Q1 | 0.15 | 0.32 | 0.49 | 0.88 | 1.11 | 2016-Q1 | 1.37 | 1.69 | 1.92 | 2.32 | 2.72 |
| 2016-Q2 | -0.24 | -0.05 | 0.19 | 0.62 | 0.85 | 2016-Q2 | 1.24 | 1.54 | 1.75 | 2.15 | 2.57 |
| 2016-Q3 | -0.22 | -0.09 | 0.08 | 0.44 | 0.62 | 2016-Q3 | 1.13 | 1.40 | 1.56 | 1.91 | 2.28 |
| 2016-Q4 | -0.06 | 0.12 | 0.33 | 0.69 | 0.86 | 2016-Q4 | 1.61 | 1.93 | 2.13 | 2.52 | 2.82 |
| 2017-Q1 | 0.07 | 0.33 | 0.44 | 0.75 | 0.95 | 2017-Q1 | 1.94 | 2.25 | 2.44 | 2.78 | 3.04 |
| 2017-Q2 | 0.10 | 0.30 | 0.44 | 0.76 | 0.94 | 2017-Q2 | 1.81 | 2.07 | 2.26 | 2.64 | 2.90 |
| 2017-Q3 | 0.17 | 0.36 | 0.45 | 0.75 | 0.94 | 2017-Q3 | 1.82 | 2.06 | 2.24 | 2.58 | 2.82 |
| 2017-Q4 | 0.32 | 0.44 | 0.50 | 0.72 | 0.87 | 2017-Q4 | 2.07 | 2.25 | 2.37 | 2.62 | 2.82 |


| Implied Market-based Inflationary Expectations |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr | 5-Yr | 7-Yr | $10 . \mathrm{Yr}$ | 20-Yr | 30-Yr |
| 2003-Q1 | 1.58 | 1.65 | 1.85 |  |  |
| 2003-Q2 | 1.42 | 1.52 | 1.68 |  |  |
| 2003-Q3 | 1.78 | 1.87 | 2.03 |  |  |
| 2003-Q4 | 2.01 | 2.13 | 2.28 |  |  |
| 2004-Q1 | 2.17 | 2.26 | 2.31 |  |  |
| 2004-Q2 | 2.47 | 2.50 | 2.55 |  |  |
| 2004-Q3 | 2.34 | 2.37 | 2.41 | 2.79 |  |
| 2004-Q4 | 2.56 | 2.55 | 2.48 | 2.79 |  |
| 2005-Q1 | 2.72 | 2.68 | 2.58 | 2.83 |  |
| 2005-Q2 | 2.57 | 2.55 | 2.48 | 2.72 |  |
| 2005-Q3 | 2.44 | 2.41 | 2.39 | 2.52 |  |
| 2005-Q4 | 2.47 | 2.44 | 2.45 | 2.64 |  |
| 2006-Q1 | 2.55 | 2.50 | 2.48 | 2.69 |  |
| 2006-Q2 | 2.65 | 2.62 | 2.61 | 2.80 |  |
| 2006-Q3 | 2.47 | 2.48 | 2.52 | 2.71 |  |
| 2006-Q4 | 2.20 | 2.24 | 2.31 | 2.54 |  |
| 2007-Q1 | 2.36 | 2.32 | 2.35 | 2.54 |  |
| 2007-Q2 | 2.41 | 2.39 | 2.41 | 2.58 |  |
| 2007-Q3 | 2.13 | 2.16 | 2.28 | 2.55 |  |
| 2007-Q4 | 2.24 | 2.17 | 2.34 | 2.54 |  |
| 2008-Q1 | 2.17 | 2.13 | 2.34 | 2.59 |  |
| 2008-Q2 | 2.37 | 2.29 | 2.40 | 2.56 |  |
| 2008-Q3 | 1.93 | 1.96 | 2.16 | 2.33 |  |
| 2008-Q4 | -0.55 | -0.29 | 0.65 | 1.24 |  |
| 2009-Q1 | 0.39 | 0.69 | 0.95 | 1.35 |  |
| 2009-Q2 | 1.11 | 1.51 | 1.60 | 1.88 |  |
| 2009-Q3 | 1.30 | 1.72 | 1.77 | 2.06 |  |
| 2009-Q4 | 1.72 | 2.04 | 2.09 | 2.29 |  |
| 2010-Q1 | 1.96 | 2.22 | 2.28 | 2.49 | 2.47 |
| 2010-Q2 | 1.80 | 2.03 | 2.13 | 2.43 | 2.49 |
| 2010-Q3 | 1.35 | 1.63 | 1.73 | 1.92 | 2.09 |
| 2010-Q4 | 1.59 | 1.90 | 2.12 | 2.36 | 2.51 |
| 2011-Q1 | 2.05 | 2.16 | 2.37 | 2.61 | 2.56 |
| 2011-Q2 | 2.15 | 2.22 | 2.41 | 2.57 | 2.56 |
| 2011-Q3 | 1.81 | 2.00 | 2.15 | 2.39 | 2.45 |
| 2011-Q4 | 1.71 | 1.89 | 1.99 | 2.14 | 2.19 |
| 2012-Q1 | 1.92 | 2.04 | 2.20 | 2.29 | 2.36 |
| 2012-Q2 | 1.86 | 1.99 | 2.17 | 2.21 | 2.28 |
| 2012-Q3 | 1.94 | 2.09 | 2.28 | 2.35 | 2.31 |
| 2012-Q4 | 2.11 | 2.27 | 2.47 | 2.48 | 2.50 |
| 2013-Q1 | 2.23 | 2.31 | 2.54 | 2.55 | 2.58 |
| 2013-Q2 | 1.95 | 2.01 | 2.25 | 2.32 | 2.34 |
| 2013-Q3 | 1.82 | 1.95 | 2.15 | 2.29 | 2.29 |
| 2013-Q4 | 1.73 | 1.86 | 2.17 | 2.31 | 2.29 |
| 2014-Q1 | 1.77 | 1.85 | 2.18 | 2.30 | 2.29 |
| 2014-Q2 | 1.90 | 1.92 | 2.20 | 2.30 | 1.73 |
| 2014-Q3 | 1.83 | 1.92 | 2.18 | 2.28 | 2.29 |
| 2014-Q4 | 1.41 | 1.61 | 1.83 | 1.95 | 2.02 |
| 2015-Q1 | 1.35 | 1.54 | 1.70 | 1.79 | 1.85 |
| 2015-Q2 | 1.63 | 1.69 | 1.86 | 1.95 | 1.97 |
| 2015-Q3 | 1.29 | 1.47 | 1.65 | 1.73 | 1.82 |
| 2015-Q4 | 1.23 | 1.43 | 1.53 | 1.58 | 1.72 |
| 2016-Q1 | 1.23 | 1.37 | 1.43 | 1.45 | 1.61 |
| 2016-Q2 | 1.48 | 1.58 | 1.56 | 1.53 | 1.72 |
| 2016-Q3 | 1.35 | 1.49 | 1.48 | 1.47 | 1.66 |
| 2016-Q4 | 1.67 | 1.80 | 1.80 | 1.83 | 1.96 |
| 2017-Q1 | 1.87 | 1.92 | 2.01 | 2.03 | 2.10 |
| 2017-Q2 | 1.71 | 1.78 | 1.82 | 1.88 | 1.96 |
| 2017-Q3 | 1.65 | 1.70 | 1.79 | 1.83 | 1.88 |
| 2017-Q4 | 1.75 | 1.81 | 1.87 | 1.89 | 1.95 |


 NNNNN:
 $\square$

# PUBLIC UTILITY COMMISSION <br> OF <br> OREGON 

## STAFF EXHIBIT 204

# Staff GDP Analysis with BEA Historical Data 

Exhibits in Support of Direct Testimony

May 3, 2018

# PUBLIC UTILITY COMMISSION <br> OF <br> OREGON 

## STAFF EXHIBIT 205

# Simple-Single-Stage - Gordon Growth Discounted Cash Flow (DCF) Check on ROE Modeling 

Exhibits in Support of Direct Testimony

## Simple Discounted Cash Flow (DCF) Model

## AKA: Gordon Growth Model

This simple model presumes that whatever is happening next quarter will happen forever

|  | A | B | C | D | E | F | G | H | I | $\stackrel{\mathrm{J}}{(1+\mathrm{L})^{1 / 4}-1}$ | K | $\underset{(0 / F)^{*}(1+N)}{\mathrm{L}}$ | M | $\begin{gathered} \mathrm{N} \\ (1+\mathrm{L}+\mathrm{J})^{4}-1 \end{gathered}$ | 0 | P |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | 2017 VL |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  | Company | Quarterly | "Last" | t+1 |  | IMPLE DCF RO |  |  |
|  | Utility | Ticker | Staff | Staff Low Cap Sensitivity | Staff Small Cap Sensitivity | Recent <br> Stock | $\begin{gathered} \text { VL } \\ \text { EPS } \\ 2017 \end{gathered}$ | $\begin{gathered} \hline \text { VL } \\ \text { EPS } \\ 2020-2022 \end{gathered}$ | "Combined <br> LT Growth Rate" | Co. Growth Rate | Q-4 \$ <br> Quarterly <br> Dividend | Dividend Yield | Staff | Staff Low Cap Sensitivity | Staff Small Cap Sensitivity | Utility |
| 1 | American States | AWR | Yes | Yes | No | 53.80 | 1.88 | 2.29 | 6.2\% | 1.5\% | 0.2475 | 0.47\% | 8.16\% | 8.16\% |  | American States |
| 2 | Aqua America | WTR | Yes | No | No | 34.82 | 1.35 | 1.81 | 6.7\% | 1.6\% | 0.1975 | 0.58\% | 9.19\% |  |  | Aqua America |
| 3 | California Water | CWT | Yes | Yes | No | 38.63 | 1.40 | 1.81 | 9.6\% | 2.3\% | 0.1800 | 0.48\% | 11.61\% | 11.61\% |  | California Water |
| 4 | Middlesex Water | MSEX | Yes | Yes | Yes | 65.57 | 1.38 | 1.96 | 7.8\% | 1.9\% | 0.2150 | 0.33\% | 9.26\% | 9.26\% | 9.26\% | Middlesex Water |
| 5 | York Water | YORW | Yes | Yes | Yes | 75.19 | 1.05 | 1.40 | 7.1\% | 1.7\% | 0.1625 | 0.22\% | 8.05\% | 8.05\% | 8.05\% | York Water |
|  |  |  |  |  |  |  |  |  |  |  |  | Average: | 9.25\% | 9.27\% | 8.65\% |  |
| In General,Staff Disagrees with this Simple Gordon Growth DCF Model However, this model may provide a check on Staff's Three Stage DCF Modeling. |  |  |  |  |  |  |  |  |  |  | This is a tool used to introduce students to certain elementary concepts in finance. If dividends were to grow at a steady rate forever, regardless of everything known otherwise, |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | bps |  |  | $\mathrm{P}_{0}=\mathrm{D}_{1} /(\mathrm{r}-\mathrm{g})$ |  |  |  |
| * Common Stock Flotation Costs Adjustment Shifts Range of Reasonable ROE's Upward by : |  |  |  |  |  |  |  |  | 12.5 |  | then: |  | $\mathrm{P}_{0} \quad$ The current stock price |  |  |  |
|  | Sensitivity Study to A | ount for |  |  | Size -- Maxim | um Upwa | d Shift: |  | 1.6 | bps |  |  |  |  |  |  |
|  |  |  | formed | nge of Mod | led Results |  | 8.79\% | to | 9.41\% | ROE |  |  | $\mathrm{D}_{1}$ | The quarterly dividend expected in the next quarter The cost of equity capital |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Point ROE Recommendation |  |  |  |  | 9.27\% | ROE |  |  | g | The perpetual growth rate |  |  |

Top of Range for Commission Consideration
9.41\% ROE

# PUBLIC UTILITY COMMISSION <br> OF <br> OREGON 

STAFF EXHIBIT 206<br>Value Line (VL)<br>Water Utility Profiles

## Exhibits in Support of Direct Testimony

May 3, 2018

The Water Utility Industry consists of eight companies that provide water and wastewater services to specific service areas. The ninth member of the group is a hybrid that has regulated water businesses, but also constructs and operates desalination plants.

SJW Group and Connecticut Whater have agreed to a merger. We think the deal makes sense, and maybe a few similar acquisitions are possible.

Stocks in this industry have historically been purchased because they are not volatile, and have well-defined earnings and dividend streams.

Just about every water utility is involved in a large construction program.

The regulatory climate remains constructive. Once again, we cannot underestimate how important relations are between utilities and state regulators.
The new Tax Cuts and Jobs Act will really not have a major impact on the earnings of the companies followed here.
A spike in short end of the treasury note yield curve is providing investors with alternatives to higher yielding stocks.

## A Merger

The recent agreement by SJW Group to combine with Connecticut Water took the market by surprise. It's not that mergers and acquisitions are rare in the water utility industry, what's unusual is that the transaction was between two publicly traded companies. There are over 50,000 small water authorities operating in the United States. Almost all of them are municipally run, however. Thus, while they issue debt, there is no equity involved because the districts are owned by a local- or state-run agency. Also, making the marriage of SJW and Connecticut Water atypical is that the companies have no overlapping jurisdictions. One of the main reasons for the merger is that the size of the utility will increase significantly. This is important because smaller concerns, such as Connecticut Water have been having difficulty getting the attention of institutional accounts. Large investors have trouble buying stocks with small market capitalizations because they don't want to own more than $3 \%-5 \%$ of the outstanding stock of any one company. For example, if a $\$ 25$ billion pension fund took a $5 \%$ interest in an equity with a $\$ 500$ million market cap, the position would only be $\$ 25$ million, or $.1 \%$ of the total portfolio. This is too small a holding to be worth the trouble. In any case, the only remaining small cap stocks are York Water and Middlesex, which have market caps of only $\$ 400$ and $\$ 600$ million respectively. Not including the two largest utilities American Water Works and Aqua America, there are several companies that have market caps of close to $\$ 2$ billion, and they could possible become buyers or sellers.

Size in this sector is important for another reason. There was a period when the industry did not reinvest in its infrastructure. As a result, the nation's pipeline systems became antiquated. The problem has been addressed over the past 10 years, but the American Society of Civil Engineers (ASCE) estimates that $\$ 1$ trillion will be needed to fix the problem over the next 25 years. Also, by 2020, the percentage of pipes classified as poor, or worse, will rise from $10 \%$ to over $40 \%$. (Keep in mind, however, this means more work for engineers.) More-

INDUSTRY TIMELINESS: 50 (of 97)
over, many of these small local water authorities do not have the financial wherewithal required to make the necessary improvements.

## Tax Reform

For the most part, the Tax Cuts and Jobs Act will not have a major impact on water utilities. True, deferred taxes on balance sheets had to be reevaluated, leading to write downs. In the future, however, utilities will almost definitely not be allowed to keep profits resulting from lower taxes, as all of the proceeds will be passed through to ratepayers. Nevertheless, lower taxes are a positive for utilities in that their customers' bills will decline. Hence, there may be less resistance to raising rates to recoup costs in the future.

## Competition From Bonds

For those seeking income-generating securlties, there Is typically a choice to be made between a high-yielding equity or a bond. Due to massive intervention by monetary authorizes, rates on short term government debt had declined to historic lows. The Federal Reserve has allowed interest rates to increase by over 100 basis points for short term treasuries. This makes the notes much more competitive with the $2.0 \%$ yield on the typical stock. For example, the one- and two-year treasury notes are now ylelding $2.05 \%$ and $2.30 \%$, respectively. Thus, investors can get the same current income for a lot less risk.

## Conclusion

Stocks from this sector have historically been sought after by income-oriented investors, with a low tolerance for risk. The group's strong performance in the past fow years resulted in the average yield on a water utillity stock only being slightly higher than the medtum of all stocks in the Value Line universe. As always, we recommend that subscribers read each individual report to understand the specific risk associated with each stock, before making commitments.

James A. Flood



|  |  |  |  |  | . 2 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 18.9 | 20.0 | 1 | company. Through its pifncipal sulssldiary, Golden State Water |  |
| Cher |  |  | 09.4 | 146.5 | 129.2 | It supplies water to 258,949 customers in 70 cilies in 10 coun | *Rock, |
| urte | Ass |  | 32.7 | 6.9 | 155 | ce areas include the melropollan areas of Los Angel | dir. 1.5\%. (4117 Proxy) Chaiman: Lloyd Ross. Pr |
|  |  |  | 50.6 | 43.7 | 51 | Orange Countics, The company also provides electricily to 24,2 | Rebert Sprowis. Inc: CA. Addr: 630 East Fo |
|  |  |  |  | 90 | 59.3 46.4 | customers in Btg Bear Lake and San Bemardino Cnty. Provides | CA 91773. Tel: 809-394-3600. |
| curre |  |  | 23.5 | 177.9 | 30.7 | California regulators recently granted |  |
|  |  |  |  |  |  | rican States Water a better re- |  |
|  |  | 0 Yrs . |  |  |  | turn than it originally proposed | seeking higher revenues for 2019 |
| Reve |  | 55 |  |  |  | February, the California Public Utility | final decision should be made by yearend. |
| 硡 |  |  |  |  |  |  | Lower taxes shoul |
| Earn |  | 10 |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | evious permitte | American States. the savin |
|  |  | , | p. 3 | 1 | Year | \%. In the final ruling in March, | from the reduced taxes in the ye |
| 2015 | 100.9 | 114.6 | 133.0 | 110.1 | 458 | er, the CPUC raised the lovel to $8.9 \%$. | most certainly be passed on |
| 2016 | . 5 | 1120 | 123.8 | 106.8 | 436. | Management believes that the top line will | ers |
| 2017 | 98.8 | 1132 | 124.4 | 104.2 | 410.6 | only be impacted by $\$ 3.6$ million with this | The nonutility segment continues to |
| 2018 | 100 | 115 | 130 | 105 | 450 | new dectsion, as compared to the $\$ 9.5 \mathrm{mil}$ - | grow in importance, Last year, the |
| 20 | 102 | 118 | 133 | 107 | 460 | venues it thought would be lost | ASUS business, which provides w |
|  |  | \%s |  |  | Full | with a ROE of 8.23\%. | to 11 military installations |
| enda | Mar. | , | P. | , | Year | S |  |
| 20 | . 32 | . 11 | . 56 | . 31 | 1.60 | hey appear this year. We expect the | \$0.37. As the U.S. m |
| 20 | . 28 | . 45 | . 59 | . 30 | 1.62 | mpany's share net to fall $2 \%$, to \$1.85 in | bases, we expect ASUS to win its |
| 20 | . 34 | . 62 | . 57 | 35 | 1.88 | 18. Last year's figures include a $\$ 0.13$ | shate of these 50 -year contracts. |
| 20 | . 35 | . 50 | . 60 | . 40 | 1.85 | are gain resulting from the forced sale of | The stock does not stand |
|  | . 37 | . 58 | . 63 | 42 | 2.00 | s Ojai operations. Without this asse | juncture. AWR's positives include low |
|  | QUA | D | ENDS |  |  | le, however, the rise in estimated carn- | volatility, strong finances, and |
| en | $\text { Mar. } 31$ | Jun 30 | Sep. 30 | Dec. 31 | Year | ngs per share would be a healthy 6\%. | defined earnings and dividend g |
| 14 | . 2025 | 2025 | 213 | 213 | 83 | The momentum should continue | ects. Nevertheless, desp |
| 2015 | . 213 | .213 | . 224 | . 224 | . 87 | 2019. We are introducing our share- | our 3-to 5 -year total return projections, we |
| 2016 | . 224 | . 224 | . 224 | . 242 | . 91 | earnings estimate for next year at \$2.00, | think investors can find stocks wi |
| 20 | . 242 | ,242 | . 255 | . 255 | . 99 | ting a solid $8 \%$ increase over 2018. | similar risk profiles at better |
| 18 | . 255 |  |  |  |  | Our numbers are based upon the assump- | James A. Flood April 13, |

(A) Primary earnings. Excludes nonfecuting (B) Divisends historically paid in early March, (C) In millions, adjusted for splle.



(A) Excludes nomecur, (so.65) lass in ' 77 due to change in lax law and Decenter. . Div. rempestment available. Company's Financial Strength A) D'






| Cash Ass | 3.2 | 3.7 | 4.2 |
| :---: | :---: | :---: | :---: |
| Receivab |  | 97.4 | 98.6 |
| Inventory (AvgCsi) | 12.4 | 13.0 | 14.4 |
| Other | 13.7 | 14.6 | 14.0 |
| Curtent Assats | 128.4 | 128.7 | 131.2 |
| Accts Payabla | 56.5 | 59.9 | 59.2 |
| Debl Due | 52.3 | 157.2 | 117.4 |
| Ohher | 84.4 | 84.4 | 107.9 |
| Curre | 193.2 | 301. | 284 |



BUSINESS: Aqua America, inc. is tho hoding company for wale and wastewater utilities that serye approximately three million res dents in Pennsylvania, Ohio, North Carotna, Illizois, Texas, Now Jersey, Flatida, Inoliana, and five other slates. Has 1,530 employees. Acquired AquaSource, $7 / 13$; North Maine Utilities, $7 / 15$; and others. Water supply revenues '2017: residenilial, $60 \%$; commercial,
Aqua America is being more aggressive on the acquisition front. Each year, the largest members of the highly fragmented water industry typtcally purchase dozens of the small, local water dis tricts located throughout the U.S. Since there are such a high number of overlapping costs involved in operating a water system, savings resulting from synergies can be quite meaningful. In 2017, Aqua only made four small purchases, which is why customer growth was only $1.1 \%$, compared to $1.6 \%$ and $1.9 \%$ in the previous two years. Net proceeds used for these purchases totaled only $\$ 5$ million (net of divestitures). This number may well spike to $\$ 150$ million this year as six deals are currently well along in the pipeline. Acquisitions ought to remain part of the company's growth strategy, and continue to provide a boost to earnings.
The bottom line probably will not show much progress this year. Management's guidance for 2018 was less than we antlcipated as share earnings were targeted at the $\$ 1.40$ midpoint. One headwind is that the company's profitability level is higher than allowed by authorities
$16 \%$; industral, vastewater \& other, $24 \%$. On. \& dr, own less than $1 \%$ of the common stock; Vangurad Group, 10.0\%; Blackrock, Inc, $8.8 \%$; State Slreel Capita), 5.0\% (3/1B Proxy). President \& Chie Execulve Officer: Cluistopher Franklin. Incorporated: Pennsylvanla. Address: 762 West L.ancaster Avenue, Bryo Mawr, Pennsylva nia 19010, Tel.: 610-525-1400, Intentet: wwv.aquaanerica,com.
in Pennsylvania,
We expect earnings to gain some trac fion in 2019. We think Aqua's returns on equity will no longer exceed the permitted rate, and that all costs associated with ex liting nonutility operations will be elininated. All told, we estimate that share earnings could rise a healthy 7\%.
The capital budget is substantial. About $\$ 480$ million was used to upgrade ald pipelines and other facilities in 2017. 'Through 2020, another $\$ 1.4$ billion is scheduled to be spent
Finances are sound, Of the eight mem bers of this industry, only Aqua and one other member merit an A Financial Strength rating. This provides the company with plenty of options because external funds will be required to finance the construction program. Barely any new equity has been issued in five years. So, this source can be tapped to raise furnds. Or, Aqua can take on more debt without bec oming overleveraged.
These shares are timely. Also, total return prospects out to 2021-2023 are worthwhile on a risk-adjusted basis,
James A. Flood
April 13, 2018

## CALIFORNA WATER wse:ewr

 frime 36.50






 | (1ids 3003 | 38422 | 38931 | 33803 |
| :--- | :--- | :--- | :--- |
| 2002 | 2003 | 2004 | 2005 |

| 2002 | 2003 | 2004 | 2005 | 2006 | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 8.67 | 8.18 | 8.58 | 8.72 | 8.10 | 8.88 |
| 1.32 | 1.20 | 1.42 | 1.52 | 1.36 | 1.56 |
| . 63 | . 61 | . 73 | .74 | . 67 | . 75 |
| . 56 | . 56 | . 57 | . 57 | 58 | . 58 |
| 2.91 | 2.19 | 1.87 | 2.01 | 2.14 | 1.44 |
| 6.56 | 7.22 | 7.83 | 7.00 | 9,07 | 9.25 |
| 30.36 | 33.88 | 36.73 | 36.78 | 41.31 | 41.33 |
| 19.8 | 22.1 | 20.1 | 24.9 | 23.2 | 26.1 |
| 1.08 | 1.26 | 1.00 | 1.33 | 1.58 | 1.39 |
| 4.5\% | 4.2\% | 3.9\% | 3.1\% | 2.9\% | 3,0\% |
| CAPJTAL STRUCTURE as of $12 / 3 \mathrm{~K} / 17$ <br> Total Debt $\$ 806.8 \mathrm{mil}$. Due in $5 \mathrm{Yrs} \$ 291.0 \mathrm{mill}$. <br> LT Debi $\$ 515.8$ mill. LT Indarest $\$ 96.6$ mill. <br> ( $43 \%$ of Cap'l\} |  |  |  |  |  |
|  |  |  |  |  |  |
| Pension Assets-12M7 \$460.9 mill. Oblig. \$671.3 mill. |  |  |  |  |  |
| Pfd Stock None |  |  |  |  |  |
| Common Stock 48,012,000 shs. |  |  |  |  |  |
| MARKET CAP: $\$ 1.8$ billion (Mid Cap) |  |  |  |  |  |
| CURRENT POSITION $2015 \quad 2016 \quad 12 / 3117$ (sMILL) |  |  |  |  |  |
| Cashl A | sels |  | $8.8$ | $25.5$ | 94.8 |
| Other |  |  | 18.8 | 116.6 | 133.1 |
| Current Assels |  |  | 27.6 | 142.1 | 227.9 |
| Accls Payable |  |  | 66,4 | 77.8 | 94.0 |
| Debl Due |  |  | 40.2 | 123.3 | 291.0 |
| Other |  |  | 41.9 | 49.1 | 106.0 |
| Current Liab. |  |  | 48.5 | 250.2 | 491.0 |



BUSINESS: Califoma Waler Service Grotp provides regulated and quirad Rlo Grande Corp; West Hawail tilities (9/0B). Revenue nanregulated waler service to 484,800 customers in 100 com- breakdown, 17 ; residential, $72 \%$; business, 19\%; industial, $4 \%$; munities in the state of Califonia. Accounts for over $94 \%$ of total pubtic authonities, $4 \%$; olher $1 \%$. Off. and dir. ovn $1 \%$ of common customers. Also operates in Washinglon, New Maxico, and Hawail. stock ( 4117 proxy). Has 1,163 employees, Pres. and GEO: Marlin Shares of California Water Service pales in comparison to 2017's notable exGroup have struggled to maintain pansion, thus it isn't likely to be a catalyst their elevated price point. Indeed, in- for near-term stock price growth.
vestors bid up CWT stock over the past The proposed decision on the recent two years, seemingly applauding the com- Cost of Capital filing is also a concern. pany's financial progress. The equity ap-California Water anticipates a high rate of proached its all-time high in January of spending to persist, and in current market this year (just about $\$ 46$ per share), but conditions, investments to upgrade water has subsequently lost steam, slipping al- infrastructure are critical to its operations. most $15 \%$ in value since our last review. A There is some ambiguity on the California combination of general selling pressure Public Uthlities Commission's decision, and from broader market indices, plus a rela- this could ultimately impact the utilitys tively stretched valuation (forward-looking ability to recover costs or pass along asso$\mathrm{P} / \mathrm{E}$ ratio jumped above 30.0 x over the ciated rate hikes to customers.
March interim), likely fueled the pullback. On a positive note, the company This issue no longer stands out for the boosted its quarterly dividend payout year ahead. CWT shares have been by $4 \%$, to $\$ 0.1875$ per share. At present, lowered two notches for Timeliness, to 4 the ammal yield is about even with that of (Belaw Average).
Top- and bottom-line growth is ex- Value Line Investment Survey.
pected to moderate in 2018. No doubt, We recommend turning the page, for rate increases stemming from the recent now. The abovementioned risks in regard rate case decision ought to support reve to the Cost of Capital filing are rather disnues; however, increasing administrative, suading. Too, even with the recent prico water production, and Interest costs could decline, California Water stock offers subbe a drag on the bottom line. We are par capital appreciation potential over the reiterating our $\$ 685$ million revenue call pull to 2021-2023. and $\$ 1.55$ share-net forecast. Still, this Nicholas P. Patrikis

April 13, 2018

[^31]


[^32]June, Septenber, and Dacenmber. $\pm$ Divd reln- Hon/ $\$ 5.55$ a share.



| GONSOL WATERGO. NDQ-cWCO |  |  |  |  |  |  |  | $\begin{aligned} & \text { RECEN } \\ & \text { RRICE } \\ & \text { PIS } \end{aligned} 13.35$ |  |  |  |  |  | $\begin{aligned} & \text { RELATOE } \\ & \text { PIERATO } \end{aligned} 1.29$ |  | $\begin{aligned} & D Y^{\prime} D \\ & Y Y D \end{aligned}$ | $2.6 \%$ |  | VALUE LNE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | High:   <br> Low: 37.5 29.8 |  |  |  | 8.1 | $\begin{array}{r} 11.7 \\ 7.3 \end{array}$ | 9.2 | 7.5 | 14.5 8.4 | $\begin{gathered} 13.8 \\ 9.6 \end{gathered}$ | $\begin{gathered} 14.7 \\ 9.8 \end{gathered}$ | $\begin{aligned} & 14.0 \\ & 10.0 \end{aligned}$ | $\begin{aligned} & 15.4 \\ & 12.0 \end{aligned}$ |  |  | $20211$ | $\begin{aligned} & \text { Range } \\ & \int_{40}^{2023} \end{aligned}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 32 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 24 |  |
|  |  | O, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 10 |
|  | a | n |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 16 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 12 |
|  | 25 | 85\%) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Insider Decisions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Jda | 0 N | ¢ J $\quad$ f |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\left\{\begin{array}{l} \text { tobly } \\ \text { Oplons } \end{array}\right.$ | $\begin{aligned} & 00 \\ & 00 \end{aligned}$ | $\begin{array}{lll} 0 & 0 & 0 \\ 0 & 0 & 7 \\ 0 & 0 & 0 \end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | -4 |
| $\frac{10 \text { Setl }}{}$ | 0000 | 0000 | S | Parcent |  |  |  |  |  |  |  |  |  |  |  |  |  |  | RETURN 3 |  |
|  | 2020i7 | 392017 | 322097 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }_{108}^{108}$ | ${ }_{36}^{49}$ | ${ }_{3}^{39}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 3y\%. | 2.6 | - |
| crestisom | 7511 | 7940 | 7715 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 6 yr . | $65.5 \quad 68.8$ |  |
| 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | Q VA | ELIMEPUB,LLC | 21-23 |
| 1.52 | 1.88 | 2.02 | 1.12 | 2.71 | 3.41 | 4.52 | 3.99 | 3.48 | 3.7 | 4.49 | 4.35 | 4.46 | 3.86 | 3.80 | 4.18 | 4.40 | 4.40 | Rev | par sth | 00 |
| . 50 | . 63 | . 77 | . 37 | . 87 | 20 | . 95 | 1.18 | . 86 | . 83 | 1.17 | . 96 | 80 | . 89 | . 85 | . 88 | 1.10 | 1.2 | "Cash | wis per sh | 1.90 |
| . 32 | . 21 | . 49 | 23 | . 59 | 79 | . 50 | . 74 | . 43 | 42 | . 64 | . 58 | . 42 | . 51 | .27 | . 41 | . 70 | . 75 | Earnin | per sh ${ }^{\text {A }}$ | 1.30 |
| 21 | . 21 | 23 | . 12 | 24 | . 20 | . 33 | . 28 | 30 | . 30 | 30 | 30 | . 30 | 30. | . 30 | . 31 | . 34 | . 40 | Dly'd | I'd per sif $\mathrm{Br}^{\text {a }}$ | 65 |
| . 39 | . 19 | 24 | . 77 | 1.83 | . 54 | 46 | 18 | . 09 | . 96 | 31 | 29 | . 32 | 21 | 23 | . 31 | . 20 | 20 | Cap'I | nding per sh | 1.90 |
| 2.64 | 3.89 | 4.20 | 2.54 | 7.49 | 8.21 | 8.36 | 8.53 | 8.69 | 8.83 | 9.20 | 9,44 | 9.58 | 9.81 | 9.79 | 9.91 | 10.35 | 11.15 | Book | lue persh | 12.80 |
| 7.99 | 11.37 | 11.51 | 23.46 | 14.13 | 14.40 | 14.53 | 14.54 | 14.55 | 14.57 | 14.59 | 14.69 | 14.72 | 14.78 | 14.87 | 14.92 | 15.00 | 15.25 | Comm | Shis Ouldst'g | 16.00 |
| 21.6 | 19.3 | 23.1 | NMI | 3.0 | 35. | 37.8 | 19.0 | 26.9 | 22.4 | 12.4 | 20.0 | 2.3 | 22.1 | 44.8 | 29.0 | Bold fis |  | Avg A | PIE Ratio | 22,5 |
| 1.18 | 1.10 | 1.22 | NMF | 2.32 | 1.88 | 2.27 | 1.27 | 1.71 | 1.81 | 79 | 1.12 | 1,19 | 1.14 | 2.35 | 1.41 | Value |  | Rela | Ratio | 1.25 |
| 3.5\% | 2.6\% | 2.0\% | .7\% | . $3 \%$ | .7\% | 1.7\% | 2.0\% | 2.6\% | 3.2\% | 3.8\% | 2.6\% | 2.5\% | 2.6\% | 2.5\% | 2.6\% |  |  | Avg | diy'd Y | 2.2\% |
| CAPITAL STRUCTURE as of 1213117 |  |  |  |  |  | 65.7 | 58.0 | 50.7 | 5.2 | 5.5 | 3.8 | 65.6 | 57.1 | 7.9 | 62.3 |  |  |  | mill | 60 |
| Total Dabt $\$ .7 \mathrm{mill}$. LT Deft None |  | . Duetn5Yrs $\$ 0.7$ |  |  |  | 7.2 | 10.8 | 6.3 | 6.1 | 9.3 | 8.6 | 6.3 | 7.5 | 4.0 | 5.7 | 10.5 | 11.5 | Net Prot | (smill $)$ | 21.0 |
|  |  |  |  |  |  |  |  |  |  |  |  | NM | M | lincome | ax Rate | NHF |  |
| Leases, Uncaplialized: Annual rentals \$.6 mill. |  |  |  |  |  |  |  |  | 4.0\% |  |  |  |  |  |  | NMF | NMF | AfU | \%o Met Profli | NMF |
|  |  |  |  |  |  | 14.8\% | 13.8\% | 11.8\% | 5,1\% | $3.7 \%$ |  |  |  | 3.7\% |  | Nil | Nil |  | Debt | Nil |
| No Defined Benefit Pension Plan |  |  |  |  |  | 85,2\% | 86.2\% | 88.2\% | 94.8\% | 96.3\% | 99.8\% | 99.8\% | 00.0\% | 100.0\% | 100 | 100\% | 100\% | Com | dy Rat |  |
|  |  |  |  |  |  |  |  |  |  | 142.7 | 143.9 | 143.3 | 135.6 | 139.4 | 138 | 141.2 | 185.0 50 | 145.6 | 147.9 50 | 158 | 170 |  | itial (\$milil) | 200 |
| Pfd Stock NMF ( 33,488 shates out.) |  |  |  |  |  | 3.1 | 61.2 | 56.2 | 64.3 | 61.6 | 58.6 | 56,4 | 53.7 | 53.1 | 50.5 | 55.0 | 65.0 |  | ( Sm ml II) | 125 |
|  |  |  |  |  |  | 5.7\% | 8.1\% | 4.9\% | 5.0\% | 7.0\% | 6.2\% | 4.4\% | 5.2\% | 2.7\% | 3.9\% | 6.5\% | 7.0\% | Return | Total Cap'l |  |
| Conimon Stock 14,946,281 shs. as of $3 / 9 / 18$ |  |  |  |  |  | 5.9\% | $8.7 \%$ | $5.0 \%$ | 4.7\% | 6.9\% | 6.2\% | 4,4\% | 5.2\% | 2.7 | $3.9 \%$ | 6.5\% | 7.01 | Retur | Strr. Equlty | 0.5\% |
|  |  |  |  |  |  | 5.9\% | 8.7\% | 5.0\% | 4.7\% | 6.9\% | 6.2\% | 4.4\% | 5.2\% | 2.7\% | 3.9\% | 6.5\% | 7.0\% | Return | Com Eqully | 10.5\% |
|  |  |  |  |  |  | 2.8\% | 4.6\% | 1.5\% | 1.0\% | 3.6\% | 3.0\% | 1.2\% | 2.1\% | NMF | 3.9 | 6.5\% | 7.0\% |  | Comeq | 0.5\% |
| MARKET CAP: \$200 million (Smell Cap) |  |  |  |  |  | 52\% | 46\% | 69\% | 79\% | 48\% | 51\% | 73\% | 59\% | 112\% | 76\% | 49\% | 57\% | All | Nel Prof | 50\% |
| CURRENT POSITION $2015 \quad 2016$ 12/31/17 |  |  |  |  |  | BUSINESS: Consolidated Water Co. Ltd. develops and operates led 13 plants with a capacity of 25,8 millon gallons per day. Inc.: seawatar desalination planls and water distribution sysioms in Cayman Islands. Has 120 employees. Presldent \& Chief Executive |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Acots Receivab |  |  |  |  |  | areas | where na | lurally | ccuring | supplies | of pota | able wat | afe | Officer | rederick | McTags | gart. Off | Dir, ow | 2.9\% of stoc |  |
| Ofler Current Assels |  |  |  | 5.1 |  | scarce | or none | tent. Its | desalinal | tion proce | ess invol | ves rever |  | proxy | ddres | Regala | Olfice F | ark | ard Three, | Floor, |
|  |  |  |  | 60.9 | 56.7 | mosts | lech. It | ravids | water in 1 | lhe Cay | man Islar | ds, 8 eliliz | the | Wes | Roa |  | 114 | di | n, KY -11 | man |
| Accts Payable |  |  |  |  |  | Bahar | as, the | sh Virg | In Islands | s, and Ba | ali, At 12 | 31117, it | era- | Islan | 右 | - | 7. Inte | et: w | . |  |
| Debt Due |  |  |  | 1.3 |  |  |  |  |  |  |  | ta |  |  |  |  |  |  |  |  |
| Current | Liab. |  |  | 6.7 | 7.6 | funding for a major project. On March |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| annual rates past Past E |  |  |  |  |  | 7 th, | the | comp | any | annou | nced | that |  | Meanwhile, the company will derive almost all of its reventes from opera- |  |  |  |  |  |  |
| of change (per sh) 10 Yrs. $\quad 5$ Yrs. |  |  |  |  |  | agreement had been reached to finance the |  |  |  |  |  |  |  | tions in the Caribbean. Consolidated's |  |  |  |  |  |  |
| Revenues |  |  |  |  |  | constructon a large |  |  |  |  |  |  |  | Retail and Bulk Water Operations mostly |  |  |  |  |  |  |
| Earnings |  |  | -6.5\% $21.0 \%$ |  |  |  |  |  |  |  |  |  |  | supply water to the Cayman Islands and |  |  |  |  |  |  |
| DividendsBook Vatuo |  | 4.5 |  |  |  | Mextco. NSC Aqua, a wholly owned subsidiary will have an ownership stake of |  |  |  |  |  |  |  | the Bahamas. Relations with local regulators haven't always been smooth, as evidenced by several lons-standing lawsuits. |  |  |  |  |  |  |
|  |  | $7.5 \%$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{gathered} \text { Cat- } \\ \text { endar } \end{gathered}$ |  |  |  |  | Full | $25 \%$ (that could increase to $35 \%$. SUEZ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Year | International, a global leader in water treatment, will design and construct the |  |  |  |  |  |  |  | The outlook for earnings and divi- |  |  |  |  |  |  |
| 2015 | 14.7 | 14.4 | 14.6 | 13.4 | , |  |  |  |  |  |  |  |  | The outlook for earnings and dividend growth is solid, but ill-defined. |  |  |  |  |  |  |
| 2016 | 14.0 | 15.A | 14.4 | 14.1 | 57.9 | plant, while a joint venture would be cre- |  |  |  |  |  |  |  | The bottom line ought to post healthy in- |  |  |  |  |  |  |
| 2017 | 15.6 | 15.3 | 16.6 | 14.8 | 62,3 | ated to operate the project. A U.S asset |  |  |  |  |  |  |  | creases both this year and next. With so |  |  |  |  |  |  |
| 2018 | 16.0 | 16.0 | 17.0 | 16.0 | 65.0 | manager will also be involved. Consolidat- many different outstanding regulatory ised has already incurred development costs sues, predicting the timing of costs and |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2018 | 16.5 | 16.5 | 17.5 | 16.5 | 67.0 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Cal. } \\ & \text { endar } \end{aligned}$ | EARNNGS PER SKAREA <br> Mar. 31 Jun. 30 Sep, 30 Dec. 31 |  |  |  | Full Year | of $\$ 23.5$ million. So, the agreement with well-established Suez, greatly reduces the risk associated with Consolidated. |  |  |  |  |  |  |  | Urofit | will | remai | in diff | Cons |  |  |
|  |  |  |  |  | $\frac{\text { Yoar }}{51}$ |  |  |  |  |  |  |  |  | Untimely shares of Consolidated have |  |  |  |  |  |  |
| 2015 | .13 | . 15 | 12 | . 11 | 51 |  |  |  |  |  |  |  |  | vastl | Ou | perf | orme |  | lers in | this |
| 2016 | . 15 | . 15 | d. 13 | . 10 | 27 | The prospects for the Rosaxito project |  |  |  |  |  |  |  | group lately. Many regulated water |  |  |  |  |  |  |
| 2017 | . 18 | . 11 | . 08 | . 18 | .41 | are bright. The desalination plant will be |  |  |  |  |  |  |  | stocks have posted declines in the past |  |  |  |  |  |  |
| 2018 | . 19 | . 18 | . 15 | . 18 | . 75 | built in Mexica but the facility will be in |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 20 | . 19 | . 18 | , 17 | 21 | . 75 | full | compli | ance | with U | J.S. st | andar | ds. T | us, |  |  |  |  |  |  |  |
| Cal-endar | QUARTERLYDIVUDENDS PAID ${ }^{\text {a }}$ |  |  |  | Fuil | Rosarito will be able to sell water not just |  |  |  |  |  |  |  | ing the proposed Mexican facility. The |  |  |  |  |  |  |
|  | Mat 31 | Jun. 30 | Sep. 30 | Dec. 31 | Year | to Tij | juana, | but | eyentu | ually t | 0 San | Diego | , as | equ | 10 | ter | to |  | n poten | 1 is |
| 2014 | . 075 | . 075 | . 075 | . 075 | . 30 | wel | The | citi | are | oth | rowi | g an |  | abov | ave | age, | , | vest | s should | ceep |
| 2015 | . 075 | . 075 | . 075 | . 075 | . 30 | quire | more | sour | ces of | pota | ble w | ater. | The | in 1 | d | at | WCO | carr | es much | more |
| 2016 | . 075 | . 075 | . 075 | . 075 | 30 | first | phase | of | onstru | uction | shoul | d be | fin- | risk | han |  | cal | egula | ed utility. |  |
| 2017 | . 075 | . 075 | . 075 |  | 30 | ished | som | time | in 20 | 019 a | and pr | rovide |  | Jame | A. F | lood |  |  | April 13 | 2018 |
| 2018 | 085 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

(A) Fully diluled earnings, Exdudes losses April, Juify, and Oclober. Dividend reinvest million $\$ 0.81$ a share.
from discontinued operations: '17, $\$ 0.08$ a meni plan available.
shate. Next eamings report due mid-May. (B) (C) in millions adjusted for slock solt.
bividends hostoicatily pald in late January, (D) Inctudes hatangibles. As of 12/31/17, \$12.1



```
Companys rinancial Strength Slock's Price Stabilily Price Growth Persistence
```

To suliscibe cell 1.sodvaLuELINE


(A) Diluted eamings. Next eamings repor dae (B) Dividends historically paid in mid-Feb-1 (C) ln millions, adjusled for split. early May.

| SIW GROUP NYSE-SJW |  |  |  |  |  |  |  | $\begin{aligned} & \text { RECENT } \\ & \text { PRICE } \end{aligned}$ | $52.41$ | $\text { PRE } 174\left(\begin{array}{l} \text { Trailing: } 18,3 \\ \text { Rediolo } \\ \text { Mediat: } 210 \end{array}\right)$ |  |  |  | $\text { PELATVE } \cap, 94$ |  | $41 \mathrm{BNO}$ | $210$ <br> VALIE LNE |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | High: | 43.0 27.7 | 35.1 20.0 | 30.4 10.2 | 28.2 21.6 | 26.8 20.9 | 26.9 22.6 | 30.1 24.5 | $\begin{aligned} & 33.7 \\ & 25.5 \end{aligned}$ | $\begin{aligned} & 35.7 \\ & 27.5 \end{aligned}$ | $\begin{aligned} & 56.9 \\ & 28.6 \end{aligned}$ | $\begin{array}{r} 69.3 \\ 45.4 \end{array}$ | $\begin{aligned} & 64.6 \\ & 51.4 \end{aligned}$ |  |  | Target Price | $\begin{aligned} & \text { zange } \\ & 12023 \end{aligned}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | -120 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 80 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 64 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 48 |
|  | Price | Gain | Returs |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\left.4_{11}\right]^{1 / 1}$ |  |  |  |  |  | 32 |
| $\left\lvert\, \begin{aligned} & \text { High } \end{aligned}\right.$ |  | $\begin{aligned} & 470 \% \\ & +75 \% \\ & +75 \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  |  |  | $\Pi^{117}$ | ${ }^{\text {tinit }}$ |  |  |  |  |  |  | 24 |
| Insider Decisions |  |  |  |  |  |  |  |  | - | , | 啲 |  | /ry ${ }^{\text {l }}$ | +hmite |  |  |  |  |  |  |  |  |  | 20 |
|  | JJA | S 01 | D J F |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 16 |
| to ity | 000 | 000 | 000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 12 |
| (eplins | $\begin{array}{lll}1 & 0 \\ 0 & 0 & 0 \\ 0 & 0 & \end{array}$ | 001 0 0 |  |  |  |  |  |  |  |  |  |  | $\because, . .4{ }^{*}$ |  |  |  |  | \% TOT. RETURN $3 / 18$ |  | -8 |
| Instliulional Decisions |  |  |  | Percent shares traded |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 202617 | 302017 | 102812 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 11.29 |  |
|  | $\begin{aligned} & 67 \\ & 73 \end{aligned}$ | $\begin{aligned} & 74 \\ & 56 \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $3 y \mathrm{~s} .$ | $\begin{array}{rr}18.2 \\ \text { 18.6 } & 24.3 \\ 123.3 & 68.8\end{array}$ |  |
| H1a's(00) | 10869 | 12340 | 11290 |  |  |  |  | Iulillu | [imllil | delluy | 11211 |  |  |  |  |  |  |  |  |  |
| 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | OVAL | ELMEPUB.LLC | 1-23 |
| 7.97 | 8.20 | 9.14 | 9.86 | 10,35 | 11.25 | 12.12 | 11.68 | 11.62 | 12.85 | 14.01 | 13.73 | 15.76 | 14.97 | 16.81 | 18.97 | 19.05 | 18.85 | Rev | spers sh | 21.10 |
| 1.55 | 1.75 | 1.89 | 2.21 | 2.38 | 2.30 | 2.44 | 2.21 | 2.38 | 280 | 2.97 | 2.90 | 4.42 | 3.86 | 4.76 | 5.24 | 5.25 | 5.25 | "Cash | ow' persh | 5.65 |
| . 78 | .91 | . 87 | 1.12 | 1.19 | 1.04 | 1.08 | . 81 | . 84 | 1.17 | 1.18 | 1.12 | 2.54 | 1.85 | 2.57 | 2.86 | 2.85 | 3.00 | Earning | per sh ${ }^{\text {A }}$ | 3.45 |
| . 46 | . 49 | . 51 | . 53 | . 57 | . 61 | . 65 | . 86 | . 68 | . 69 | . 71 | . 73 | . 75 | 73 | . 81 | 1.04 | 1.12 | 1.20 | Div'd | ald perstil $\mathrm{Bm}_{4}$ | 1.45 |
| 2.06 | 3.41 | 2.31 | 2.83 | 3.87 | 6.62 | 3.79 | 3.17 | 5.65 | 3.75 | 5.67 | 4.68 | 5.02 | 5.24 | 6.95 | 7.26 | 5.50 | 5.15 | Cap' ${ }^{\text {a }}$ | ending per sh | 5.00 |
| 8.40 | 9.11 | 10.11 | 10.72 | 32.46 | 12.90 | 13.99 | 13.66 | 13.75 | 14.20 | 14.71 | 15.92 | 17.75 | 18.83 | 20,61 | 22.57 | 23.35 | 23.40 | $800 k$ | ua par sh | 24.55 |
| 18.27 | 18.27 | 18.27 | 18.27 | 18.28 | 18.36 | 18.18 | 18.50 | 18.55 | 18.59 | 18.67 | 20.17 | 20.29 | 20.38 | 20.46 | 20.52 | 21.00 | 22.00 | Comme | Shs Oulst'g ${ }^{\text {c }}$ | 23.00 |
| 17.3 | 15,4 | 19,5 | 19.7 | 23.5 | 33.4 | 26.2 | 28.7 | 29.1 | 21.2 | 20.4 | 24.3 | 11.2 | 16.6 | 15.7 | 18.8 | Eold fig | a | Avg A | PIE Ratio | 22.0 |
| . 94 | , 88 | 1.04 | 1.05 | 1.27 | 1.77 | 1.58 | 1.91 | f. 85 | 1.33 | 1.30 | 1.37 | . 59 | . 84 | . 82 | . 93 | Value |  | Relali | PFER Ratio | 1.20 |
| 3.4\% | 3.5\% | 3.0\% | 2.4\% | 2.0\% | 1.7\% | 2.3\% | 2.8\% | 2.8\% | 2.9\% | 3.0\% | 2.7\% | 2.6\% | 2.5\% | 2.0\% | 1.9\% |  |  | Avg An | Div'd Yield | 1.9\% |
| CAPITAL STRUCTURE as of 12/31/17 <br> Total Debt $\$ 431.1$ mill. Due in 5 Yis $\$ 14.3$ mill. <br> LTr Debt \$431.1 mill. LT interest \$20.0 mill. <br> (LT Interest Coverage: $6.5 \times$ ) <br> ( $48 \%$ of Capl) |  |  |  |  |  | 220.3 | 216.1 | 215.6 | 239,0 | 261,5 | 276. | 310.7 | 305.1 | 339.7 | 389.2 | 400 | 415 | Revenu | (\$mill) | 485 |
|  |  |  |  |  |  | 20.2 | 15.2 | 15.8 | 20.9 | 22.3 | 23.5 | 51.8 | 37.9 | 52.8 | 59.2 | 60.0 | 66.0 | Met Pro | (Smill) | 80.0 |
|  |  |  |  |  |  | 39.5\% | 40.4\% | 38.8\% | 41.\% | 41.1\% | 38.7\% | 32.5\% | 38.1\% | 38.8\% | 36.7\% | 21.0\% | 21.0\% | Income | Tax Rate | 21.0\% |
|  |  |  |  |  |  | 2.3\% | 2.0\% | 2.0\% |  | ... |  |  | 2.0\% | 2.0\% | t.0\% | 1.5\% | 1.5\% | AFUDC | to Net Pronit | 1.5\% |
|  |  |  |  |  |  | 46.0\% | 49.4\% | 53.7\% | 56.6\% | 55.0\% | 56.3\% | 51.6\% | 49.8\% | 50.7\% | 48.2\% | 18.0\% | 48.0\% | Long.T | m Deble Rallo | 88.0\% |
| Leases, Uncapitalized: Annual rentas $\$ 6.7$ mill. |  |  |  |  |  | 54.0\% | 50.6\% | 46.3\% | 43.4\% | 45,0\% | 48.9\% | 48.4\% | 50.2\% | 49.3\% | 51.8\% | 52.0\% | 52.0\% | Commo | Equly Ratio | 52.0\% |
|  |  |  |  |  |  | 470.9 | 499.6 | 550.7 | 607.9 | 610.2 | 656.2 | 744.5 | 764.6 | 8550 | 894.3 | 940 | 980 | Tolat C | ilal (\$milil) | 1090 |
| Penslon Assots-12H7 $\begin{aligned} \$ 133.4 \text { nitill } \\ \text { Ohlig. } \$ 186.2 \text { nill. }\end{aligned}$ |  |  |  |  |  | 684.2 | 718.5 | 785.5 | 756.2 | 831.6 | 898.7 | 963.0 | 1036.8 | 1146.4 | 1239.3 | 1275 | 1300 | Nel Plan | (Smili) | 1350 |
|  |  |  |  |  |  | 5.8\% | 4.8\% | 4.3\% | 4.9\% | 5.0\% | 5.0\% | 8.3\% | 6.3\% | 7.4\% | 7.9\% | 7.5\% | 8.0\% | Relurn | Total Cap'l | 8.5\% |
| Pid Stock None. Common Stock 20,521,000 shs. |  |  |  |  |  | 8.0\% | 6.0\% | 6.2\% | 7.9\% | 8.1\% | 73\% | 14.4\% | 9.9\% | 12.5\% | 128\% | 12.0\% | 13.0\% | Relurif | Shr. Equitity | 14.0\% |
|  |  |  |  |  |  | 8.0\% | 6.0\% | 6.2\% | 7.9\% | 8.1\% | 7.3\% | 14.4\% | 9.9\% | 12.5\% | 12,8\% | 12.0\% | 13.0\% | Relurn | Com Equity |  |
| MARKET CAP: $\$ 1.1$ billion (Mid Cap) |  |  |  |  |  | $\begin{gathered} 3.3 \% \\ 59 \% \end{gathered}$ | 1.2\% | 1.2\% | 3.1\% | 3.3\% | 28\% | 10.2\% | 5.7\% | 8.6\% | 8.2\% | 7.5\% | 7.5\% | Retalne | to Com Eq | 8.0\% |
| CURREN | NTPOSIT | TION | 2015 | 2016 | 131177 |  | 80\% | 80\% | 61\% | 59\% | 62\% | 29\% | 42\% | 31\% | 36\% | 39\% | 40\% | All Div' | to Net Prof | 42\% |


| (5MMLL.) |  |  |  |
| :---: | :---: | :---: | :---: |
| Cash Assets | 5.2 | 25.3 | 7.8 |
| Accis Receivable | 16.4 | 16.4 | 17.3 |
| Other | 51.8 | 87.9 | 41.8 |
| Current Assets | 73.4 | 99.6 | 66,9 |
| Accis Prayable | 16.2 | 18.7 | 23.0 |
| Debl Due | 38.1 | 14.3 |  |
| Other | 25.3 | 30.6 | 62.1 |
| Current Liab. | 79.6 | 63.6 | 85.1 |



Revenues
"Cash Flow"
Earnings
Dividends
Dividends
Book Value

BUSINESS; SJW Group engages lin the produclion purchase, storage, puification, disifinulion, and retal sate of vater. It provides waler senvice to approximately 230,000 connections wilh a tolal population of roughty one million people in the San Jose area and 14,000 conneclions that reaches about 42,000 residents in the tegion behween San Antonio and Austin, Texas. The company also
SJW Group announced a definitive should be immediately accretive to earnmerger agreement (all-stock transac- ings. Moreover, greater scalability and intion) with Connecticut Water Service vestment spending on infrastructure upInc. As per terms of the deal, which holds grades are likely to drive efficiency, espcan enterprise value of about $\$ 2.6$ billion, cially on the expense front. Meanwhile, no Connecticut. Water shareholders will re- further rate increases are expected in the ceive 1.1375 shares of S.JW Group common near term (SJW has benefited from stock for each share of CTWS held. The cumulative rate hikes of late). Lastly, Evic ownership breakdown would be a $60 \%-40 \% \mathrm{~W}$. Thornburg, current chairman, presisplit in favor of SJW Group. All in all, the dent, and CEO of CTWS, will spearhead deal, already unanimously approved by the newly combined company.
both companies' boards of directors, is ex- SJW Group has substantally boosted pected to close by the end of 2018 (still its quaxterly dividend payout. The utilsubject to customary regulatory and share- ity raised its per-share distribution from holder approvals).
Upon completion, the combined entity excludes the special dividend paid last Nowould be the third-largest publicly vember). Assuming the merger goes off owned water and waste watex utility without a hltch, the newly formed compain the United States. Indeed, its opera- ny's annual dividend payment is likely to tional foofprint across select domestic re- be equivalent to S.JW Group's recently gions (Connecticut, Califormia, Texas, and ramped figure,
Maine) ought to be significantly bolstered. This isstre is ranked to mirmor the This includes all subsidiaries, such as year-ahead broader market averages. Heritage Village, Maine Water Company, SJW shares have slid more than $15 \%$ in Avon Water, San Jose Water, and SJWTX price over the past three months. Thus, inInc., to name a few. On balance, the vestors with a long-term holding period merged entity is expected to generate an- may find the current entry point enticing. nual sales of nearly $\$ 500$ million, and Nicholas P. Patrikis

April 13, 2018
(A) Diluted eanings, Excludes nonrecurring May, Quarteriy eanings may nol add due to vestment plan avalabje.
losses: '03, $\$ 1.97,{ }^{\prime} 04, \$ 3.78 ;{ }^{\prime} 05, \$ 1.08 ;{ }^{\prime} 00$, rounding. $\quad$ (C) In millions, adjusied for stock splits. $\$ 16.36$; '08, $\$ 1.22 ;$ ' 10 , $\$ 0.46$. GAAP account- (B) Dividonds historically paid in early March, (D) Paid special dividand of $\$ 0,17$ per share on ing as of 20i3. Noxl oarnings rapor due late , June, Seplember, and Decamber. Fivid reln- $11 / 17$

- 2018 Vatare line, lac. An fights feserved. Facual material is oblamed foon sobces botovad to be reliable and is provided whout waranias of any kind,


Company's Financial Strenglh
Stock's Pofte Stabiltty
Price Growth Porsistence
Earnings Predictability


 Accounts Receivable
Inventory (Avg Other
Current Assels Accls Payable Debl Due Other Current Liab.

| ANNUAL RATES | Past | Past | Est'd ${ }^{2} 15 \cdot 17$ |
| :---: | :---: | :---: | :---: |
| of change (per sti) | ${ }_{50} \mathrm{Yrs}$. | 5 Yrs. | to ${ }^{2} 21.23$ |
| Revenues | 3.5\% | 3.5\% | 6.5\% |
| "Cash Flow" | 6.0\% | 6.0\% | 7.5\% |
| Earnings | 5.5\% | 6.5\% | 9.0\% |
| Dividends | 3.5\% | 3.5\% | 8.0\% |
| Book Value | 5.0\% | 3.5\% | 4.5\% |


| Cal. erdar | OUARTERIY REVENUES (I Mitis.) Mar. 31 Jum. 30 Sep, 30 Dec, 31 |  |  |  | Full <br> Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 2015 | 11,2 | 11.9 | 12.4 | \$1.6 | 47.1 |
| 2016 | 11.3 | 11.8 | 12.6 | 11.9 | 47.6 |
| 2077 | 11.3 | 12.3 | 12.7 | 12.3 | 48.6 |
| 2010 | 11,5 | 12.5 | 13.0 | 12.5 | 49.5 |
| 2019 | 12.0 | 12.8 | 13.3 | 12.9 | 51.0 |
| Calendar | EARHMGS PER SHARE ${ }^{\wedge}$ <br> Mar. 31 Jun. 30 Sep. 30 Dec. 31 |  |  |  | Full Year |
| 2015 | . 20 | . 22 | 28 | 27 | .97 |
| 2016 | . 19 | . 23 | . 27 | . 23 | . 92 |
| 2017 | . 20 | . 23 | . 31 | . 27 | 1.01 |
| 2018 | . 22 | . 24 | . 31 | ,28 | 4.05 |
| 2019 | . 24 | . 27 | . 33 | ,31 | 1.15 |
| Cal | QUARTERLY DVIIDENDS PAIDB ${ }^{\text {B }}$ |  |  |  | Futl |
| endar | Mar. 31 | Jun 30 | Sep. 30 | Dec. 31 | Year |
| 2014 | . 1431 | . 9431 | .1431 | .1431 | . 572 |
| 2015 | . 1495 | . 1495 | . 1495 | . 1555 | . 604 |
| 2016 | . 1555 | . 1555 | . 1555 | . 1602 | . 627 |
| 2017 | . 1602 | . 1602 | .1602 | .1666 | . 647 |
| 2018 | .1666 |  |  |  |  |

regulated water untity in the Uniled Sfates. It has operated continuousiy since 1816. As of December 31, 2017, he company's average daily avallability was 35.4 million gallons and its service tertitory had an estimated poputetion of 198,000. Has more than 69,000 customers. Residential customers accounted for $64 \%$ of 2017 reve
We are modestly scaliag back our profit outlook for York Water. The utility posted net income of $\$ 1.01$ a share for $2017, \$ 0.04$ shy of our call, but up nicely on an anntual basis. Operation and maintenance expenses, plus general and administrative costs, were nearly $38 \%$ of total revenues last year. And we suspect that rising water production costs and higher salaries ought to persist in 2018. While a lower effective tax rate is undoubtedly a positive, we think the abovenoted factors are apt to be offsetting. Thus, we are trimming a dime from our 2018 earnings estimate, to $\$ 1.05$ a shave. Bottom-hine growth may be more apparent in 2019, though, as our model forecasts share net of $\$ 1.15$.
Yorls stocl is off to a rocky start to the yeax. Shares of the regulated water utilify are down almost $10 \%$ in value since the beginning of the year. We think this is due partly to selling pressure from broader market indices, as well as York's relatively stretched valuation. Shares hit an all-time
high of just under $\$ 40$ per share midway through 2017.
Capital spending ought to continue in
nues; commercial and matusial ( $20 \%$, other ( $6 \%$ ). It also provides sewer billing services, incorgorated: PA. York had 102 full-time em ployees at 12/31/17. Piestdent/CEO: Jeffrey R. Hines. Of ficers/directors own $1.1 \%$ of the common stack ( $3 / 18$ proxy). Address. 130 East Market Street, York, Pennsylvania 17401 . Tolea phone: (717) 045-3601, Internet: ww.yorkwater.com.
full force. York nearly doubled its expenditures last year ( $\$ 24.6$ million) when compared to 2016. We expect similar (albeit slightly less aggressive) spending over the pull to next decade, as the company looks to rapidly improve its aging infrastructure, namely raw water pumping stations and pipe replacements. In fact, management guided capital spending of about $\$ 23$ million and $\$ 20$ million for 2018 and 2019, respectively. Furthenmore, in our view, hardware upgrades ought co translate fato more-efficient service and operations over the long haul. I.astly, we would not be surprised to see a rate-hike filing sometime this year, which helps recoup some of the projected spending.
We think investors can find moreattractive options elsewhere, at this juncture. York. Water shares are ranked to move in line with the yearnahead broader market averages (Timeliness; 3). Meanwhile, capital appreciation potential over the 3- to 5 -year stretch is subpar, What's more, the dividend yield is fust about level with the Value Line median and the majorlty of its utility peers.
Nicholas P. Patrikts
April 13, 2018

## (A) Diluled eamings. Next eamings report due (c) ln millions, adjusted for split.

lale May.
(B) Divkends historically paid is late February,
June, Seplember, and Decehiber.



# PUBLIC UTILITY COMMISSION <br> OF <br> OREGON 

STAFF EXHIBIT 207

Security Market News<br>(News Investors Are Seeing)

Exhibits in Support of Direct Testimony

May 3, 2018

# Merger News Water Utility Investors Are Seeing 

## American Water Works' Acquisition of Pivotal Home Solutions is Credit Negative

by Nana Hamilton, Analyst; Ryan Wobbrock, VP andSenior Analyst; and Dexter East, Associate Analyst - Moody's - Apr. 16, 2018
Last Wednesday, American Water Works Company, Inc. (AWK, A3 negative) announced an agreement with The Southern Company (Baa2 negative) to acquire Southern's home warranty business, Pivotal Home Solutions, for a total consideration of $\$ 365$ million, including approximately $\$ 7$ million of working capital. AWK plans to finance the acquisition with an equal mix of debt and equity. The acquisition is credit negative for AWK because it increases its unregulated business exposure, particularly to services unrelated to the water business.

Although the transaction is slightly positive to AWK's ratio of funds from operations (FFO) to net debt, we expect the company's credit metrics to weaken over the next two years owing to continued debt-funded growth, an increasing dividend and tax leakage resulting from US federal tax reform.

AWK plans to permanently finance half of the acquisition with debt issued through its non-operating financing subsidiary American Water Capital Corp (AWCC, A3 negative). We expect that this debt, which is about 3.75 x of estimated Pivotal EBITDA, will be pushed down to American Water Enterprises Inc., which holds the company's market-based businesses, and will be supported by Pivotal's EBITDA. However, we estimate that the percentage of debt at AWCC not recovered in utility rates will increase to approximately $25 \%$ following the transaction from $23 \%$ at the end of 2017, a credit negative.

The acquisition purchase price implies an EBITDA multiple of 7.5 x based on Pivotal's 2017 full-year EBITDA. We see an uplift to AWK's FFO/net debt ratio of 20-30 basis points with the additional cash flow from Pivotal and the associated debt financing. However, with our expectation that AWK's financial metrics will weaken, we continue to expect its FFO/net debt ratio over the next several years to hover near our previously indicated $15 \%$ quantitative downgrade guidance for an A3 rating.

We generally view AWK's unregulated businesses as neutral to the company's overall credit because they constitute less than $15 \%$ of operations and are largely within AWK's core competencies of water system operations. At the end of 2017, unregulated operations were about $5 \%$ of AWK's EBITDA and approximately $9 \%$ of net income. With the addition of Pivotal to AWK's existing homeowner services business, we expect that unregulated operations will increase to approximately $8 \%$ of consolidated EBITDA and approximately $14 \%$ of net income over the next few years. Although the contribution of unregulated operations remains below $15 \%$, Pivotal adds to AWK operations that are higher risk relative to the utility operations because they depend on market prices for cost recovery and are subject to greater competition.

Pivotal also adds services such as gas line and HVAC operations, as shown in the exhibit below, that are not related to AWK's core business.

## Connecticut Water Service's Board

## Rebuffs Eversource Energy's Acquisition Bid

 by Selene Balasta - S\&P Global Market Intelligence - Apr. 19, 2018Eversource Energy said April 19 that it has made a non-binding proposal to acquire all outstanding shares of Connecticut Water Service Inc. at $\$ 63.50$ per share, in cash or in Eversource common shares. Connecticut Water confirmed receiving the proposal, but its board of directors maintained that SJW Group's bid is still the best option for their shareholders.

SJW Group also affirmed its commitment to the merger.
In a bid made during the election of Connecticut Water shareholders on April 5, Eversource said it is offering a "superior alternative" to the all-stock transaction announced by SJW Group on March 15. Eversource first expressed interest in buying the water utility in the second half of 2017.

Eversource said its bid represents a 21\% premium to Connecticut Water's closing share price on March 14. Connecticut Water shareholders who opted to receive Eversource shares would also be eligible to receive the equivalent of an 81\% dividend uplift based on the closing price of Eversource's shares on April 4, as well as an annualized quarterly dividend of 29.75 cents per share declared by Connecticut Water on January 18.

Eversource is the parent company of Aquarion Water Co. Inc., a Connecticutbased water utility which serves nearly 230,000 customers in Connecticut, Massachusetts and New Hampshire, and is near Connecticut Water's service territory.
"Eversource's acquisition of Connecticut Water would be a compelling, superior alternative to the SJW transaction for Connecticut Water's customers, employees, suppliers, communities and shareholders," said Eversource Chairman, President and CEO James Judge in the proposal. The geographical proximity of the Connecticut Water and Aquarion systems would "enable cost-effective infrastructure investment and support regional economic growth," Judge added.

Meanwhile, under the SJW Group's "merger of equals," Connecticut Water shareholders would receive 1.1375 shares of SJW Group common stock for each share of Connecticut Water. This is the equivalent of $\$ 63.70$ per share, based on SJW Group's closing share price on April 19. At deal close, the combined company would be $40 \%$ owned by Connecticut Water shareholders and 60\% by SJW Group shareholders, on a fully diluted basis.
"Having carefully reviewed the unsolicited acquisition proposal, we continue to believe that Connecticut Water's merger with SJW Group is in the best interest of our shareholders, particularly given the significant growth opportunity that the combined
organization will have as a leading pure-play water company," said Carol Wallace, Chairman of the Connecticut Water board of directors.

Connecticut Water's board unanimously recommended that Connecticut Water shareholders vote in favor of the company's merger with the SJW Group. The merger is expected to close by the end of 2018, subject to certain conditions and approvals from the shareholders of SJW Group stockholders and Connecticut Water, as well as approval from regulatory bodies. The transaction is not subject to any financing condition.

Eversource Energy has retained Goldman Sachs as its financial adviser and Ropes \& Gray as its legal adviser on the matter. Wells Fargo Securities LLC serves as Connecticut Water's financial adviser and Sullivan \& Cromwell LLP as its legal counsel.

## Eversource Energy Discloses Proposal

## to Acquire Connecticut Water Service, Inc. for $\$ 63.50$ per Share

 Eversource Press Release- S\&P Global Market Intelligence - Apr. 18, 2018Acquisition would combine two local Connecticut businesses with highly complementary footprints in the Northeast

Proposal represents superior alternative to generate value for shareholders, employees, customers, and local communities

Eversource Energy (NYSE: ES) today announced that on April 5, 2018 it made a proposal to acquire all the outstanding shares of Connecticut Water Service, Inc. (Nasdaq: CTWS) for $\$ 63.50$ per share in cash and/or in Eversource common shares at the election of Connecticut Water shareholders.

Eversource believes its proposal is a superior alternative to the all-stock transaction proposed in SJW Group's (NYSE: SJW) agreement announced March 15, 2018 to acquire Connecticut Water. Eversource's proposal represents a $21 \%$ premium to Connecticut Water's closing share price on March 14, 2018, the day prior to the SJW announcement. Eversource's proposal also represents a premium of $22 \%$ to Connecticut Water's 20-day volume-weighted average price as of March 14, 2018. In addition, those Connecticut Water shareholders who elect to receive Eversource shares would realize the equivalent of an $81 \%$ dividend uplift based on the closing price of Eversource's shares on April 4, 2018 and the annualized quarterly dividend of $\$ 0.2975$ per share declared by Connecticut Water on January 18, 2018.

Eversource has attempted to engage privately with Connecticut Water for some time. The company expressed its interest in pursuing an acquisition of Connecticut Water in 2017. On April 5, 2018, Eversource verbally communicated its intent to submit a proposal to David C. Benoit, the Chief Executive Officer of Connecticut Water, and delivered a written proposal the same day. On April 17, 2018, Eversource sent a followup communication to Connecticut Water expressing its continued interest in pursuing an acquisition.

We believe that our proposal represents a unique opportunity to deliver significant and immediate value to Connecticut Water's shareholders, customers, employees, and local communities," said Eversource Chairman, President and Chief Executive Officer Jim Judge. "As such, we were surprised and disappointed that Connecticut Water's Board of Directors has been unwilling to engage in discussions with us. We urge the Board of Connecticut Water to act in the best interests of its shareholders by meeting with us to seriously discuss our compelling proposal."

Eversource has a best-in-class financial profile, including a market capitalization of approximately $\$ 19$ billion, a long-track record of consistent and robust earnings and dividend growth, an industry best S\&P credit rating, and a strong and growing dividend. There would be no financing contingency as part of the transaction.

The proposed transaction would combine two highly complementary local businesses, and would enable cost-effective regional investment and support economic growth. Eversource is the parent company of Aquarion Water Company, a Connecticut based water utility whose service territory is in close proximity to Connecticut Water's service territory. Aquarion Water serves nearly 230,000 customers in Connecticut, Massachusetts, and New Hampshire, with approximately $90 \%$ located in Connecticut. Connecticut Water serves approximately 125,000 customers in Connecticut and Maine with approximately $85 \%$ located in Connecticut.
"The proposed transaction would provide Connecticut Water customers with the benefit of premier service quality and a highly reliable water supply into the future," said Aquarion President and Chief Executive Officer Charles Firlotte. "The combined company would have a complementary service territory and would allow for an expansion of the superior customer service our employees proudly provide."

Eversource has retained Goldman Sachs as its financial advisor and Ropes \& Gray as its legal advisor on this matter.

The full text of Eversource's April 5, 2018 non-binding proposal to acquire Connecticut Water appears below:

April 5, 2018

Mr. David C. Benoit
President and Chief Executive Officer
Connecticut Water Service, Inc.
93 West Main Street
Clinton, CT 06413
Dear David:
On behalf of Eversource Energy ("Eversource"), I am hereby submitting a proposal to acquire Connecticut Water Service, Inc. ("Connecticut Water"). As you are likely aware, we expressed interest in pursuing an acquisition of Connecticut Water in the second half of 2017. At this time, we are proposing terms for an acquisition that we firmly view as superior to the terms of the proposed transaction with San Jose Water
("SJW"), reasonably likely to lead to a Superior CTWS Proposal (as defined in the merger agreement with SJW) and in the best interest of the customers, employees, suppliers, local communities and shareholders of Connecticut Water due to the greater benefits achievable through an Eversource transaction.

Eversource proposes to acquire all of the outstanding shares of Connecticut Water common stock for $\$ 63.50$ per share in cash and/or in Eversource common stock at the election of Connecticut Water shareholders. Connecticut Water shareholders electing to receive Eversource stock as consideration would realize the equivalent of an $81 \%$ dividend uplift based on the closing price of Eversource's common stock on April 4, 2018 and the annualized quarterly cash dividend of $\$ 0.2975$ per share declared by Connecticut Water on January 18, 2018. The $\$ 63.50$ consideration payable to Connecticut Water shareholders would not be reduced by the termination fee payable to SJW.

The $\$ 63.50$ price represents a $21 \%$ premium to Connecticut Water's undisturbed share price on March 14, 2018 and a $22 \%$ premium to the 20-day VWAP for the period ending March 14, 2018.

Eversource has a market capitalization of approximately $\$ 19$ billion and is an $\mathrm{A}+$ rated company by Standard \& Poor's, making Eversource a strong financial partner for the transaction. There would be no financing contingency as part of the transaction.

Eversource has consistently demonstrated credibility, expertise, and responsiveness in its proceedings before the Connecticut Public Utilities Regulatory Authority ("CT PURA") and has a strong track record for successful regulatory outcomes. In particular, Eversource has considerable experience in obtaining regulatory approvals required for utility mergers and acquisitions. This is evidenced through our recent acquisition of Aquarion Water Company ("Aquarion"), for which we obtained regulatory approvals in four states and completed the transaction within five months from the regulatory filing date and within six months from the announcement of the transaction.

In the final decision issued by CT PURA approving the Aquarion acquisition, attributes of the transaction that were cited as particularly beneficial to customers and employees included local ownership, financial stability, employee benefits and community support. In fact, Eversource is uniquely positioned to create substantial benefits for customers served by Connecticut Water, while preserving local ownership and accountability. As part of the approvals required to complete the Aquarion acquisition, Eversource obtained regulatory approval in Maine with a positive outcome for the company and a minimum of administrative process. In summation, Eversource's acquisition of Connecticut Water would be a compelling, superior alternative to the SJW transaction for Connecticut Water's customers, employees, suppliers, communities and shareholders. An Eversource transaction would also leverage the geographical proximity of the Connecticut Water and Aquarion systems to enable cost-effective infrastructure investment and support regional economic growth.

I have reviewed this opportunity with Eversource's Board of Trustees, which supports the submission of this proposal. We are prepared to engage with you immediately and to reach a definitive agreement as expeditiously as possible. For the avoidance of doubt, this proposal is a non-binding indication of interest, subject to confirmatory due diligence. A binding obligation with respect to this transaction will result only from the execution of a definitive agreement containing terms and conditions that are mutually acceptable to the parties.

We look forward to your prompt response.
Sincerely,
James J. Judge
Chairman, President and Chief Executive Officer Eversource Energy

About Eversource:
Eversource (NYSE: ES) transmits and delivers electricity and natural gas and supplies water to approximately 4 million customers in Connecticut, Massachusetts and New Hampshire. Recognized as the top U.S. utility for its energy efficiency programs by the sustainability advocacy organization Ceres, Eversource harnesses the commitment of about 8,000 employees across three states to build a single, united company around the mission of safely delivering reliable energy and water with superior customer service. For more information, please visit our website (www.eversource.com) and follow us on Twitter (@EversourceCorp) and Facebook
(facebook.com/EversourceEnergy). For more information on our water services, visit www.aquarionwater.com.
Forward Looking Statement:
This news release includes statements concerning Eversource Energy's expectations, beliefs, plans, objectives, goals, strategies, assumptions of future events, future financial performance or growth and other statements that are not historical facts. These statements are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. In some cases, readers can identify these forward-looking statements through the use of words or phrases such as "estimate," "expect," "anticipate," "intend," "plan," "project," "believe," "forecast," "should," "could" and other similar expressions. Forwardlooking statements are based on current expectations, estimates, assumptions or projections and are not guarantees of future performance.

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| Cap |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Charlomont Hill LLC (water tank) |  | Amount | Struct | Cost | Wtd. Cost |  |
|  |  | 204,020 | 41.45\% | 7.50\% | 3.11\% |  |
|  |  |  | 0.00\% |  | 0.00\% |  |
|  |  |  | 0.00\% |  | 0.00\% |  |
|  | Total Debt | 204,020 | 41.45\% |  | 3.11\% |  |
| Equity |  | 288,166 | 58.55\% | 9.25\% | 5.42\% |  |
|  |  |  | 0.00\% |  | 0.00\% |  |
|  |  |  | 0.00\% |  | 0.00\% |  |
|  | Total Equity | 288,166 | 58.55\% |  | 5.42\% | Roe |
|  | Total Debt + Equity | 492,186 | 100.00\% |  | 8.52\% | ROR |

Rate Base

| PUC Fee (necessary for Working Cash calculation) |  |  |  |
| :---: | :---: | :---: | :---: |
| Revenue Requirement (Calculated below) | 173,386 |  |  |
| PUC Fee Rate | 0.30\% |  |  |
| PUC Fee | 520 | PUC Fee is a compon | of Revenue |
| Working Cash (1/12 of Operating Expenses, including PUC Fee) |  |  |  |
| Total Operating Expenses (Excluding PUC Fee) | 86,712 |  |  |
| + PUC Fee | 520 |  |  |
| $=$ Total Oper. Expense | 87,232 |  |  |
| Months Per Year | 12 |  |  |
| = Working Cash | 7,269 |  |  |
| Rate Base |  |  |  |
| Net Invested Plant | 474,722 |  |  |
| + Working Cash | 7,269 |  |  |
| + Material/Supplies Inventory | 10,195 |  |  |
| Rate Base | 492,186 |  |  |
| Required Net Income |  |  |  |
| Rate Base | 492,186 |  |  |
| Rate of Return | 8.52\% |  |  |
| $=$ Required Net Income | 41,957 |  |  |
| State \& Federal Taxes |  |  |  |
| Net-to-Gross Factor |  |  |  |
| Gross Income | 100.00\% |  |  |
| Effective State Tax Rate | 6.60\% |  |  |
| = \% of Gross Remaining After State Tax | 93.40\% |  |  |
| Effective Federal Tax Rate | 21.00\% |  |  |
| = \% of Gross to Federal Tax | 19.61\% |  |  |
| \% of Gross Remaining After State Tax | 93.40\%19.61\% |  |  |
| \% of Gross to Federal Tax |  |  |  |
| = \% Remaining After State \& Federal Tax | 19.61\% |  |  |
| Gross Income | 100.00\% |  |  |
| $\div$ \% Remaining After State \& Federal Tax | 73.79\% |  |  |
| $=$ NTG Factor | 1.35527 | Circular -- NTG Factor requires Effective Tax Rates, which requires Taxable Income, which requires NTG Factor. |  |
| Taxable Income |  |  |  |
| Rate Base | 492,186 |  |  |
| x Return on Equity | 5.42\% | Lower Bound | Rate |
| After-Tax Profit | 26,655 |  |  |
| $\times$ NTG Factor | 1.3553 | \$ | 6.6\% |
| $=$ Pretax Profit (Taxable Income) | 36,125 | \$ 1,000,000 | 7.6\% |
| State Tax |  | Federal Tax Brackets |  |
| Taxable Income | 36,125 | Lower Bound | Rate |
| Effective State Tax Rate | 6.60\% |  |  |
| $=$ State Tax | 2,384 | \$ | 15\% |
|  |  | 50,000 | 25\% |
| Federal Tax |  | 75,000 | 34\% |
| Taxable Income | 36,125 | 100,000 | 39\% |
| State Tax | 2,384 | 335,000 | 34\% |
| = Federal Taxable Income | 33,741 | \$ 10,000,000 | 35\% |
| $x$ Effective Federal Tax Rate | 21.00\% | \$ 15,000,000 | 38\% |
| $=$ Federal Tax | 7,086 | \$ 18,333,333 | 35\% |

Non-Revenue-Sensitive Deductions
Total Operating Expenses (Non-revenue-sensitive)
86,712 All Operating Expenses, except PUC Fe

+ Total Other Deductions (Non-revenue-sensitive)
34,727 All 'Other Revenue Deductions' except State \& Federal Taxes
$=$ Total Non-Revenue-Sensitive Deductions

| 121,439 |
| ---: |


| Revenue Requirement |  |
| :--- | ---: |
| Non-Revenue-Sensitive Deductions | 121,439 |
| + Required Net Income | 41,957 |
| + Taxes | 9,470 |
| + PUC Fee | 520 |
| $=$ Revenue Requirement | 173,386 |



603 Salaries and Wages - Officers

| Company Proposed | \$ | 28,258 | \$ | 28,524 |  | 56,782 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Adjustments: |  |  |  |  |  |  |
| Comparable OWWA salary for Office Mgr $(\$ 43,962)$ based on described |  |  |  | $(47,182)$ | \$ |  |
| duties, level of contractor involvement, and other duties as real estate |  |  |  |  |  |  |
| broker. |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| In UW 145, Lesli's salary was \$9,600 and Maryanne's was \$30,000 for |  |  |  |  |  |  |
| a combined total of $\$ 39,600$. Minus AI or approval, allow only the amt |  |  |  |  |  |  |
| approved in UW 145 like other AI's. |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Staff Proposed | \$ | 28,258 | \$ | $(18,658)$ | \$ | 9,600 |
| Total Staff Adjustment | \$ | - | \$ | $(47,182)$ |  | $(47,182)$ |

604 Employee Pension \& Benefits

|  | \$ | - | \$ | 24,000 | \$ | 24,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Adjustments: |  |  |  |  |  |  |
| No current benefit to water customers; retroactive ratemaking. |  |  |  |  | $(24,000)$ |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ |  | \$ | $(24,000)$ |  | $(24,000)$ |

610 Purchased Water


611 Telephone/Communications

| Company Proposed | \$ | 3,171 | \$ | $(1,748)$ | \$ | 1,423 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Adjustments: |  |  |  |  |  |  |
| DR 14-Double entry of (\$419.60) per Company response. |  |  |  | (420) |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Staff Proposed | \$ | 3,171 | \$ | $(2,168)$ |  | 1,003 |
| Total Staff Adjustment | \$ | - | \$ | (420) |  | (420) |

## 615 Purchased Power

| Company Proposed | \$ | 197 | \$ | - | \$ | 197 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | 197 | \$ |  | \$ | 197 |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

616 Fuel for Power Production

| Company Proposed | $\$$ | - | $\$$ | - | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Staff Proposed | $\$$ | - | $\$$ | - | $\$$ |


| Staff Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Staff Adjustment | \$ | - | \$ | - | \$ |  |

## 617 Other Utilities

| Company Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | - | \$ | - | \$ |  |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

618 Chemical / Treatment Expense

## Company Proposed

Staff Proposed
Total Staff Adjustment

| $\$$ | - | $\$$ | - | $\$$ |
| :--- | :--- | :--- | :--- | :--- |

## 619 Office Supplies

| Company Proposed | \$ | 767 | \$ | - | \$ | 767 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | 767 | \$ | - | \$ | 767 |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

619.1 Postage

| Company Proposed | \$ | 462 | \$ | - | \$ | 462 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | 462 | \$ | - | \$ | 462 |
| Total Staff Adjustment | \$ | - | \$ |  | \$ |  |


| 620 O\&M Materials/Supplies |
| :--- |
| Company Proposed <br> Staff Adjustments: |
|  |


|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 631 Contract Svcs - Engineering |  |  |  |  |
|  |  |  |  |  |
| Company Proposed | $\$$ | - | $\$$ | - |


| 632 Contract Svcs - Accounting |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company Proposed | \$ | 3,279 | \$ | - | \$ | 3,279 |
| Staff Proposed | \$ | 3,279 | \$ | - | \$ | 3,279 |
| Total Staff Adjustment | \$ | - | \$ |  | \$ | - |

633 Contract Svcs - Legal

| Company Proposed | \$ |  | \$ | 1,782 | \$ | 1,782 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ |  | \$ | 1,782 | \$ | 1,782 |
| Total Staff Adjustment | \$ |  | \$ |  | \$ |  |

634 Contract Svcs - Management Fees

| Company Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

635 Contract Svcs - Testing

| Company Proposed | \$ | 2,310 | \$ | $(1,055)$ | \$ | 1,255 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | 2,310 | \$ | $(1,055)$ | \$ | 1,255 |
| Total Staff Adjustment | \$ | - | \$ | - | \$ |  |

636 Contract Svcs - Labor

| Company Proposed | \$ | 10,133 | \$ | $(9,319)$ | \$ | 814 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | 10,133 | \$ | $(9,319)$ | \$ | 814 |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

637 Contract Svcs - Billing/Collection


638 Contract Svcs - Meter Reading

| Company Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

639 Contract Svcs - Other

| Company Proposed | $\$$ | 48,640 | $\$$ | 1,319 | $\$$ | 49,959 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Staff Adjustments:

| s |  |  | $(25,869)$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| \$ | 48,640 | \$ | $(24,550)$ | \$ | 24,090 |
| \$ | - | \$ | $(25,869)$ | \$ | $(25,869)$ |

641 Rental of Building/Real Property
Company Proposed
\$ 7,000 \$ 15,000 \$
22,000
Staff Adjustments:

| DR 9--No AI agreements, Al's newly filed, pending outcome AI review |  | $(15,000)$ |
| :--- | :--- | :--- |
|  |  |  |
| Justification for Al costs used comparables to Clackamas-- |  |  |
| Welches storage units would provide more accurate comparable. |  |  |
|  |  |  |
|  |  |  |
|  |  |  |



| 658 Workers' Comp Insurance |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company Proposed | \$ | - | \$ | - | \$ | - |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |
| 659 Insurance - Other |  |  |  |  |  |  |
| Company Proposed | \$ | - | \$ | - | \$ | - |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |
| 666 Amortz. of Rate Case |  |  |  |  |  |  |
| Company Proposed | \$ | - | \$ | 6,333 | \$ | 6,333 |
| Staff Proposed | \$ | - | \$ | 6,333 | \$ | 6,333 |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |
| 667 Gross Revenue Fee (PUC) |  |  |  |  |  |  |
| Company Proposed | \$ | 479 | \$ | 40 | \$ | 519 |
| Staff Proposed | \$ | 479 | \$ | 41 | \$ | 520 |
| Total Staff Adjustment | \$ | - | \$ | 1 | \$ | 1 |
| 670 Bad Debt Expense |  |  |  |  |  |  |
| Company Proposed | \$ | - | \$ | - | \$ | - |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ |  |
| 671 Cross Connection Control Program |  |  |  |  |  |  |
| Company Proposed | \$ | 150 | \$ | (75) | \$ | 75 |
| Staff Proposed | \$ | 150 | \$ | (75) | \$ | 75 |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |
| 673 Training and Certification |  |  |  |  |  |  |
| Company Proposed | \$ | - | \$ | - | \$ | - |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ |  |


|  | Company Proposed | \$ | 157 |  |  |  | 157 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Staff Proposed | \$ | 157 |  | - | \$ | 157 |
|  | Total Staff Adjustment | \$ | - |  | - | \$ | - |
|  | Miscellaneous Expense |  |  |  |  |  |  |
|  | Company Proposed | \$ | 2,759 |  | (215) | \$ | 2,544 |
|  | Staff Adjustments: |  |  |  |  |  |  |
|  | Finance charge (Exhibit 2) |  |  |  | (1) |  |  |
|  | Tax extension (Exhibit 2) |  |  |  | (150) |  |  |
|  | Bank charge (Exhibit 2) |  |  |  | (33) |  |  |
|  | Bank charge (Exhibit 2) |  |  |  | (6) |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  | Staff Proposed | \$ | 2,759 |  | (405) | \$ | 2,354 |
|  | Total Staff Adjustment | \$ | - |  | (190) | \$ | (190) |
| OE1 | Other Expense 1 |  |  |  |  |  |  |
|  | Company Proposed | \$ | - |  | - | \$ | - |
|  | Staff Proposed | \$ | - |  | - | \$ | - |
|  | Total Staff Adjustment | \$ | - |  | - | \$ | - |
| OE2 | Other Expense 2 |  |  |  |  |  |  |
|  | Company Proposed | \$ | - |  | - | \$ | - |
|  | Staff Proposed | \$ | - |  | - |  | - |
|  | Total Staff Adjustment | \$ | - |  | - | \$ | - |
| OE3 | Other Expense 3 |  |  |  |  |  |  |
|  | Company Proposed | \$ | - |  | - |  | - |
|  | Staff Proposed | \$ | - |  | - | \$ | - |
|  | Total Staff Adjustment | \$ | - |  | - | \$ | - |
| OE4 | Other Expense 4 |  |  |  |  |  |  |
|  | Company Proposed | \$ | - |  | - |  | - |
|  | Staff Proposed | \$ | - |  | - | \$ | - |
|  | Total Staff Adjustment | \$ | - |  | - | \$ | - |
| OE5 | Other Expense 5 |  |  |  |  |  |  |
|  | Company Proposed | \$ | - |  | - |  | - |
|  | Staff Proposed | \$ | - |  | - |  | - |
|  | Total Staff Adjustment | \$ | - |  | - |  |  |

## OTHER REVENUE DEDUCTIONS

| Depreciation Expense |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company Proposed | \$ | 23,498 | \$ | - | \$ | 23,498 |
| Staff Proposed | \$ | 23,498 | \$ | $(2,262)$ | \$ | 21,236 |
| Total Staff Adjustment | \$ |  | \$ | $(2,262)$ | \$ | $(2,262)$ |

406 Amort of Plant Acquisition Adjustment

| Company Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | - | \$ | - | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

407 Amortization Expense
Company Proposed
Staff Proposed

| Staff Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Staff Adjustment | \$ | - | \$ | - | \$ |  |

408.11 Property Tax

| Company Proposed | \$ | 9,334 | \$ | 78 | \$ | 9,412 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Adjustments: |  |  |  |  |  |  |
| DR 2-Remove property taxes for barn lot owned by trustee/Lesli Bekins |  |  |  | $(1,201)$ |  |  |
| that is leased to water company pending outcome of AI review |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Staff Proposed | \$ | 9,334 | \$ | $(1,123)$ | \$ | 8,211 |
| Total Staff Adjustment | \$ | - | \$ | $(1,201)$ | \$ | $(1,201)$ |

408.12 Payroll Tax

| Company Proposed | \$ | 7,742 | \$ | $(2,462)$ | \$ | 5,280 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | 7,742 | \$ | $(2,462)$ | \$ | 5,280 |
| Total Staff Adjustment | \$ |  | \$ |  | \$ |  |

### 408.13 Other

| Company Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | - | \$ |  | \$ | - |
| Total Staff Adjustment | \$ | - | \$ | - | \$ | - |

409.1 Federal Income Tax

Company Proposed
Staff Proposed
Total Staff Adjustment

|  |  |  |  |  |  |  |
| ---: | :--- | ---: | ---: | ---: | ---: | :---: |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | - | $\$$ | 7,086 | $\$$ | 7,086 |  |
|  | $\$$ | - | $\$$ | 7,086 | $\$$ | 7,086 |

409.11 Oregon Income Tax

| Company Proposed | \$ | - | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Proposed | \$ | - | \$ | 2,384 | \$ | 2,384 |
| Total Staff Adjustment | \$ | - | \$ | 2,384 | \$ | 2,384 |

409.13 Extraordinary Items Income Tax


## UTILITY RATE BASE

101 Utility Plant in Service
Company Proposed
\$ 1,051,997 \$
\$ 1,051,997
Staff Adjustments:



| Company Proposed | \$ | 520,939 | \$ | - | \$ | 520,939 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Adjustments: |  |  |  |  |  |  |
| Automatic adjustment to match Plant schedules |  |  |  | 193,622 |  |  |
| Note: true up of plant uses original install date. |  |  |  |  |  |  |
| No 2017 depreciation included. |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Staff Proposed | \$ | 520,939 | \$ | 193,622 | \$ | 714,561 |
| Total Staff Adjustment | \$ | - | \$ | 193,622 | \$ | 193,622 |


| 271 - Contributions in Aid of Construction |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Company Proposed | $\$$ | - | $\$$ | - |

272 + Accumulated Amortization of CIAC

| Company Proposed |  |  |  |  |  |
| :--- | :--- | ---: | ---: | :---: | :---: |
| Staff Proposed | $\$$ | - | $\$$ | - |  |


|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 281 - Accumulated Deferred Income Tax |  |  |  |  |
| Company Proposed | $\$$ | - | $\$$ | - |


| 0 - Excess Capacity |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Company Proposed | $\$$ | - | $\$$ | - |

## Working Capital

| 151 Materials and Supplies Inventory | $\$$ | - | $\$$ |
| :--- | ---: | ---: | ---: |

0 Working Cash (Total Op Exp /12)

| Company Proposed | \$ 11,411 | \$ 5,430 |
| :---: | :---: | :---: |
| Staff Adjustments: |  |  |
| Automatic calculation (see 'calculations' tab) |  | $(9,572)$ |
|  |  |  |
|  |  |  |
|  |  |  |


|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

## Adjustment Summary

## ReVEnues <br> Unmetered

Residential Flat Rate Water Sales Commercial Flat Rate Water Sales Residential Metered Water Sales Commercial Metered Water Sales Fire Protection Sales (Hydrant Mtc.) Hydrant Water Sales (Water Hauling)
Water Sales for Resale
Miscellaneous Services
Cross Connection Control
Other

## Total Revenue

Acct . OPERATING EXPENSES
601 Salaries and Wages - Employees
Salaries and Wages - Officers
Employee Pension \& Benefits Purchased Water
Telephone/Communications
Purchased Power
Fuel for Power Production
Other Utilities
Chemical / Treatment Expense
Office Supplies
Postage
O\&M Materials/Supplies
Repairs to Water Plant
Contract Svcs - Engineering
Contract Svcs - Accounting Contract Svcs - Legal Contract Svcs - Management Fees Contract Svcs - Testing
Contract Svcs - Labor Contract Svcs - Billing/Collection Contract Svcs - Meter Reading Contract Svcs - Other Contract Svcs - Other
Rental of Building/Real Property Rental of Equipment Small Tools
Computer/Electronic Expenses
Transportation
Vehicle Insurance
General Liability Insurance
Workers' Comp Insurance Insurance - Othe
Amortz. of Rate Cas
Gross Revenue Fee (PUC) Bad Debt Expense Cross Connection Control Program Training and Certification Consumer Confidence Report Miscellaneous Expense Other Expense 1 Other Expense 1 Other Expense 2
Other Expense 3
Other Expense 4
Other Expense 5
total operating expense

## OTHER REVENUE DEDUCTIONS

Depreciation Expense
Amort of Plant Acquisition Adjustment Amortization Expense
Property Tax
408.12 Payroll Tax
408.13 Other
409.10 Federal Income Tax
409.11 Oregon Income Tax
409.13

Extraordinary Items Income Tax TOTAL REVENUE DEDUCTIONS
Net Operating Income

|  |  | pany Totals | Staff <br> Adjustments to <br> Company Totals |  |  | roposed <br> tals | Explanation of Adjustment |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | - | \$ | - | \$ | - |  |
|  | \$ | 90,356 | \$ | $(2,894)$ | \$ | 87,462 | revenue sensitive adjustment-residential and commercial flat rate combined |
|  | \$ | 27,927 | \$ | $(27,927)$ | \$ | - | revenue sensitive adjustment-residential and commercial flat rate combined |
|  | \$ | 21,019 | \$ | $(21,019)$ | \$ | - | revenue sensitive adjustment-combining res and commercial metered rate |
|  | \$ | 160,569 | \$ | $(82,682)$ | \$ | 77,887 | revenue sensitive adjustment-combining res and commercial metered rate |
|  | \$ | 2,188 | \$ | (658) | \$ | 1,490 | DR 36-3 year avg of expenses is \$1263 per year/2016 test yr expense was \$1,530 |
|  | \$ | 4,231 |  |  | \$ | 1,986 | Adjusted to Staff proposed consumption rate |
|  | \$ | - | \$ | - | \$ | - |  |
|  | \$ | - | \$ | 4,562 | \$ | 4,562 | Revenues added for inclusion in rate case as revenue source. |
|  | \$ | - | \$ | - | \$ | - |  |
|  | \$ | - | \$ | - | \$ | - |  |
|  | \$ | - | \$ | - | \$ | - |  |
|  | \$ | 306,290 | \$ | $(132,904)$ | \$ | 173,386 |  |


| \$ | - | \$ | - | \$ | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 56,782 | \$ | $(47,182)$ | \$ | 9,600 | Adj. to same salary as UW 145 due to no AI contracts filed or approved |
| \$ | 24,000 | \$ | $(24,000)$ | \$ | - | Remove as no current benefit to customers; imprudent expense. |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 1,423 | \$ | (420) | \$ | 1,003 | DR 14--Double entry per Company |
| \$ | 197 | \$ | - | \$ | 197 |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 767 | \$ | - | \$ | 767 |  |
| \$ | 462 | \$ | - | \$ | 462 |  |
| \$ | 6,583 | \$ | - | \$ | 6,583 |  |
| \$ | 6,171 | \$ | - | \$ | 6,171 |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 3,279 | \$ | - | \$ | 3,279 |  |
| \$ | 1,782 | \$ | - | \$ | 1,782 |  |
| \$ |  | \$ | - | \$ | - |  |
| \$ | 1,255 | \$ | - | \$ | 1,255 |  |
| \$ | 814 | \$ | - | \$ | 814 |  |
| \$ | 9,838 | \$ | - | \$ | 9,838 |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 49,959 | \$ | $(25,869)$ | \$ | 24,090 | DR 42--Removed 3 year avg. (2014-2016) of Capitalized Labor |
| \$ | 22,000 | \$ | $(15,000)$ | \$ | 7,000 | Remved addntl AI costs pending review of newly filed AI contracts by Staff. |
| \$ | - | \$ | - | \$ | - |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 107 | \$ | - | \$ | 107 |  |
| \$ | 2,652 | \$ | (873) | \$ | 1,779 | Adj Buick to mileage using credit card receipts for gas; cost out of porportion to use. |
| \$ | 1,322 | \$ | $(1,322)$ | \$ | - | DR 28, 29, 69, 70, 71--Buick reimbursed as mileage, rmv insurance, not in UW 145 |
| \$ | 3,066 | \$ | - | \$ | 3,066 |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ |  | \$ | - | \$ | - |  |
| \$ | 6,333 | \$ | - | \$ | 6,333 |  |
| \$ | 519 | \$ | 1 | \$ | 520 |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 75 | \$ | - | \$ | 75 |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 157 | \$ | - | \$ | 157 |  |
| \$ | 2,544 | \$ | (190) | \$ | 2,354 | Removed finance charges on bills. |
| \$ | - | \$ | - | \$ | - |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | - | \$ | - | \$ | - |  |
| \$ | 202,087 | \$ | $(114,855)$ | \$ | 87,232 |  |


| $\$$ | 23,498 | $\$$ | $(2,262)$ | $\$$ | 21,236 | Reflects Plant adj; ratemodel re-calculation |
| :--- | :---: | :---: | :---: | :---: | :---: | :--- |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | 9,412 | $\$$ | $(1,201)$ | $\$$ | 8,211 | Rmvd Property Tax for property belonging to trustee/Lesli Ann Bekins pending Al rvw |
| $\$$ | 5,280 | $\$$ | - | $\$$ | 5,280 |  |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | - | $\$$ | 7,086 | $\$$ | 7,086 |  |
| $\$$ | - | $\$$ | 2,384 | $\$$ | 2,384 |  |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | $\mathbf{2 4 0 , 2 7 7}$ | $\$$ | $\mathbf{1 0 8 , 8 4 7 )}$ | $\$$ | $\mathbf{1 3 1 , 4 3 0}$ |  |
| $\$$ | $\mathbf{6 6 , 0 1 3}$ | $\$$ | $\mathbf{( 2 4 , 0 5 6 )}$ | $\$$ | $\mathbf{4 1 , 9 5 7}$ |  |

UTILITY RATE BASE

## Utility Plant in Service

 Construction Work in Progress - Accumulated Depreciation of Plant - Contributions in Aid of Construction + Accumulated Amortization of CIAC - Accumulated Deferred Income Tax - Excess Capacity= NET RATE BASE INVESTMENT Plus: (working capital)
151 Materials and Supplies Inventory Working Cash (Total Op Exp /12) TOTAL RATE BASE
Rate of Return

| $\$$ | $1,051,997$ | $\$$ | $1,019,060$ | $\$$ | $2,071,057$ | Rmvd meter allwnc, dble Tyrolean Meadows entry/CWIP/corrected Tank expense |
| :--- | :---: | :---: | :---: | :---: | :---: | :--- |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | 520,939 | $\$$ | 193,622 | $\$$ | 714,561 | Automatic Rate Model adj. per other Plant adjustments. |
| $\$$ | - | $\$$ | $1,077,641$ | $\$$ | $1,077,641$ |  |
| $\$$ | - | $\$$ | 195,867 | $\$$ | 195,867 |  |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | - | $\$$ | - | $\$$ | - |  |
| $\$$ | 531,058 | $\$$ | $(56,336)$ | $\$$ | $\mathbf{4 7 4 , 7 2 2}$ |  |


| $\$$ | 10,195 | $\$$ | - | $\$$ | 10,195 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 16,841 | $\$$ | $(9,572)$ | $\$$ | 7,269 |  |
| $\$$ | 558,094 | $\$$ | $(65,908)$ | $\$$ | 492,186 |  |
|  | $11.83 \%$ | $0.00 \%$ | $8.52 \%$ |  |  |  |

## Rate Spread

| TOTAL REVENUE REQUIREMENT | 173,386 | Allocation Factor |
| :---: | :---: | :---: |
| REVENUE FROM WATER SALES | 165,348 |  |
| REVENUE FROM WATER SALES |  |  |
| Residential and Commercial Flat Rate | 87462 | 52.90\% |
| Residential and Commercial Metered Rate | 77887 | 47.10\% |
| REVENUE FROM SOURCES OTHER THAN WATER SALES |  |  |
| Miscellaneous Service Charges | 4,562 |  |
| Fire Protection Sales (Hydrant Mtc) | 1,490 |  |
| Commercial Water Haulers | 1,986 |  |
| TOTAL REVENUE (Must equal Total Revenue Requirement) | 173,386 |  |



## Rate Design

## Residential and Commercial Metered Service

Base Rates

| Meter Size | Customers | Factors | Customer <br> Equivalency | $\%$ of <br> Total |
| :--- | ---: | ---: | ---: | ---: |
| $5 / 8^{\prime \prime}$ and/or $3 / 4^{\prime \prime}$ | 73 | 1.5 | 110 | $27.76 \%$ |
| $1^{\prime \prime}$ | 16 | 2.0 | 32 | $8.11 \%$ |
| $11 / 2^{\prime \prime}$ | 31 | 3.0 | 93 | $23.57 \%$ |
| $2^{\prime \prime}$ | 20 | 5.0 | 100 | $25.35 \%$ |
| $3^{\prime \prime}$ | 3 | 7.0 | 21 | $5.32 \%$ |
| $4^{\prime \prime}$ | 3 | 8.0 | 24 | $6.08 \%$ |
| $6^{\prime \prime}$ | 1 | 15.0 | 15 | $3.80 \%$ |
| TOTAL | 147 |  | 395 | $100.00 \%$ |

## Commodity Rate

Annual Consumption

Unit of Measurement
Annual Units of Consumption

Commodity Rate:

| $2,507,585$ | cubic feet |
| ---: | :--- |
| 100 | cubic feet |
| 25,076 | Units |

\$ $\quad \mathbf{0 . 9 3 1 8 1}$ per unit


| Factors used in UW 145 |  |  |  |  |  |
| ---: | :--- | :--- | :--- | :--- | ---: |
|  | Meter/Line | Present | Factors | Proposed | AWWA |
|  | Size | rates | Used | Rate | Factors |
|  |  |  |  |  |  |
| Residential Metered |  |  |  |  |  |
| 17 | $5 / 8^{\prime \prime} / 3 / 4^{\prime \prime}$ | 18 | 1 | 14.97955 | 1 |
|  |  |  |  |  |  |
| 0 | $1^{\prime \prime}$ | 18 | 1.05 | 15.72853 | 2.5 |
| 0 | $1.5^{\prime \prime}$ | 18 | 1.1 | 16.47751 | 5 |
| 4 | $2^{\prime \prime}$ | 18 | 1.2 | 17.97546 | 8 |
| 0 | $4^{\prime \prime}$ | 18 | 1.8 | 26.96319 | 25 |
| 0 | $6 "$ | 18 | 2.25 | 33.70399 | 50 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Commercial Metered |  |  |  |  |  |
| 181 | $3 / 4^{\prime \prime}$ or $5 / 8 " 1$ | 24 | 1 | 14.97955 | 1 |
| 6 | $1^{\prime \prime}$ | 24 | 1.05 | 15.72853 | 2.5 |
| 0 | $1.5^{\prime \prime}$ | 24 | 1.1 | 16.47751 | 5 |
| 19 | $2^{\prime \prime}$ | 24 | 1.2 | 17.97546 | 8 |
| 1 | $4^{\prime \prime}$ | 24 | 1.8 | 26.96319 | 25 |
| 0 | $6^{\prime \prime}$ | 24 | 2.25 | 33.70399 | 50 |

## Rate Design

## Residential and Commercial Flat Rate Service

## Base Rates

| Line Size | Customers | Factors | Customer <br> Equivalency | \% of Total |
| :---: | :---: | :---: | :---: | :---: |
| 5/8" and/or 3/4 | 256 | 1.5 | 384 | 86.68\% |
| 1" | 2 | 2.5 | 5 | 1.13\% |
| 11/2" |  | 5.0 | - | 0.00\% |
| 2" | 9 | 6.0 | 54 | 12.19\% |
| TOTAL | 267 | 18.0 | 443 | 100.00\% |

## Commodity Rate

Annual Consumption
Unit of Measurement
Annual Units of Consumption

|  | Cubic Feet |
| :---: | :--- |
| 100 | Cubic Feet |
| $-\quad$ | Units |

Commodity Rate:

| $\$$ | - |
| :--- | :--- |



## Rate Design

## Water Haulers

## Commodity Rate

Annual Consumption
Unit of Measurement
Annual Units of Consumption

Commodity Rate:

| 213,600 | cubic feet |
| ---: | :--- |
| 100 | cubic feet |
| 2,136 | Units/cfs |

$\$ \quad 0.92978$ per unit

| Revenue Allocation: | 1,986 |
| ---: | ---: | ---: |
| Allocated to Base Rates: | $0.00 \%$ |
| Allocated to Commodity Rates: | $100.00 \%$ |
| Revenue Allocation: | $\mathbf{1 , 9 8 6}$ |

## Rate Design

## Fire Hydrants

## Base Rates

| Meter Size | Customers | Factors | Customer <br> Equivalency | $\%$ of <br> Total |
| :--- | ---: | ---: | ---: | :---: |
| ALL | 414 | 1.0 | 414 | $100.00 \%$ |
| TOTAL | 414 | 414 | $100.00 \%$ |  |

## Commodity Rate

Annual Consumption
Unit of Measurement
Annual Units of Consumption

Commodity Rate:

| $\$ \quad-\quad$ per unit |
| :--- | :--- |


| Revenue Allocation: |  |  | 1,490 |
| :---: | :---: | :---: | :---: |
|  | Allocated to Base Rates: |  | 100.00\% |
|  | Allocated to Commodity Rates: |  | 0.00\% |
|  | Revenue Allocation: |  | 1,490 |
| Revenue Allocation |  | Base Rate |  |
| \$ | 1,490 | \$ | 0.30 |
| \$ | 1,490 |  |  |
| Revenue Allocation: |  |  |  |


|  | Invested Plant |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Acct | Account Description | Date Acquired | Utility Plant Orig Cost | Less Excess <br> Capacity Adj <br> to Plant | Total Adj <br> Plant | NARUC Asset Life | Annual Deprec | $\begin{array}{\|c\|} \hline \text { Final } \\ \text { Month of } \\ \text { Deprec } \\ \hline \end{array}$ | 2016 | $\begin{array}{\|c\|} \hline \text { Accum. } \\ \text { Deprec. } \\ \text { Ending } 2016 \end{array}$ | Remaining <br> Plant |
| 301 | Organization | Various | - |  |  |  | - | Various |  |  |  |
| 302 | Franchises | Various |  |  |  |  | - | Various |  |  |  |
| 303 | Land and Land Rights | Various | - |  |  |  |  | Various |  |  |  |
| 304 | Structures and Improvements | Various | 15,038 |  | 15,038 | 35 | 430 | Various | 18 | 6,311 | 8,727 |
|  | Water Supply Structures | Jan 1961 | 293 |  | 293 | 35 | 8 | Dec 1995 | - | 293 | - |
|  | Other Structures | Jan 1961 | 127 |  | 127 | 35 | 4 | Dec 1995 |  | 127 |  |
|  | UW 145-FENCE | Jul 2000 | 5,675 |  | 5,675 | 35 | 162 | Jun 2035 | 162 | 2,675 | 3,000 |
|  | UW 145-FENCING | Jun 2004 | 8,943 |  | 8,943 | 35 | 256 | May 2039 | 256 | 3,215 | 5,728 |
| 305 | Collecting and Impounding Reservoirs | Various | - |  | - | 50 | . | Various | - | - | . |
| 306 | Lake, River and Other Intakes | Various |  |  |  | 35 | - | Various | - |  |  |
| 307 | Wells and Springs | Various |  |  |  | 25 | - | Various | - | - |  |
| 308 | Infiltration Galleries and Tunnels | Various |  |  |  | 25 |  | Various |  |  |  |
| 309 | Supply Main | Various | 330,691 |  | 330,691 | 50 | 6,614 | Various | 6,215 | 232,740 | 97,951 |
|  | Water Mains \& Canals | Jan 1961 | 11,965 |  | 11,965 | 50 | 239 | Dec 2010 |  | 11,965 | - |
|  | Water Mains \& Canals | Jan 1961 | 509 |  | 509 | 50 | 10 | Dec 2010 |  | 509 | - |
|  | Water Mains \& Canals | Jan 1962 | 2,629 |  | 2,629 | 50 | 53 | Jan 2012 |  | 2,629 |  |
|  | Water Mains \& Canals | Jan 1963 | 2,466 |  | 2,466 | 50 | 49 | Dec 2012 |  | 2,466 |  |
|  | Water Mains \& Canals | Jan 1964 | 169 |  | 169 | 50 | 3 | Dec 2013 |  | 169 |  |
|  | Water Mains \& Canals | Jan 1965 | 323 |  | 323 | 50 | 6 | Dec 2014 | - | 323 | - |
|  | Water Mains \& Canals | Jan 1966 | 999 |  | 999 | 50 | 20 | Dec 2015 | - | 999 |  |
|  | Water Mains \& Canals | Jan 1967 | 735 |  | 735 | 50 | 15 | Dec 2016 | 15 | 735 |  |
|  | Water Mains \& Canals | Jan 1968 | 326 |  | 326 | 50 | 7 | Dec 2017 | 7 | 319 | 7 |
|  | Water Mains \& Canals | Jan 1969 | 6,275 |  | 6,275 | 50 | 126 | Dec 2018 | 126 | 6,024 | 51 |
|  | Water Mains \& Canals | Jan 1970 | 89 |  | 89 | 50 | 2 | Dec 2019 | 2 | 84 | 5 |
|  | Water Mains \& Canals | Jan 1971 | 10,681 |  | 10,681 | 50 | 214 | Dec 2020 | 214 | 9,827 | 54 |
|  | Water Mains \& Canals | Jan 1972 | 56 |  | 56 | 50 | 1 | Dec 2021 | 1 | 50 | 6 |
|  | Water Mains \& Canals | Jan 1975 | 3,305 |  | 3,305 | 50 | 66 | Dec 2024 | 66 | 2,776 | 529 |
|  | Water Mains \& Canals | Jan 1976 | 1,155 |  | 1,155 | 50 | 23 | Dec 2025 | 23 | 947 | 208 |
|  | Water Mains \& Canals | Jan 1978 | 27,405 |  | 27,405 | 50 | 548 | Dec 2027 | 548 | 21,376 | 6,029 |
|  | Line Extension | Oct 1980 | 28,142 |  | 28,142 | 50 | 563 | Oct 2030 | 563 | 20,403 | 7,739 |
|  | Line Extension | Dec 1980 | 24,071 |  | 24,071 | 50 | 481 | Dec 2030 | 481 | 17,371 | 6,700 |
|  | Line Extension | Jan 1981 | 3,227 |  | 3,227 | 50 | 65 | Jan 2031 | 65 | 2,323 | 904 |
|  | Line Extension | Jan 1982 | 4,931 |  | 4,931 | 50 | 99 | Jan 2032 | 99 | 3,452 | 1,479 |
|  | Line Extension | Apr 1982 | 770 |  | 770 | 50 | 15 | Apr 2032 | 15 | 535 | 235 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Jan 1981 | 62,965 |  | 62,965 | 50 | 1,259 | Dec 2030 | 1,259 | 45,335 | 17,630 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Jun 1981 | 23,475 |  | 23,475 | 50 | 470 | May 2031 | 470 | 16,706 | 6,769 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Jun 1981 | 21,467 |  | 21,467 | 50 | 429 | May 2031 | 429 | 15,277 | 6,190 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Oct 1981 | 3,446 |  | 3,446 | 50 | 69 | Sep 2031 | 69 | 2,429 | 1,017 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Jan 1983 | 1,006 |  | 1,006 | 50 | 20 | Dec 2032 | 20 | 684 | 322 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Sep 1983 | 12,979 |  | 12,979 | 50 | 260 | Aug 2033 | 260 | 8,653 | 4,326 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Sep 1984 | 6,220 |  | 6,220 | 50 | 124 | Aug 2034 | 124 | 4,022 | 2,198 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Sep 1985 | 4,954 |  | 4,954 | 50 | 99 | Aug 2035 | 99 | 3,105 | 1,849 |
|  | UW 145-Existing Line to Spring Source (Transmission line) | Jun 1990 | 17,183 |  | 17,183 | 50 | 344 | May 2040 | 344 | 9,136 | 8,047 |
|  | UW 145-Water Mains and Pipe | Jun 1991 | 26,030 |  | 26,030 | 50 | 521 | May 2041 | 521 | 13,319 | 12,711 |
|  | UW 145-Water Mains and Pipe | Jul 1991 | 1,268 |  | 1,268 | 50 | 25 | Jun 2041 | 25 | 647 | 621 |
|  | UW 145-Water Mains and Pipe | Jun 1992 | 4,689 |  | 4,689 | 50 | 94 | May 2042 | 94 | 2,305 | 2,384 |
|  | UW 145--Water Mains and Pipe | Jun 1993 | 1,124 |  | 1,124 | 50 | 22 | May 2043 | 22 | 530 | 594 |
|  | UW 145-Water Mains and Pipe | Jun 1993 | 1,471 |  | 1,471 | 50 | 29 | May 2043 | 29 | 694 | 777 |
|  | UW 145-Water Mains and Pipe | Jun 1994 | 2,586 |  | 2,586 | 50 | 52 | May 2044 | 52 | 1,168 | 1,418 |
|  | UW 145-Water Mains and Pipe | Jun 1994 | 1,737 |  | 1,737 | 50 | 35 | May 2044 | 35 | 785 | 952 |
|  | UW 145--Water Mains and Pipe | Jun 1995 | 1,951 |  | 1,951 | 50 | 39 | May 2045 | 39 | 842 | 1,109 |
|  | UW 145--Water Mains and Pipe | Jun 1996 | 4,393 |  | 4,393 | 50 | 88 | May 2046 | 88 | 1,808 | 2,585 |
|  | UW 145--Grand Lodge (Ferguson Supply) | Aug 2016 | 1,519 |  | 1,519 | 50 | 30 | Jul 2066 | 13 | 13 | 1,506 |
|  | Power Generation Equipment | Various | - |  | - | 30 | - | Various | - |  | . |
| 311 | Pumping Equipment | Various |  |  |  | 20 | - | Various |  |  |  |
| 320 | Water Treatment Equipment | Various | 582 | - | 582 | 20 | 29 | Various | - | 582 |  |
|  | Purification System | Jan 1961 | 582 |  | 582 | 20 | 29 | Dec 1980 |  | 582 |  |
|  |  |  |  |  |  | 20 |  |  |  |  |  |
| 330 |  |  |  |  |  |  |  |  |  |  |  |
|  | Distribution Reservoir and Standpipes | Various | 367,164 | - | 367,164 | 50 | 7,343 | Various | 7,340 | 128,388 | 238,776 |
|  | Reservoir and Standpipes | Jan 1961 | 173 |  | 173 | 50 | 3 | Dec 2010 |  | 173 | - |
|  | Reservoir and Standpipes | Jan 1971 | 1,072 |  | 1,072 | 50 | 21 | Dec 2020 | 21 | 986 | 86 |
|  | Engineering Cost-Wood Tank-Pre SBA | Feb 1980 | 919 |  | 919 | 50 | 18 | Feb 2030 | 18 | 679 | 240 |
|  | Engineering Cost-Wood Tank-Pre SBA | Mar 1980 | 333 |  | 333 | 50 | 7 | Mar 2030 | 7 | 245 | 88 |
|  | Engineering Cost-Wood Tank-Pre SBA | May 1980 | 671 |  | 671 | 50 | 13 | May 2030 | 13 | 492 | 179 |
|  | UW 145-100,000 Gal Wood Tank(adjstd amt in UW 174 per DR 37) | Jun 1980 | 59,249 |  | 59,249 | 50 | 1,185 | May 2030 | 1,185 | 43,351 | 15,898 |
|  | Reservoir and Standpipes | Oct 1980 | 12,779 |  | 12,779 | 50 | 256 | Oct 2030 | 256 | 9,265 | 3,514 |
|  | Tank | Sep 1981 | 1,510 |  | 1,510 | 50 | 30 | Sep 2031 | 30 | 1,067 | 443 |
|  | 250,000 Gal Water Tank | Aug 2004 | 278,926 |  | 278,926 | 50 | 5,579 | Jul 2054 | 5,579 | 69,267 | 209,659 |
|  | True-Up of 250,000 Gal Water Tank | Aug 2004 | 11,532 |  | 11,532 | 50 | 231 | Aug 2054 | 231 | 2,864 | 8,668 |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 50 |  |  |  | - |  |
| 331 | Transmission and Distribution Mains | Various | 116,230 | - | 116,230 | 50 | 2,325 | Various | 2,311 | 44,814 | 71,416 |
|  | Lines | Jan 1981 | 4,027 |  | 4,027 | 50 | 81 | Jan 2031 | 81 | 2,899 | 1,128 |
|  | Lines | Jul 1981 | 4,208 |  | 4,208 | 50 | 84 | Jul 2031 | 84 | 2,988 | 1,220 |
|  | Lines | Aug 1981 | 6,560 |  | 6,560 | 50 | 131 | Aug 2031 | 131 | 4,647 | 1,913 |
|  | Lines | Jan 1982 | 4,931 |  | 4,931 | 50 | 99 | Jan 2032 | 99 | 3,452 | 1,479 |
|  | UW 145-Water Mains | Jun 1995 | 25,211 |  | 25,211 | 50 | 504 | May 2045 | 504 | 10,883 | 14,328 |
|  | UW 145-Water Mains | Jun 1996 | 21,149 |  | 21,149 | 50 | 423 | May 2046 | 423 | 8,706 | 12,443 |
|  | UW 145-Water Mains | Jun 1998 | 573 |  | 573 | 50 | 11 | May 2048 | 11 | 213 | 360 |
|  | UW 145-Water Mains | Jun 1999 | 21,163 |  | 21,163 | 50 | 423 | May 2049 | 423 | 7,442 | 13,721 |
|  | UW 145-Water Mains | Jun 2002 | 1,935 |  | 1,935 | 50 | 39 | May 2052 | 39 | 564 | 1,371 |
|  | UW 145-ADD: Tyrolean Mdws Paid by Co for Developer | Sep 2007 | 14,419 |  | 14,419 | 50 | 288 | Aug 2057 | 288 | 2,692 | 11,727 |
|  | Wyeast 2015 taps | Jul 2015 | 10,042 |  | 10,042 | 50 | 201 | Jun 2065 | 201 | 301 | 9,741 |
|  | Wyeast 2016 | May 2016 | 1,107 |  | 1,107 | 50 | 22 | May 2066 | 15 | 15 | 1,092 |
|  | Wyeast 2016 | May 2016 | 905 |  | 905 | 50 | 18 | May 2066 | 12 | 12 | 893 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 333 | Services | Various | 61,105 | - | 61,105 | 30 | 2,037 | Various | 1,763 | 29,465 | 31,640 |
|  | Services | Jan 1961 | 809 |  | 809 | 30 | 27 | Dec 1990 |  | 809 | - |
|  | Services | Jan 1962 | 265 |  | 265 | 30 | 9 | Dec 1991 |  | 265 | - |
|  | Services | Jan 1963 | 105 |  | 105 | 30 | 4 | Dec 1992 |  | 105 | - |
|  | Services | Jan 1965 | 200 |  | 200 | 30 | 7 | Dec 1994 |  | 200 | - |
|  | Services | Jan 1966 | 118 |  | 118 | 30 | 4 | Dec 1995 | - | 118 | - |



| 348 | Miscellaneous Equipment | Various | 25,517 | - | 25,517 | 10 | 2,552 | Various | 591 | 23,792 | 1,725 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Equipment | Jan 1961 | 207 |  | 207 | 10 | 21 | Dec 1970 | - | 207 | - |
|  | General Equipment | Jan 1962 | 9,588 |  | 9,588 | 10 | 959 | Dec 1971 | - | 9,588 | - |
|  | General Equipment | Jan 1963 | 282 |  | 282 | 10 | 28 | Dec 1972 | - | 282 | - |
|  | General Equipment | Jan 1971 | 522 |  | 522 | 10 | 52 | Dec 1980 | - | 522 | - |
|  | Miscellaneous | Jan 1977 | 930 |  | 930 | 10 | 93 | Dec 1986 | - | 930 | - |
|  | General Equipment | Jan 1978 | 804 |  | 804 | 10 | 80 | Dec 1987 | - | 804 | - |
|  | Miscellaneous Equipment | Jun 2000 | 7,271 |  | 7,271 | 10 | 727 | May 2010 | - | 7,271 | - |
|  | Mapping Project | Dec 2009 | 5,913 |  | 5,913 | 10 | 591 | Dec 2019 | 591 | 4,188 | 1,725 |
|  |  |  |  |  | - | 10 | - |  | - | - | - |


| Original Plant In Service Cost | 993,416 |  |
| :--- | ---: | :---: |
| Less: Excess Capacity | - |  |
| "Used \& Useful" Plant | 993,416 |  |
| Less Accum Depreciation | 518,694 |  |
| NET PLANT | $\mathbf{4 7 4 , 7 2 2}$ |  |
|  |  |  |
| Depreciation Expense |  |  |

## CIAC Plant

| Account Description | Date Acquired | Utility Plant Orig Cost | Less Excess Capacity Adj to Plant | Total Adj Plant | NARUC <br> Asset Life | Annual Deprec |  | $\begin{array}{\|c} \text { Before } \\ 1985 \end{array}$ | 2016 | Accum. Deprec. Ending 2016 | Remaining Plant |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Organization | Various | - | - | - | - | - | Various | - | - | - | - |
| Franchises | Various | - | - | - | - | - | Various | - | - | - | - |
| Land and Land Rights | Various | - | - | - | - | - | Various | - | - | - | - |
| Structures and Improvements | Various | - | - | - | 35 | - | Various | - | - | - | - |
| Collecting and Impounding Reservoirs | Various | - | - | - | 50 | - | Various | - | - | - | - |
| Lake, River and Other Intakes | Various | - | - | - | 35 | - | Various | - | - | - | - |
| Wells and Springs | Various | - | - | - | 25 | - | Various | - | - | - | - |
| Infiltration Galleries and Tunnels | Various | - | - | - | 25 | - | Various | - | - | - | - |
| Supply Main | Various | - | - | - | 50 | - | Various | - | - | - | - |
| Power Generation Equipment | Various | - | - | - | 30 | - | Various | - | - | - | - |
| Pumping Equipment | Various | - | - | - | 20 | - | Various | - | - | - | - |
| Water Treatment Equipment | Various | - | - | - | 20 | - | Various | - | - | - | - |
| Distribution Reservoir and Standpipes | Various | - | - | - | 50 | - | Various | - | - | - | - |
| Transmission and Distribution Mains | Various | 1,077,641 | - | 1,077,641 | 50 | 21,553 | Various | - | 21,553 | 195,867 | 881,774 |
| 12" line Lige to Gov Camp Loop | Nov 2002 | 335,071 |  | 335,071 | 50 | 6,701 | Oct 2052 | - | 6,701 | 94,937 | 240,134 |
| 12" line Multorpor to Skibowl | Oct 2006 | 198,285 |  | 198,285 | 50 | 3,966 | Sep 2056 | - | 3,966 | 40,648 | 157,637 |
| 8" line WyEast to Blossom | Oct 2006 | 150,719 |  | 150,719 | 50 | 3,014 | Sep 2056 | - | 3,014 | 30,897 | 119,822 |
| 12" Bore Line under Hwy 26 to Tyrolean | Sep 2007 | 85,000 |  | 85,000 | 50 | 1,700 | Aug 2057 | - | 1,700 | 15,867 | 69,133 |
| Tyrolean Overruns - TIF Portion | Jan 2008 | 14,419 |  | 14,419 | 50 | 288 | Dec 2057 | - | 288 | 2,595 | 11,824 |
| ODOT Project 4" line replacement | Jul 2013 | 50,000 |  | 50,000 | 50 | 1,000 | Jun 2063 | - | 1,000 | 3,500 | 46,500 |
| Tyrolean Overruns - Berman Portion | Nov 2013 | 14,419 |  | 14,419 | 50 | 288 | Nov 2063 | - | 288 | 913 | 13,506 |
| 12" line from Tyrolean to SkiBowl West | Aug 2015 | 229,728 |  | 229,728 | 50 | 4,595 | Jul 2065 | - | 4,595 | 6,509 | 223,219 |
|  |  |  |  | - | 58 | - |  | - | - | - | - |
|  |  |  |  | - | 50 | - |  | - | - | - | - |
|  |  |  |  | - | 50 | - |  | - | - | - | - |
|  |  |  |  | - | 50 | - |  | - | - | - | - |


| Services | Various | - | - | - | 30 | - | Various | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Meters and Meter Installations | Various | - | - | - | 20 | - | Various | - | - | - | - |
| Hydrants | Various | - | - | - | 40 | - | Various | - | - | - | - |
| Cross Connection Control | Various | - | - | - | 15 | - | Various | - | - | - | - |
| Other Plant | Various | - | - | - | 30 | - | Various | - | - | - | - |
| Office Furniture and Equipment | Various | - | - | - | 20 | - | Various | - | - | - | - |
| Transportation Equipment | Various | - | - | - | 7 | - | Various | - | - | - | - |
| Tools, Shop, and Garage Equipment | Various | - | - | - | 15 | - | Various | - | - | - | - |
| Laboratory Equipment | Various | - | - | - | 15 | - | Various | - | - | - | - |
| Power Operated Equipment | Various | - | - | - | 10 | - | Various | - | - | - | - |
| Communication Equipment | Various | - | - | - | 10 | - | Various | - | - | - | - |
| Electronic/Computer Equipment | Various | - | - | - | 5 | - | Various | - | - | - | - |
| Miscellaneous Equipment | Various | - | - | - | 10 | - | Various | - | - | - | - |
| TOTALS | Various | 1,077,641 | - | 1,077,641 | Various | 21,553 | Various | - | 21,553 | 195,867 | 881,774 |


| Original Plant In Service Cost | $1,077,641$ |
| :--- | ---: |
| Less: Excess Capacity | - |
| "Used \& Useful" Plant | $1,077,641$ |
| Less Accum Amort of CIAC | 195,867 |
| NET PLANT | $\mathbf{8 8 1 , 7 7 4}$ |


| Depreciation Expense | 21,553 |
| :--- | ---: |


| Date | Supplier | Test | Description | Total |  |
| :--- | :--- | ---: | :--- | ---: | ---: |
| $1 / 13 / 2016$ | Citi Cards | 115.16 | Maintenance | $\$ 115.16$ |  |
| $1 / 25 / 2016$ | US Bank | 33.45 | Fuel | $\$ 33.45$ |  |
| $2 / 19 / 2016$ | DMV | 86.00 | Registration | $\$ 86.00$ | Ck \#2C |
| $3 / 11 / 2016$ | AAA | 51.00 | Semi Annual | $\$ 51.00$ |  |
| $3 / 22 / 2016$ | US Bank | 43.17 | Fuel | $\$ 43.17$ |  |
| $4 / 11 / 2016$ | Cunningham Consulting, | 231.12 | Mileage | $\$ 231.12$ |  |
| $5 / 2 / 2016$ | Weston Dealership | 79.59 | Buick | $\$ 79.59$ | crec |
| $5 / 10 / 2016$ | US Bank | 31.73 | Fuel | $\$ 31.73$ |  |
| $5 / 23 / 2016$ | US Bank | 22.05 | Fuel | $\$ 22.05$ |  |
| $5 / 24 / 2016$ | WHO, Ltd | 66.13 | Mileage | $\$ 0.00$ |  |
| $6 / 29 / 2016$ | Weston Dealership | 944.55 | Buick Repair | $\$ 944.55$ | crec |
| $7 / 5 / 2016$ | Cunningham Consulting, | 170.32 | Mileage | $\$ 170.32$ |  |
| $7 / 18 / 2016$ | WHO, Ltd | 132.83 | Mileage | $\$ 132.83$ |  |
| $8 / 1 / 2016$ | US Bank | 22.13 | Maintenance | $\$ 22.13$ |  |
| $8 / 14 / 2016$ | WHO Ltd | 89.00 | minus over | $\$ 65.59$ |  |
| $8 / 18 / 2016$ | WHO, Ltd | 64.98 | Mileage | $\$ 64.98$ |  |
| $8 / 22 / 2016$ | US Bank | 80.61 | Fuel \& | $\$ 80.61$ |  |
| $9 / 19 / 2016$ | WHO, Ltd | 64.98 | Mileage | $\$ 64.98$ |  |
| $9 / 23 / 2016$ | Cunningham Consulting, | 96.12 | Mileage | $\$ 96.12$ |  |
| $10 / 18 / 2016$ | Citi Cards | 30.70 | Maintenance | $\$ 30.70$ |  |
| $10 / 23 / 2016$ | WHO, Ltd | 129.50 | Mileage | $\$ 129.50$ |  |
| $10 / 25 / 2016$ | Nordstrom Visa | 24.87 | Maintenance | $\$ 24.87$ |  |
| $11 / 21 / 2016$ | WHO, Ltd | 64.98 | Mileage | $\$ 64.98$ |  |
| $12 / 30 / 2016$ | Weston Dealership | 67.15 | Buick Repair | $\$ 67.15$ |  |
|  |  |  |  | $\$ 0.00$ |  |
|  |  | $\$ 2,742.12$ |  | $\$ 0.00$ |  |
| TOTAL |  |  | $\$ 2,652.58$ |  |  |


| Check \# |
| :---: |
| 1038 |
| B3 Charlomont Hill Acct-written off this |
| 1078 |
| 1082 |
| 1092 |
| it cd approval cd 07699P - Ck \# 1065 |
| 1055 |
| 1062 |
| $1064-$ Moved to Capital Plant |
| dit cd approval cd 950020 - Ck \# 1108 |
| 1104 |
| 1110 Moved from Repairs |
| 1116 |
| nvoice \#106 - net mileage expense |
| $1119-$ Moved from Repairs |
| 1124 |
| 1130 |
| 1134 |
| 1141 |
| 1143 Moved from Repairs |
| 1145 |
| credit cd approval cd 63576Z |

## Use of Buick Based on Mileage

### 33.45 US Bank

43.17 US Bank
31.73 US Bank
22.05 US Bank
80.61 US Bank
211.01 Total Gas Receipts
\$ 84.40 gallons used @ 2.50 per gallon
1,350 Mileage based on 16 mpg
\$ 736.00 Government Mileage Reimbursement

### 231.12 Cunningham Consulting

170.32 Cunningham Consulting
132.83 WHO Ltd
22.13 WHO Ltd
65.59 WHO Ltd
64.98 WHO Ltd
64.98 WHO Ltd
96.12 Cunningham Consulting
129.5 WHO Ltd
64.98 WHO Ltd
1042.55 All contractor mileage

## 736 mileage <br> 1043 contractor 1779 total

| Company | 2652 |
| :--- | ---: |
| Staff | 1779 |
| Difference | 873 |


| Type | Date | Num | Nam | Item | Item Description | Account | Split | aty | Debit | Credit | Staff check Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Invoicetc901:100: | 10/01/2016 | 12-7182 | Fritsch, Oliver 022 | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141. Accounts Receivable | 1.00 |  | 47.58 on | only one bill, no consumption |
| Invoice | 01/01/2016 | 12-6224 | ODOT Compound ${ }^{249}$ | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141. Accounts Receivable | 10.00 |  | 475.80 no | no consumption |
| Invoice | 04/01/2016 | 12-6593 | ODOT Compound 249 | RM $3 / 44^{\prime \prime}$ | Quarterly base rate | 461.1. Residential Metered | 141 - Accounts Receivable | 10.00 |  |  | no consumption |
| Invoice | 07/01/2016 | 12-6960 | ODOT Compound 249 | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141. Accounts Receivable | 10.00 |  | 475.80 no | no consumption |
| Invoice | 10/01/2016 | 12-7333 | ODOT Compound ${ }^{249}$ | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141 Accounts Receivable | 10.00 |  | 475.80 no | no consumption |
| Invoice | 10/01/2016 | 12-7375 | Sandler, Scott \& Janet 323 | R. Cf's used | Water consumption for the quarter ( $51.12 / 1000 \mathrm{f}$ ) | 461.1. Residential Metered | 141. Accounts Receivable | , 354.50 |  | 15.17 on | only one month of consumption |
| Invoice | 01/01/2016 | 12-6265 | Sandle, Scott \& Janet 323 | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141. Accounts Receivable | 1.00 |  | 47.58 on | only one month of consumption |
| Invoice | 04/01/2016 | 12.6634 | Sandle, Scott \& Janet 323 | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141 Accounts Receivable | 1.00 |  |  | only one month of consumption |
| Invoice | 07/01/2016 | 12-7001 | Sandle, Scott \& Janet 323 | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141 - Accounts Receivable | 1.00 |  | 47.58 on | only one month of consumption |
| Invoice | 10/01/2016 | 12.7375 | Sandle, Scott \& Janet 323 | RM 3/4" | Quarterly base rate | 461.1. Residential Metered | 141. Accounts Receivable | 1.00 |  | 47.58 on | only one month of consumption |
| Invoice | 10/01/2016 | 12-7122 | Best Western Mt Hood Inn 006 | C. Cf's used | Water consumption for the quarter ( $\$ 1.12 / 1100 \mathrm{cf}$ ) | 461.2. Commercial Metered | 141 - Accounts Receivable | 219.25 |  |  | Best Western billed on one quarter, usage does not appear correct |
| Invoice | 10/01/2016 | 12-7251 | Johnson, Peter 046 | C. cf's used | Water consumption for the quarter ( $(\$ 1.12 / 1000 \mathrm{f})$ | 461.2.2. Commercial Metered | 141 Accounts Receivable | 590.25 |  | $6.61{ }^{\text {on }}$ | only this consumption witn 2 base rates |
| Invoice | 07/01/2016 | 12.6878 | Johnson, Peter 046 | CM 3/4" | Quarterly base rate | 461.2. Commercial Metered | 141-Accounts Receivable | 2.00 |  | 95.16 on | only this consumption witn 2 base rates |
| Invoice | 10/01/2016 | 12-7251 | Johnson, Peter 046 | CM 3/4" | Quarterly base rate | 461.2. Commercial Metered | 141. Accounts Receivable | 2.00 |  |  | only this consumption witn 2 base rates |
| Invoice | 10/01/2016 | 12-7318 | Mt Hood Ski Patrol 057 | C. cf's used | Water consumption for the quarter ( $\$ 1.12 / 1000 \mathrm{f}$ ) | 461.2. Commercial Metered | 141- Accounts Receivable | 47.50 |  | 104.69 on | only one base rate and consumption, no other meters read when new on 1011 , plase expla |
| Invoice | 10/01/2016 | 12-7318 | Mt Hood ski Patrol 057 | CM 1" | Quarterly base rate | 461.2.2. Commercial Metered | 141. Accounts Receivable | 1.00 |  | 59.46 on | only one base rate and consumption, no other meters read when new on 1011, plase explain |
| Invoice | 01/01/2016 | 12-6233 | Parmelee, Brandon \& Melissa 171 | CM 3/4" | Quarterly base rate | 461.2. Commercial Metered | 141. Accounts Receivable | 1.00 |  |  | no consumption |
| Invoice | 04/01/2016 | 12-6601 | Parmelee, Brandon \& Melissa 171 | CM $3 / 4{ }^{\text {" }}$ | Quarterly base rate | 461.2. Commercial Metered | 141. Accounts Receivable | 1.00 |  | 47.58 no | no consumption |
| Invoice | 07/01/2016 | 12-6988 | Parmelee, Brandon \& Melissa 171 | CM 3/4" | Quarterly base rate | 461.2.2. Commercial Metered | 141. Accounts Receivable | 1.00 |  | 47.58 no | no consumption |
| Invoice | 10/01/2016 | 12-7341 | Parmelee, Brandon \& Melissa 171 | CM 3/4" | Quarterly base rate | 461.2. Commercial Metered | 141. Accounts Receivable | 1.00 |  |  | no cosumption |
| Invoice | 03/12/2016 | 12-6361 | Skibowl 361 | c. cf's used | Water consumption for the quarter ( $51.12 / 1000$ f) | 461.2.2. Commercial Metered | 141 Accounts Receivable | 126,985.00 |  | $1,422.23$ bill | billed for 4 trrs of base rate, only 2 consumption rates |
| Invoice | 03/12/2016 | ${ }^{12-6361}$ | Skibowl 361 |  | Water consumption for the quarter (\$1.12/100cf) | 461.2. Commercial Metered | 141. Accounts Receivable | 126,985.00 |  | ${ }_{\text {1,422.23 }}^{1,2046}$ bild | billed for 4 gtrs of base rate, only c consumption rates |
| Invoice | 01/01/2016 | 12-6279 | Skkiowl 361 | MH4" | Quarterly base rate | 461.2. Commercial Metered | 141- Accounts Receivable | 1.00 1.00 |  |  | billed for 4 atrs of base rate, only consumption rates billed for 4 trs of base rate, only 2 consumption rates |
| Invoice | 07/01/2016 | 12-7016 | Skibowl 361 | MH4" | Quarterly base rate | 461.2. Commercial Metered | 141. Accounts Receivable | 1.00 |  | 104.64 bill | billed for 4 qtrs of base rate, only 2 consumption rates |
| Invoice | 10/01/2016 | 12-7390 | skibowl E 361 | MH4" | Quarterly base rate | 461.2. Commercial Metered | 141- Accounts Receivable | 1.00 |  | 104.64 bill | billed for 4 qutrs of base rate, only 2 consumption rates |
| Credit Memo | 12/31/2016 | 12-8224 | skibow West 364 | cm $2^{\prime \prime}$ | Quarterly base rate | 461.2.2. Commercial Metered | 141 Accounts Receivable | 1.00 | 29.8 |  |  |
| Invoice | 01/01/2016 | 12-6306 | Summit Ski Area 367.1 | M $\mathrm{Z}^{\prime \prime}$ | Quarterly base rate | 461.2. Commercial Metered | 141 Accounts Receivable | 1.00 |  | 89.43 no | no consumption |
| Invoice | 04/01/2016 | 12-6676 | Summit Ski A Aea 367.1 | MH $2^{\prime \prime}$ | Quarterly base rate | 461.2. Commercial Metered | 141. Accounts Receivale | 1.00 |  | 89.43 no | no consumption |
| Invoice | 07/01/2016 | 12-7044 | Summit Ski Area 367.1 Summit Ski irea 367.1 | $\frac{\mathrm{MH} 2^{\prime \prime}}{\mathrm{MH} 2^{\prime \prime}}$ | Quarterly base rate | 461.2. Commercial Metered | $\frac{141 \cdot \text { Accounts Receivable }}{141 \text { Accounts Receivale }}$ |  |  |  | no consumption |



| Type | Date | Num | Name | Item |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | 01/01/2016 | 12-5997 | Ackerson / Paraskeva 331 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6365 | Ackerson / Paraskeva 331 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6732 | Ackerson / Paraskeva 331 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7102 | Ackerson / Paraskeva 331 | C. Cf's use |
| Invoice | 01/01/2016 | 12-6003 | Arp, Tom 004 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6371 | Arp, Tom 004 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6738 | Arp, Tom 004 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7108 | Arp, Tom 004 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6007 | Barlow Pass West 005 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6375 | Barlow Pass West 005 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6742 | Barlow Pass West 005 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7112 | Barlow Pass West 005 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6008 | Barton, John \& Julie 177 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6376 | Barton, John \& Julie 177 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6743 | Barton, John \& Julie 177 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7113 | Barton, John \& Julie 177 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6018 | Big Blue Capital, LLC 313 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6386 | Big Blue Capital, LLC 313 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6753 | Big Blue Capital, LLC 313 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7124 | Big Blue Capital, LLC 313 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6024 | Branson, Margaret 032 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6392 | Branson, Margaret 032 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6759 | Branson, Margaret 032 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7130 | Branson, Margaret 032 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6036 | Campbell, Jim \& Laura 160 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6405 | Campbell, Jim \& Laura 160 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6772 | Campbell, Jim \& Laura 160 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7143 | Campbell, Jim \& Laura 160 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6040 | Carrier/OR Exprnce LLC 100 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6409 | Carrier/OR Exprnce LLC 100 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6776 | Carrier/OR Exprnce LLC 100 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7147 | Carrier/OR Exprnce LLC 100 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6053 | Collins Lake Chalet 311 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6422 | Collins Lake Chalet 311 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6789 | Collins Lake Chalet 311 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7160 | Collins Lake Chalet 311 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6055 | Cordan, Robyn N. \& Michael, Jeffrey 01 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6424 | Cordan, Robyn N. \& Michael, Jeffrey 01 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6791 | Cordan, Robyn N. \& Michael, Jeffrey 019 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7162 | Cordan, Robyn N. \& Michael, Jeffrey 01 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6068 | Edelweiss HOA 258 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6436 | Edelweiss HOA 258 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6803 | Edelweiss HOA 258 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7174 | Edelweiss HOA 258 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6098 | Guettler/Zuber 097 | C. Cf's used |


| Invoice | 04/01/2016 | 12-6467 | Guettler/Zuber 097 | C. Cf's used |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | 07/01/2016 | 12-6834 | Guettler/Zuber 097 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7207 | Guettler/Zuber 097 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6113 | Harris, Rod \& Linda 317 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6481 | Harris, Rod \& Linda 317 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6848 | Harris, Rod \& Linda 317 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7221 | Harris, Rod \& Linda 317 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7251 | Johnson, Peter 046 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6145 | Kamikawa, James 319 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6514 | Kamikawa, James 319 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6881 | Kamikawa, James 319 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7254 | Kamikawa, James 319 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6160 | Landauer, Larry 242 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6529 | Landauer, Larry 242 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6896 | Landauer, Larry 242 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7269 | Landauer, Larry 242 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6165 | Leitgeb, Sherman\&Lark 332 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6534 | Leitgeb, Sherman\&Lark 332 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6901 | Leitgeb, Sherman\&Lark 332 | C. Cf's use |
| Invoice | 10/01/2016 | 12-7274 | Leitgeb, Sherman\&Lark 332 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6167 | Lettunich, Michael /24-7 280 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6536 | Lettunich, Michael /24-7 280 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6903 | Lettunich, Michael /24-7 280 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7276 | Lettunich, Michael /24-7 280 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6169 | Little Trail Lodge 024 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6538 | Little Trail Lodge 024 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6905 | Little Trail Lodge 024 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7278 | Little Trail Lodge 024 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6171 | Lloyd Scroggins Construction 156 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6540 | Lloyd Scroggins Construction 156 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6907 | Lloyd Scroggins Construction 156 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7280 | Lloyd Scroggins Construction 156 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6176 | Lynott/Parson 307 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6545 | Lynott/Parson 307 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6912 | Lynott/Parson 307 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7285 | Lynott/Parson 307 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6185 | McLean, Terry\&Elizabeth 007 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6554 | McLean, Terry\&Elizabeth 007 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6921 | McLean, Terry\&Elizabeth 007 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7294 | McLean, Terry\&Elizabeth 007 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6199 | Morse, Dorte\&Greg 114 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6568 | Morse, Dorte\&Greg 114 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6935 | Morse, Dorte\&Greg 114 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7308 | Morse, Dorte\&Greg 114 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6201 | Mt Hd LLC II/North Lodge 347.2 | C. Cf's use |
| Invoice | 04/01/2016 | 12-6570 | Mt Hd LLC II/North Lodge 347.2 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6937 | Mt Hd LLC II/North Lodge 347.2 | C. Cf's used |


| Invoice | 10/01/2016 | 12-7310 | Mt Hd LLC II/North Lodge 347.2 | C. Cf's uses |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | 01/01/2016 | 12-6202 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's use |
| Invoice | 04/01/2016 | 12-6571 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6938 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's use |
| Invoice | 10/01/2016 | 12-7311 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's uses |
| Invoice | 01/01/2016 | 12-6203 | Mt Hd LLC II/South Lodge 347.3 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6572 | Mt Hd LLC II/South Lodge 347.3 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6939 | Mt Hd LLC II/South Lodge 347.3 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7312 | Mt Hd LLC II/South Lodge 347.3 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6208 | Mt Hood Resort Lodging 250.1 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6577 | Mt Hood Resort Lodging 250.1 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6944 | Mt Hood Resort Lodging 250.1 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7317 | Mt Hood Resort Lodging 250.1 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6586 | Neth, Warren 034 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6953 | Neth, Warren 034 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7326 | Neth, Warren 034 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6223 | Nogeire, Mary F 071 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6592 | Nogeire, Mary F 071 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6959 | Nogeire, Mary F 071 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7332 | Nogeire, Mary F 071 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6234 | Parmelee, Mark 214 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6602 | Parmelee, Mark 214 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6969 | Parmelee, Mark 214 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7342 | Parmelee, Mark 214 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6238 | Payne, Brian 025 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6607 | Payne, Brian 025 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6974 | Payne, Brian 025 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7347 | Payne, Brian 025 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6240 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6609 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6976 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7349 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6249 | Ravi \& Putnam 060 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6618 | Ravi \& Putnam 060 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6985 | Ravi \& Putnam 060 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7358 | Ravi \& Putnam 060 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6238 | Payne, Brian 025 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6607 | Payne, Brian 025 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6974 | Payne, Brian 025 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7347 | Payne, Brian 025 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6240 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6609 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6976 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7349 | Perrodin, Gloria \& J A 126 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6281 | Skowhede / Trails Out 157 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6651 | Skowhede / Trails Out 157 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7018 | Skowhede / Trails Out 157 | C. Cf's used |


| Invoice | 10/01/2016 | 12-7392 | Skowhede / Trails Out 157 | C. Cf's use |
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| Invoice | 01/01/2016 | 12-6302 | Summit Apartments 129 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6672 | Summit Apartments 129 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7040 | Summit Apartments 129 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7414 | Summit Apartments 129 | C. Cf's use |
| Invoice | 01/01/2016 | 12-6051 | Summit Chevron 245 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6420 | Summit Chevron 245 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6787 | Summit Chevron 245 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7158 | Summit Chevron 245 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6303 | Summit LLC, House Inn 055 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6673 | Summit LLC, House Inn 055 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7041 | Summit LLC, House Inn 055 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7415 | Summit LLC, House Inn 055 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6310 | The Lodge at G.C. 338 | C. Cf's use |
| Invoice | 04/01/2016 | 12-6679 | The Lodge at G.C. 338 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7047 | The Lodge at G.C. 338 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7421 | The Lodge at G.C. 338 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6311 | The Lodge at G.C. Office 338.1 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6680 | The Lodge at G.C. Office 338.1 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7048 | The Lodge at G.C. Office 338.1 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7422 | The Lodge at G.C. Office 338.1 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6312 | The Lodge at G.C. Store 338.2 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6681 | The Lodge at G.C. Store 338.2 | C. Cf's use |
| Invoice | 07/01/2016 | 12-7049 | The Lodge at G.C. Store 338.2 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7423 | The Lodge at G.C. Store 338.2 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6316 | Thompson, Terry\&Wendi 340 | C. Cf's use |
| Invoice | 04/01/2016 | 12-6685 | Thompson, Terry\&Wendi 340 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7053 | Thompson, Terry\&Wendi 340 | C. Cf's use |
| Invoice | 10/01/2016 | 12-7427 | Thompson, Terry\&Wendi 340 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6317 | Tichy, Martin 011 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6686 | Tichy, Martin 011 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7054 | Tichy, Martin 011 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7428 | Tichy, Martin 011 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6320 | Tipi Mato LLC 326 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6689 | Tipi Mato LLC 326 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7057 | Tipi Mato LLC 326 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7431 | Tipi Mato LLC 326 | C. Cf's use |
| Invoice | 01/01/2016 | 12-6325 | True, Sidney 003 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6694 | True, Sidney 003 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7062 | True, Sidney 003 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7436 | True, Sidney 003 | C. Cf's use |
| Invoice | 01/01/2016 | 12-6327 | Turpack, Lynn 125 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6696 | Turpack, Lynn 125 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7064 | Turpack, Lynn 125 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7438 | Turpack, Lynn 125 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6348 | Wilcox, Calumet Rentals LLC 237 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6717 | Wilcox, Calumet Rentals LLC 237 | C. Cf's used |


| Invoice | $07 / 01 / 2016$ | $12-7085$ | Wilcox, Calumet Rentals LLC 237 | C. Cf's used |
| :--- | :---: | :---: | :--- | :--- |
| Invoice | $10 / 01 / 2016$ | $12-7459$ | Wilcox, Calumet Rentals LLC 237 | C. Cf's used |
| Invoice | $01 / 01 / 2016$ | $12-6349$ | WilliamLloyd Developments, Inc. 356 | C. Cf's used |
| Invoice | $04 / 01 / 2016$ | $12-6718$ | WilliamLloyd Developments, Inc. 356 | C. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-7086$ | WilliamLloyd Developments, Inc. 356 | C. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7460$ | WilliamLloyd Developments, Inc. 356 | C. Cf's used |
| Invoice | $01 / 01 / 2016$ | $12-6353$ | Wong, Nadine \& Scott 324 | C. Cf's used |
| Invoice | $04 / 01 / 2016$ | $12-6722$ | Wong, Nadine \& Scott 324 | C. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-7090$ | Wong, Nadine \& Scott 324 | C. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7464$ | Wong, Nadine \& Scott 324 | C. Cf's used |


| Invoice | $10 / 01 / 2016$ | $12-7251$ | Johnson, Peter 046 | C. Cf's used |
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| Invoice | $07 / 01 / 2016$ | $12-6878$ | Johnson, Peter 046 | CM 3/4" |
| Invoice | $10 / 01 / 2016$ | $12-7251$ | Johnson, Peter 046 | CM 3/4" |


| Item Description | Account |
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| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
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| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |


| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| :---: | :---: |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |


| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| :---: | :---: |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
|  |  |
|  | Summarized CF usage |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |


| Water consumption for the quarter (\$1.12/100Cf) | $461.2 \cdot$ Commercial Metered |
| :--- | :--- |
| Quarterly base rate | $461.2 \cdot$ Commercial Metered |
| Quarterly base rate | $461.2 \cdot$ Commercial Metered |


| Split | Qty -CF | Debit | Credit |
| :---: | :---: | :---: | :---: |
| 141. Accounts Receivable | 10,802.50 |  | 120.99 |
| $141 \cdot$ Accounts Receivable | 10,802.50 |  | 120.99 |
| $141 \cdot$ Accounts Receivable | 10,802.50 |  | 120.99 |
| 141 - Accounts Receivable | 7,673.50 |  | 85.94 |
| $141 \cdot$ Accounts Receivable | 62.00 |  | 0.69 |
| $141 \cdot$ Accounts Receivable | 62.00 |  | 0.69 |
| $141 \cdot$ Accounts Receivable | 62.00 |  | 0.69 |
| $141 \cdot$ Accounts Receivable | 661.50 |  | 7.41 |
| $141 \cdot$ Accounts Receivable | 1,090.00 |  | 12.21 |
| $141 \cdot$ Accounts Receivable | 1,090.00 |  | 12.21 |
| $141 \cdot$ Accounts Receivable | 1,090.00 |  | 12.21 |
| 141 - Accounts Receivable | 2,932.50 |  | 32.84 |
| 141 - Accounts Receivable | 340.00 |  | 3.81 |
| $141 \cdot$ Accounts Receivable | 340.00 |  | 3.81 |
| $141 \cdot$ Accounts Receivable | 340.00 |  | 3.81 |
| $141 \cdot$ Accounts Receivable | 203.00 |  | 2.27 |
| 141 - Accounts Receivable | 3,640.00 |  | 40.77 |
| $141 \cdot$ Accounts Receivable | 3,640.00 |  | 40.77 |
| $141 \cdot$ Accounts Receivable | 3,640.00 |  | 40.77 |
| $141 \cdot$ Accounts Receivable | 4,375.25 |  | 49.00 |
| 141 - Accounts Receivable | 1,749.75 |  | 19.60 |
| 141 - Accounts Receivable | 1,749.75 |  | 19.60 |
| $141 \cdot$ Accounts Receivable | 1,749.75 |  | 19.60 |
| $141 \cdot$ Accounts Receivable | 1,039.50 |  | 11.64 |
| $141 \cdot$ Accounts Receivable | 1,315.00 |  | 14.73 |
| 141 - Accounts Receivable | 1,315.00 |  | 14.73 |
| 141 - Accounts Receivable | 1,315.00 |  | 14.73 |
| $141 \cdot$ Accounts Receivable | 1,028.50 |  | 11.52 |
| $141 \cdot$ Accounts Receivable | 4,994.75 |  | 55.94 |
| 141 - Accounts Receivable | 4,994.75 |  | 55.94 |
| 141 - Accounts Receivable | 4,994.75 |  | 55.94 |
| $141 \cdot$ Accounts Receivable | 1,611.25 |  | 18.05 |
| 141 - Accounts Receivable | 96,339.00 |  | 1,079.00 |
| $141 \cdot$ Accounts Receivable | 96,339.00 |  | 1,079.00 |
| $141 \cdot$ Accounts Receivable | 96,339.00 |  | 1,079.00 |
| $141 \cdot$ Accounts Receivable | 101,789.75 |  | 1,140.05 |
| $141 \cdot$ Accounts Receivable | 230.75 |  | 2.58 |
| $141 \cdot$ Accounts Receivable | 230.75 |  | 2.58 |
| $141 \cdot$ Accounts Receivable | 230.75 |  | 2.58 |
| 141 - Accounts Receivable | 212.00 |  | 2.37 |
| $141 \cdot$ Accounts Receivable | 7,834.00 |  | 87.74 |
| $141 \cdot$ Accounts Receivable | 7,834.00 |  | 87.74 |
| $141 \cdot$ Accounts Receivable | 7,834.00 |  | 87.74 |
| 141 - Accounts Receivable | 8,790.11 |  | 98.45 |
| 141 - Accounts Receivable | 4,905.75 |  | 54.94 |


| $141 \cdot$ Accounts Receivable | 4,905.75 | 54.94 |
| :---: | :---: | :---: |
| $141 \cdot$ Accounts Receivable | 4,905.75 | 54.94 |
| $141 \cdot$ Accounts Receivable | 2,856.50 | 31.99 |
| 141 - Accounts Receivable | 1,485.25 | 35.47 |
| $141 \cdot$ Accounts Receivable | 1,485.25 | 35.47 |
| $141 \cdot$ Accounts Receivable | 1,485.25 | 35.47 |
| 141 - Accounts Receivable | 487.00 | 11.63 |
| 141 - Accounts Receivable | 590.25 | 6.61 |
| 141. Accounts Receivable | 1,224.75 | 14.83 |
| $141 \cdot$ Accounts Receivable | 1,224.75 | 14.83 |
| 141 - Accounts Receivable | 1,224.75 | 14.83 |
| 141. Accounts Receivable | 1,223.25 | 14.81 |
| 141 - Accounts Receivable | 1,379.50 | 15.45 |
| $141 \cdot$ Accounts Receivable | 1,379.50 | 15.45 |
| $141 \cdot$ Accounts Receivable | 1,379.50 | 15.45 |
| 141 - Accounts Receivable | 1,382.75 | 15.49 |
| 141 - Accounts Receivable | 856.75 | 15.98 |
| 141 - Accounts Receivable | 856.75 | 15.98 |
| 141 - Accounts Receivable | 856.75 | 15.98 |
| $141 \cdot$ Accounts Receivable | 769.00 | 14.34 |
| 141 - Accounts Receivable | 1,494.75 | 16.74 |
| 141 - Accounts Receivable | 1,494.75 | 16.74 |
| 141 - Accounts Receivable | 1,494.75 | 16.74 |
| 141 - Accounts Receivable | 1,807.75 | 20.25 |
| 141 - Accounts Receivable | 1,801.00 | 20.17 |
| 141 - Accounts Receivable | 1,801.00 | 20.17 |
| $141 \cdot$ Accounts Receivable | 1,801.00 | 20.17 |
| 141 - Accounts Receivable | 5,548.13 | 62.14 |
| $141 \cdot$ Accounts Receivable | 182.25 | 2.04 |
| 141 - Accounts Receivable | 182.25 | 2.04 |
| 141 - Accounts Receivable | 182.25 | 2.04 |
| $141 \cdot$ Accounts Receivable | 3.75 | 0.04 |
| 141 - Accounts Receivable | 2,819.25 | 31.58 |
| $141 \cdot$ Accounts Receivable | 2,819.25 | 31.58 |
| 141 - Accounts Receivable | 2,819.25 | 31.58 |
| 141 - Accounts Receivable | 4,331.00 | 48.51 |
| 141 - Accounts Receivable | 1,197.00 | 13.41 |
| $141 \cdot$ Accounts Receivable | 1,197.00 | 13.41 |
| 141 - Accounts Receivable | 1,197.00 | 13.41 |
| 141 - Accounts Receivable | 1,834.89 | 20.55 |
| 141 - Accounts Receivable | 480.50 | 5.38 |
| 141 - Accounts Receivable | 480.50 | 5.38 |
| 141 - Accounts Receivable | 480.50 | 5.38 |
| 141 - Accounts Receivable | 347.25 | 3.89 |
| 141 - Accounts Receivable | 21,075.75 | 236.05 |
| $141 \cdot$ Accounts Receivable | 21,075.75 | 236.05 |
| $141 \cdot$ Accounts Receivable | 21,075.75 | 236.05 |


| $141 \cdot$ Accounts Receivable | 21,725.25 | 243.32 |
| :---: | :---: | :---: |
| 141 - Accounts Receivable | 4,614.25 | 51.68 |
| $141 \cdot$ Accounts Receivable | 4,614.25 | 51.68 |
| 141 - Accounts Receivable | 4,614.25 | 51.68 |
| 141 - Accounts Receivable | 3,305.50 | 37.02 |
| $141 \cdot$ Accounts Receivable | 13,946.25 | 156.20 |
| 141 - Accounts Receivable | 13,946.25 | 156.20 |
| 141 - Accounts Receivable | 13,946.25 | 156.20 |
| 141 - Accounts Receivable | 18,122.25 | 202.97 |
| $141 \cdot$ Accounts Receivable | 8,753.00 | 98.03 |
| 141 - Accounts Receivable | 8,753.00 | 98.03 |
| 141 - Accounts Receivable | 8,753.00 | 98.03 |
| 141 - Accounts Receivable | 8,462.57 | 94.78 |
| 141 - Accounts Receivable | 2,917.50 | 32.68 |
| 141 - Accounts Receivable | 2,917.50 | 32.68 |
| 141 - Accounts Receivable | 2,555.00 | 28.62 |
| $141 \cdot$ Accounts Receivable | 862.75 | 9.66 |
| 141 - Accounts Receivable | 862.75 | 9.66 |
| $141 \cdot$ Accounts Receivable | 862.75 | 9.66 |
| 141 - Accounts Receivable | 1,217.50 | 13.64 |
| $141 \cdot$ Accounts Receivable | 2,378.50 | 26.64 |
| 141 - Accounts Receivable | 2,378.50 | 26.64 |
| 141 - Accounts Receivable | 2,378.50 | 26.64 |
| 141 - Accounts Receivable | 920.00 | 10.30 |
| 141 - Accounts Receivable | 1,135.70 | 12.72 |
| 141 - Accounts Receivable | 1,135.70 | 12.72 |
| 141 - Accounts Receivable | 1,135.70 | 12.72 |
| 141 - Accounts Receivable | 1,296.46 | 14.52 |
| $141 \cdot$ Accounts Receivable | 1,111.75 | 12.45 |
| 141 - Accounts Receivable | 1,111.75 | 12.45 |
| 141 - Accounts Receivable | 1,111.75 | 12.45 |
| 141 - Accounts Receivable | 1,387.75 | 15.54 |
| $141 \cdot$ Accounts Receivable | 1,632.00 | 18.28 |
| 141 - Accounts Receivable | 1,632.00 | 18.28 |
| 141 - Accounts Receivable | 1,632.00 | 18.28 |
| $141 \cdot$ Accounts Receivable | 1,868.75 | 20.93 |
| 141 - Accounts Receivable | 419.54317 | 83.23 |
| 141 - Accounts Receivable | 408.5183 | 84.77 |
| 141 - Accounts Receivable | 397.49342 | 86.31 |
| 141 - Accounts Receivable | 386.46854 | 87.85 |
| 141. Accounts Receivable | 331.34414 | 95.57 |
| 141 - Accounts Receivable | 320.31926 | 97.11 |
| 141. Accounts Receivable | 309.29438 | 98.65 |
| 141 - Accounts Receivable | 298.2695 | 100.20 |
| 141 - Accounts Receivable | 2,159.00 | 24.18 |
| $141 \cdot$ Accounts Receivable | 2,159.00 | 24.18 |
| 141 - Accounts Receivable | 2,159.00 | 24.18 |


| $141 \cdot$ Accounts Receivable | 2,284.75 | 25.59 |
| :---: | :---: | :---: |
| 141 - Accounts Receivable | 21,472.50 | 240.49 |
| $141 \cdot$ Accounts Receivable | 21,472.50 | 240.49 |
| 141 - Accounts Receivable | 21,472.50 | 240.49 |
| 141 - Accounts Receivable | 20,580.00 | 230.50 |
| $141 \cdot$ Accounts Receivable | 1,323.25 | 14.82 |
| $141 \cdot$ Accounts Receivable | 1,323.25 | 14.82 |
| 141 - Accounts Receivable | 1,323.25 | 14.82 |
| 141 - Accounts Receivable | 1,383.50 | 15.50 |
| $141 \cdot$ Accounts Receivable | 4,751.00 | 53.21 |
| $141 \cdot$ Accounts Receivable | 4,751.00 | 53.21 |
| 141 - Accounts Receivable | 4,751.00 | 53.21 |
| 141 - Accounts Receivable | 4,775.75 | 53.49 |
| 141 - Accounts Receivable | 10,537.50 | 118.02 |
| 141 - Accounts Receivable | 10,537.50 | 118.02 |
| 141 - Accounts Receivable | 10,537.50 | 118.02 |
| $141 \cdot$ Accounts Receivable | 11,422.50 | 127.93 |
| 141 - Accounts Receivable | 2,144.167 | 24.01 |
| $141 \cdot$ Accounts Receivable | 2,144.167 | 24.01 |
| 141 - Accounts Receivable | 2,144.167 | 24.01 |
| $141 \cdot$ Accounts Receivable | 2,144.167 | 24.01 |
| 141 - Accounts Receivable | 2,144.167 | 24.01 |
| 141 - Accounts Receivable | 2,144.167 | 24.01 |
| $141 \cdot$ Accounts Receivable | 2,144.167 | 24.01 |
| 141 - Accounts Receivable | 2,144.167 | 24.01 |
| 141 - Accounts Receivable | 1,507.75 | 16.89 |
| $141 \cdot$ Accounts Receivable | 1,507.75 | 16.89 |
| 141 - Accounts Receivable | 1,507.75 | 16.89 |
| $141 \cdot$ Accounts Receivable | 1,648.25 | 18.46 |
| 141 - Accounts Receivable | 1,856.50 | 20.79 |
| 141 - Accounts Receivable | 1,856.50 | 20.79 |
| 141 - Accounts Receivable | 1,856.50 | 20.79 |
| $141 \cdot$ Accounts Receivable | 3,549.50 | 39.75 |
| 141 - Accounts Receivable | 834.75 | 9.35 |
| 141 - Accounts Receivable | 834.75 | 9.35 |
| $141 \cdot$ Accounts Receivable | 834.75 | 9.35 |
| $141 \cdot$ Accounts Receivable | 802.75 | 8.99 |
| $141 \cdot$ Accounts Receivable | 1,630.75 | 18.26 |
| $141 \cdot$ Accounts Receivable | 1,630.75 | 18.26 |
| 141 - Accounts Receivable | 1,630.75 | 18.26 |
| 141 - Accounts Receivable | 1,318.75 | 14.77 |
| $141 \cdot$ Accounts Receivable | 531.08 | 5.95 |
| $141 \cdot$ Accounts Receivable | 531.08 | 5.95 |
| $141 \cdot$ Accounts Receivable | 531.08 | 5.95 |
| 141 - Accounts Receivable | 2,150.40 | 24.08 |
| $141 \cdot$ Accounts Receivable | 1,017.25 | 11.39 |
| 141 - Accounts Receivable | 1,017.25 | 11.39 |


| $141 \cdot$ Accounts Receivable | $1,017.25$ | 11.39 |  |
| :--- | ---: | ---: | ---: |
| $141 \cdot$ Accounts Receivable | 613.25 | 6.87 |  |
| $141 \cdot$ Accounts Receivable | 88.75 |  | 0.99 |
| $141 \cdot$ Accounts Receivable | 88.75 | 0.99 |  |
| $141 \cdot$ Accounts Receivable | 88.75 |  | 0.99 |
| $141 \cdot$ Accounts Receivable | 2.25 | 0.03 |  |
| $141 \cdot$ Accounts Receivable | 183.75 | 3.06 |  |
| $141 \cdot$ Accounts Receivable | 183.75 | 3.06 |  |
| $141 \cdot$ Accounts Receivable | 183.75 |  | 3.06 |
| $141 \cdot$ Accounts Receivable | 215.50 | 3.58 |  |
|  | cf per Co. |  | $\$ \$$ billed |
| 2 for CM 3/4 inch customers | $1,037,850.98670$ |  | $\$ 12,421.58$ |
|  |  |  |  |
| Per units (cf/100) | 10378.51 |  |  |
| Staff Checker units * \$1.12 | $\$ 11,623.93$ |  |  |
| Difference billed/staff checker | $\$ 797.65$ |  |  |
|  |  |  |  |


| $141 \cdot$ Accounts Receivable | 590.25 |  | 6.61 |
| :--- | ---: | ---: | ---: |
| $141 \cdot$ Accounts Receivable | 2.00 | 95.16 |  |
| $141 \cdot$ Accounts Receivable | 2.00 | 95.16 |  |


|  | Staff Check | Difference |
| :---: | :---: | :---: |
|  | \$120.99 | \$0.00 |
|  | \$120.99 | \$0.00 |
|  | \$120.99 | \$0.00 |
|  | \$85.94 | \$0.00 |
|  | \$0.69 | \$0.00 |
|  | \$0.69 | \$0.00 |
|  | \$0.69 | \$0.00 |
|  | \$7.41 | \$0.00 |
|  | \$12.21 | \$0.00 |
|  | \$12.21 | \$0.00 |
|  | \$12.21 | \$0.00 |
|  | \$32.84 | \$0.00 |
|  | \$3.81 | \$0.00 |
|  | \$3.81 | \$0.00 |
|  | \$3.81 | \$0.00 |
|  | \$2.27 | \$0.00 |
|  | \$40.77 | \$0.00 |
|  | \$40.77 | \$0.00 |
|  | \$40.77 | \$0.00 |
|  | \$49.00 | \$0.00 |
|  | \$19.60 | \$0.00 |
|  | \$19.60 | \$0.00 |
|  | \$19.60 | \$0.00 |
|  | \$11.64 | \$0.00 |
|  | \$14.73 | \$0.00 |
|  | \$14.73 | \$0.00 |
|  | \$14.73 | \$0.00 |
|  | \$11.52 | \$0.00 |
|  | \$55.94 | \$0.00 |
|  | \$55.94 | \$0.00 |
|  | \$55.94 | \$0.00 |
|  | \$18.05 | \$0.00 |
|  | \$1,079.00 | \$0.00 |
|  | \$1,079.00 | \$0.00 |
|  | \$1,079.00 | \$0.00 |
|  | \$1,140.05 | \$0.00 |
| ??? | \$2.58 | \$0.00 |
| ??? | \$2.58 | \$0.00 |
| ??? | \$2.58 | \$0.00 |
| ??? | \$2.37 | \$0.00 |
|  | \$87.74 | \$0.00 |
|  | \$87.74 | \$0.00 |
|  | \$87.74 | \$0.00 |
|  | \$98.45 | \$0.00 |
|  | \$54.94 | \$0.00 |


| \$54.94 | \$0.00 |
| :---: | :---: |
| \$54.94 | \$0.00 |
| \$31.99 | \$0.00 |
| \$16.63 | -\$18.84 |
| \$16.63 | -\$18.84 |
| \$16.63 | -\$18.84 |
| \$5.45 | -\$6.18 |
| \$6.61 | \$0.00 |
| \$13.72 | -\$1.11 |
| \$13.72 | -\$1.11 |
| \$13.72 | -\$1.11 |
| \$13.70 | -\$1.11 |
| \$15.45 | \$0.00 |
| \$15.45 | \$0.00 |
| \$15.45 | \$0.00 |
| \$15.49 | \$0.00 |
| \$9.60 | -\$6.38 |
| \$9.60 | -\$6.38 |
| \$9.60 | -\$6.38 |
| \$8.61 | -\$5.73 |
| \$16.74 | \$0.00 |
| \$16.74 | \$0.00 |
| \$16.74 | \$0.00 |
| \$20.25 | \$0.00 |
| \$20.17 | \$0.00 |
| \$20.17 | \$0.00 |
| \$20.17 | \$0.00 |
| \$62.14 | \$0.00 |
| \$2.04 | \$0.00 |
| \$2.04 | \$0.00 |
| \$2.04 | \$0.00 |
| \$0.04 | \$0.00 |
| \$31.58 | \$0.00 |
| \$31.58 | \$0.00 |
| \$31.58 | \$0.00 |
| \$48.51 | \$0.00 |
| \$13.41 | \$0.00 |
| \$13.41 | \$0.00 |
| \$13.41 | \$0.00 |
| \$20.55 | \$0.00 |
| \$5.38 | \$0.00 |
| \$5.38 | \$0.00 |
| \$5.38 | \$0.00 |
| \$3.89 | \$0.00 |
| \$236.05 | \$0.00 |
| \$236.05 | \$0.00 |
| \$236.05 | \$0.00 |


| \$243.32 | \$0.00 |
| :---: | :---: |
| \$51.68 | \$0.00 |
| \$51.68 | \$0.00 |
| \$51.68 | \$0.00 |
| \$37.02 | \$0.00 |
| \$156.20 | \$0.00 |
| \$156.20 | \$0.00 |
| \$156.20 | \$0.00 |
| \$202.97 | \$0.00 |
| \$98.03 | \$0.00 |
| \$98.03 | \$0.00 |
| \$98.03 | \$0.00 |
| \$94.78 | \$0.00 |
| \$32.68 | \$0.00 |
| \$32.68 | \$0.00 |
| \$28.62 | \$0.00 |
| \$9.66 | \$0.00 |
| \$9.66 | \$0.00 |
| \$9.66 | \$0.00 |
| \$13.64 | \$0.00 |
| \$26.64 | \$0.00 |
| \$26.64 | \$0.00 |
| \$26.64 | \$0.00 |
| \$10.30 | \$0.00 |
| \$12.72 | \$0.00 |
| \$12.72 | \$0.00 |
| \$12.72 | \$0.00 |
| \$14.52 | \$0.00 |
| \$12.45 | \$0.00 |
| \$12.45 | \$0.00 |
| \$12.45 | \$0.00 |
| \$15.54 | \$0.00 |
| \$18.28 | \$0.00 |
| \$18.28 | \$0.00 |
| \$18.28 | \$0.00 |
| \$20.93 | \$0.00 |
| \$4.70 | -\$78.53 |
| \$4.58 | -\$80.19 |
| \$4.45 | -\$81.86 |
| \$4.33 | -\$83.53 |
| \$3.71 | -\$91.86 |
| \$3.59 | -\$93.52 |
| \$3.46 | -\$95.19 |
| \$3.34 | -\$96.86 |
| \$24.18 | \$0.00 |
| \$24.18 | \$0.00 |
| \$24.18 | \$0.00 |


| \$25.59 | \$0.00 |
| :---: | :---: |
| \$240.49 | \$0.00 |
| \$240.49 | \$0.00 |
| \$240.49 | \$0.00 |
| \$230.50 | \$0.00 |
| \$14.82 | \$0.00 |
| \$14.82 | \$0.00 |
| \$14.82 | \$0.00 |
| \$15.50 | \$0.00 |
| \$53.21 | \$0.00 |
| \$53.21 | \$0.00 |
| \$53.21 | \$0.00 |
| \$53.49 | \$0.00 |
| \$118.02 | \$0.00 |
| \$118.02 | \$0.00 |
| \$118.02 | \$0.00 |
| \$127.93 | \$0.00 |
| \$24.01 | \$0.00 |
| \$24.01 | \$0.00 |
| \$24.01 | \$0.00 |
| \$24.01 | \$0.00 |
| \$24.01 | \$0.00 |
| \$24.01 | \$0.00 |
| \$24.01 | \$0.00 |
| \$24.01 | \$0.00 |
| \$16.89 | \$0.00 |
| \$16.89 | \$0.00 |
| \$16.89 | \$0.00 |
| \$18.46 | \$0.00 |
| \$20.79 | \$0.00 |
| \$20.79 | \$0.00 |
| \$20.79 | \$0.00 |
| \$39.75 | \$0.00 |
| \$9.35 | \$0.00 |
| \$9.35 | \$0.00 |
| \$9.35 | \$0.00 |
| \$8.99 | \$0.00 |
| \$18.26 | \$0.00 |
| \$18.26 | \$0.00 |
| \$18.26 | \$0.00 |
| \$14.77 | \$0.00 |
| \$5.95 | \$0.00 |
| \$5.95 | \$0.00 |
| \$5.95 | \$0.00 |
| \$24.08 | \$0.00 |
| \$11.39 | \$0.00 |
| \$11.39 | \$0.00 |


| $\$ 11.39$ | $\$ 0.00$ |
| :---: | ---: |
| $\$ 6.87$ | $\$ 0.00$ |
| $\$ 0.99$ | $\$ 0.00$ |
| $\$ 0.99$ | $\$ 0.00$ |
| $\$ 0.99$ | $\$ 0.00$ |
| $\$ 0.03$ | $\$ 0.00$ |
| $\$ 2.06$ | $-\$ 1.00$ |
| $\$ 2.06$ | $-\$ 1.00$ |
| $\$ 2.06$ | $-\$ 1.00$ |
| $\$ 2.41$ | $-\$ 1.17$ |
|  |  |
| $\$ 11,623.93$ | $-\$ 797.65$ |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

two base, one consumption
two base, one consumption
two base, one consumption

| Type | Date | Num | Name | Item |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | 01/01/2016 | 12-5995 | Abdie, Jerry\&Colette 152 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6363 | Abdie, Jerry\&Colette 152 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6730 | Abdie, Jerry\&Colette 152 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7100 | Abdie, Jerry\&Colette 152 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6004 | ASB 50 Ventures/Berke 302 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6372 | ASB 50 Ventures/Berke 302 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6739 | ASB 50 Ventures/Berke 302 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7109 | ASB 50 Ventures/Berke 302 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6061 | Deane, Kristin 040 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6430 | Deane, Kristin 040 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6797 | Deane, Kristin 040 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7168 | Deane, Kristin 040 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6142 | Jondahl, Terry 036 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6512 | Jondahl, Terry 036 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6879 | Jondahl, Terry 036 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7252 | Jondahl, Terry 036 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6157 | Kropacek, Dasha\&Slava 059 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6526 | Kropacek, Dasha\&Slava 059 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6893 | Kropacek, Dasha\&Slava 059 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7266 | Kropacek, Dasha\&Slava 059 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6177 | Lynott/Parson 307.1 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6546 | Lynott/Parson 307.1 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6913 | Lynott/Parson 307.1 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7286 | Lynott/Parson 307.1 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6182 | Mazama Lodge 164 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6551 | Mazama Lodge 164 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6918 | Mazama Lodge 164 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7291 | Mazama Lodge 164 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6202 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6571 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6938 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7311 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7318 | Mt Hood Ski Patrol 057 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6248 | Mt. Hood Holding / Ratskeller 038 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6617 | Mt. Hood Holding / Ratskeller 038 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6984 | Mt. Hood Holding / Ratskeller 038 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7357 | Mt. Hood Holding / Ratskeller 038 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6225 | ODOT Compound Shop 249.1 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6594 | ODOT Compound Shop 249.1 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6961 | ODOT Compound Shop 249.1 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7334 | ODOT Compound Shop 249.1 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6237 | Patterson, Lowell \& Bev 175 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6606 | Patterson, Lowell \& Bev 175 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6973 | Patterson, Lowell \& Bev 175 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7346 | Patterson, Lowell \& Bev 175 | C. Cf's used |


| Invoice | 01/01/2016 | 12-6182 | Mazama Lodge 164 | C. Cf's used |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | 04/01/2016 | 12-6551 | Mazama Lodge 164 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6918 | Mazama Lodge 164 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7291 | Mazama Lodge 164 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6182 | Mazama Lodge 164 | CM 1" |
| Invoice | 04/01/2016 | 12-6551 | Mazama Lodge 164 | CM 1" |
| Invoice | 07/01/2016 | 12-6918 | Mazama Lodge 164 | CM 1" |
| Invoice | 10/01/2016 | 12-7291 | Mazama Lodge 164 | CM 1" |
| Invoice | 01/01/2016 | 12-6202 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6571 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6938 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7311 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6202 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | CM 1" |
| Invoice | 04/01/2016 | 12-6571 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | CM 1" |
| Invoice | 07/01/2016 | 12-6938 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | CM 1" |
| Invoice | 10/01/2016 | 12-7311 | Mt Hd LLC II/Pool \& Clb Hse 347.1 | CM 1" |
| Invoice | 10/01/2016 | 12-7318 | Mt Hood Ski Patrol 057 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7318 | Mt Hood Ski Patrol 057 | CM 1" |


|  |  | Split |
| :---: | :---: | :---: |
| Water consumption for the quarter (\$1.12/100 |  |  |
| Water consumption for the quarter (\$1.12/100 |  |  |
| Water consumption for the quarter (\$1.12/100 |  |  |
| Water consumption for the quarter (\$1.12/100 | 46 |  |
| Water consumption for the quarter (\$1.12/ | 46 |  |
|  |  |  |
| Water consumption for the quarter (\$1.12/100 |  |  |
|  |  |  |
|  |  |  |
| Water consumption for the quarter (\$1.12/100 | 46 |  |
| Water consumption for the quarter (\$1.12/100 | 46 |  |
| Water consumption for the quarter (\$1.12/100 | 46 |  |
| Water consumption for the quarter (\$1.12/100 |  |  |
| Water consumption for the quarter (\$1.12/100 |  |  |
| Water consumption for the quarter (\$1.12/100 |  | 141 - Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 |  | 141 • Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 461.2 - Comm | 141 • Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 | 141 • Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 | 141 • Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 | 141. Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 |  | 141 A Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 |  |
| Water consumption for the quarter (\$1.12/100 | 46 |  |
| Water consumption for the quarter (\$1.12/100 | 46 | 141 • Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 | 141 - Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 |  |
| Water consumption for the quarter (\$1.12/100 | 46 | 1 |
| Water consumption for the quarter (\$1.12/100 |  |  |
| Water consumption for the quarter (\$1.12/100 | $46$ | $14$ |
| Water consumption for the quarter (\$1.12/100 | 461 | 141 • Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 461.2 - Com | 141 A Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 | 141 - Accounts Receiv |
| Water consumption for the quarter (\$1.12/100 | 46 | 1 |
| Water consumption for the quarter (\$1.12/100 | 46 | 141 . Acc |
| Water consumption for the quarter (\$1.12/100 | 461.2 Comme | $14$ |
| Water consumption for the quarter (\$1.12/100 | 461.2 Comm | $\overline{14}$ |
| Water consumption for the quarter (\$1.12/100 | 461.2 Comm | 141 . Acco |
| Water consumption for the quarter (\$1.12/100 | 46 | 141 . Accou |
| Water consumption for the quarter (\$1.12/100 | 461.2 Comm | 14 |
| Water consumption for the quarter (\$1.12/100 | 461.2 - Commercial Metered | 14 |
| Water consumption for the quarter (\$1.12/100 | 461.2 - Commercial | 141 . Acco |
| Water consumption for the quarter (\$1.12/100 | 461.2 - Commercial | 141 . Accou |
| Water consumption for the quarter (\$1.12/100 | 461.2 - Commercial Met | $141 \cdot$ Account |
| Water consumption for the quarter (\$1.12/100 | 461.2 - Commercial Metered | 141 - Accounts |
| Water consumption for the quart | 461.2 - Commercial Metered | 141 - Accounts Rece |


|  |  |  |  |
| :--- | :--- | :--- | :---: |
| Summarized CF usage for CM 1 inch customers |  |  |  |
|  |  |  |  |
|  | Per units (cf/100) |  |  |
|  | Staff Checker units*\$1.12 |  |  |
|  | Difference billed/staff checker |  |  |
|  |  |  |  |


| Water consumption for the quarter (\$1.12/10才 | 461.2 Commercial Metered | 141 • Accounts R |
| :---: | :---: | :---: |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Rec |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Re |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Re |
| Quarterly base rate | 461.2 Commercial Metered | 141 - Accounts Rec |
| Quarterly base rate | 461.2 Commercial Metered | 141 Accounts Rec |
| Quarterly base rate | 461.2 Commercial Metered | 141 - Accounts Rec |
| Quarterly base rate | 461.2 Commercial Metere | 141 - Accounts Rece |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Rece |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Rece |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Rece |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Rece |
| Quarterly base rate | 461.2 Commercial Metered | 141 - Accounts Rec |
| Quarterly base rate | 461.2 Commercial Metered | 141 • Accounts Rec |
| Quarterly base rate | 461.2 Commercial Metere | 141 - Accounts Rece |
| Quarterly base rate | 461.2 Commercial Metered | 141 - Accounts Rece |
| Water consumption for the quarter (\$1.12/100 | 461.2 Commercial Metered | 141 - Accounts Rece |
| Quarterly base rate | 461.2 Commercial Metered | 141 - Accounts Recei |


| Qty -CF | Debit | Credit |
| :---: | :---: | :---: |
| 446.75 |  | 5.00 |
| 446.75 |  | 5.00 |
| 446.75 |  | 5.00 |
| 375.50 |  | 4.21 |
| 1,117.50 |  | 12.52 |
| 1,117.50 |  | 12.52 |
| 1,117.50 |  | 12.52 |
| 183.25 |  | 2.05 |
| 1,273.08 |  | 14.26 |
| 1,273.08 |  | 14.26 |
| 1,273.08 |  | 14.26 |
| 1,161.99 |  | 13.01 |
| 1,273.08 |  | 14.26 |
| 1,273.08 |  | 14.26 |
| 1,273.08 |  | 14.26 |
| 1,161.99 |  | 13.01 |
| 3,819.25 |  | 42.78 |
| 3,819.25 |  | 42.78 |
| 3,819.25 |  | 42.78 |
| 3,594.75 |  | 40.26 |
| 956.00 |  | 10.71 |
| 956.00 |  | 10.71 |
| 956.00 |  | 10.71 |
| 1,259.75 |  | 14.11 |
| 6,100.00 |  | 68.32 |
| 6,100.00 |  | 68.32 |
| 6,100.00 |  | 68.32 |
| 7,676.00 |  | 85.97 |
| 4,614.25 |  | 51.68 |
| 4,614.25 |  | 51.68 |
| 4,614.25 |  | 51.68 |
| 3,305.50 |  | 37.02 |
| 9,347.50 |  | 104.69 |
| 13,794.00 |  | 154.49 |
| 13,794.00 |  | 154.49 |
| 13,794.00 |  | 154.49 |
| 13,988.75 |  | 156.67 |
| 4,191.00 |  | 46.94 |
| 4,191.00 |  | 46.94 |
| 4,191.00 |  | 46.94 |
| 4,889.71 |  | 54.76 |
| 1,273.08 |  | 14.26 |
| 1,273.08 |  | 14.26 |
| 1,273.08 |  | 14.26 |
| 1,161.99 |  | 13.01 |


| Staff Check | Difference |
| :---: | :---: |
| $\$ 5.00$ | $\$ 0.00$ |
| $\$ 5.00$ | $\$ 0.00$ |
| $\$ 5.00$ | $\$ 0.00$ |
| $\$ 4.21$ | $\$ 0.00$ |
| $\$ 12.52$ | $\$ 0.00$ |
| $\$ 12.52$ | $\$ 0.00$ |
| $\$ 12.52$ | $\$ 0.00$ |
| $\$ 2.05$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 13.01$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 13.01$ | $\$ 0.00$ |
| $\$ 42.78$ | $\$ 0.00$ |
| $\$ 42.78$ | $\$ 0.00$ |
| $\$ 42.78$ | $\$ 0.00$ |
| $\$ 40.26$ | $\$ 0.00$ |
| $\$ 10.71$ | $\$ 0.00$ |
| $\$ 10.71$ | $\$ 0.00$ |
| $\$ 10.71$ | $\$ 0.00$ |
| $\$ 14.11$ | $\$ 0.00$ |
| $\$ 68.32$ | $\$ 0.00$ |
| $\$ 68.32$ | $\$ 0.00$ |
| $\$ 68.32$ | $\$ 0.00$ |
| $\$ 85.97$ | $\$ 0.00$ |
| $\$ 51.68$ | $\$ 0.00$ |
| $\$ 51.68$ | $\$ 0.00$ |
| $\$ 51.68$ | $\$ 0.00$ |
| $\$ 37.02$ | $\$ 0.00$ |
| $\$ 104.69$ | $\$ 0.00$ |
| $\$ 154.49$ | $\$ 0.00$ |
| $\$ 154.49$ | $\$ 0.00$ |
| $\$ 154.49$ | $\$ 0.00$ |
| $\$ 156.67$ | $\$ 0.00$ |
| $\$ 46.94$ | $\$ 0.00$ |
| $\$ 46.94$ | $\$ 0.00$ |
| $\$ 46.94$ | $\$ 0.00$ |
| $\$ 54.76$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 14.26$ | $\$ 0.00$ |
| $\$ 13.01$ | $\$ 0.00$ |
|  |  |
|  |  |


| cf per Co |
| ---: |
| $164,680.65$ |
|  |
| 1647 |
| $\$ 1,844.42$ |
| $\$ 0.01$ |
|  |


| $\$ \$$ Billed | Total | $\$ 1,844.42$ | $-\$ 0.01$ |
| :---: | :--- | :--- | :--- |
| $\$ 1,844.43$ |  |  |  |


| 6,100.00 | 68.32 |  | consumption seems low |
| :---: | :---: | :---: | :---: |
| 6,100.00 | 68.32 |  | consumption seems low |
| 6,100.00 | 68.32 |  | consumption seems low |
| 7,676.00 | 85.97 |  | consumption seems low |
| 1.00 | 59.46 |  | consumption seems low |
| 1.00 | 59.46 |  | consumption seems low |
| 1.00 | 59.46 |  | consumption seems low |
| 1.00 | 59.46 |  | consumption seems low |
| 4,614.25 | 51.68 |  | consumption seems low |
| 4,614.25 | 51.68 |  | consumption seems low |
| 4,614.25 | 51.68 |  | consumption seems low |
| 3,305.50 | 37.02 |  | consumption seems low |
| 2.00 | 118.92 |  | consumption seems low |
| 2.00 | 118.92 |  | consumption seems low |
| 2.00 | 118.92 |  | consumption seems low |
| 2.00 | 118.92 |  | consumption seems low |
| 9,347.50 | 104.69 |  | why only one quarter |
| 1.00 | 59.46 |  | why only one quarter |


| Type | Date | Num | Name | Item |
| :--- | :---: | :---: | :--- | :--- |
| Invoice | $01 / 01 / 2016$ | $12-6054$ | Collins Lake Pool \& Clubhouse 311.2 | C. Cf's used |
| Invoice | $04 / 01 / 2016$ | $12-6423$ | Collins Lake Pool \& Clubhouse 311.2 | C. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-6790$ | Collins Lake Pool \& Clubhouse 311.2 | C. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7161$ | Collins Lake Pool \& Clubhouse 311.2 | C. Cf's used |
| Invoice | $01 / 01 / 2016$ | $12-6206$ | Mt Hood Museum 306 | C. Cf's used |
| Invoice | $04 / 01 / 2016$ | $12-6575$ | Mt Hood Museum 306 | C. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-6942$ | Mt Hood Museum 306 | C. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7315$ | Mt Hood Museum 306 | C. Cf's used |
| Invoice | $01 / 01 / 2016$ | $12-6207$ | Mt Hood Resort Lodging 250 | C. Cf's used |
| Invoice | $04 / 01 / 2016$ | $12-6576$ | Mt Hood Resort Lodging 250 | C. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-6943$ | Mt Hood Resort Lodging 250 | C. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7316$ | Mt Hood Resort Lodging 250 | C. Cf's used |


| Item Description | Account | Split |
| :---: | :---: | :---: |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | 141 • Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 - Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 - Commercial Metered | $141 \cdot$ Accounts Recei |
| Water consumption for the quarter (\$1.12 | 461.2 Commercial Metered | $141 \cdot$ Accounts Recei |
|  |  |  |
| Summarized CF usage for CM 1.5 inch customers |  |  |
|  |  |  |
|  | Per units (cf/100) |  |
|  | Staff Checker units * \$1.12 |  |
|  | Difference billed/staff checker |  |
|  |  |  |


| Qty - CF | Debit | Credit |
| :---: | :---: | :---: |
| 6,850.00 |  | 76.72 |
| 6,850.00 |  | 76.72 |
| 6,850.00 |  | 76.72 |
| 11,327.50 |  | 126.87 |
| 2,100.00 |  | 23.52 |
| 2,100.00 |  | 23.52 |
| 2,100.00 |  | 23.52 |
| 2,298.25 |  | 25.74 |
| 2,767.50 |  | 31.00 |
| 2,767.50 |  | 31.00 |
| 2,767.50 |  | 31.00 |
| 2,620.00 |  | 29.34 |
| cf per Co |  | Total Billed |
| 51,398.25 |  | 575.67 |
| 514 |  |  |
| \$575.66 |  |  |
| \$0.01 |  |  |
|  |  |  |


| Staff Checker |  |
| :---: | :---: |
| Difference |  |
| $\$ 76.72$ | $\$ 0.00$ |
| $\$ 76.72$ | $\$ 0.00$ |
| $\$ 76.72$ | $\$ 0.00$ |
| $\$ 126.87$ | $\$ 0.00$ |
| $\$ 23.52$ | $\$ 0.00$ |
| $\$ 23.52$ | $\$ 0.00$ |
| $\$ 23.52$ | $\$ 0.00$ |
| $\$ 25.74$ | $\$ 0.00$ |
| $\$ 31.00$ | $\$ 0.00$ |
| $\$ 31.00$ | $\$ 0.00$ |
| $\$ 31.00$ | $\$ 0.00$ |
| $\$ 29.34$ | $\$ 0.00$ |
|  |  |
| $\$ 575.66$ | $-\$ 0.01$ |


| Type | Date | Num | Name | Item |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | 01/01/2016 | 12-6023 | Boy Scouts of America 008 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6391 | Boy Scouts of America 008 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6758 | Boy Scouts of America 008 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7129 | Boy Scouts of America 008 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6042 | Cascade Ski Club 010 metered | C. Cf's used |
| Invoice | 04/01/2016 | 12-6411 | Cascade Ski Club 010 metered | C. Cf's used |
| Invoice | 07/01/2016 | 12-6778 | Cascade Ski Club 010 metered | C. Cf's used |
| Invoice | 10/01/2016 | 12-7149 | Cascade Ski Club 010 metered | C. Cf's used |
| Invoice | 01/01/2016 | 12-6133 | Huckelberry / Restaurant 098 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6501 | Huckelberry / Restaurant 098 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6868 | Huckelberry / Restaurant 098 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7241 | Huckelberry / Restaurant 098 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6204 | Mt Hood Academy 183 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6573 | Mt Hood Academy 183 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6940 | Mt Hood Academy 183 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7313 | Mt Hood Academy 183 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6205 | Mt Hood Holding 086 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6574 | Mt Hood Holding 086 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6941 | Mt Hood Holding 086 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7314 | Mt Hood Holding 086 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6210 | Multorpor Lodge 363 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6579 | Multorpor Lodge 363 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6946 | Multorpor Lodge 363 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7319 | Multorpor Lodge 363 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6227 | Oregon Travel Exp. 035 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6596 | Oregon Travel Exp. 035 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6963 | Oregon Travel Exp. 035 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7336 | Oregon Travel Exp. 035 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6230 | Palmer Lodge 037 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6598 | Palmer Lodge 037 | C. Cf's used |
| Invoice | 07/01/2016 | 12-6965 | Palmer Lodge 037 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7338 | Palmer Lodge 037 | C. Cf's used |
| Invoice | 01/01/2016 | 12-6323 | Trails Club 056 | C. Cf's used |
| Invoice | 04/01/2016 | 12-6692 | Trails Club 056 | C. Cf's used |
| Invoice | 07/01/2016 | 12-7060 | Trails Club 056 | C. Cf's used |
| Invoice | 10/01/2016 | 12-7434 | Trails Club 056 | C. Cf's used |


| Invoice | $01 / 01 / 2016$ | $12-6306$ | Summit Ski Area 367.1 | $\mathrm{MH} 2{ }^{\prime \prime}$ |
| :--- | :--- | :--- | :--- | :--- |
| Invoice | $04 / 01 / 2016$ | $12-6676$ | Summit Ski Area 367.1 | $\mathrm{MH} 2{ }^{\prime \prime}$ |
| Invoice | $07 / 01 / 2016$ | $12-7044$ | Summit Ski Area 367.1 | $\mathrm{MH} 2{ }^{\prime \prime}$ |
| Invoice | $10 / 01 / 2016$ | $12-7418$ | Summit Ski Area 367.1 | $\mathrm{MH} 2{ }^{\prime \prime}$ |


| Item Description | Account |
| :---: | :---: |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 - Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
| Water consumption for the quarter (\$1.12/100Cf) | 461.2 Commercial Metered |
|  |  |
| Summarized CF usage for CM 2 inch customers |  |
|  |  |
|  | Per units (cf/100) |
|  | Staff Checker units * \$1. |
|  | Difference billed/staff cl |
|  |  |


| Quarterly base rate | $461.2 \cdot$ Commercial Metered |
| :--- | :--- |
| Quarterly base rate | $461.2 \cdot$ Commercial Metered |
| Quarterly base rate | $461.2 \cdot$ Commercial Metered |
| Quarterly base rate | $461.2 \cdot$ Commercial Metered |


| Split | Qty - CF | Debit | Credit | Staff Checker |
| :---: | :---: | :---: | :---: | :---: |
| 141 - Accounts Receivable | 1,255.00 |  | 14.06 | \$14.06 |
| 141 - Accounts Receivable | 1,255.00 |  | 14.06 | \$14.06 |
| 141 - Accounts Receivable | 1,255.00 |  | 14.06 | \$14.06 |
| 141 - Accounts Receivable | 1,492.50 |  | 16.72 | \$16.72 |
| 141 - Accounts Receivable | 3,181.82 |  | 35.64 | \$35.64 |
| 141 - Accounts Receivable | 3,181.82 |  | 35.64 | \$35.64 |
| 141 - Accounts Receivable | 3,181.82 |  | 35.64 | \$35.64 |
| 141 - Accounts Receivable | 4,241.31 |  | 47.50 | \$47.50 |
| 141 - Accounts Receivable | 29,532.50 |  | 330.76 | \$330.76 |
| 141 - Accounts Receivable | 29,532.50 |  | 330.76 | \$330.76 |
| 141 - Accounts Receivable | 29,532.50 |  | 330.76 | \$330.76 |
| 141 - Accounts Receivable | 28,240.00 |  | 316.29 | \$316.29 |
| 141 - Accounts Receivable | 2,256.00 |  | 25.27 | \$25.27 |
| 141 - Accounts Receivable | 2,256.00 |  | 25.27 | \$25.27 |
| 141 - Accounts Receivable | 2,256.00 |  | 25.27 | \$25.27 |
| 141 - Accounts Receivable | 1,808.16 |  | 20.25 | \$20.25 |
| 141 - Accounts Receivable | 5,702.50 |  | 63.87 | \$63.87 |
| 141 - Accounts Receivable | 5,702.50 |  | 63.87 | \$63.87 |
| 141 - Accounts Receivable | 5,702.50 |  | 63.87 | \$63.87 |
| 141 - Accounts Receivable | 12,427.50 |  | 139.19 | \$139.19 |
| 141 - Accounts Receivable | 17,805.00 |  | 199.42 | \$199.42 |
| 141 - Accounts Receivable | 17,805.00 |  | 199.42 | \$199.42 |
| 141 - Accounts Receivable | 17,805.00 |  | 199.42 | \$199.42 |
| 141 - Accounts Receivable | 18,445.00 |  | 206.58 | \$206.58 |
| 141 - Accounts Receivable | 45,525.00 |  | 509.88 | \$509.88 |
| 141 - Accounts Receivable | 45,525.00 |  | 509.88 | \$509.88 |
| 141 - Accounts Receivable | 45,525.00 |  | 509.88 | \$509.88 |
| 141 - Accounts Receivable | 49,520.00 |  | 554.62 | \$554.62 |
| 141 - Accounts Receivable | 8,841.00 |  | 99.02 | \$99.02 |
| 141 - Accounts Receivable | 8,841.00 |  | 99.02 | \$99.02 |
| 141 - Accounts Receivable | 8,841.00 |  | 99.02 | \$99.02 |
| 141 - Accounts Receivable | 9,992.98 |  | 111.92 | \$111.92 |
| 141 - Accounts Receivable | 7,480.00 |  | 83.78 | \$83.78 |
| 141 - Accounts Receivable | 7,480.00 |  | 83.78 | \$83.78 |
| 141 - Accounts Receivable | 7,480.00 |  | 83.78 | \$83.78 |
| 141 - Accounts Receivable | 26,842.50 |  | 300.64 | \$300.64 |
|  | cf per Co |  | Total Billed Total | \$5,798.76 |
|  | 517,746.41 |  | 5,798.81 |  |
|  |  |  |  |  |
|  | 5177 |  |  |  |
| 12 | \$5,798.76 |  |  |  |
| lecker | \$0.05 |  |  |  |
|  |  |  |  |  |


| $141 \cdot$ Accounts Receivable | 1.00 |  | 89.43 | no consumption |
| :--- | ---: | ---: | ---: | ---: |
| $141 \cdot$ Accounts Receivable | 1.00 |  | 89.43 | no consumption |
| $141 \cdot$ Accounts Receivable | 1.00 |  | 89.43 | no consumption |
| $141 \cdot$ Accounts Receivable | 1.00 |  | 89.43 | no consumption |


| Difference |
| :---: |
| $\$ 0.00$ |
| $\$ 0.00$ |
| $\$ 0.00$ |
| $\$ 0.00$ |
| $\$ 0.00$ |
| $\$ 0.00$ |
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| $\$ 0.00$ |
| $\$ 0.00$ |
| $\$ 0.00$ |
| $\$ 0.00$ |
| $-\$ 0.05$ |
|  |


| Type | Date | Num | Name | Item |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | $10 / 01 / 2016$ | $12-7122$ | Best Western Mt Hood Inn 006 | C. Cf's used |

Consumption billed for only one quarter and is nc

| Item Description | Account | Split | Qty -CF |
| :---: | :--- | ---: | ---: |
| Water consumption for the quarte | $461.2 \cdot$ Commercial Metered | $141 \cdot$ Acco | 219.25 |
|  |  |  | cf per Co |
| Summarized CF usage for CM 6 inch customers |  |  | 219.25 |
|  |  |  |  |
|  | Per units (cf/100) |  | 2 |
|  | Staff Checker units * \$1.12 |  | $\$ 2.46$ |
|  | Difference billed/staff checker |  | $\$ 0.00$ |
|  |  |  |  |

jt viable for 6 inch hotel customer

| Debit | Credit |
| ---: | ---: |
|  | 2.46 |


| Type | Date | Num | Item |  |  |
| :--- | :--- | :---: | :--- | :--- | :--- |
| Invoice | $01 / 01 / 2016$ | $12-6132$ | Huckelberry / Motel | 279 | C. Cf's used |
| Invoice | $04 / 01 / 2016$ | $12-6500$ | Huckelberry / Motel | 279 | C. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-6867$ | Huckelberry / Motel | 279 | C. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7240$ | Huckelberry / Motel | 279 | C. Cf's used |
| Invoice | $03 / 12 / 2016$ | $12-6361$ | Skibowl E 361 | C. Cf's used |  |
| Invoice | $03 / 12 / 2016$ | $12-6361$ | Skibowl E 361 | C. Cf's used |  |

## Only two quarters of usage for Custo



[^33]| Credit | Staff Checker | Difference |
| ---: | :---: | :---: |
| 93.26 |  |  |
| 93.26 |  |  |
| 93.26 |  |  |
| 110.94 |  |  |
| $1,422.23$ | $\$ 93.26$ | $\$ 0.00$ |
| $1,422.23$ | $\$ 93.26$ | $\$ 0.00$ |
| $\mathbf{3 , 2 3 5 . 1 8}$ | Total | $\$ 93.26$ |
|  | $\$ 110.94$ | $\$ 0.00$ |
|  | $\$ 1,422.23$ | $\$ 0.00$ |
|  | $\$ 1,422.23$ | $\$ 0.00$ |
|  | $\$ 3,235.19$ | $\$ 0.01$ |



| Type | Date | Num | Name | Item |
| :---: | :---: | :---: | :---: | :---: |
| Invoice | 01/01/2016 | 12-6013 | Beighley, Harold 314 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6381 | Beighley, Harold 314 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6748 | Beighley, Harold 314 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7118 | Beighley, Harold 314 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6015 | Bersaas, Eric \& Ann 318 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6383 | Bersaas, Eric \& Ann 318 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6750 | Bersaas, Eric \& Ann 318 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7121 | Bersaas, Eric \& Ann 318 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6019 | Bissonnette, John 342 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6387 | Bissonnette, John 342 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6754 | Bissonnette, John 342 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7125 | Bissonnette, John 342 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6058 | Darley, Jason 360 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6427 | Darley, Jason 360 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6794 | Darley, Jason 360 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7165 | Darley, Jason 360 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6076 | Gaither, Otto \& Laurie 172.1 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6444 | Gaither, Otto \& Laurie 172.1 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6811 | Gaither, Otto \& Laurie 172.1 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7183 | Gaither, Otto \& Laurie 172.1 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6084 | Godon, Peter \& Krista 161 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6452 | Godon, Peter \& Krista 161 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6819 | Godon, Peter \& Krista 161 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7191 | Godon, Peter \& Krista 161 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6112 | Hargreaves, Craig \& Kim 339 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6480 | Hargreaves, Craig \& Kim 339 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6847 | Hargreaves, Craig \& Kim 339 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7220 | Hargreaves, Craig \& Kim 339 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6139 | Johnson, Carol 358 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6508 | Johnson, Carol 358 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6875 | Johnson, Carol 358 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7248 | Johnson, Carol 358 | R. Cf's used |
| Invoice | 01/01/2016 | 12-6153 | Klebleev, Konstantin 150 | R. Cf's used |
| Invoice | 04/01/2016 | 12-6522 | Klebleev, Konstantin 150 | R. Cf's used |
| Invoice | 07/01/2016 | 12-6889 | Klebleev, Konstantin 150 | R. Cf's used |
| Invoice | 10/01/2016 | 12-7262 | Klebleev, Konstantin 150 | R. Cf's used |

Item Description
Account

| Water consumption for the qu | 461.1 - Residential Metered |
| :---: | :---: |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 • Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the q4 | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the q4 | 461.1 - Residential Metered |
| Water consumption for the qq | 461.1 • Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the q4 | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the q4 | 461.1 - Residential Metered |
| Water consumption for the q 4 | 461.1 - Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the q4 | 461.1 • Residential Metered |
| Water consumption for the qu | 461.1 - Residential Metered |
| Water consumption for the q 4 | 461.1 - Residential Metered |
|  | Resider |
|  | Staff Checker per Unit |
|  |  |
|  |  |
|  |  |


| Split | Qty | Debit |
| :---: | :---: | :---: |
| 141 Accounts Receivable | 902.75 |  |
| 141 - Accounts Receivable | 902.75 |  |
| 141. Accounts Receivable | 902.75 |  |
| 141 - Accounts Receivable | 975.25 |  |
| 141 - Accounts Receivable | 256.50 |  |
| 141 - Accounts Receivable | 256.50 |  |
| 141 - Accounts Receivable | 256.50 |  |
| 141. Accounts Receivable | 304.50 |  |
| 141 - Accounts Receivable | 550.75 |  |
| 141 • Accounts Receivable | 550.75 |  |
| 141 - Accounts Receivable | 550.75 |  |
| 141 - Accounts Receivable | 62.50 |  |
| 141 - Accounts Receivable | 1,507.75 |  |
| 141 - Accounts Receivable | 1,507.75 |  |
| 141 - Accounts Receivable | 1,507.75 |  |
| 141 - Accounts Receivable | 1,650.50 |  |
| 141 - Accounts Receivable | 189.50 |  |
| 141 - Accounts Receivable | 189.50 |  |
| 141 • Accounts Receivable | 189.50 |  |
| 141 - Accounts Receivable | 353.75 |  |
| 141 - Accounts Receivable | 332.00 |  |
| 141 - Accounts Receivable | 332.00 |  |
| 141 - Accounts Receivable | 332.00 |  |
| 141 - Accounts Receivable | 489.75 |  |
| 141 - Accounts Receivable | 699.50 |  |
| 141 - Accounts Receivable | 699.50 |  |
| 141. Accounts Receivable | 699.50 |  |
| 141 • Accounts Receivable | 1,823.75 |  |
| 141 - Accounts Receivable | 1,235.50 |  |
| 141 - Accounts Receivable | 1,235.50 |  |
| 141 - Accounts Receivable | 1,235.50 |  |
| 141 - Accounts Receivable | 1,530.00 |  |
| 141 - Accounts Receivable | 160.25 |  |
| 141 - Accounts Receivable | 160.25 |  |
| 141 - Accounts Receivable | 160.25 |  |
| 141- Accounts Receivable | 239.75 |  |
|  | Per CF |  |
| Itial 3/4 inch Consumption | 20,175.75 |  |
|  |  |  |
| Consumption by Unit (CF/100) | 202 |  |
| Consumption \$\$ per Usage (Unit*1.12) | \$225.97 |  |
| Difference between Billed Amt/usage | \$39.28 |  |
| Consumption Difference | 3507.29 |  |



|  | Date | Num | Name | Item |  |
| :--- | :---: | :---: | :--- | :--- | :--- |
| Invoice | $01 / 01 / 2016$ | $12-6138$ | Jensen, Kenneth 286 | R. Cf's used |  |
| Invoice | $04 / 01 / 2016$ | $12-6507$ | Jensen, Kenneth | 286 | R. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-6874$ | Jensen, Kenneth | 286 | R. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7247$ | Jensen, Kenneth 286 | R. Cf's used |  |
| Invoice | $01 / 01 / 2016$ | $12-6266$ | Santilli, Lynn 312 | R. Cf's used |  |
| Invoice | $04 / 01 / 2016$ | $12-6635$ | Santilli, Lynn 312 | R. Cf's used |  |
| Invoice | $07 / 01 / 2016$ | $12-7002$ | Santilli, Lynn 312 | R. Cf's used |  |
| Invoice | $10 / 01 / 2016$ | $12-7376$ | Santilli, Lynn 312 | R. Cf's used |  |


| Item Description | Account |
| :--- | :---: |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the qua $461.1 \cdot$ Residential Metered |  |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the quaz $461.1 \cdot$ Residential Metered |  |
|  |  |
|  |  |
|  |  |
|  | Staff Chesidenti |
|  |  |


| Split | Qty | Debit | Credit |
| :--- | ---: | ---: | ---: |
| $141 \cdot$ Accounts Receivable | $1,292.00$ |  | 14.47 |
| $141 \cdot$ Accounts Receivable | $1,292.00$ |  | 14.47 |
| $141 \cdot$ Accounts Receivable | $1,292.00$ |  | 14.47 |
| $141 \cdot$ Accounts Receivable | $1,031.08$ |  | 11.55 |
| $141 \cdot$ Accounts Receivable | 166.50 |  | 1.86 |
| $141 \cdot$ Accounts Receivable | 166.50 |  | 1.86 |
| $141 \cdot$ Accounts Receivable | 166.50 |  | 1.86 |
| $141 \cdot$ Accounts Receivable | 121.00 |  | 1.36 |
|  | Per CF |  | \$\$ Billed |
| Total |  |  |  |
| 1 inch Consumption $5,527.58$  <br>    <br> Consumption by Unit (CF/100) 55  <br> Consumption \$\$ per Usage (Unit*1.12) $\$ 61.91$  <br> Difference between Billed Amt/usage $\mathbf{- \$ 0 . 0 1}$  <br> Consumption Difference -0.79  |  |  |  |


| Staff Checker | Difference |
| :---: | :---: |
| $\$ 14.47$ | $\$ 0.00$ |
| $\$ 14.47$ | $\$ 0.00$ |
| $\$ 14.47$ | $\$ 0.00$ |
| $\$ 11.55$ | $\$ 0.00$ |
| $\$ 1.86$ | $\$ 0.00$ |
| $\$ 1.86$ | $\$ 0.00$ |
| $\$ 1.86$ | $\$ 0.00$ |
| $\$ 1.36$ | $\$ 0.00$ |
| $\$ 61.91$ | $\$ 0.01$ |


|  | Date | Num | Name | Item |  |
| :--- | :---: | :---: | :--- | :--- | :--- |
| Invoice | $01 / 01 / 2016$ | $12-6159$ | Lampi, Jeanne 362 | R. Cf's used |  |
| Invoice | $04 / 01 / 2016$ | $12-6528$ | Lampi, Jeanne | 362 | R. Cf's used |
| Invoice | $07 / 01 / 2016$ | $12-6895$ | Lampi, Jeanne | 362 | R. Cf's used |
| Invoice | $10 / 01 / 2016$ | $12-7268$ | Lampi, Jeanne 362 | R. Cf's used |  |


| Item Description | Account |
| :--- | :---: |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the qua $461.1 \cdot$ Residential Metered |  |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
| Water consumption for the qua | $461.1 \cdot$ Residential Metered |
|  |  |
|  |  |
|  |  |
|  | Residentia |
|  |  |
|  |  |


| Split | Qty | Debit | Credit |
| :--- | ---: | ---: | ---: |
| $141 \cdot$ Accounts Receivable | $2,097.50$ |  | 23.49 |
| $141 \cdot$ Accounts Receivable | $2,097.50$ |  | 23.49 |
| $141 \cdot$ Accounts Receivable | $2,097.50$ |  | 23.49 |
| $141 \cdot$ Accounts Receivable | $2,932.50$ |  | 32.84 |
|  | Per CF |  | \$\$ Billed |
| Il 1.5 inch Consumption | $9,225.00$ |  | $\$ 103.31$ |
|  |  |  |  |
| Consumption by Unit (CF/100) | 92 |  |  |
| Consumption \$\$ per Usage (Unit*1.12) | $\$ 103.32$ |  |  |
| Difference between Billed Amt/usage | $-\$ 0.01$ |  |  |
| Consumption Difference | -0.89 |  |  |


| Staff Checker | Difference |
| ---: | ---: |
| $\$ \mathbf{2 3 . 4 9}$ | $\mathbf{\$ 0 . 0 0}$ |
| $\$ 23.49$ | $\$ 0.00$ |
| $\$ 23.49$ | $\$ 0.00$ |
| $\$ 32.84$ | $\$ 0.00$ |
| $\$ 103.32$ | $\$ 0.01$ |
|  |  |


|  | Date | Num | Name | Item | Item Description |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Invoice | 01/01/2016 | 12-6002 | Allred, Tim \& Laurie 341 | R. Cf's used | Water consumption for th |
| Invoice | 04/01/2016 | 12-6370 | Allred, Tim \& Laurie 341 | R. Cf's used | Water consumption for th |
| Invoice | 07/01/2016 | 12-6737 | Allred, Tim \& Laurie 341 | R. Cf's used | Water consumption for th |
| Invoice | 10/01/2016 | 12-7107 | Allred, Tim \& Laurie 341 | R. Cf's used | Water consumption for th |
| Invoice | 01/01/2016 | 12-6149 | Kelly, Kevin 335 | R. Cf's used | Water consumption for t |
| Invoice | 04/01/2016 | 12-6518 | Kelly, Kevin 335 | R. Cf's used | Water consumption for th |
| Invoice | 07/01/2016 | 12-6885 | Kelly, Kevin 335 | R. Cf's used | Water consumption for th |
| Invoice | 10/01/2016 | 12-7258 | Kelly, Kevin 335 | R. Cf's used | Water consumption for th |
| Invoice | 01/01/2016 | 12-6216 | Nantz, John 344 | R. Cf's used | Water consumption for th |
| Invoice | 04/01/2016 | 12-6585 | Nantz, John 344 | R. Cf's used | Water consumption for th |
| Invoice | 07/01/2016 | 12-6952 | Nantz, John 344 | R. Cf's used | Water consumption for th |
| Invoice | 10/01/2016 | 12-7325 | Nantz, John 344 | R. Cf's used | Water consumption for th |
| Invoice | 01/01/2016 | 12-6292 | Sprunk, Eric 336 | R. Cf's used | Water consumption for th |
| Invoice | 04/01/2016 | 12-6662 | Sprunk, Eric 336 | R. Cf's used | Water consumption for th |
| Invoice | 07/01/2016 | 12-7030 | Sprunk, Eric 336 | R. Cf's used | Water consumption for th |
| Invoice | 10/01/2016 | 12-7404 | Sprunk, Eric 336 | R. Cf's used | Water consumption for th |


| Account | Split |
| :--- | :--- |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered | $141 \cdot$ Accounts Receivable |
| $461.1 \cdot$ Residential Metered |  |
| $461.1 \cdot$ Residential Metered | Consumts Receivable |
| $461.1 \cdot$ Residential Metered | Consumption \$\$ per Usage (Unit*1.12) |
|  | Difference between Billed Amt/usage |
|  | Consumption Difference |
|  |  |
| Staff Checker per Unit |  |
|  |  |
|  |  |


| Qty | Debit | Credit |  | Staff Checker | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 160.00 |  | 1.79 |  | \$1.79 | \$0.00 |
| 160.00 |  | 1.79 |  | \$1.79 | \$0.00 |
| 160.00 |  | 1.79 |  | \$1.79 | \$0.00 |
| 322.50 |  | 3.61 |  | \$3.61 | \$0.00 |
| 45.00 |  | 0.50 |  | \$0.50 | \$0.00 |
| 45.00 |  | 0.50 |  | \$0.50 | \$0.00 |
| 45.00 |  | 0.50 |  | \$0.50 | \$0.00 |
| 75.00 |  | 0.84 |  | \$0.84 | \$0.00 |
| 180.00 |  | 2.02 |  | \$2.02 | \$0.00 |
| 180.00 |  | 2.02 |  | \$2.02 | \$0.00 |
| 180.00 |  | 2.02 |  | \$2.02 | \$0.00 |
| 305.00 |  | 3.42 |  | \$3.42 | \$0.00 |
| 175.00 |  | 1.96 |  | \$1.96 | \$0.00 |
| 175.00 |  | 1.96 |  | \$1.96 | \$0.00 |
| 175.00 |  | 1.96 |  | \$1.96 | \$0.00 |
| 1,217.50 |  | 13.64 |  | \$13.64 | \$0.00 |
| Per CF |  | \$\$ Billed | Total | \$40.32 | \$0.00 |
| 3,600.00 |  | \$40.32 |  |  |  |
|  |  |  |  |  |  |
| 36 |  |  |  |  |  |
| \$40.32 |  |  |  |  |  |
| \$0.00 |  |  |  |  |  |
| 0.00 |  |  |  |  |  |

## UW 174 Staff ROE Summary

| Stage 3-Long-Term Annual Dividend and EPS Growth Rates |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Component | $\begin{aligned} & \text { Real } \\ & \text { Rate } \end{aligned}$ | $\begin{gathered} \text { TIPS } \\ \text { Inflation } \\ \text { Forecast } \end{gathered}$ | $20-\mathrm{Yr}$ Nominal Rate | Weight | Weighted Rate |
| Congressional Budget Office Long-Term 20-Year Budget Outlook |  |  | 4.00\% | 100.0\% | 4.00\% |
| Energy Information Administration | 2.00\% | 1.99\% | 4.03\% | 12.50\% | 0.50\% |
| PricewaterhouseCooper | 1.80\% | 1.99\% | 3.83\% | 12.50\% | 0.48\% |
| Social Security Administration | 2.20\% | 1.99\% | 4.23\% | 12.50\% | 0.53\% |
| Congressional Budget Office |  |  | 4.00\% | 12.50\% | 0.50\% |
| BEA Nominal Historical,1980 Q1-2017 Q4 | 2.76\% | 1.99\% | 4.80\% | 50.0\% | 2.40\% |
| Composite |  |  |  | 100\% | 4.41\% |
| BEA Nominal Historical,1980 Q1-2017 Q4 | 2.76\% | 1.99\% | 4.80\% | 100.0\% | 4.80\% |


| X | сво | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Screen | 6.79\% |  | 7.15\% |  | 7.50\% |  |
| Low Cap (Small Cap \& Mid Cap) Sensitivity | 6.62\% |  | 6.99\% |  | 7.38\% |  |
| Small Cap Sensitivity | 6.91\% |  | 7.27\% |  | 7.62\% |  |


| Hamada to Right $\rightarrow$ | X | сво | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | taft | 7.22\% |  | 7.58\% |  | 7.93\% |  |
|  | Low Cap (Small Cap \& Mid Cap) Sensitivity | 7.16\% |  | 7.53\% |  | 7.92\% |  |
|  | Small Cap Sensitivity | 7.47\% |  | 7.83\% |  | 8.18\% |  |


| Y | сво | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Staff Screen | 7.34\% |  | \% |  | 7.98\% |  |
| Low Cap (Small Cap \& Mid Cap) Sensitivity | 7.22\% |  | 7.55\% |  | 7.86\% |  |
| Small Cap Sensitivity | 7.58\% |  | 7.90\% |  | 8.21\% |  |


| Hamada to Right $\rightarrow$ | Y | CBO | 4.00\% | Composite | 4.41\% | Historical | 4.80\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Staff Screen | 7.77\% |  | 8.10\% |  | 8.41\% |  |
|  | Low Cap (Small Cap \& Mid Cap) Sensitivity | 7.76\% |  | 8.09\% |  | 8.40\% |  |
|  | Small Cap Sensitivity | 8.14\% |  | 8.46\% |  | 8.77\% |  |

* Hamada Adjustments to Right Fully Account for Differences in the Amount of Debt in Capital Structure
* Common Stock Flotation Costs Adjustment Shits Range of Reasonable ROE's Upward by

Informed Ran Max mum Unard Sh

Point ROE Recommendation

| 12.5 <br> 36.0 <br> $9.25 \%$ | Above Right <br> bps <br> bps |
| :---: | :---: |
| $\mathbf{9 . 2 5 \%}$ | ROE |
|  | ROE |


| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Screen | 1 | Water Utilities Followed by Value Line (VL) Pa | taff Scre |  |  |  |  |  |  |  |  |  |  |
| Water Utility |  | 1 | 2 | " that are Small \& Medium Capitalization / VL <br> " that are Small Capitalization / VL | See Note Below |  |  | Yahoo Fin.4/21/2018 | $\begin{array}{c\|} \hline V L \\ 4 / 21 / 2018 \end{array}$ | Value Line Water Utility | SNL or VL | VL 2017 | $\begin{gathered} \hline \text { VL } \\ 2021-2023 \end{gathered}$ | $\text { VL } 2017$Common | VL |
| Government Camp Water |  |  |  |  | NYSE |  |  |  |  |  |  |  |  |  |  |
|  | (GCW) |  |  |  |  | VL | Yahoo Fin |  |  |  | No Div | LT Debt |  |  | Preferred |
| $\begin{array}{\|c\|} \hline \text { Screen } \\ \# \end{array}$ | Abbreviated Utility | UW 174 VL Group | $\begin{gathered} \text { UW } 174 \\ \text { VL Low-Cap } \end{gathered}$ | VL Corporate Name Gas Utility | NSDQ <br> Ticker | $\begin{gathered} 4 / 21 / 2018 \\ \text { Beta } \end{gathered}$ | $\begin{gathered} \text { 4/21/2018 } \\ \text { Beta } \end{gathered}$ | Mkt Cap \$ Billions | Mkt Cap \$ Billions | $\begin{gathered} \text { w VL Beta < } 1 \\ 4 / 21 / 2018 \\ \hline \end{gathered}$ | Declines 5 years | < 56\% <br> of Capital | LT Debt \% of Capital | Equity \% of Capital | Stock of Capital |
| 1 | American States | Yes | Yes | American States Water Company | AWR | 0.65 | -0.20 | 2.03 | 1.90 | Yes | Pass | 37.7\% | 46.0\% | 62.3\% | 0.0\% |
| 2 | American Water | No | No | American Water Works Company, Inc. | AWK | 0.65 | 0.05 | 15.09 | 15.50 | Yes | Fail | 54.6\% | 57.5\% | 45.3\% | 0.1\% |
| 3 | Aqua America | Yes | No | Aqua America, Inc. | WTR | 0.70 | 0.24 | 6.08 | 6.00 | Yes | Pass | 50.1\% | 53.5\% | 49.4\% | 0.5\% |
| 4 | California Water | Yes | Yes | California Water Service Group | CWT | 0.75 | 0.26 | 1.90 | 1.80 | Yes | Pass | 42.7\% | 42.0\% | 57.3\% | 0.0\% |
| 5 | Connecticut Water | Merger | Merger | Connecticut Water Services, Inc. | CTWS | 0.65 | -0.42 | 0.79 | 0.75 | Yes | Pass | 46.3\% | 45.0\% | 53.7\% | 0.0\% |
| 6 | Consolidated Water | No | No | Consolidated Water Co. Ltd. | CWCO | 0.95 | 0.43 | 0.21 | 0.20 | Yes | Pass | 0.0\% | 0.0\% | 99.0\% | 1.0\% |
| 7 | Middlesex Water | Yes | Yes | Middlesex Water Company | MSEX | 0.80 | 0.14 | 0.66 | 0.60 | Yes | Pass | 37.5\% | 37.0\% | 61.8\% | 0.7\% |
| 8 | SJW | Merger | Merger | SJW Group | SJW | 0.70 | -0.03 | 1.16 | 1.10 | Yes | Pass | 48.2\% | 48.0\% | 51.8\% | 0.0\% |
| 9 | York Water | Yes | Yes | The York Water Company | YORW | 0.80 | 0.34 | 0.42 | 0.40 | Yes | Pass | 43.0\% | 42.5\% | 57.0\% | 0.0\% |


| 1 | 2 | $3 \quad 4$ |  | 17 | 18 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Screen: | 1 |  |  |  |
| Water Utility |  |  |  |  |  |  |
| Government Camp Water |  |  |  | $\begin{gathered} \text { VL } \\ \text { Div. Growth } \end{gathered}$ | Notes |  |
| $\begin{gathered} \text { Screen } \\ \# \end{gathered}$ | Abbreviated Utility | UW 174 VL Group | UW 174 VL Low-Cap | $\begin{aligned} & \text { Rate } \\ & >0 \% \\ & \hline \end{aligned}$ |  | $\begin{gathered} \text { Screen } \\ \# \end{gathered}$ |
| 1 | American States | $\begin{aligned} & \hline \text { Yes } \\ & \text { No } \end{aligned}$ | Yes | Pass | Also has 11 contracts for military installations | 1 |
| 2 | American Water |  | No | Pass | Strategy: Growth through acquisitions and controlling expenses. | 2 |
| 3 | Aqua America | Yes | No | Pass | Key Focus on infrastructure upgrades | 3 |
| 4 | California Water | Yes | Yes | Pass | Substantial run up on Stock Price | 4 |
| 5 | Connecticut Water | Merger | Merger | Pass | Both Eversource Energy and SJW have bid to buy CT Water. CT Water favors SJW Likely M\&A | 5 |
| 6 | Consolidated Water | No | No | Fail | Flat Dividend Growth, Higher Risk International Desalination Projects | 6 |
| 7 | Middlesex Water | Yes | Yes | Pass | Also operates water and wastewater services and upgrades under contract with cities and private clients | 7 |
| 8 | SJW | Merger | Merger | Pass | Both Eversource Energy and SJW have bid to buy CT Water. CT Water favors SJW Likely M\&A | 8 |
| 9 | York Water | Yes | Yes | Pass | Oldest Water Utility in US - in continuous operation since 1816. | 9 |
|  | TOTAL PEERS | 7 | 6 |  |  |  |







Average B.O.Y. \& E.O.Y. Cash Flows


## Simple Discounted Cash Flow (DCF) Model

## AKA Gordon Growth Model

This simple model presumes that whatever is happening next quarter will happen forever


| Yr. End Mo.-Yr. | Years | Individually Implied Price Levels |  |  |  |  | Implied Forward Curve/Price Level |  |  |  |  | Implied Price Level | Check |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 5-Yr | 7-Yr | 10-Yr | 20-Yr | 30-Yr | 5-Yr | 7-Yr | 10-Yr | 20-Yr | 30-Yr |  |  |
| Dec-17 | 0 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |  |  |  |  | 100.00 |  |
| Dec-18 | 1 | 101.75 | 101.81 | 101.87 | 101.89 | 101.95 | 101.75 |  |  |  |  | 101.75 |  |
| Dec-19 | 2 | 103.52 | 103.65 | 103.77 | 103.82 | 103.93 | 103.52 |  |  |  |  | 103.52 |  |
| Dec-20 | 3 | 105.33 | 105.52 | 105.72 | 105.79 | 105.95 | 105.33 |  |  |  |  | 105.33 |  |
| Dec-21 | 4 | 107.17 | 107.42 | 107.69 | 107.79 | 108.02 | 107.17 |  |  |  |  | 107.17 |  |
| Dec-22 | 5 | 109.04 | 109.37 | 109.71 | 109.83 | 110.12 | 109.04 |  |  |  |  | 109.04 |  |
| Dec-23 | 6 |  | 111.34 | 111.76 | 111.91 | 112.26 |  | 111.18 |  |  |  | 111.18 |  |
| Dec-24 | 7 |  | 113.35 | 113.85 | 114.03 | 114.45 |  | 113.35 |  |  |  | 113.35 |  |
| Dec-25 | 8 |  |  | 115.98 | 116.19 | 116.68 |  |  | 115.64 |  |  | 115.64 |  |
| Dec-26 | 9 |  |  | 118.15 | 118.39 | 118.95 |  |  | 117.97 |  |  | 117.97 |  |
| Dec-27 | 10 |  |  | 120.35 | 120.63 | 121.26 |  |  | 120.35 |  |  | 120.35 |  |
| Dec-28 | 11 |  |  |  | 122.91 | 123.62 |  |  |  | 122.66 |  | 122.66 | 122.74 |
| Dec-29 | 12 |  |  |  | 125.24 | 126.03 |  |  |  | 125.01 |  | 125.01 | 125.18 |
| Dec-30 | 13 |  |  |  | 127.61 | 128.48 |  |  |  | 127.41 |  | 127.41 | 127.67 |
| Dec-31 | 14 |  |  |  | 130.03 | 130.99 |  |  |  | 129.85 |  | 129.85 | 130.20 |
| Dec-32 | 15 |  |  |  | 132.49 | 133.54 |  |  |  | 132.34 |  | 132.34 | 132.78 |
| Dec-33 | 16 |  |  |  | 135.00 | 136.13 |  |  |  | 134.88 |  | 134.88 | 135.42 |
| Dec-34 | 17 |  |  |  | 137.56 | 138.78 |  |  |  | 137.46 |  | 137.46 | 138.11 |
| Dec-35 | 18 |  |  |  | 140.16 | 141.49 |  |  |  | 140.10 |  | 140.10 | 140.85 |
| Dec-36 | 19 |  |  |  | 142.81 | 144.24 |  |  |  | 142.78 |  | 142.78 | 143.65 |
| Dec-37 | 20 |  |  |  | 145.52 | 147.05 |  |  |  | 145.52 |  | 145.52 | 146.50 |
| Dec-38 | 21 |  |  |  |  | 149.91 |  |  |  |  | 148.51 | 148.51 | 149.40 |
| Dec-39 | 22 |  |  |  |  | 152.83 |  |  |  |  | 151.56 | 151.56 | 152.37 |
| Dec-40 | 23 |  |  |  |  | 155.80 |  |  |  |  | 154.67 | 154.67 | 155.39 |
| Dec-41 | 24 |  |  |  |  | 158.84 |  |  |  |  | 157.84 | 157.84 | 158.48 |
| Dec-42 | 25 |  |  |  |  | 161.93 |  |  |  |  | 161.08 | 161.08 | 161.63 |
| Dec-43 | 26 |  |  |  |  | 165.08 |  |  |  |  | 164.39 | 164.39 | 164.83 |
| Dec-44 | 27 |  |  |  |  | 168.30 |  |  |  |  | 167.77 | 167.77 | 168.11 |
| Dec-45 | 28 |  |  |  |  | 171.57 |  |  |  |  | 171.21 | 171.21 | 171.44 |
| Dec-46 | 29 |  |  |  |  | 174.91 |  |  |  |  | 174.73 | 174.73 | 174.85 |
| Dec-47 | 30 |  |  |  |  | 178.32 |  |  |  |  | 178.32 | 178.32 | 178.32 |


| Average Monthly Inflation Indexed Rates by Quarter |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr | TIPS-05m | TIPS-07m | TIPS-10m | TIPS-20m | TIPS-30m |
| 2003-Q1 | 1.33 | 1.81 | 2.07 |  |  |
| 2003-Q2 | 1.15 | 1.61 | 1.94 |  |  |
| 2003-Q3 | 1.36 | 1.84 | 2.21 |  |  |
| 2003-Q4 | 1.24 | 1.65 | 2.01 |  |  |
| 2004-Q1 | 0.82 | 1.26 | 1.71 |  |  |
| 2004-Q2 | 1.26 | 1.69 | 2.05 |  |  |
| 2004-Q3 | 1.17 | 1.55 | 1.89 | 2.28 |  |
| 2004-Q4 | 0.93 | 1.30 | 1.69 | 2.08 |  |
| 2005-Q1 | 1.17 | 1.41 | 1.71 | 1.93 |  |
| 2005-Q2 | 1.30 | 1.44 | 1.68 | 1.83 |  |
| 2005-Q3 | 1.59 | 1.70 | 1.82 | 1.98 |  |
| 2005-Q4 | 1.92 | 1.98 | 2.04 | 2.13 |  |
| 2006-Q1 | 2.00 | 2.05 | 2.09 | 2.08 |  |
| 2006-Q2 | 2.34 | 2.39 | 2.46 | 2.48 |  |
| 2006-Q3 | 2.37 | 2.37 | 2.37 | 2.38 |  |
| 2006-Q4 | 2.40 | 2.36 | 2.32 | 2.29 |  |
| 2007-Q1 | 2.28 | 2.33 | 2.33 | 2.36 |  |
| 2007-Q2 | 2.35 | 2.40 | 2.44 | 2.49 |  |
| 2007-Q3 | 2.38 | 2.44 | 2.45 | 2.46 |  |
| 2007-Q4 | 1.54 | 1.81 | 1.92 | 2.11 |  |
| 2008-Q1 | 0.58 | 1.02 | 1.32 | 1.81 |  |
| 2008-Q2 | 0.79 | 1.17 | 1.48 | 2.03 |  |
| 2008-Q3 | 1.18 | 1.47 | 1.70 | 2.16 |  |
| 2008-Q4 | 2.73 | 2.92 | 2.60 | 2.73 |  |
| 2009-Q1 | 1.37 | 1.54 | 1.79 | 2.34 |  |
| 2009-Q2 | 1.12 | 1.37 | 1.72 | 2.31 |  |
| 2009-Q3 | 1.17 | 1.41 | 1.74 | 2.22 |  |
| 2009-Q4 | 0.58 | 0.94 | 1.37 | 1.98 |  |
| 2010-Q1 | 0.47 | 0.94 | 1.43 | 2.00 | 2.16 |
| 2010-Q2 | 0.46 | 0.91 | 1.36 | 1.77 | 1.88 |
| 2010-Q3 | 0.20 | 0.57 | 1.06 | 1.68 | 1.76 |
| 2010-Q4 | -0.11 | 0.28 | 0.75 | 1.48 | 1.65 |
| 2011-Q1 | 0.07 | 0.67 | 1.09 | 1.71 | 2.00 |
| 2011-Q2 | -0.29 | 0.33 | 0.80 | 1.49 | 1.78 |
| 2011-Q3 | -0.65 | -0.22 | 0.28 | 0.95 | 1.25 |
| 2011-Q4 | -0.75 | -0.39 | 0.05 | 0.61 | 0.85 |
| 2012-Q1 | -1.02 | -0.60 | -0.17 | 0.51 | 0.78 |
| 2012-Q2 | -1.08 | -0.75 | -0.35 | 0.35 | 0.66 |
| 2012-Q3 | -1.27 | -1.01 | -0.63 | 0.02 | 0.43 |
| 2012-Q4 | -1.42 | -1.15 | -0.76 | -0.02 | 0.36 |
| 2013-Q1 | -1.40 | -0.98 | -0.59 | 0.19 | 0.56 |
| 2013-Q2 | -1.04 | -0.62 | -0.25 | 0.47 | 0.80 |
| 2013-Q3 | -0.32 | 0.17 | 0.56 | 1.16 | 1.43 |
| 2013-Q4 | -0.29 | 0.25 | 0.57 | 1.19 | 1.50 |
| 2014-Q1 | -0.16 | 0.37 | 0.58 | 1.11 | 1.39 |
| 2014-Q2 | -0.25 | 0.27 | 0.43 | 0.88 | 1.14 |
| 2014-Q3 | -0.13 | 0.24 | 0.32 | 0.72 | 0.98 |
| 2014-Q4 | 0.19 | 0.39 | 0.45 | 0.75 | 0.95 |
| 2015-Q1 | 0.11 | 0.23 | 0.27 | 0.52 | 0.71 |
| 2015-Q2 | -0.10 | 0.22 | 0.30 | 0.67 | 0.91 |
| 2015-Q3 | 0.26 | 0.48 | 0.57 | 0.92 | 1.14 |
| 2015-Q4 | 0.36 | 0.51 | 0.66 | 1.02 | 1.24 |
| 2016-Q1 | 0.15 | 0.32 | 0.49 | 0.88 | 1.11 |
| 2016-Q2 | -0.24 | -0.05 | 0.19 | 0.62 | 0.85 |
| 2016-Q3 | -0.22 | -0.09 | 0.08 | 0.44 | 0.62 |
| 2016-Q4 | -0.06 | 0.12 | 0.33 | 0.69 | 0.86 |
| 2017-Q1 | 0.07 | 0.33 | 0.44 | 0.75 | 0.95 |
| 2017-Q2 | 0.10 | 0.30 | 0.44 | 0.76 | 0.94 |
| 2017-Q3 | 0.17 | 0.36 | 0.45 | 0.75 | 0.94 |
| 2017-04 | 0.32 | 0.44 | 0.50 | 0.72 | 0.87 |


| Average Monthly Nominal UST Rates by Quarter |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr | UST-05m | UST-07m | UST-10m | UST-20m | UST-30m |
| 2003-Q1 | 2.91 | 3.46 | 3.92 | 4.90 |  |
| 2003-Q2 | 2.57 | 3.13 | 3.62 | 4.59 |  |
| 2003-Q3 | 3.14 | 3.72 | 4.23 | 5.17 |  |
| 2003-Q4 | 3.25 | 3.78 | 4.29 | 5.16 |  |
| 2004-Q1 | 2.99 | 3.52 | 4.02 | 4.89 |  |
| 2004-Q2 | 3.72 | 4.18 | 4.60 | 5.36 |  |
| 2004-Q3 | 3.51 | 3.92 | 4.30 | 5.07 |  |
| 2004-Q4 | 3.49 | 3.85 | 4.17 | 4.87 |  |
| 2005-Q1 | 3.88 | 4.09 | 4.30 | 4.76 |  |
| 2005-Q2 | 3.87 | 3.99 | 4.16 | 4.55 |  |
| 2005-Q3 | 4.04 | 4.11 | 4.21 | 4.51 |  |
| 2005-Q4 | 4.39 | 4.42 | 4.49 | 4.77 |  |
| 2006-Q1 | 4.55 | 4.55 | 4.57 | 4.76 | 4.64 |
| 2006-Q2 | 4.99 | 5.02 | 5.07 | 5.29 | 5.14 |
| 2006-Q3 | 4.84 | 4.85 | 4.90 | 5.09 | 4.99 |
| 2006-Q4 | 4.60 | 4.60 | 4.63 | 4.83 | 4.74 |
| 2007-Q1 | 4.65 | 4.65 | 4.68 | 4.90 | 4.80 |
| 2007-Q2 | 4.76 | 4.79 | 4.85 | 5.07 | 4.99 |
| 2007-Q3 | 4.50 | 4.60 | 4.73 | 5.01 | 4.94 |
| 2007-Q4 | 3.79 | 3.98 | 4.26 | 4.65 | 4.61 |
| 2008-Q1 | 2.75 | 3.15 | 3.66 | 4.40 | 4.41 |
| 2008-Q2 | 3.16 | 3.46 | 3.89 | 4.59 | 4.58 |
| 2008-Q3 | 3.11 | 3.44 | 3.86 | 4.49 | 4.45 |
| 2008-Q4 | 2.18 | 2.63 | 3.25 | 3.97 | 3.68 |
| 2009-Q1 | 1.76 | 2.23 | 2.74 | 3.69 | 3.45 |
| 2009-Q2 | 2.23 | 2.88 | 3.31 | 4.19 | 4.17 |
| 2009-Q3 | 2.47 | 3.12 | 3.52 | 4.28 | 4.32 |
| 2009-Q4 | 2.30 | 2.98 | 3.46 | 4.27 | 4.33 |
| 2010-Q1 | 2.42 | 3.16 | 3.72 | 4.49 | 4.62 |
| 2010-Q2 | 2.25 | 2.93 | 3.49 | 4.20 | 4.37 |
| 2010-Q3 | 1.55 | 2.19 | 2.79 | 3.60 | 3.85 |
| 2010-Q4 | 1.49 | 2.18 | 2.86 | 3.84 | 4.16 |
| 2011-Q1 | 2.12 | 2.83 | 3.46 | 4.32 | 4.56 |
| 2011-Q2 | 1.86 | 2.55 | 3.21 | 4.07 | 4.34 |
| 2011-Q3 | 1.15 | 1.78 | 2.43 | 3.34 | 3.70 |
| 2011-Q4 | 0.95 | 1.50 | 2.05 | 2.75 | 3.04 |
| 2012-Q1 | 0.90 | 1.44 | 2.04 | 2.80 | 3.14 |
| 2012-Q2 | 0.79 | 1.24 | 1.82 | 2.55 | 2.94 |
| 2012-Q3 | 0.67 | 1.08 | 1.64 | 2.37 | 2.75 |
| 2012-Q4 | 0.69 | 1.12 | 1.71 | 2.46 | 2.86 |
| 2013-Q1 | 0.83 | 1.32 | 1.95 | 2.75 | 3.14 |
| 2013-Q2 | 0.92 | 1.39 | 2.00 | 2.78 | 3.15 |
| 2013-Q3 | 1.51 | 2.12 | 2.71 | 3.44 | 3.72 |
| 2013-Q4 | 1.44 | 2.12 | 2.75 | 3.50 | 3.79 |
| 2014-Q1 | 1.60 | 2.22 | 2.76 | 3.42 | 3.68 |
| 2014-Q2 | 1.66 | 2.19 | 2.62 | 3.18 | 2.87 |
| 2014-Q3 | 1.70 | 2.16 | 2.50 | 3.01 | 3.26 |
| 2014-Q4 | 1.60 | 2.00 | 2.28 | 2.69 | 2.97 |
| 2015-Q1 | 1.45 | 1.77 | 1.97 | 2.32 | 2.55 |
| 2015-Q2 | 1.52 | 1.91 | 2.17 | 2.62 | 2.89 |
| 2015-Q3 | 1.55 | 1.94 | 2.22 | 2.65 | 2.96 |
| 2015-Q4 | 1.59 | 1.94 | 2.19 | 2.60 | 2.96 |
| 2016-Q1 | 1.37 | 1.69 | 1.92 | 2.32 | 2.72 |
| 2016-Q2 | 1.24 | 1.54 | 1.75 | 2.15 | 2.57 |
| 2016-Q3 | 1.13 | 1.40 | 1.56 | 1.91 | 2.28 |
| 2016-Q4 | 1.61 | 1.93 | 2.13 | 2.52 | 2.82 |
| 2017-Q1 | 1.94 | 2.25 | 2.44 | 2.78 | 3.04 |
| 2017-Q2 | 1.81 | 2.07 | 2.26 | 2.64 | 2.90 |
| 2017-Q3 | 1.82 | 2.06 | 2.24 | 2.58 | 2.82 |
| 2017-Q4 | 2.07 | 2.25 | 2.37 | 2.62 | 2.82 |


| Implied Market-based Inflationary Expectations |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Qtr | 5-Yr | 7-Yr | $10-\mathrm{Yr}$ | 20-Yr | 30-Yr |
| 2003-Q1 | 1.58 | 1.65 | 1.85 |  |  |
| 2003-Q2 | 1.42 | 1.52 | 1.68 |  |  |
| 2003-Q3 | 1.78 | 1.87 | 2.03 |  |  |
| 2003-Q4 | 2.01 | 2.13 | 2.28 |  |  |
| 2004-Q1 | 2.17 | 2.26 | 2.31 |  |  |
| 2004-Q2 | 2.47 | 2.50 | 2.55 |  |  |
| 2004-Q3 | 2.34 | 2.37 | 2.41 | 2.79 |  |
| 2004-Q4 | 2.56 | 2.55 | 2.48 | 2.79 |  |
| 2005-Q1 | 2.72 | 2.68 | 2.58 | 2.83 |  |
| 2005-Q2 | 2.57 | 2.55 | 2.48 | 2.72 |  |
| 2005-Q3 | 2.44 | 2.41 | 2.39 | 2.52 |  |
| 2005-Q4 | 2.47 | 2.44 | 2.45 | 2.64 |  |
| 2006-Q1 | 2.55 | 2.50 | 2.48 | 2.69 |  |
| 2006-Q2 | 2.65 | 2.62 | 2.61 | 2.80 |  |
| 2006-Q3 | 2.47 | 2.48 | 2.52 | 2.71 |  |
| 2006-Q4 | 2.20 | 2.24 | 2.31 | 2.54 |  |
| 2007-Q1 | 2.36 | 2.32 | 2.35 | 2.54 |  |
| 2007-Q2 | 2.41 | 2.39 | 2.41 | 2.58 |  |
| 2007-Q3 | 2.13 | 2.16 | 2.28 | 2.55 |  |
| 2007-Q4 | 2.24 | 2.17 | 2.34 | 2.54 |  |
| 2008-Q1 | 2.17 | 2.13 | 2.34 | 2.59 |  |
| 2008-Q2 | 2.37 | 2.29 | 2.40 | 2.56 |  |
| 2008-Q3 | 1.93 | 1.96 | 2.16 | 2.33 |  |
| 2008-Q4 | -0.55 | -0.29 | 0.65 | 1.24 |  |
| 2009-Q1 | 0.39 | 0.69 | 0.95 | 1.35 |  |
| 2009-Q2 | 1.11 | 1.51 | 1.60 | 1.88 |  |
| 2009-Q3 | 1.30 | 1.72 | 1.77 | 2.06 |  |
| 2009-Q4 | 1.72 | 2.04 | 2.09 | 2.29 |  |
| 2010-Q1 | 1.96 | 2.22 | 2.28 | 2.49 | 2.47 |
| 2010-Q2 | 1.80 | 2.03 | 2.13 | 2.43 | 2.49 |
| 2010-Q3 | 1.35 | 1.63 | 1.73 | 1.92 | 2.09 |
| 2010-Q4 | 1.59 | 1.90 | 2.12 | 2.36 | 2.51 |
| 2011-Q1 | 2.05 | 2.16 | 2.37 | 2.61 | 2.56 |
| 2011-Q2 | 2.15 | 2.22 | 2.41 | 2.57 | 2.56 |
| 2011-Q3 | 1.81 | 2.00 | 2.15 | 2.39 | 2.45 |
| 2011-Q4 | 1.71 | 1.89 | 1.99 | 2.14 | 2.19 |
| 2012-Q1 | 1.92 | 2.04 | 2.20 | 2.29 | 2.36 |
| 2012-Q2 | 1.86 | 1.99 | 2.17 | 2.21 | 2.28 |
| 2012-Q3 | 1.94 | 2.09 | 2.28 | 2.35 | 2.31 |
| 2012-Q4 | 2.11 | 2.27 | 2.47 | 2.48 | 2.50 |
| 2013-Q1 | 2.23 | 2.31 | 2.54 | 2.55 | 2.58 |
| 2013-Q2 | 1.95 | 2.01 | 2.25 | 2.32 | 2.34 |
| 2013-Q3 | 1.82 | 1.95 | 2.15 | 2.29 | 2.29 |
| 2013-Q4 | 1.73 | 1.86 | 2.17 | 2.31 | 2.29 |
| 2014-Q1 | 1.77 | 1.85 | 2.18 | 2.30 | 2.29 |
| 2014-Q2 | 1.90 | 1.92 | 2.20 | 2.30 | 1.73 |
| 2014-Q3 | 1.83 | 1.92 | 2.18 | 2.28 | 2.29 |
| 2014-Q4 | 1.41 | 1.61 | 1.83 | 1.95 | 2.02 |
| 2015-Q1 | 1.35 | 1.54 | 1.70 | 1.79 | 1.85 |
| 2015-Q2 | 1.63 | 1.69 | 1.86 | 1.95 | 1.97 |
| 2015-Q3 | 1.29 | 1.47 | 1.65 | 1.73 | 1.82 |
| 2015-Q4 | 1.23 | 1.43 | 1.53 | 1.58 | 1.72 |
| 2016-Q1 | 1.23 | 1.37 | 1.43 | 1.45 | 1.61 |
| 2016-Q2 | 1.48 | 1.58 | 1.56 | 1.53 | 1.72 |
| 2016-Q3 | 1.35 | 1.49 | 1.48 | 1.47 | 1.66 |
| 2016-Q4 | 1.67 | 1.80 | 1.80 | 1.83 | 1.96 |
| 2017-Q1 | 1.87 | 1.92 | 2.01 | 2.03 | 2.10 |
| 2017-Q2 | 1.71 | 1.78 | 1.82 | 1.88 | 1.96 |
| 2017-Q3 | 1.65 | 1.70 | 1.79 | 1.83 | 1.88 |






 ~®




Data Recompiled by BEA on Feb. 28, 2018
$2.76 \%$
SUMMARY OUTPUT

| Regression Statstics |  |
| :--- | :--- |
| Multipe | 0.87298453 |
| R Square | 0.97458234 |
| Adiusted R Square | 0.97458956 |
| Standard Error | 0.048462626 |
|  |  |


| Observations | 0.048462262 <br> 152 |
| :--- | ---: |




GDP is an array of expenditure
and income data collected by
BEA directly and through other
government agencies.

\section*{| $\downarrow$ | $\downarrow$ |
| :---: | :---: | :---: |
| Cuates sues |  |
| USDA |  |}

Note July $31,2013,1$ ath Comprenens sive Significant Revision:
BEA teused 1 sabe sien sack
as capiail
rather than one time expenditures
From an Economy based on
Industry and Manufacturing
to one based on
Knowledge and Information
This comprehensive revision did not cause a large percentage jum
The relative difference of actual amounts over time changed litte.




[^0]:    ${ }^{1}$ Government Camp Water Company, Inc. Initial Testimony (GCW Testimony) at 4.
    ${ }^{2}$ GCW Testimony at 16.
    ${ }^{3}$ GCW Testimony at 15.
    ${ }^{4}$ GCW Testimony at 16.
    ${ }^{5}$ GCW Testimony at 4.
    ${ }^{6}$ GCW Testimony at 4.
    ${ }^{7}$ GCW Testimony at 4.

[^1]:    ${ }^{8}$ GCW Testimony at 2.

[^2]:    ${ }^{13}$ See Exhibit Staff/105, Brock /1-2.

[^3]:    ${ }^{14}$ GCW Testimony at 3.
    ${ }^{15}$ GCW Testimony at 5.

[^4]:    ${ }^{16}$ GCW Testimony at 10-11.

[^5]:    ${ }^{17}$ GCW Testimony at 12-13.

[^6]:    ${ }^{19}$ In the Table 8 provided in the Company's Application of proposed residential and commercial flat rate services estimating average monthly consumption, Staff would recommend 'unknown,' instead of 'none' in the average monthly consumption of flat rate services as consumption for flat rate service does occur but is not measured.

[^7]:    ${ }^{20}$ Principles of Water Rates, Fees, and Charges (M1) (6th Edition). American Water Works Association, 2012, Page 324.

[^8]:    ${ }^{23}$ See Exhibit Staff/105, Brock 3-5. In response to DR 1, the Company provided an entire year's worth of customer billing, inclusion of which in this exhibit would encumber the record in this case. Staff proposes to enter the relevant excerpt into the record. All parties have the opportunity to examine the entire response in case any party wishes to offer into evidence any other portion of the response as relevant. See OAR 860-001-0480(8).
    ${ }^{24}$ See Exhibit Staff/105, Brock /6
    ${ }^{25}$ See Exhibit Staff/105, Brock /5. In response to DR 1, the Company provided an entire year's worth of customer billing, inclusion of which in this exhibit would encumber the record in this case. Staff proposes to enter the relevant excerpt into the record. All parties have the opportunity to examine the entire response in case any party wishes to offer into evidence any other portion of the response as relevant. See OAR 860-001-0480(8).

[^9]:    ${ }^{26}$ See Exhibit Staff/105, Brock /7.
    ${ }^{27}$ See Exhibit Staff/105, Brock /8.

[^10]:    ${ }^{28}$ See Exhibit Staff/105, Brock /9.
    ${ }^{29}$ See Exhibit Staff/105, Brock /10-14.

[^11]:    ${ }^{30}$ See Exhibit Staff/105, Brock /15-16. In response to DR 58, the Company provided an entire year's worth of customer billing, inclusion of which in this exhibit would encumber the record in this case. Staff proposes to enter the relevant excerpt into the record. All parties have the opportunity to examine the entire response in case any party wishes to offer into evidence any other portion of the response as relevant. See OAR 860-001-0480(8).

[^12]:    ${ }^{31}$ See In re Pete's Mountain Water Company, Inc., OPUC Docket No. UW 117, Order No. 06-657 (Dec. 4, 2006) ("'W]e agree with the Intervenors that PMWC must file affiliated interest contracts under ORS 757.495 for the wages and salaries paid to [owner-operators] before we can complete our review of the requested rate increase."); see also In re Pete's Mountain Water Company, Inc., OPUC Docket No. UW 117, Order No. 07-219 (June 4, 2007) (noting that a water company must file affiliated interest contracts for the wages and salaries paid to its owner-operators); In re Pete's Mountain Water Company, Inc., OPUC Docket No. UI 261, Order No. 07-106 (March 15, 2007) (approving an affiliated interest contract for an owner-operator, subject to conditions); In re Pete's Mountain Water Company, Inc., OPUC Docket No. UI 262, Order No. 07-107 (March 15, 2007) (same).
    ${ }^{32}$ See Exhibit Staff/105, Brock /17.

[^13]:    ${ }^{33}$ See Exhibit Staff/105, Brock /18-19.
    ${ }^{34}$ See Exhibit Staff/105, Brock /20-28.
    ${ }^{35}$ See Exhibit Staff/105, Brock /29-34.

[^14]:    ${ }^{36}$ See Exhibit Staff/105, Brock /17.

[^15]:    ${ }^{37}$ See Exhibit Staff/105, Brock /35, Brock /36. and Brock /37..

[^16]:    38 See Exhibit Staff/105, Brock /38.
    ${ }^{39}$ GCW Testimony at 8.
    ${ }^{40}$ See Exhibit Staff/105, Brock /9.

[^17]:    ${ }^{41}$ See Exhibit Staff/105, Brock /39.
    ${ }^{42}$ See Exhibit Staff/105, Brock /40-44.
    ${ }^{43}$ See Exhibit Staff/105, Brock /45-47.

[^18]:    ${ }^{44}$ See Exhibit Staff/105, Brock /48.
    ${ }^{45}$ See Exhibit Staff/105, Brock /49-51.

[^19]:    ${ }^{46}$ See Exhibit Staff/105, Brock 52.
    ${ }^{47}$ See Exhibit Staff/105, Brock /53.
    ${ }^{48}$ See Exhibit Staff/105, Brock /54.

[^20]:    ${ }^{49}$ See Exhibit Staff/105, Brock /40.

[^21]:    ${ }^{50}$ See Exhibit Staff/105, Brock /55, Brock/56, and Brock/57.

[^22]:    ${ }^{51}$ See Exhibit Staff/105, Brock /58.

[^23]:    ${ }^{52}$ GCW Testimony at 7.
    ${ }^{53}$ See Exhibit Staff/105, Brock /45-72

[^24]:    ${ }^{54}$ See Exhibit Staff/105, Brock /70.
    ${ }^{55}$ See Exhibit Staff/105, Brock /63.
    ${ }^{56}$ See Exhibit Staff/105, Brock /72.

[^25]:    57 See Exhibit Staff/105, Brock /10.

[^26]:    ${ }^{1}$ See ORS 756.040(1) (a) and (b).

[^27]:    ${ }^{2}$ See also the Commission's discussion of multistage versus single-stage DCF models in Order No. 01-777 at page 27.

[^28]:    ${ }^{3}$ Dr. Robert Hamada's Equation as used in Staff/202, Muldoon/4 separates the financial risk of a levered firm, represented by its mix of common stock, preferred stock, and debt, from its fundamental business risk. Staff corrects its ROE modeling for divergent amounts of debt, also referred to as leverage, between the Company and its peers.

[^29]:    ${ }^{4}$ Methods used here related to GDP-based growth rates are similar, if not identical to methods Staff has used in past proceedings. See, as an example, Staff's discussion of these methods and, to a limited extent, their conceptual underpinnings in Docket No. UE 233, at Exhibit Staff/800, Storm/46-52.
    ${ }^{5}$ Staff discussed this approach in recent Staff cost of equity testimony in several rate case proceedings. See, as an example, in Docket No. UE 233 Exhibit Staff/800, Storm/46, line 15 through Storm/50 line 3.

[^30]:    ${ }^{6}$ See Staff/202 for this material in electronic form.

[^31]:    A) Basic EPS. Excl nomecurting gain (loss): May, Aug., and Nov, Mivd reinvastment plan (D) in millions, adjusted for splits.

    02,$44 ; 11,4 \neq$, Noxt emmings faporl due late May.

[^32]:    (A) Dluled earnings. Nexl earnings reporl due vesiment plan avallable.
    las May.
    (B) Duvdends histosically pald in mid-March. (D) Inctudes intanglbles. In 2017: $\$ 67.0$ mil-

[^33]:    mer: Skibowl E 361, not four.

