

BEFORE THE PUBLIC UTILITY COMMISSION

OF OREGON

UE 283

In the Matter of)
)
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PORTLAND GENERAL ELECTRIC)
COMPANY)
)

Request for a General Rate Revision)
_____)

OPENING TESTIMONY

OF THE

CITIZENS' UTILITY BOARD OF OREGON

June 11, 2014



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1 **I. Introduction**

2 Portland General Electric (“PGE”) filed this docket in February. PGE is seeking a
3 series of rate increases in 2015: a small rate hike in January, a larger rate hike when Port
4 Westward 2 comes on line in the first quarter of the year and a third rate hike when
5 Tucannon becomes used and useful somewhere in the first half of the year. In addition,
6 PGE is also asking that certain costs associated with wind be carved out of the PCAM.

7 In our testimony, CUB will address:

8 ***New Resource Additions.** The three rate changes are driven largely by
9 the two new power supply investments: Port Westward 2 and Tucannon.
10 CUB will discuss the prudence of these investments, as well as CUB’s
11 concerns about the premature filing of this rate case and the need for an
12 increase on January 1, 2015.

13 ***RPS Carve Out.** As a party that helped negotiate SB 838, CUB strongly
14 opposes PGE’s attempt to reinterpret the agreement that was made at that
15 time. CUB is concerned about the shift in risk associated with market

1 prices that PGE is proposing and believes that there is no evidence that the
2 current PCAM needs to be fixed.

3 ***Energy Efficiency and the Marginal Cost of Service Study.** CUB
4 argues that energy efficiency is a marginal resource and should be
5 included in the marginal cost of service study. However, when that
6 happens parties must account for the fact that different customer classes
7 purchase different quantities of energy efficiency.

8 ***Industrial Energy Efficiency.** PGE is poised to hit the cap on how
9 much industrial energy efficiency it can acquire. CUB believes that by
10 incorporating energy efficiency into the marginal cost of service study,
11 residential and small commercial customers could be permitted to fund
12 additional industrial energy efficiency programs.

13
14 The parties have participated in first round settlement negotiations. Some issues
15 have settled in principle, and a partial stipulation is being drafted. CUB, therefore, writes
16 on a limited set of issues in this round of testimony.

17 **II. New Resource Additions.**

18 CUB has previously expressed concerns about utilities who file rate cases well in
19 advance of the completion of major assets but with the expectation that the new asset will
20 be rolled into rates whenever it is finished even if completion ultimately occurs much
21 later than the date the rate case is completed. CUB was and is concerned because such
22 practices create a two-fold problem:

23 1. The result is often a rate case filed more than a year before the asset comes on
24 line. The longer the time period between the forecast used to set rates and the
25 time that those rates go into effect, the less reliable the forecast. The reduction in
26 reliability of the forecast increases the chance that some costs will have decreased
27 and the utility could have recovered the full cost of the new investment with a
28 smaller rate hike.

29 2. The more time that falls between the prudence review and the completion of
30 the asset, the less is known about the actual costs of the plant and the Company's
31 management of the construction. Increasingly prudence reviews are becoming
32 more like pre-approvals of the results of the RFP, rather than being a true
33 prudence finding relating to the actual investment in the actual plant.

1 This docket is a case in point. In this docket, PGE is requesting a rate hike
2 potentially months before its assets will come on line. PGE “expects Tucannon to come
3 on line in the first half of 2015. . . .”¹ Port Westward 2’s “planned completion date is the
4 first quarter 2015.”² By filing in March 2014, PGE is trying to obtain pre-approval for
5 rate increases so as to ensure no regulatory rate lag. It is doing so by attaching the later
6 requested increases to an un-needed January 1 rate hike, a rate hike that has no substance,
7 no real purpose – a rate hike that is completely unneeded.

8 CUB is concerned that this docket, depending on the order ultimately issued,
9 could result in the establishment of a new precedent permitting an anxious utility to avoid
10 even a day’s regulatory lag by filing for an unjustified rate hike so as to obtain
11 preapproval of a project that won’t be complete until 6 months after the rate case is over,
12 rather than the utility being required to match the timing of its rate cases with the timing
13 of its investments.

14 **A. Timing of 3 stage rate case.**

15 In this docket, PGE has filed a rate case that envisions, not one, but two additional
16 resources coming on line in the months after the rates have gone into effect in this rate
17 case - this will cause three rate hikes over a period on 6 months.

18 *i. January 1, 2015*

19 The first rate hike, if permitted, will come on January 1, 2015.

20 PGE’s base business increase request in this case is small. We just
21 completed a 2014 test-year rate case and management has successfully
22 contained costs for this 2015 test-year. PGE’s 2014 budget is within \$1.6
23 million, or 0.19%, of the costs included in PGE’s 2014 test year prices.
24 The 2014 budget was then escalated for inflation to create the 2015

¹ UE 283 PGE/400/Pope - Lobdell/16

² UE 283 / PGE / 400/ Pope - Lobdell / 21

1 budget, and known changes included. The result is a base business
2 (without the effects of PW2 and Tucannon) increase request of \$12.5
3 million, or 0.7% effective January 1, 2015.³

4 PGE is asking that the first 2015 increase be for less than 0.7%. Much of this
5 0.7% increase comes from the request to raise PGE's authorized ROE to 10.0% from
6 9.75%. The 9.75% ROE was only established by the OPUC on December 9, 2013, in
7 Order No. 13-459.⁴ This means that the request to increase its ROE to 10.0% came only
8 9 weeks and 3 days after the Order establishing the current 9.75% ROE. In asking for the
9 increase to 10.0%, PGE claims that the reasonable range for its ROE is between 9.9% and
10 10.6%.⁵ Last year when the OPUC granted the settled 9.75% ROE, PGE had also
11 requested a 10.0% ROE and then it had identified a reasonable range between 10.0% and
12 10.7%.⁶ Today, PGE believes that the reasonable range is slightly below the reasonable
13 range it identified last year, but is nonetheless asking for an increase in ROE.

14 PGE's requested increase on January 1, 2015 is not justified by the evidence it has
15 presented. It has failed to show that its earnings will not be reasonable on January 1,
16 2015 and that an increase in rates will be necessary for it to continue to earn a reasonable
17 rate of return. Indeed, it is possible that evidence will be developed, as this case moves
18 forward that will demonstrate that rates should in fact be lowered rather than increased
19 next January.

20 PGE has failed to make a case for an increase in revenue requirement on January
21 1, 2015.

³ UE 283 - Executive Summary Of Portland General Electric, page 3.

⁴ OPUC Order No. 12-459, page 3.

⁵ UE 283 PGE/1200/Zepp/41.

⁶ UE 262 PGE/1200/Zepp/45.

1 **B. Port Westward 2.**

2 For Port Westward 2, the planned completion date is the first quarter 2015.⁷ CUB
3 is, therefore, largely reviewing Port Westward 2 based on its RFP. CUB notes that the
4 RFP projected that in addition to using the plant for peaking capacity, PGE would use the
5 plant's flexibility for wind integration.⁸ The Company's testimony shows that the
6 Company is buying wind integration services from BPA.

7 Port Westward 2 is a new flexible gas plant that is designed to provide "capacity
8 to maintain supply reliability" and to additionally provide "needed flexibility to address
9 variable load requirements and increasing levels of intermittent."⁹ In the current AUT,
10 ICNU looked at how Port Westward 2 was modeled in MONET, since it was not being
11 used to integrate renewables:

12 Without wind-integration, MONET only models Port Westward II to
13 dispatch in 13 percent of the hours of the year. In contrast, the Capacity
14 RFP assumed Port Westward II would dispatch in 74 percent of hours in
15 2015. Had the Company modeled Port Westward II solely on economic
16 dispatch, the results of the Capacity RFP likely could have been different.
17 Flexible capacity bids from combined cycle combustion turbine ("CCCT")
18 technologies were not accepted in the Capacity RFP on the basis that they
19 did not meet the Company's flexible capacity needs, yet, because a CCCT
20 has a lower variable cost, it is possible that such a resource would have
21 been selected over Port Westward II if the need to self-integrate wind was
22 not considered. It, therefore, appears that the economics of Port Westward
23 II are dependent on it being used for self- integration.¹⁰

24 This is a bit troubling, since the decision to exclude certain technologies was
25 controversial at the time with the Northwest and Intermountain Power Producers
26 Coalition ("NIPPC") arguing that additional technologies should be allowed.¹¹

⁷ UE 283 PGE/400/Pope - Lobdell/21.

⁸ UM 1535 - Capacity RFP , page 1 (Jan. 25, 2012).

⁹ UM 1535, Capacity RFP , page 1 (Jan. 25, 2012).

¹⁰ UE 286 ICNU/100/Mullins/9.

¹¹ UM 1535 - Comments of the Northwest and Intermountain Power Producers Coalition, page 18.

1 NIPPC was arguing for the inclusion of unmodified frame simple cycle
2 combustion turbines:

3 Since the time PGE began its permitting of its self build option in 2009
4 employing an aero-derivative turbine, gas turbine manufacturers now offer
5 a commercially viable generation technology which has the same
6 capabilities as aero-derivatives but at a lower cost to rate payers. Recent
7 models of frame unit simple cycle combustion turbines allow for equivalent
8 performance useful for integrating intermittent resources, but at a lower
9 cost than the aero-derivatives.¹²

10 PGE disagreed with NIPPC, arguing that the frame units NIPPC referred to would not be
11 adequate for integration of variable resources:

12 Unmodified frame simple cycle combustion turbines such as that
13 described in footnote 8 of NIPPC's comments are only being
14 commercially used as peaking units. While such units may meet PGE's
15 seasonal peaking needs, there is no certainty that they can provide intra-
16 hour ancillary service needed for load following and integration of
17 variable energy resources.¹³

18 This is why, when Port Westward 2 does come on line next year, it will do so as a
19 significantly different plant than the one that was proposed in the RFP - it will not be
20 used as to integrate intermittent resources.

21 PGE is now saying that it will model wind integration benefits in the 4th quarter of
22 2014 in the AUT's MONET run because PGE expects to shift to self integration at that
23 time.¹⁴

24 While timing a new resource addition to coincide with the end of a contract to
25 provide wind integration is in and of itself difficult, it is also not clear that PGE will be
26 able to overcome the difficulties that led it to choose to use a BPA integration service in
27 the first place. If PGE continues to find self-integration too big of a hurdle to get over, it
28 will raise real questions about why the Company assumed at the time of the RFP that it

¹² UM 1535 - Comments of the Northwest and Intermountain Power Producers Coalition, page 17-18.

¹³ UM 1535 - Reply Comments of Portland General Electric, page 2.

¹⁴ UE 283 PGE/500/Niman – Peschka – Hager/12.

1 could/would self-integrate. And ultimately parties will want to examine whether the
2 Company was in error when it issued the RFP, or whether conditions have changed since
3 the RFP.

4 If Port Westward 2 is not going to be used for integrating renewables for the time
5 being then the Commission should consider disallowing a portion of the rate base that
6 represents the difference between the more expensive flexible resource PGE claimed to
7 need, and the less flexible peaking resource that PGE is actually operating. CUB would
8 like to see PGE provide additional testimony about the intended use of Port Westward 2
9 for the purposes of integrating intermittent generation.

10 **C. Tucannon**

11 CUB is struggling with what to do with Tucannon. While Tucannon seems like a
12 good resource to meet the requirements of Oregon's RPS, CUB is troubled by the fact
13 that PGE intends to update the capacity factor after the record is complete in this case and
14 that the Company is asking for a prudence determination well before much of the
15 concrete has been poured.

16 *i. The Timing of Tucannon.*

17 While Tucannon may be completed earlier, PGE's testimony makes clear that the
18 Company was expecting it to come into service in the first half of 2015.¹⁵

19 Looking at the milestones that PGE has laid out, this project still has a long way
20 to go. From September 2013 to 2014, the Company was building the roads necessary to
21 build the wind turbines.¹⁶ This means that the Company is not expected to finish pouring

¹⁵ UE 283 PGE/400/Pope - Lobdell/14.

¹⁶ UE 283 PGE/400/Pope - Lobdell/16.

1 the wind turbine foundations until July of this year.¹⁷ And the turbines themselves are not
2 expected to be delivered until sometime this month. This means that when PGE filed this
3 case, the facility was only 20% completed:

4 As of January 2014, overall project completion is approximately 20
5 percent. Approximately 10 miles of roads have been constructed and 25
6 foundations have been poured and backfilled. Turbine manufacturing is
7 approximately 37 percent complete. A total of 250 blades, 42 hubs, 42
8 nacelles and 6 towers have been assembled. Deliveries to the site will
9 begin in June 2014.¹⁸

10 CUB notes that it did not have to happen this way. PGE could have timed this
11 rate case to be completed when Port Westward 2 is expected to come on line in the first
12 quarter of the year, which could have put the Tucannon prudence review a couple months
13 later, when the facility is more complete. When the Company filed its rate case at the
14 beginning of February, the Company had yet to begin much of the work necessary to
15 finish the Tucannon facility. Because at the time, neither Port Westward 2 nor Tucannon
16 was expected to be used and useful on January 1st, there was no reason not to wait a
17 month or two, or three and then significant progress could have been made on building
18 the facility.

| Tucannon Milestones¹⁹ | |
|---|----------------------|
| Roads | Sept 2013 - Jun 2014 |
| Foundations | Oct 2013 – Jul 2014 |
| Substation | Mar 2014 – Aug 2014 |
| O&M Building | Mar 2014 – Aug 2014 |
| Transmission Line | Mar 2014 – Aug 2014 |
| Turbine Delivery | Jun 2014 – Sept 2014 |
| Turbine Erection | Jun 2014 – Oct 2014 |
| Turbine Commissioning | Aug 2014 – Mar 2015 |
| Interconnection with BPA | December 2014 |
| Initial Operation | First half of 2015 |
| Substantial Completion | First half of 2015 |

¹⁷ UE 283 PGE/400/Pope - Lobdell/16.

¹⁸ UE 283 PGE/400/Pope-Lobdell/16.

¹⁹ UE 283 PGE/400/Pope - Lobdell/16.

1 **ii. Capacity Factor**

2 More troubling to CUB is the Company's plan to update the Tucannon capacity
3 factor after the record is closed in this proceeding. The analysis used in the RFP
4 forecasted a capacity factor of 36.8%:

5 During PGE's renewable resource Request for Proposals (RFP) process,
6 the Tucannon bid was submitted with a wind study performed by RES
7 Americas. The Independent Evaluator (IE) requested a consultant review
8 all of the wind studies submitted during PGE's renewable resource RFP.
9 The consultant reviewed each study and made adjustments to the energy
10 estimates for various factors in order to provide a standard basis for
11 evaluating each of the studies. The results were then returned to the IE and
12 used as the basis for evaluating the bids submitted. The adjusted energy
13 estimate for Tucannon, based on the consultant's review and adjustments,
14 was 859 GWh per year and a capacity factor of approximately 36.8%.²⁰

15 However, since the RFP, PGE has made changes to the site layout²¹ and the
16 Company selected the actual turbines that will be used at the facility.²² With these
17 changes, PGE has updated its wind integration study and concluded that the capacity
18 factor will in fact be higher - █████%. CUB Exhibit 102 provides the summary table from
19 this most recent study. This study from █████ provides the best estimate of the
20 capacity factor of Tucannon before PGE began construction – when the Company made
21 the final decision to go ahead with the project. With this capacity factor, CUB finds the
22 facility to be prudent.

23 But PGE is not proposing the latest figure as the capacity factor. PGE is
24 proposing to update the capacity factor, this time in October after the record for this
25 proceeding is closed.²³ This is unusual. Capacity factors are not usually updated after a
26 finding of prudence but before there is actual operational experience. In fact the one time

²⁰ UE 283 PGE/500/Niman – Peschka – Hager/13.

²¹ UE 286 ICNU/103/Mullins/1.

²² UE 283 PGE/400/Pope - Lobdell/11.

²³ UE 283 PGE/500/Niman – Peschka – Hager/13.

1 that the Commission found a wind facility to be imprudent, was because of the capacity
2 factor.²⁴ A prudence review is normally based on what the Company knew at the time it
3 made a decision. The capacity factor that PGE currently expects, which was made [REDACTED]
4 [REDACTED], is the best estimate of what PGE knew at the time it began building the plant.
5 But the desire of the Company to take the unusual step of not using that capacity factor,
6 but updating it after the record is closed, makes CUB suspicious that the Company may
7 hold undisclosed information that would lead it to believe that the capacity factor may in
8 fact, be lower.

9 CUB supports a finding of prudence using the latest study's capacity factor of
10 [REDACTED]%. If the Company insists on updating the capacity factor after the record is closed,
11 and using that number as the forecast of Tucannon output, then CUB recommends that
12 the Commission find that it is too early to determine the prudence of the plant. This will
13 allow CUB and other parties to conduct discovery on the post rate case new capacity
14 factor study and find out whether there are items in that study that the Company should
15 have been aware of at the time it made its final decision to construct the facility.

16 **III. Renewable Carve out from PCAM**

17 PGE is proposing to "carve out" from the PCAM mechanism a series of items it
18 says are related to the RPS and recover those on a dollar for dollar basis. PGE provides
19 little justification for its proposal, other than ultimately citing to the statutory language
20 implementing SB 838 which can be found at ORS 469A.120. PGE's testimony reads in
21 part as follows:

²⁴ UE 200, Order No. 08-548 - *In the Matter of PACIFICORP, dba PACIFIC POWER 2009 Renewable Adjustment Clause Schedule 202*, 2008 Ore. PUC LEXIS 404 (November 14, 2008).

1 Enacted in 2007 through Senate Bill 838 (SB 838), codified in ORS 469A,
2 the RPS requires Oregon utilities to deliver a percentage of their electricity
3 from renewable resources. For utilities such as PGE, the percentage of
4 renewables rises periodically until it reaches 25 percent beginning in 2025.
5 PGE’s proposal is based on the clear language of SB 838, Section 13, part
6 1 which states:

7 “... all prudently incurred costs associated with the compliance with a
8 renewable portfolio standard are recoverable in the rates of an electric
9 company...”

10 SB 838 goes on to elaborate on the types of related costs that should also
11 be recoverable:

12 “...including interconnection costs, costs associated with using physical or
13 financial assets to integrate, firm or shape renewable energy sources on a
14 firm annual basis to meet retail electricity needs and other costs associated
15 with transmission and delivery of qualifying electricity to retail electricity
16 customers.”

17 This language can be found in ORS 469A.120.

18 **Q. Does the current regulatory framework allow for these costs to be**
19 **fully recovered?**

20 A. No. The current regulatory framework allows for a level of costs and
21 benefits to be included in customer prices as part of a regulatory
22 proceeding such as a general rate case or annual update tariff filing.
23 However, these forecasts often vary significantly from actuals due to
24 uncontrollable circumstances such as weather conditions. For instance,
25 wind generation may be greater than or less than forecasted, reducing or
26 increasing PGE’s overall net variable power cost and the amount of
27 production tax credits generated. Additionally, PGE must continue to
28 make investments in renewable resources, such as Tucannon, to maintain
29 compliance with the RPS which will exacerbate the issue with the current
30 regulatory framework.²⁵

31 **A. Oregon’s RPS Law (SB 838 ORS 469A.120) does not require updating every**
32 **last factor**

33 PGE knows that SB 838 was never intended to require dollar for dollar recovery
34 of all costs that it can associate with renewable resources. SB 838 was a carefully
35 negotiated piece of legislation. PGE, PacifiCorp, CUB, Renewable Northwest and

²⁵ UE 283 PGE/500/Niman – Peschka – Hager/43, line 9 to 44, line 9.

1 several other stakeholders were all at the table and negotiated the language that became
2 the consensus amendments adopted as the basis of the law. PGE may want to change
3 Oregon's policy with regard to PCAM's, and may see renewables as an opportunity to do
4 so, but PGE should not misrepresent the product of prior careful negotiation, if it wants to
5 be able to negotiate with CUB and other stakeholders in the future.

6 PGE is correct that SB 838 stated that a utility should be allowed to recover
7 prudently incurred costs:

8 [A]ll prudently incurred costs *associated with compliance with a*
9 *renewable portfolio standard* are recoverable in the rates of an electric
10 company, including interconnection costs, costs associated with using
11 physical or financial assets to integrate, firm or shape renewable energy
12 sources on a firm annual basis to meet retail electricity needs, above-
13 market costs and other costs associated with transmission and delivery of
14 qualifying electricity to retail electricity consumers.²⁶

15 CUB explicitly agreed to this language. The prudently incurred items listed above are
16 recoverable in rates. The PUC sets rates on a forward-looking basis, based on forecasted
17 costs. The cited statement from the law was simply intended as reassurance for the
18 utilities that included within the forward looking forecasted costs would be all prudently
19 incurred costs associated with complying with the law. The reference to "above-market
20 costs" is significant, because there was a concern that a party might challenge costs
21 associated with renewable resources because they were above market and therefore not
22 least cost. But under no circumstance was this section of the law intended to imply
23 anything other than the expectation that these costs would be "recoverable in rates"
24 through the normal ratemaking process.

25 That the costs set forth above were intended only to be recovered in the normal
26 ratemaking process is made clear by the fact that a separate section was created in the law

²⁶ ORS 469A.120(1) (*emphasis added*).

1 to deal with certain costs that were identified in the negotiations, and agreed to by CUB,
2 that were recoverable outside of the normal forward looking forecasted ratemaking:

3 The Public Utility Commission shall establish an automatic adjustment
4 clause as defined in ORS 757.210 or another method that allows timely
5 recovery of costs prudently incurred by an electric company to construct
6 or otherwise acquire facilities that generate electricity from renewable
7 energy sources and for associated electricity transmission.²⁷

8 CUB agreed, in this instance only, to go outside of the normal ratemaking process and
9 establish an automatic adjustment clause - called the Renewable Adjustment Clause
10 (“RAC”) - to allow for recovery of construction and transmission. This allows utilities to
11 avoid regulatory lag. It was not CUB’s intent to, and neither did it, agree to such a
12 process for wind forecasting error or wind integration costs. Indeed, the law adopted
13 specifically states that those costs are recoverable in rates, meaning through the normal
14 ratemaking process (and not through an automatic adjustment clause like the RAC).

15 **B. There was a specific purpose to Placing these costs in an Automatic Adjustment**
16 **Clause**

17 CUB and the other parties to the negotiations recognized the need for n automatic
18 adjustment clause because ratemaking practices at the time created a risk of regulatory
19 lag.

20 *i. At The Time The RPS Was Adopted, Rates in General Rate Cases Went Into Effect*
21 *on January 1.*

22 PGE and PacifiCorp both had (and still have) annual power cost cases related to
23 direct access. The rates for those power cost cases go into effect on January 1st of each
24 year. At the time the RPS was created, by way of practice, the utilities filed general rate

²⁷ ORS 469A.120(2).

1 cases which were designed to also time rate changes for January 1st - this practice was
2 originally adopted to minimize the number of rate changes in a given year. Indeed, for
3 several years there was a requirement in the TAM guidelines that required PacifiCorp to
4 manage general rate cases with a rate effective date of January 1st. Today, however, that
5 requirement has been removed from the PacifiCorp TAM and CUB now encourages
6 utilities to manage rate cases so that the rate effective dates are tied to when new assets
7 come on line, rather than to January 1st. CUB notes that the use of January 1st as the
8 effective date for general rate cases had, contrary to expectation, led to an increase in the
9 number of rate changes and led to multiple changes in base rates each year. This UE 283
10 docket is an example of that same phenomenon - PGE is today unnecessarily proposing a
11 3-stage rate case, with a January effective date, within this docket. So, to summarize,
12 while today CUB encourages utilities to match up rate cases with the expected dates of
13 new capital additions so as to avoid multiple rate hikes each year, at the time SB 838
14 passed the practice was to time all general rate cases for January 1st.

15 *ii. At The Time SB 838 Was Passed The Utilities Ability to Add New Resources Later*
16 *in the Test Year was Limited.*

17 Today, it is not uncommon for the Commission to allow utilities to add new large
18 assets several months after the rates go into effect. (Note: CUB continues to have
19 concerns about this practice – see page 2 of this testimony). However, at the time of the
20 RPS, the practice of adding resources later in the year was even more controversial.
21 CUB litigated the issue in a 2006 PGE rate case. The order in that case arrived only a
22 couple of months before the RPS negotiations took place. That order stated:

23 As PGE agrees, CUB raises a legitimate point as to the validity of the
24 assumptions regarding Port Westward if its opening is delayed. To allow

1 flexibility for PGE, we conclude that the decisions made in this
2 consolidated case will prevail, as long as Port Westward becomes
3 operational within 60 days of the estimated March 1, 2007, online date. If
4 Port Westward becomes operational on or after April 30, and before
5 September 1, 2007, Staff and intervenors will have 15 days from the
6 online date to determine whether there is new information that requires a
7 re-examination of PGE's costs in rates. If Port Westward does not become
8 operational until after September 1, 2007, PGE must file an entirely new
9 rate case to add the plant to rate base when it meets the used and useful
10 standard.²⁸

11 ***iii. The Order Cited Above Created A Risk of Regulatory Lag***

12 The combination of rates being effective January 1st and limits being put on the
13 amount of time that can pass before a new asset is put into rates created a real risk of
14 regulatory lag. Under the precedent of the Order above, if a new renewable resource was
15 to come online in the Fall after the last rate case then the utility could not hitch the new
16 resource to the prior rate case and the utility had to wait until the following January to
17 place the new resource into rates. Making matters worse, if the resource was expected to
18 come on line in the fall, then it was likely that some parties would propose incorporating
19 it into the power cost case (AUT or TAM). This meant that the utility would carry the
20 potential risk of being required to pass through the dispatch benefits before it could
21 recover the capital investment.

22 When it came time to negotiate the RPS, the potential for such regulatory lag
23 seemed unfair to PGE and PacifiCorp. CUB and the other parties were, therefore, willing
24 to accommodate the utilities' concerns by agreeing to the inclusion of an Automatic
25 Adjustment Clause within the law so as to remove the regulatory lag associated with the
26 new renewable resource capital investments.

²⁸ OPUC Order No. 07-015, page 50.

1 **C. Renewables Are Generally Rate Based Assets, So The Company Is**
2 **Compensated For Managing The Risk That Comes With The Asset.**

3 The net power costs that PGE is seeking to remove from the PCAM in order to
4 receive a dollar-for-dollar recovery derive from generation facilities that are in the
5 Company's rate base. Nearly the entire cost of the generation is capital on which the
6 utility gets a return. In theory, the return is tied to the risk of managing the asset. Natural
7 gas combustion turbines have less rate base and more fuel costs. The utility is getting
8 less return on investment but is managing a fuel cost risk that is subject to the PCAM
9 with its deadband and earnings test. PGE has not demonstrated that the risk/rate base
10 ratio associated with renewables is any different than that of a natural gas plant.

11 **D. Wind Variability vs. Hydro Variability**

12 CUB certainly acknowledges that wind generation comes with a degree of
13 unpredictability that affects PGE's generation portfolio on an hourly basis. Excursions
14 from anticipated levels of wind generation may cause differences in net power costs for
15 periods of hours or days. For hydro utilities, excursions from anticipated levels of
16 precipitation can last for periods of weeks and months. When the Commission
17 established PGE's PCAM, it acknowledged that the normal level of hydro risk was being
18 maintained with the utility:

1 We conclude that a PCAM should be adopted to capture power cost
2 variations that exceed those considered part of normal business risk. In this
3 case, normal business risk for PGE includes all of the circumstances to
4 which it is exposed, such as hydro variability.²⁹

5 While the risks associated with wind and solar are different than the risks
6 associated with hydro, PGE has not demonstrated that they are any greater than the risks
7 associated with hydro.

8 **E. PGE's Chosen Mechanism Might Not Work When PGE Self-Integrates.**

9 PGE's chosen mechanism includes the differences between forecasted wind
10 integration costs and actual costs. This is possible under the circumstances of the current
11 wind integration contract between PGE and BPA because PGE can isolate the wind
12 integration costs. But PGE built Port Westward 2 in order to reduce its wind integration
13 costs by self-integrating. Once the Company begins to self-integrate (assuming it does),
14 there are no longer isolated costs associated with wind integration. The Company will be
15 using Port Westward 2, hydro and other resources to integrate the wind. Identifying and
16 tracking which net power costs relate to actual wind integration costs will be nearly
17 impossible. There has been a great deal of consternation in recent years over the wind
18 integration studies utilities have used in IRPs. During PGE's 2009 IRP, CUB had a
19 simple idea to conduct a backcast to see if the actual cost of wind integration matched up
20 with the study – CUB was told this was impossible.³⁰ But a backcast to compare to a
21 projection is no different than comparing actuals to a forecast. PGE has failed to
22 demonstrate that it is possible once it is self-integrating to identify actual costs of wind
23 integration.

²⁹ OPUC Order No. 07-015, page 26.

³⁰ LC 48 - CUB Comments, page 1.

1 **F. PGE's Proposal Updates The Value Of Renewables, Not The Cost Of**
2 **Renewables**

3 PGE's mechanism goes beyond updating/correcting for wind forecasting errors
4 and wind integration and shifts to customers the risks associated with changes in power
5 prices.

6 PGE's mechanism is really about the value of renewables, not the cost to the
7 Company of renewables. PGE's Exhibit 503 shows how these variances are calculated.
8 For the wind forecasting (as opposed to royalties and wind integration costs) the formula
9 is simple: The forecasted hourly generation times the forecasted market price is
10 compared to the actual hourly generation times the actual hourly Mid-C Price.³¹ The
11 difference is then charged or credited to customers.

12 The problem with this is that even if the forecasted generation and actual
13 generation show no or little variation, (therefore there is no real difference), the
14 mechanism still can result in a significant surcharge or surcredit associated with the
15 change in market prices, essentially passing through the nominal change in values as a
16 real cost to the customer. Assume an hour where the market price is high enough that
17 PGE is dispatching the full output of Port Westward 1 and 2 and Coyote Springs, but not
18 Beaver and that the wind facilities produce 500 MWh. If the price increases enough,
19 PGE will dispatch Beaver and will receive additional income from selling Beaver into the
20 market (or offsetting market purchases depending on its load during the hour). But that
21 price change will have no impact on the wind generation, it will still be 500 MWh. But
22 under PGE's methodology, a change in price changes the value of the wind and will
23 always lead to a surcharge or surcredit for customers.

³¹ UE 283 PGE/503/Niman - Peschka – Hager/1.

1 PGE may claim that the value of the wind production has changed, which is true,
2 but this has little to do with the wind forecasting error and instead is an error in
3 forecasting market prices.

4 **G. The PCAM Is Not Broken.**

5 PGE is proposing to carve out from the PCAM certain costs related to renewables.
6 But this assumes that there is a problem with the current PCAM. PGE, however, fails to
7 show that the PCAM is systematically failing to provide them full recovery of its power
8 costs. Before fixing a problem, there should be some evidence that the problem exists.
9 But the current methodology of forecasting power costs and truing them up subject to the
10 deadband and earnings test of the PCAM is working.

11 Staff analyzed the PCAM in UE 286. In that AUT docket, Staff found that there
12 was a systematic over-forecasting of costs to the detriment of the customers. Staff found
13 that the Company was currently over collecting its net power costs:

14 Correcting for variations in load, PGE has over-collected for power costs
15 each of the 5 years from 2008 through 2012. PGE uses the term “power
16 cost variance”, or PCV, to refer to the difference between power costs
17 collected through rates and actual power costs incurred by the Company.
18 In the table, the annual PCV ranges from a low of about \$12.4 million to a
19 high of \$34.3 million. These PCV values represent potential refunds to
20 customers that were ultimately not refunded due to application of the
21 PCAM deadband, sharing and earnings tests. The total potential refund to
22 customers over this time period is about \$112 million out of which \$5.5
23 million was actually refunded after application of the various sharing
24 mechanisms.³²

25 PGE claims that SB 838 requires dollar-for-dollar recovery of its net power costs
26 related to wind in addition to the capital costs that are currently accounted for in the
27 RAC. CUB fundamentally disagrees with PGE on this point. But this disagreement is

³²UE 286 Staff/100/Crider/14.

1 irrelevant if PGE is actually recovering more than its total net variable power costs since
2 these include costs associated with wind forecasting error and wind integration. In other
3 words, there is no reason to fix a problem that does not exist.

4 **IV. Energy Efficiency and Marginal Cost of Service**

5 As we talk about energy efficiency (“EE”) and customer classes, it is important to
6 recognize that there are two ways in which EE interacts with customer classes: first, ETO
7 Programs offer incentives to customer classes to achieve savings; second, customer
8 classes fund ETO EE programs through surcharges on utility bills. These surcharges vary
9 by customer class. In the testimony that follows, CUB will discuss both the programs
10 targeting customer classes and the funding charged to customer classes.

11 **A. EE Is An Energy Resource Which Should Be Included In Any Marginal Cost** 12 **Study**

13 Energy efficiency³³ is an energy resource that has been and is being consistently
14 deployed throughout Oregon, specifically in PGE's service territory. Not only is EE an
15 energy resource, at 2.4 cents per kWh,³⁴ it is the most cost effective resource. This
16 implies, from a least cost/least risk planning point of view, that on the margin, all energy
17 needs should be first met by EE. In fact, for Oregon residential customers, EE has been
18 the primary resource added to meet load growth.

19 Therefore, as the go-to energy resource, EE must be included in the modeling of
20 energy marginal costs. A model of energy marginal costs that excludes EE would be

³³ CUB uses ETO EE as a minimum EE benchmark, although it recognizes that EE is deployed by other parties and independent of the ETO.

³⁴ http://energytrust.org/library/reports/2013_ETO_Annual_Report.pdf at pg 26.

1 both inaccurate and misleading. Fortunately, EE is a tractable, cumulative resource that
 2 is well documented by both PGE and the ETO.

3 The following table demonstrates the recent acquisition of EE in Oregon through
 4 programs that target specific customer classes (later on CUB will discuss EE in terms of
 5 the customer class that funded the resource).

6 **Table 1: ETO EE Programs Targeting Customer Classes³⁵**

| aMW | commercial | industrial | residential | total | units |
|-------|------------|------------|-------------|-------|-------|
| 2008 | 8.3 | 6.7 | 13.7 | 28.7 | mWa |
| 2009 | 10.2 | 7.8 | 9.3 | 27.3 | mWa |
| 2010 | 17.2 | 15.2 | 12.5 | 44.9 | mWa |
| 2011 | 18.4 | 14.8 | 14.1 | 47.3 | mWa |
| 2012 | 22.1 | 14.7 | 16.1 | 52.9 | mWa |
| 2013 | 23.4 | 16.9 | 15.4 | 55.7 | mWa |
| 2014 | 23.6 | 18.9 | 14.8 | 57.3 | mWa |
| total | 123.2 | 95 | 95.9 | 314.1 | mWa |

7 EE is a cumulative resource. The 316 mWa of EE will, therefore, accumulate and
 8 continue to grow and serve Oregon customers year after year. By way of example, once
 9 a home is weatherized, its load reduction remains permanently off of the servicing
 10 utility's system for as long as the home is standing. This means that resources which
 11 would otherwise have been used in the annual production of the former (pre-
 12 weatherization) energy load will continue to be spared. To give an idea of the scope of
 13 the EE investment impact, consider that the total amount of all electric EE deployed by
 14 the ETO since 2008, serves more energy needs than all of PGE's hydro resources

³⁵ CUB Exhibit 103 tab ETO tables.

1 combined.³⁶ All ETO EE specifically acquired from PGE customers, from 2008 to date,
2 nearly matches all of the PGE wind resource to date.³⁷

3 **Table 2: EE Acquired From PGE Customers (2008-2013)**³⁸

| PGE specific | | |
|--------------|--------|-------|
| year | amw | units |
| 2008 | 18.58 | mWa |
| 2009 | 20.4 | mWa |
| 2010 | 25.6 | mWa |
| 2011 | 28.18 | mWa |
| 2012 | 32.23 | mWa |
| 2013 | 35.62 | mWa |
| | | |
| total | 160.61 | mWa |

4 The impact is even more significant if one includes all EE investment back to
5 2002, since the Energy Trust began:³⁹

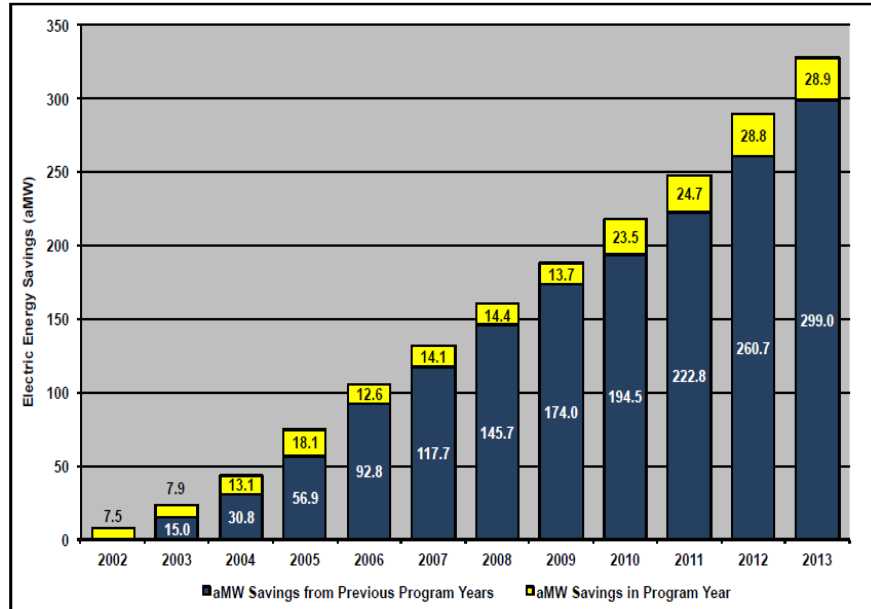
³⁶ http://files.shareholder.com/downloads/POR/3215315514x0x738218/180e3b26-c79e-4c3b-998b-77ed43731cf7/Final_2013_Annual_Report.pdf at page 15, which estimates max hydro energy supplied at 250 mWa

³⁷ http://files.shareholder.com/downloads/POR/3215315514x0x738218/180e3b26-c79e-4c3b-998b-77ed43731cf7/Final_2013_Annual_Report.pdf at page 15, which estimates max hydro energy supplied at 250 mWa

³⁸ CUB Exhibit 103 tab ETO tables.

³⁹ CUB Exhibit 103 tab ETO Brief.

Figure 1: Net Electric Energy Savings for Energy Trust Energy Efficiency Programs, 2002—2013



Sources: Calculations by Pinnacle Economics using detailed Energy Trust Program data
 Notes: 1) Net electric energy savings have been adjusted for Energy Trust True Up. 2) Net electric energy savings include NEEA electric energy savings.

1

2 ***i. EE Is Included In IRP As A Resource***

3 According to PGE’s IRP, the top performing portfolios of resource options to
 4 meet future demand are all made up of EE, baseload natural gas, RPS-eligible renewables
 5 and natural gas peaking units:

6 The top three portfolios perform similarly and each could be considered a
 7 viable candidate for a preferred portfolio. Each of these three candidate
 8 portfolios follow the above described model of combining EE, base load
 9 natural gas plants, new renewables to meet RPS requirements, and natural
 10 gas peaking units to provide capacity.⁴⁰

11 PGE is planning to use EE combined with natural gas plants and renewables to
 12 meet load growth and natural gas peaking units to provide capacity. The marginal cost
 13 study should, therefore, reflect these actual marginal resources.

⁴⁰ PGE 2013 IRP, Executive Summary, page 207.

1 ***ii. The Governor’s Energy Plan Proposes That All Load Growth Comes From EE***

2 The Governor of Oregon has developed a 10-year energy plan for the State which
3 emphasizes the use of EE:

4 **The 10-Year Energy Action Plan focuses on three core strategies:**

5 **1. Maximize energy efficiency and conservation to meet 100 percent of**
6 **new electricity load growth.**

7 Oregon ranks fourth in the nation in energy efficiency. Since 1980,
8 Oregon households and businesses have realized energy efficiency and
9 conservation savings equivalent to eight to ten power plants. The result
10 has been lower energy bills, a cleaner environment, and a thriving local
11 energy service industry that exports its technology and expertise to the
12 world. To build on this success, to capture deeper, harder-to-reach
13 efficiency and conservation opportunities, and to scale them community-
14 wide, will require new data, new financing tools, rate design changes and
15 trained workers. The Northwest Power and Planning Council’s 6th Power
16 Plan states that the region can meet 85 percent of new load growth through
17 energy efficiency and conservation. This plan calls for Oregon to meet all
18 new electric load growth through energy efficiency and conservation. We
19 will start at home. Every occupied state-owned building will establish
20 baseline energy use, undergo an energy audit and identify cost-effective
21 retrofits in the next ten years, improving the performance of up to four
22 million square feet of identified office space and using the state as a
23 market driver for greater energy efficiency and conservation projects.⁴¹

24 Whether the expectations is 85% of regional load growth being served by EE as
25 the Governor quotes from the NPPC or 100% as the Governor calls for within Oregon,
26 there is little doubt that Oregon plans to rely on EE for the majority of its load growth.
27 EE truly is the marginal resource.

28 ***iii. The Last 15 Years Of Data Show That EE Has Been The Marginal Cost***

29 The following table compares PGE’s projected residential test year load to actual
30 load in 2000. It shows that the number of customers has increased by 16%, while the
31 average monthly usage has decreased by 14%. The result is that while the number of

⁴¹ Cover letter from Governor John Kitzhaber, page 1, attached to 10-Year Energy Action Plan, December 14, 2012.

1 customers has increased by 16%, the amount of resources needed to serve that new
 2 increased level of customer load has increased by less than 1%.

3 **Table 3: PGE is Meeting Residential Load Growth With EE**

| year | residential customers | average load (kWh/month) | total residential load (MWh) |
|--------------------|-----------------------|--------------------------|------------------------------|
| 2000 ⁴² | 637,331 | 11,663 | 7,433,191 |
| 2015 ⁴³ | 740,049 | 10,084 | 7,462,740 |
| | | | |
| % change | 16% | -14% | 0.40% |

4 **B. EE Is Different Than Other Resources Because Customer Classes Buy It In**
 5 **Different Increments.**

6 Current EE funding has been established legislatively, with all customers funding
 7 EE through the public purpose charge contained in SB 1149 and some customers funding
 8 additional EE from authority granted the Commission in SB 838.

9 **i. SB 1149**

10 In 1999, the Oregon Legislature passed SB 1149 which established a public
 11 purpose charge of 3% and directed that 63% of the 3% public purpose charge go to new
 12 cost-effective conservation and new market transformation programs:

13 Beginning on the date an electric company offers direct access to its retail
 14 electricity consumers, except residential electricity consumers, the electric
 15 company shall collect a public purpose charge from all of the retail
 16 electricity consumers located within its service area for a period of 10
 17 years. Except as provided in paragraph (b) of this subsection, the public
 18 purpose charge shall be equal to three percent of the total revenues
 19 collected by the electric company or electricity service supplier from its
 20 retail electricity consumers for electricity services, distribution, ancillary

⁴² Oregon Utility Statics Guidebook, OPUC, <http://www.puc.state.or.us/docs/statbook2006.pdf>.

⁴³ UE 283 PGE/1402/Cody/4.

1 services, metering and billing, transition charges and other types of costs
2 included in electric rates on the effective date of this 1999 Act... .

3 (3)(a) The Public Utility Commission shall establish rules implementing
4 the provisions of this section relating to electric companies.

5 (b) Subject to paragraph (e) of this subsection, funds collected by an
6 electric company through public purpose charges shall be allocated as
7 follows:

8 (A) Sixty-three percent for new cost-effective conservation and new
9 market transformation;⁴⁴

10 It is important to note that the law required the 3% charge, to be levied, not just
11 on the energy portion of the bill but on “distribution, ancillary services, metering and
12 billing, transition charges and other types of cost.” This means that EE collected through
13 the public purpose charge is charged to customers in a different manner than electric
14 generation. Electric generation is charged to customers based on their need for energy
15 and capacity, but not on their use of distribution plant. The result of this is that customer
16 classes with less energy demand and higher distribution usage will pay more for demand-
17 side investments (energy efficiency) than those same customers would pay for a supply-
18 side investment (Port Westward 2 or Tucannon). The customers who use less energy but
19 more distribution are the customers with smaller individual loads, residential and small
20 commercial.

21 **ii. SB 838**

22 The Renewable Energy Act, SB 838, allows for the collection of additional funds
23 for investment in cost-effective EE, but only from customers whose usage falls below
24 1aMW:

⁴⁴ SB 1149, Section 3: <http://energytrust.org/About/PDF/sb1149.pdf>.

1 SECTION 46. (1) In addition to the public purpose charge established by
2 ORS 757.612, the Public Utility Commission may authorize an electric
3 company to include in its rates the costs of funding or implementing cost-
4 effective energy conservation measures implemented on or after the
5 effective date of this 2007 Act. The costs may include amounts for
6 weatherization programs that conserve energy.

7 (2) The commission shall ensure that a retail electricity consumer with a
8 load greater than one average megawatt:

9 (a) Is not required to pay an amount that is more than three percent of the
10 consumer's total cost of electricity service for the public purpose charge
11 under ORS 757.612 and any amounts included in rates under this section;
12 and

13 (b) Does not receive any direct benefit from energy conservation measures
14 if the costs of the measures are included in rates under this section.⁴⁵

15 The current interpretation of that law is to maintain industrial programs at the
16 same percentage of funding as they were before SB 1149. An ETO Briefing Paper states
17 as follows:

18 Passed in 2007, Oregon's Renewable Energy Act, SB 838, authorized the
19 OPUC to approve the collection of additional electric efficiency funds
20 from PGE and Pacific Power customers using less than one aMW per
21 year. Customers using more than 1 aMW do not pay these supplemental
22 charges and may not benefit from this funding. SB 838 does not address
23 voluntary payment of supplemental efficiency charges.

24 Energy Trust efficiency programs are not funded on a strict funds-in,
25 funds-out basis, yet the SB 838 limitation implies such a logic. To ensure
26 compliance with the limitation, after 2007, Energy Trust, the OPUC, PGE,
27 Pacific Power and stakeholder organizations including the Citizens' Utility
28 Board of Oregon, CUB, and the Industrial Customers of Northwest
29 Utilities, ICNU, informally agreed that Energy Trust will keep funding for
30 large customer incentives to the historic proportion of SB 1149. If large
31 customer incentives exceed the pre-2007 percentage of SB 1149 funding,
32 Energy Trust would have two years to align these incentives with the
33 historic allocation.

34 Due to success of the programs in delivering high volume and low-cost
35 savings to large customers, incentives to these customers have grown.
36 Given current trends in program investment, spending for large customers
37 in PGE's service territory will need to be curtailed in approximately 2015

⁴⁵ SB 838, 2007 Legislature; ORS 757.689(2)(b).

1 or sooner. This funding limitation means that Energy Trust may not be
2 able to secure all cost-effective efficiency from these customers.⁴⁶

3 While EE funded as part of SB 1149 was more heavily weighted towards
4 residential and small commercial customers than generation costs, EE funded by SB 838
5 is even more one-sided in its funding. SB 838 funding comes only from customers who
6 are below 1aMW. While this law prohibits large customers from receiving any direct
7 benefit⁴⁷ from the additional funding contained within the law, as CUB will show below,
8 the current interpretation of the law nonetheless allows large customers to receive a huge
9 direct benefit in the form of lower rates due to less expensive resources, which is the
10 primary benefit to investing in EE.

11 ***iii. Residential Customers Buy Half Of All Efficiency: Without Reflection Of This***
12 ***Fact In The Marginal Cost Of Service Study, Residential Customers Are***
13 ***Effectively Buying System Resources.***

14 The Company reports that residential customers (Schedule 7) funded more than
15 half of all energy efficiency in 2013⁴⁸ but residential customers are less than 40% of
16 system load.⁴⁹ However, the ETO reports an ever declining portion of energy efficient
17 programs targeted at residential ratepayers. ETO projects 2014 to be an all time low for
18 the proportion of EE programs aimed at acquiring EE from residential ratepayers, while
19 at the same time residential customers are funding more EE than all the other groups
20 combined.

⁴⁶ Briefing Paper: Energy Trust of Oregon Energy Efficiency Programs, June 7, 2013, p 25-26

⁴⁷ SB 838 Section 46 (2)(b); ORS 757.689(2)(b).

⁴⁸ CUB Exhibit 104.

⁴⁹ UE 283 PGE/1402/Cody/ 4.

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Table 4: EE Programs Targeting Customer Classes⁵⁰

| year | Commercial mWa savings | Industrial mWa savings | Residential mWa savings |
|------|------------------------------|------------------------------|-------------------------------|
| 2008 | 28.92% | 23.34% | 47.74% |
| 2009 | 37.36% | 28.57% | 34.07% |
| 2010 | 38.31% | 33.85% | 27.84% |
| 2011 | 38.90% | 31.29% | 29.81% |
| 2012 | 41.78% | 27.79% | 30.43% |
| 2013 | 42.01% | 30.34% | 27.65% |
| 2014 | 41.19% | 32.98% | 25.83% |

2 Notice how EE programs targeting Commercial customers have gone from a low
 3 of 28.92% in 2008, to the lion's share in 2014 at 41%. Industrial EE programs have
 4 followed a similar pattern. On the other hand, residential customers, the class that funds
 5 over half of all ETO EE, have seen a decline in programs targeting the residential class.
 6 Today, residential programs make up ¼ of ETO EE acquisition, down from almost half
 7 of acquired EE the year after SB 838 was passed. The reason for this change is that the
 8 class of customers which receives the bulk of the EE programs is not the same class from
 9 which those funds are collected.

10 The Energy Trust has stated:

11 The mix of electric energy savings across programs was approximately the
 12 same as in previous years. In 2013, commercial and industrial energy
 13 efficiency programs account for 72.4 percent of total electric energy
 14 savings (compared to 70.4 percent in 2012). Residential energy efficiency
 15 programs account for 27.6 percent of total electric energy savings in 2013
 16 (compared to 29.6 percent in 2012)⁵¹

17 The economic rationale behind this decision is reasonable: EE is a resource. The
 18 ETO approaches acquiring EE from a least cost perspective and allocates program
 19 funding where it will have the most bang for its buck, where the most energy

⁵⁰ Exhibit 103 tab ETO tables.

⁵¹ http://energytrust.org/library/reports/2013_Economic_Impacts_Report.pdf, pg 2.

1 reduction can be earned with each dollar spent, regardless of the source of those
2 funding dollars. The ETO takes aim at least cost acquisition of a resource called
3 conservation, which leads to lower system costs.

4 Therefore, in alignment with the ETO mission, to meet EE goals in the most cost
5 effective manner possible, it may make sense to offer more commercial and industrial
6 programs than residential programs. The problem, however, is that under the current
7 structure such funding is not possible.

8 Although CUB understands the economic rationale of the ETO approach, both
9 CUB and the ETO recognize that the current system is, in fact, broken. Within the next
10 12-24 months, the ETO predicts that there will still be EE programs, available, in theory,
11 to industrial customers, but in reality, they will be unattainable. In essence, the ETO will
12 finally bump up against the industrial "direct benefit" cap and there will be EE left on the
13 table, EE that Oregon is touted nationally for striving to achieve. However, the EE that is
14 forecast in the IRP is based on the potential EE and is not adjusted for the artificial cap
15 placed on industrial programs by the current interpretation of the law. Because this cheap
16 resource will not be available to the extent planned for in the IRP, PGE will be forced to
17 find more expensive resources to meet the additional load that could have been avoided
18 with more up-take of the industrial EE programs. Most important of all, all PGE
19 ratepayers will pay higher costs because of this failure to gain all cost-effective EE.

20 *iv. By Reflecting EE In The Marginal Cost Of Service Study, All Customers Get What*
21 *They Are Funding.*

22 Including EE as a marginal resource, and allowing customers to get credit for the
23 EE that they are funding will, (1) improve accuracy (2) provide the proper economic

1 incentives to invest and (3) fix the broken system, allowing all available energy
2 efficiency to be achieved.

3 In the following section, CUB will demonstrate its new methodology and the
4 results obtained there from and will then demonstrate how this new approach to the
5 marginal cost study improves accuracy, provides proper economic incentives and fixes
6 the broken system as noted above.

7 **C. Including EE In The Marginal Cost Of Service Study**

8 *i. Methodology*

9 The first step to creating a new marginal cost methodology is to identify the
10 failures of the original model, and how those failures created inaccuracies and
11 inconsistencies. CUB recognizes that PGE serves customers with embedded resources,
12 not marginal resources, and that the marginal cost study is a theoretical approach
13 designed to properly align the incentives of the Company while efficiently serving
14 ratepayers. That said, CUB also understands that the marginal cost study is intended to
15 be long run in nature⁵²- in line with the IRP- and believes that it should be as accurate as
16 practicable.

17 The Company models marginal costs from a mix of only traditional resources
18 (SCCT and CCCT). However, both the Oregon RPS standards require the company to
19 produce a minimum of 25% of its energy with renewable resources. Moreover, the PGE
20 IRP clearly identifies EE as an integral resource.⁵³ CUB finds this approach inconsistent,
21 and detrimental to implementing accurate EE investment price signals.

⁵² UE 283 PGE/1400/Cody/3, lines 1-4.

⁵³ PGE 2013 IRP pg 57, table 4 and IRP appendix B.

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Table 6: EE Funded By Class As a Marginal Resource⁵⁸

| Rate Schedule | |
|-------------------------|---------|
| Schedule 7 | 53.94% |
| Schedule 15/515 | 0.21% |
| Schedule 32/532 | 10.54% |
| Schedule 38/538 | 0.35% |
| Schedule 47 | 0.18% |
| Schedule 49/549 | 0.48% |
| Schedule 83/583 | 15.16% |
| Schedule 85/485/585 | 14.75% |
| Schedule 89/489/589 | 1.58% |
| Schedule 90/490/590 | 1.72% |
| Schedule 91/95/591/595 | 1.07% |
| Schedule 92/592 | 0.02% |
| Total net 400 schedules | 100.00% |

2 The total amount of EE is then included in the theoretical marginal resource mix.
 3 Then, instead of immediately reconciling loads with revenue requirements, CUB first
 4 gives each schedule credit for the EE it individually funded and subtracts it from the total
 5 scheduled load (gross of EE).

6 Note the difference from the existing practice. Currently, the Company models
 7 Schedule loads from actual usage, indirectly internalizing EE applied to each schedule.
 8 This means each customer class is affected by the energy efficiency programs that reduce
 9 the load from its class rather than the EE that is funded by its class. In this sense,
 10 customers that pay less in ETO funds receive more benefits – those customers benefit
 11 doubly. They benefit by enjoying lower system costs at the expense of other ratepayers
 12 who are funding their EE, they benefit by experiencing reduced loads which also means
 13 they are shouldering smaller load portions of system costs.

⁵⁸ CUB Exhibit 103 tab 2015 EE.

1 CUB’s approach improves the marginal cost modeling. In CUB’s marginal cost
 2 approach, CUB models Schedule loads as the actual portion of system resources, then
 3 accounts for conservation funded. This gives credit where credit is due, and removes
 4 double counting. Now each individual load is net of EE, as it needs to be, to calculate
 5 percentage load for each schedule, and reconcile revenue requirement with forecasted
 6 load.

7 **Table 7: Calculating the Load Net of EE⁵⁹**

| Schedules | Energy Percent per PGE | System mWa allocation gross ETO | EE mWa | system mWa Allocation net ETO | mWa of traditional energy gen |
|-------------------|------------------------|---------------------------------|------------|-------------------------------|-------------------------------|
| Schedule 7 | 43.03% | 1716.86 | 431.41 | 1,285 | 40.30% |
| Schedule 15 | 0.08% | 3.22 | 1.64 | 2 | 0.05% |
| Schedule 32 | 8.83% | 352.17 | 84.33 | 268 | 8.40% |
| Schedule 38 | 0.25% | 10.17 | 2.82 | 7 | 0.23% |
| Schedule 47 | 0.11% | 4.26 | 1.44 | 3 | 0.09% |
| Schedule 49 | 0.40% | 15.94 | 3.82 | 12 | 0.38% |
| Schedule 83 | 15.64% | 623.98 | 121.28 | 503 | 15.76% |
| Schedule 85 | 17.26% | 688.46 | 117.95 | 571 | 17.89% |
| Schedule 89 GT4MW | 5.99% | 239.16 | 12.65 | 227 | 7.10% |
| Schedule 90 | 7.90% | 315.01 | 13.77 | 301 | 9.44% |
| Schedule 91/95 | 0.49% | 19.58 | 8.52 | 11 | 0.35% |
| Schedule 92 | 0.02% | 0.72 | 0.13 | 1 | 0.02% |
| TOTAL | 100% | 3,990 | 800 | 3,190 | 100.00% |

8 **ii. Results Under CUB’s Methodology**

9 Having determined the new load ratios CUB next reconciles these new load ratios
 10 with the Company’s revenue requirement, and calculates the revenue share of marginal
 11 energy costs per Schedule.

⁵⁹ CUB Exhibit 103 tab model.

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Table 8: Marginal Energy Costs⁶⁰

| | CUB | PGE |
|---------------------|-----------------------|-----------------------|
| Schedules | Marginal Energy Costs | Marginal Energy Costs |
| Schedule 7 | \$393,157.37 | \$419,840,573 |
| Schedule 15 | \$483.64 | \$787,636 |
| Schedule 32 | \$81,920.00 | \$86,120,231 |
| Schedule 38 | \$2,247.14 | \$2,486,765 |
| Schedule 47 | \$863.24 | \$1,042,147 |
| Schedule 49 | \$3,706.28 | \$3,897,406 |
| Schedule 83 | \$153,751.41 | \$152,587,547 |
| Schedule 85 | \$174,492.40 | \$168,355,667 |
| Schedule 89 GT 4 MW | \$69,277.36 | \$58,482,927 |
| Schedule 90 | \$92,136.62 | \$77,032,786 |
| Schedule 91/95 | \$3,382.35 | \$4,788,047 |
| Schedule 92 | \$180.65 | \$176,735 |
| TOTAL | \$975,598,466 | \$975,598,466 |

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3

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5

CUB then adds the additional costs for distribution, transmission, customer service and other charges,⁶¹ to discover how this marginal cost methodology changed PGE's allocated costs.

⁶⁰ CUB Exhibit 103 tab model.

⁶¹ UE 283 PGE/1404/Cody/1-2.

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Table 9: Change in Cost Allocation⁶²

| Schedule | PGE Power Supply | CUB Power supply | CUB Cost Allocation | PGE Allocation | Schedule Change From PGE 2015 |
|----------|------------------|------------------|---------------------|----------------|-------------------------------|
| 7 | \$419,841 | \$393,157 | \$853,269 | \$879,952 | -3.03% |
| 15 | \$788 | \$484 | \$3,447 | \$3,751 | -8.11% |
| 32 | \$86,120 | \$81,920 | \$163,985 | \$168,185 | -2.50% |
| 38 | \$2,487 | \$2,247 | \$5,475 | \$5,715 | -4.20% |
| 47 | \$1,042 | \$863 | \$4,867 | \$5,046 | -3.54% |
| 49 | \$3,897 | \$3,706 | \$15,644 | \$15,835 | -1.21% |
| 83 | \$152,588 | \$153,751 | \$237,086 | \$235,923 | 0.49% |
| 85 | \$168,356 | \$174,492 | \$244,969 | \$238,833 | 2.57% |
| 89 | \$58,483 | \$69,277 | \$86,700 | \$75,906 | 14.22% |
| 90 | \$77,033 | \$92,137 | \$99,351 | \$84,247 | 17.93% |
| 91&95 | \$4,788 | \$3,382 | \$15,855 | \$17,260 | -8.14% |
| 92 | \$177 | \$181 | \$251 | \$247 | 1.68% |
| | | | | | |
| total | \$975,598 | \$975,598 | \$1,730,900 | \$1,730,900 | 0.00% |

2 The results show exactly what one would expect. The customer classes that are
 3 purchasing additional EE through SB 838 show their costs going down once those classes
 4 are credited for the amount of EE they are purchasing. The classes that have avoided
 5 paying for EE find their costs going up once they no longer are getting credit for the
 6 amount of EE being purchased by other classes of customers.

7 **D. Potential Variable: Apply Methodology to SB 838 Only**

8 CUB’s analysis was based on accounting for EE from both SB 1149 and SB 838
 9 in the marginal cost study. From a theoretical marginal cost basis, there is no reason not
 10 to account for both of these funding sources. However, CUB recognizes that large
 11 customers are not prohibited from receiving a direct benefit from the SB 1149 programs

⁶² CUB Exhibit 103 tab results.

1 and the requirement that these funds be collected across all charges, including
2 distribution, is part of the law. Therefore, CUB recognizes that one variation on our
3 approach could be to include EE in the marginal cost study but to limit that to the SB 838
4 EE funds. This will reduce the impact of our proposed marginal cost methodology
5 change.

6 **E. Customer Impact Offset**

7 It is important to recognize that CUB is not proposing that rates be rebalanced to
8 the full extent shown here all at one time. The imbalance shown in CUB's charts grew
9 over time since the passage of SB 1149 and the creation of the ETO. Given this fact, it
10 would not, therefore, be unreasonable to spread the correction of the imbalance over an
11 equal amount of time.

12 CUB notes that PGE's rate spread includes a Customer Impact Offset ("CIO")
13 which PGE has designed to prevent any customer class from seeing an increase greater
14 than 12%. The CIO could also be used to reduce the impact of implementing this change
15 in marginal cost methodology. This could be done by adjusting the number for the
16 overall rate hike ceiling from 12% to whatever is believed to be reasonable. Or, a second
17 component of the CIO could be implemented that would phase in this marginal cost
18 adjustment by only implementing a certain percentage of it (10%, 25%, 50%).

19 **V. Overcoming the Cap on Industrial EE**

20 **A. PGE Is Reaching Its Current Cap On Industrial EE Programs And Will Soon** 21 **Be Leaving Industrial EE On The Table.**

22 Even if each schedule appropriately gets load credit for that which they funded,
23 larger customers will continue to receive a larger portion of programmatic funds from the

1 ETO, simply because large conservation projects tend to be more cost effective. CUB's
2 marginal cost approach does not attempt to undo or change the practices of the ETO. The
3 ETO's programmatic decisions and their savings per dollar results speak volumes for
4 themselves. However, without a new approach at marginal cost, the ETO is in very real
5 danger of not being able to do its job because it will be unable to continue its industrial
6 and commercial EE programs. And, the State of Oregon will be in very real danger of
7 losing conservation projects at the expense of more expensive, higher carbon energy
8 resources. And all this is because under the current legal interpretation, PGE's industrial
9 customers will very soon be restricted from receiving additional industrial EE programs
10 because of the "direct benefit" cap in SB 838. This will mean that PGE's system will no
11 longer be purchasing all the cost effective EE that is in actuality available.

12 **B. The Direct Benefit Test Is Misplaced.**

13 The primary benefit of EE programs is not the receiving of incentives to
14 implement cost effective measures, but the benefits brought by the lower costs associated
15 with the purchase of EE as opposed to other sources of power. The reason we purchase
16 EE is because it is the least cost/least risk resource and because it reduces costs to the
17 system. Not only is it less expensive than supply-side resources, by reducing loads, EE
18 stretches out our hydro base over a wider percentage of load. EE does not need
19 transmission and EE is not subject to line losses. The direct benefit to all customers
20 (industrial and non-industrial alike) is the lower cost associated with energy efficiency.
21 For this reason, it is CUB's position that if the Commission recognized that the direct
22 benefit of EE is lower power costs, and not the receiving of incentive payments, then the
23 proper way to implement the SB 838 cap would be to place the cap on the receipt of

1 direct benefits and not on the receipt of incentive payments through EE programs aimed
2 at a customer class. This could be done by implementing the marginal cost/cost
3 allocation approach advocated for by CUB. A marginal cost study that takes into account
4 the source of the EE funding that is paying for the direct EE benefits and then directs the
5 allocation of those direct benefits to the funding source. So if residential customers were
6 to purchase all the EE including industrial EE but the benefits of this lower cost resource
7 were also to flow to residential customers and not to the industrial customers, then
8 everyone would be operating within the spirit and letter of the law and EE could still be
9 purchased to its fullest extent.

10 In summary, residential and small commercial ratepayers do not need to be
11 protected from other customer classes receiving EE programs so long as all EE that
12 residential and small commercial customers are purchasing (whether residential,
13 industrial or commercial) is credited directly to the residential and small commercial
14 customers and not to the other classes. This fulfills the purpose behind the protections
15 intended to be provided by SB 838 to small customers when it said that while industrial
16 customers would not be paying for more EE, they could not receive any direct benefits.
17 And under this approach, there is no reason for residential, small commercial, or any
18 other class of customers to oppose the funding of industrial energy efficiency programs
19 with their dollars because those classes will be obtaining credit for all the EE they
20 purchase.

1 **C. PGE Has Known Of The EE CAP Problem, But Has Not Made Any Proposal**
2 **To Solve It**

3 It is not just CUB and the ETO who recognize that the limitation of large
4 customer EE may lead to not acquiring all cost effective EE. PGE itself has also
5 recognized this:

6 PGE does foresee potential barriers within the next five years to achieving
7 all cost-effective energy efficiency (EE) in the IRP. To highlight one such
8 barrier and as discussed in PGE's Response to CUB Data Request No.
9 026, large-user funding limitations could become a barrier to achieving all
10 cost-effective EE savings in that business sector. Project interest for this
11 customer group has been much higher in the past three years than the
12 years against which the funding cap is measured. We expect this trend of
13 interest to remain steady or increase, largely in the semiconductor
14 industry, hospitals, and colleges and universities with a range of cost-
15 effective projects.⁶³

16 In fact, PGE has been aware of this problem since 2012, but has done little to try to
17 remove the barriers to achieving all cost-effective EE that is in its IRP.⁶⁴ CUB asked
18 PGE what actions it had taken each year since the Company was made aware of the
19 problem and the answer really came down to "not much."

20 **Actions Taken By PGE To Address Industrial EE Barrier⁶⁵**

21 **2012:** PGE learned of the issue from Energy Trust and observed the Energy Trust
22 Board Retreat in June 2012 where the issue was raised. The issue was discussed
23 internally by PGE management. No actions were specifically taken to address the
24 barrier to large-user funding in 2012, since PGE had just become aware of the
25 possible limitation.

26
27 **2013:** PGE observed Energy Trust's Board Retreat in June 2013, where the cap
28 was discussed in detail, and PGE's management was alerted to the issue and
29 reviewed the Energy Trust's Board Packet materials on the subject.

30
31 **2014:** PGE has been working closely with Energy Trust to compare compliance
32 analyses and is in agreement that we are approaching the funding cap. In addition,

⁶³ CUB Exhibit 105.

⁶⁴ CUB Exhibit 106.

⁶⁵ CUB Exhibit 106.

1 PGE attended a multi-stakeholder meeting January 31, 2014 on the topic and will
2 continue to support Energy Trust in any data related matters and provide feedback
3 on any program design changes needed if the cap is reached.

4 **D. Implementing CUB's Proposed Marginal Cost Study In This Case Will Remove**
5 **The Improper Benefit Industrial Customers Are Receiving.**

6 CUB believes that it is the policy of this Commission that utilities fund all cost
7 effective EE. Unfortunately, that is coming to an end. According to ETO estimates,
8 based on the current interpretation of the direct benefit provision of SB 838, these
9 benefits will end in 2015.⁶⁶ CUB believes that the current interpretation of direct benefit
10 clause is incorrect. The direct benefit of any EE investment is the benefit of a system that
11 functions at a lower cost and functions more efficiently. Customers benefit from EE
12 because it lowers the costs of the utility and puts downward pressure on rates. Large
13 customers benefit for the same reason as all customers. And large customers are
14 benefiting from SB 838 dollars because those dollars are directly leading to lower costs to
15 PGE to meet its load. The only way to prevent large customers from receiving this direct
16 benefit is to ensure that the direct benefit flows to the classes of customers who funded
17 the purchase of that EE.

18 **E. Implementing CUB's Proposed Marginal Cost Study Will Allow Residential**
19 **And Small Business Customers To Purchase All The Cheap EE Available From**
20 **Industrial Customers Because Residential And Small Business Customers Will**
21 **Get Credit For That Purchase.**

22 CUB's marginal cost approach does not propose to re-legislate or remove the cap.
23 The law still clearly states that large customers should not receive any direct benefit from

⁶⁶ SB 838 Section 46; ORS 757.689(2)(b).

1 the additional funding provided by SB 838.⁶⁷ CUB’s proposal is consistent with that
2 principle. CUB’s marginal cost approach directs the benefits of conservation funding to
3 the purchaser of the conservation, not to the vendor selling the product. This accounting
4 removes this subsidy from the system. Residential customers can continue to fund the
5 majority of EE, essentially buying system resources for customers of PGE at 2.7
6 cents/kwh; the ETO can continue to direct large shares of those programmatic dollars to
7 large customers; and PGE can give credit to those who pay for EE programs – for
8 example, the residential ratepayers and small commercial customers of PGE. Since the
9 direct benefit, which is lower system costs, will go to those who funded the EE, then
10 those customers will not need to purchase such a large share of the next-best resources,
11 which are invariably more expensive. In this way, the direct benefit will always go to the
12 funders of the EE programs, and the direct benefit cap will remain untouched.

13 **F. The Alternative: Removing the Cap on Industrial Funding of EE**

14 Much of this problem is caused because SB 838 allowed additional funding for
15 EE, but put a cap on the amount of funding that a utility could receive from customers
16 with loads of more than 1aMW. An alternative to CUB’s approach would be to amend
17 the law and remove this artificial cap. This would allow all classes of customers the
18 ability to fund EE least cost/least risk resources.

19 When revisions to SB 838 were being negotiated before this year’s legislative
20 session, CUB suggested that this is an area where SB 838 should be fixed. CUB found
21 little support from utilities or from industrial customers for such a change. Removing the
22 cap would still leave in place a system where small customers fund EE at a greater rate

⁶⁷ ORS 757.689(2)(b).

1 than supply-side resources because EE is being purchased as a charge to all revenues
2 including distribution, rather than an energy charge.

3 Without the ability to remove the cap on funding of EE, CUB believes the best
4 mechanism is to give funders of EE credit for that which they are funding.

5 **VI. Conclusion**

6 In this testimony, CUB is making the following recommendations:

7 **January 1, 2015 Rate Change.** Rates should not increase on January 1, 2015,
8 because the record in this case does not support that PGE will be earning outside of its
9 reasonable range on that date.

10 **Port Westward 2.** CUB is concerned that Post Westward 2 is not being used to
11 integrate intermittent resources which are a large part of its justification. If the plant is
12 not going to be used for integration of intermittent resources, then the Commission
13 should disallow a portion of its capital costs to reflect the difference between the flexible
14 resource that was described in the RFP and the peaking resource that PGE actually built.

15 **Tucannon.** CUB recognizes that the capacity factor is an important element in
16 the prudence of a wind facility. CUB believes Tucannon is prudent with the capacity
17 factor that PGE forecast in its most recent study. However, PGE has proposed that the
18 capacity factor be updated later after the record in this docket is closed. If PGE's
19 approach is approved, CUB believes a prudence review must be delayed until the
20 capacity factor study is completed.

21 **PCAM Carve Out For Renewables.** CUB was a party to the negotiations of the
22 Renewable Portfolio Standard. The law was not intended to require dollar-for-dollar
23 recovery of costs associated with renewables. CUB believes PGE has failed to make a

1 case for carving these costs out from the PCAM and urges the Commission to reject
2 PGE's proposal.

3 **Marginal Cost Study.** CUB recommends that the Company modify its marginal
4 cost approach to more accurately reflect the marginal resources employed in serving
5 customers. In particular, CUB recommends that consistent with the IRP, the Company's
6 acquisition of EE, via the ETO, be recognized as a marginal resource. Moreover, in an
7 attempt to align the real impact of each customer class on the system CUB recommends
8 that the Company reconcile conservation purchased by each schedule, appropriately
9 giving customers credit for marginal resources purchased. CUB proposes a methodology
10 for implementing this approach.

11 **Industrial Efficiency.** ETO projects that it will no longer be able to acquire all
12 cost effective energy efficiency that is in PGE's IRP because of the current interpretation
13 of the cap on industrial programs. CUB believes that the direct benefit cap should be
14 placed, not on incentives associated with programs, but on the direct benefits of EE - the
15 lower costs it brings to the system. By interpreting the cap in this manner, and allocating
16 the benefits of EE to the funders of EE through the marginal cost study, the barrier on
17 acquiring additional industrial EE will be removed.

WITNESS QUALIFICATION STATEMENT

NAME: Bob Jenks

EMPLOYER: Citizens' Utility Board of Oregon

TITLE: Executive Director

ADDRESS: 610 SW Broadway, Suite 400
Portland, OR 97205

EDUCATION: Bachelor of Science, Economics
Willamette University, Salem, OR

EXPERIENCE: Provided testimony or comments in a variety of OPUC dockets, including UE 88, UE 92, UM 903, UM 918, UE 102, UP 168, UT 125, UT 141, UE 115, UE 116, UE 137, UE 139, UE 161, UE 165, UE 167, UE 170, UE 172, UE 173, UE 207, UE 208, UE 210, UG 152, UM 995, UM 1050, UM 1071, UM 1147, UM 1121, UM 1206, UM 1209, UM 1355, UM 1635, UE 233, UE 246, UM 1633, and UM 1654. Participated in the development of a variety of Least Cost Plans and PUC Settlement Conferences. Provided testimony to Oregon Legislative Committees on consumer issues relating to energy and telecommunications. Lobbied the Oregon Congressional delegation on behalf of CUB and the National Association of State Utility Consumer Advocates.

Between 1982 and 1991, worked for the Oregon State Public Interest Research Group, the Massachusetts Public Interest Research Group, and the Fund for Public Interest Research on a variety of public policy issues.

MEMBERSHIP: National Association of State Utility Consumer Advocates
Board of Directors, OSPIRG Citizen Lobby
Telecommunications Policy Committee, Consumer Federation of America
Electricity Policy Committee, Consumer Federation of America
Board of Directors (Public Interest Representative), NEEA

WITNESS QUALIFICATION STATEMENT

NAME: Jaime McGovern

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ADDRESS: 610 SW Broadway, Suite 400
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EDUCATION: PhD, Economics
W.P. Carey School of Business
Arizona State University

Masters of Science, Economics
Arizona State University

Bachelors of Arts, Economics and Mathematics
Arizona State University

EXPERIENCE: Provided testimony or comments in a number of OPUC dockets, including UE 262, UM 1633, and UM 1654. Worked as Utility Analyst at the Oregon Public Utility Commission from 2006-2008, providing advice on rate cases, analysis in meetings with the Bonneville Power Administration and performing benchmarking studies regarding telecom and electric competition in the state of Oregon.

Economics professor at Mesa Community College and the State University of New York from 2004–2010.

**CUB EXHIBIT 102 IS CONFIDENTIAL
SUBJECT TO PROTECTIVE ORDER NO. 14-043**

May 6, 2014

TO: Nadine Hanhan
nadine@oregoncub.org
dockets@oregoncub.org

FROM: Patrick Hager
Manager, Regulatory Affairs

**PORTLAND GENERAL ELECTRIC
UE 283
PGE Response to CUB Data Request No. 037
Dated April 23, 2014**

Request:

Does the Company have predictions for the SB 1149 and SB 838 funds in 2015. If so, please provide them (a) SB 1149 funds broken down by customer class and (b) SB 838 funds broken down by customer class.

Response:

Attachment 037-A contains 2015 projections of both SB 1149 (Schedule 108) and SB 838 (Schedule 109) collections by rate schedule. For the SB 1149 projections, PGE presumed a January 1, 2015 on-line date for both Port Westward 2 and Tucannon River.

UE 283

Attachment 037-A

Provided in Electronic Format only

2015 Projections of SB 1149 & SB 838 Collections

| | 2015 SB 838 |
|------------------------|--------------|
| Rate Schedule | Amount |
| Schedule 7 | \$27,612,139 |
| Schedule 15/515 | \$95,841 |
| Schedule 32/532 | \$5,322,807 |
| Schedule 38/538 | \$173,156 |
| Schedule 47 | \$81,577 |
| Schedule 49/549 | \$219,375 |
| Schedule 83/583 | \$7,608,994 |
| Schedule 85/485/585 | \$7,249,370 |
| Schedule 89/489/589 | \$0 |
| Schedule 90/490/590 | \$0 |
| Schedule 91/95/591/595 | \$527,220 |
| Schedule 92/592 | \$8,517 |
| Total | \$48,898,997 |

| Schedule | PGE Power Supply | CUB Power supply | CUB Cost Allocation | PGE Allocation | Schedule Change From PGE 2015 |
|----------|------------------|------------------|---------------------|----------------|-------------------------------|
| 7 | \$419,841 | \$393,157 | \$853,269 | \$879,952 | -3.03% |
| 15 | \$788 | \$484 | \$3,447 | \$3,751 | -8.11% |
| 32 | \$86,120 | \$81,920 | \$163,985 | \$168,185 | -2.50% |
| 38 | \$2,487 | \$2,247 | \$5,475 | \$5,715 | -4.20% |
| 47 | \$1,042 | \$863 | \$4,867 | \$5,046 | -3.54% |
| 49 | \$3,897 | \$3,706 | \$15,644 | \$15,835 | -1.21% |
| 83 | \$152,588 | \$153,751 | \$237,086 | \$235,923 | 0.49% |
| 85 | \$168,356 | \$174,492 | \$244,969 | \$238,833 | 2.57% |
| 89 | \$58,483 | \$69,277 | \$86,700 | \$75,906 | 14.22% |
| 90 | \$77,033 | \$92,137 | \$99,351 | \$84,247 | 17.93% |
| 91&95 | \$4,788 | \$3,382 | \$15,855 | \$17,260 | -8.14% |
| 92 | \$177 | \$181 | \$251 | \$247 | 1.68% |
| | | | | | |
| total | \$975,598 | \$975,598 | \$1,730,900 | \$1,730,900 | 0.00% |

| | NET EE marginal energy cost | Net EE Marginal Energy Costs (\$000) | per PGE Generation Capacity Allocation | per PGE Marginal Capacity Costs | per PGE Marginal Capacity Costs (\$000) | Net EE marginal energy and capacity costs | Net EE marginal energy&capacity percent | allocated revenue requirement | Comparison | | |
|-------------------------|-----------------------------------|--|---|--|---|--|---|-------------------------------------|-----------------|-----------------|--------------|
| | | | | | | | | | CUB proposal | PGE proposal | % change |
| Rate Schedule | | | | | | | | | | | |
| Schedule 7 | \$393,157,373.98 | \$393,157.37 | 50.61% | \$167,981,029.35 | \$167,981.03 | \$561,138.40 | 42.92% | \$444,462.14 | \$444,462.14 | 465,597.16 | -4.54% |
| Schedule 15/515 | \$483,638.88 | \$483.64 | 0.06% | \$212,223.55 | \$212.22 | \$695.86 | 0.05% | \$551.17 | \$551.17 | 791.96 | -30.40% |
| Schedule 32/532 | \$81,919,999.19 | \$81,920.00 | 8.55% | \$28,375,583.53 | \$28,375.58 | \$110,295.58 | 8.44% | \$87,362.07 | \$87,362.07 | 90,688.95 | -3.67% |
| Schedule 38/538 | \$2,247,141.21 | \$2,247.14 | 0.21% | \$708,223.96 | \$708.22 | \$2,955.37 | 0.23% | \$2,340.86 | \$2,340.86 | 2,530.66 | -7.50% |
| Schedule 47 | \$863,240.20 | \$863.24 | 0.19% | \$625,129.79 | \$625.13 | \$1,488.37 | 0.11% | \$1,178.90 | \$1,178.90 | 1,320.60 | -10.73% |
| Schedule 49/549 | \$3,706,278.42 | \$3,706.28 | 0.63% | \$2,084,484.05 | \$2,084.48 | \$5,790.76 | 0.44% | \$4,586.70 | \$4,586.70 | 4,738.09 | -3.20% |
| Schedule 83/583 | \$153,751,409.92 | \$153,751.41 | 14.57% | \$48,350,371.63 | \$48,350.37 | \$202,101.78 | 15.46% | \$160,079.21 | \$160,079.21 | 159,157.34 | 0.58% |
| Schedule 85/485/585 | \$174,492,398.62 | \$174,492.40 | 14.86% | \$49,312,468.81 | \$49,312.47 | \$223,804.87 | 17.12% | \$177,269.62 | \$177,269.62 | 172,408.88 | 2.82% |
| Schedule 89/489/589 | \$69,277,359.07 | \$69,277.36 | 4.36% | \$14,469,619.51 | \$14,469.62 | \$83,746.98 | 6.41% | \$66,333.66 | \$66,333.66 | 57,783.69 | 14.80% |
| Schedule 90/490/590 | \$92,136,620.70 | \$92,136.62 | 5.56% | \$18,462,730.59 | \$18,462.73 | \$110,599.35 | 8.46% | \$87,602.67 | \$87,602.67 | 75,639.35 | 15.82% |
| Schedule 91/95/591/595 | \$3,382,354.64 | \$3,382.35 | 0.39% | \$1,290,011.42 | \$1,290.01 | \$4,672.37 | 0.36% | \$3,700.85 | \$3,700.85 | 4,814.26 | -23.13% |
| Schedule 92/592 | \$180,651.05 | \$180.65 | 0.01% | \$40,623.82 | \$40.62 | \$221.27 | 0.02% | \$175.27 | \$175.27 | 172.16 | 1.80% |
| Schedule 485 | NA | | | | | | | | | | |
| Schedule 489 | NA | | | | | | | | | | |
| Total net 400 schedules | \$975,598,465.89 | \$975,598.47 | 100.00% | \$331,912,500.00 | \$331,912.50 | \$1,307,510.97 | 100.00% | \$1,035,643.12 | match | \$1,035,643.12 | 1,035,643.12 |

\$975,598,466

Target

\$1,035,643

**PORTLAND GENERAL ELECTRIC
RATE DESIGN INPUTS (CONTINUED)
SUMMARY - ALLOCATION OF 2015 COSTS TO RATE SCHEDULES (\$000)**

| Grouping | Dist. Customer-Related TSM | | Uncollectibles | | Metering | | Billing | | Other Consumer | | Subtotal | | Fixed Costs | Subtotal | Total Cost Allocations |
|---|----------------------------|-------------|----------------|-------------|--------------|-------------|--------------|-------------|----------------|-------------|--------------|-------------|-------------|-----------|------------------------|
| | Single Phase | Three Phase | Single Phase | Three Phase | Single Phase | Three Phase | Single Phase | Three Phase | Single Phase | Three Phase | Single Phase | Three Phase | | | |
| Schedule 7 | \$92,593 | \$22 | \$7,514 | \$1 | \$1,743 | \$0 | \$48,614 | \$6 | \$39,358 | \$5 | \$189,821 | \$33 | | \$189,855 | \$879,952 |
| Schedule 15 | \$244 | | \$24 | | \$0 | | \$138 | | \$76 | | \$482 | \$0 | \$1,997 | \$2,479 | \$3,751 |
| Schedule 32 | \$8,866 | \$13,961 | \$259 | \$168 | \$201 | \$130 | \$3,358 | \$2,181 | \$3,083 | \$2,002 | \$15,767 | \$18,443 | | \$34,210 | \$168,185 |
| Schedule 38 | \$17 | \$453 | \$0 | \$1 | \$2 | \$24 | \$4 | \$37 | \$4 | \$42 | \$28 | \$557 | | \$584 | \$5,715 |
| Schedule 47 | \$18 | \$379 | \$1 | \$9 | \$1 | \$9 | \$11 | \$147 | \$8 | \$106 | \$38 | \$649 | | \$688 | \$5,046 |
| Schedule 49 | \$1 | \$381 | \$0 | \$21 | \$0 | \$8 | \$0 | \$91 | \$0 | \$51 | \$1 | \$552 | | \$553 | \$15,835 |
| Schedule 83 Secondary | \$339 | \$14,609 | \$11 | \$173 | \$17 | \$272 | \$100 | \$1,570 | \$130 | \$2,051 | \$598 | \$18,674 | | \$19,272 | \$235,923 |
| Schedule 85 Secondary | | \$3,000 | | \$36 | | \$89 | | \$858 | | \$2,650 | \$0 | \$6,631 | | \$6,631 | |
| Primary | | \$442 | | \$4 | | \$10 | | \$101 | | \$311 | \$0 | \$868 | | \$868 | \$171,140 |
| Schedule 85 1-4 MW Secondary | | \$441 | | \$11 | | \$3 | | \$46 | | \$681 | \$0 | \$1,182 | | \$1,182 | |
| Primary | | \$235 | | \$11 | | \$4 | | \$47 | | \$696 | \$0 | \$993 | | \$993 | \$67,693 |
| Schedule 89 GT 4 MW Secondary | | \$19 | | \$13 | | \$0 | | \$1 | | \$98 | \$0 | \$131 | | \$131 | |
| Primary | | \$146 | | \$349 | | \$0 | | \$14 | | \$2,644 | \$0 | \$3,154 | | \$3,154 | |
| Subtransmission | | \$183 | | \$104 | | \$0 | | \$4 | | \$784 | \$0 | \$1,074 | | \$1,074 | \$75,906 |
| Schedule 90-P | | \$22 | | \$0 | | \$0 | | \$2 | | \$392 | \$0 | \$415 | | \$415 | \$84,247 |
| Schedules 91 & 95 | \$1,656 | | | \$0 | | \$0 | \$98 | | \$120 | | \$1,874 | \$0 | \$7,796 | \$9,669 | \$17,260 |
| Schedule 92 | | \$20 | | \$0 | | \$0 | | \$8 | | \$5 | \$0 | \$33 | | \$33 | \$247 |
| Totals | \$103,733 | \$34,313 | \$7,809 | \$900 | \$1,964 | \$550 | \$52,323 | \$5,111 | \$42,779 | \$12,515 | \$208,609 | \$53,390 | \$9,792 | \$271,791 | \$1,730,900 |

Reconcile to Ratespread \$0.00

*COPIED FROM UE283 PGE RATESPREADGRC15.XLSX NON-CONFIDENTIAL 1400 WORKPAPERS

**PORTLAND GENERAL ELECTRIC
RATE DESIGN INPUT
SUMMARY - ALLOCATION OF 2015 COSTS TO RATE SCHEDULES (\$000)**

| Grouping | Energy-Based Charges | | | | | Trans. & Related Charges | | | Distribution Demand & Facilities Charges | | | | |
|---|----------------------|----------------|---------|------------|----------|--------------------------|--------------------|----------|--|-----------|-----------------|-------------------|-----------|
| | Power Supply | Franchise Fees | Trojan | Sch 129 | Subtotal | Transmission | Ancillary Services | Subtotal | Substation | Subtrans. | Feeder Backbone | Feeder Facilities | Subtotal |
| Schedule 7 | \$466,521 | \$21,866 | \$1,463 | (\$585) | \$22,743 | \$16,756 | \$2,202 | \$18,958 | \$35,653 | \$19,229 | \$61,660 | \$65,334 | \$181,875 |
| Schedule 15 | \$793 | \$93 | \$2 | (\$1) | \$95 | \$24 | \$4 | \$28 | \$78 | \$42 | \$140 | \$95 | \$356 |
| Schedule 32 | \$90,623 | \$4,187 | \$284 | (\$122) | \$4,349 | \$3,021 | \$429 | \$3,450 | \$6,058 | \$3,267 | \$12,063 | \$14,166 | \$35,554 |
| Schedule 38 | \$2,536 | \$142 | \$8 | (\$3) | \$147 | \$80 | \$12 | \$92 | \$382 | \$206 | \$923 | \$844 | \$2,356 |
| Schedule 47 | \$1,315 | \$125 | \$4 | (\$1) | \$128 | \$56 | \$6 | \$62 | \$265 | \$143 | \$1,337 | \$1,108 | \$2,854 |
| Schedule 49 | \$4,740 | \$393 | \$15 | (\$5) | \$403 | \$191 | \$22 | \$214 | \$1,005 | \$542 | \$5,207 | \$3,172 | \$9,925 |
| Schedule 83 Secondary | \$158,883 | \$5,882 | \$498 | (\$214) | \$6,165 | \$5,221 | \$753 | \$5,974 | \$10,658 | \$5,748 | \$18,541 | \$10,682 | \$45,629 |
| Schedule 85 Secondary | | \$3,978 | \$416 | (\$3,303) | \$1,091 | | | | | | | | |
| Primary | | \$426 | \$48 | (\$392) | \$82 | | | | | | | | |
| Class Total | \$122,534 | | | | | \$3,973 | \$587 | \$4,561 | \$9,537 | \$5,144 | \$14,344 | \$6,347 | \$35,373 |
| Schedule 85 1-4 MW Secondary | | \$874 | \$91 | (\$726) | \$239 | | | | | | | | |
| Primary | | \$897 | \$101 | (\$825) | \$173 | | | | | | | | |
| Class Total | \$50,229 | | | | | \$1,511 | \$228 | \$1,739 | \$3,665 | \$1,977 | \$5,715 | \$1,781 | \$13,138 |
| Schedule 89 GT 4 MW Secondary | | \$6 | \$2 | (\$21) | (\$12) | | | | | | \$115 | | \$115 |
| Primary | | \$1,647 | \$232 | (\$1,996) | (\$117) | | | | | | \$3,095 | | \$3,095 |
| Subtransmission | | \$457 | \$87 | (\$763) | (\$218) | | | | | | \$979 | | \$979 |
| Class Total | \$58,445 | | | | | \$1,723 | \$273 | \$1,996 | \$3,905 | \$3,359 | | | \$7,265 |
| Schedule 90-P | \$73,605 | \$2,151 | \$231 | (\$2,042) | \$340 | \$2,229 | \$358 | \$2,587 | \$3,800 | \$2,049 | \$1,451 | | \$7,300 |
| Schedules 91 & 95 | \$4,821 | \$429 | \$15 | (\$8) | \$437 | \$148 | \$23 | \$171 | \$475 | \$256 | \$852 | \$579 | \$2,162 |
| Schedules 92 | \$173 | \$6 | \$1 | (\$0) | \$6 | \$5 | \$1 | \$6 | \$7 | \$4 | \$13 | \$5 | \$30 |
| Totals | \$1,035,218 | \$43,560 | \$3,499 | (\$11,009) | \$36,050 | \$34,939 | \$4,898 | \$39,836 | \$75,489 | \$41,968 | \$126,435 | \$104,112 | \$348,005 |

PORTLAND GENERAL ELECTRIC
Marginal Energy Costs: 2015 Test Period

| Schedules | Marginal Energy Cost | Energy Percent | | |
|----------------------------|-------------------------------------|---------------------------|---------------|--------------|
| Schedule 7 | \$419,840,573 | 43.03% | \$419,840,573 | \$419,840.57 |
| Schedule 15 | \$787,636 | 0.08% | \$787,636 | \$787.64 |
| Schedule 32 | \$86,120,231 | 8.83% | \$86,120,231 | \$86,120.23 |
| Schedule 38 | \$2,486,765 | 0.25% | \$2,486,765 | \$2,486.76 |
| Schedule 47 | \$1,042,147 | 0.11% | \$1,042,147 | \$1,042.15 |
| Schedule 49 | \$3,897,406 | 0.40% | \$3,897,406 | \$3,897.41 |
| Schedule 83 | \$152,587,547 | 15.64% | \$152,587,547 | \$152,587.55 |
| Schedule 85 | \$120,889,319 | 12.39% | \$120,889,319 | \$120,889.32 |
| Schedule 85 1-4 MW | \$47,466,348 | 4.87% | \$47,466,348 | \$47,466.35 |
| Schedule 89 GT 4 MW | \$58,482,927 | 5.99% | \$58,482,927 | \$58,482.93 |
| Schedule 90 | \$77,032,786 | 7.90% | \$77,032,786 | \$77,032.79 |
| Schedule 91/95 | \$4,788,047 | 0.49% | \$4,788,047 | \$4,788.05 |
| Schedule 92 | \$176,735 | 0.02% | \$176,735 | \$176.73 |
| TOTAL | \$975,598,466 | 100.00% | \$975,598,466 | \$975,598.47 |
| combined 85 | \$168,355,667 | 17.26% | | |

*COPIED FROM UE283 PGE RATESPREADGRC15.XLSX NON-CONFIDENTIAL 1400 WORKPAPERS

**PORTLAND GENERAL ELECTRIC
ALLOCATION OF PRODUCTION COSTS TO COS CUSTOMERS
2015**

| Schedules | COS Calendar Energy | Marginal Energy Costs (\$000) | Generation Capacity Allocation | Marginal Capacity Costs (\$000) | Marginal Capacity & Energy Costs (\$000) | Capacity & Energy Allocation Percent | Allocated Capacity & Energy Costs (\$000) | Cycle Basis Costs (\$000) | Cycle Basis Pct. | Capacity Marginal Costs | Energy Marginal Costs | Capacity Percent | Energy Percent |
|---------------------------------|---------------------|-------------------------------|--------------------------------|---------------------------------|--|--------------------------------------|---|---------------------------|------------------|-------------------------|-----------------------|------------------|----------------|
| Schedule 7 | 7,458,711 | \$419,841 | 50.61% | \$167,981 | \$587,822 | 44.96% | \$465,597 | \$465,849 | 45.0% | \$167,981 | \$419,841 | 28.6% | 71.4% |
| Schedule 15 | 15,972 | \$788 | 0.06% | \$212 | \$1,000 | 0.08% | \$792 | \$792 | 0.1% | \$212 | \$788 | 21.2% | 78.8% |
| Schedule 32 | 1,559,890 | \$86,120 | 8.55% | \$28,376 | \$114,496 | 8.76% | \$90,689 | \$90,492 | 8.7% | \$28,376 | \$86,120 | 24.8% | 75.2% |
| Schedule 38 | 43,566 | \$2,487 | 0.21% | \$708 | \$3,195 | 0.24% | \$2,531 | \$2,533 | 0.2% | \$708 | \$2,487 | 22.2% | 77.8% |
| Schedule 47 | 18,252 | \$1,042 | 0.19% | \$625 | \$1,667 | 0.13% | \$1,321 | \$1,313 | 0.1% | \$625 | \$1,042 | 37.5% | 62.5% |
| Schedule 49 | 69,104 | \$3,897 | 0.63% | \$2,084 | \$5,982 | 0.46% | \$4,738 | \$4,733 | 0.5% | \$2,084 | \$3,897 | 34.8% | 65.2% |
| Schedule 83 | 2,744,338 | \$152,588 | 14.57% | \$48,350 | \$200,938 | 15.37% | \$159,157 | \$158,654 | 15.3% | \$48,350 | \$152,588 | 24.1% | 75.9% |
| Schedule 85 | 2,197,683 | \$120,889 | 10.82% | \$35,924 | \$156,814 | 11.99% | \$124,208 | \$122,357 | 11.8% | \$35,924 | \$120,889 | 22.9% | 77.1% |
| Schedule 85 1-4 MW | 876,618 | \$47,466 | 4.03% | \$13,388 | \$60,854 | 4.65% | \$48,201 | \$50,157 | 4.8% | \$13,388 | \$47,466 | 22.0% | 78.0% |
| Schedule 89 GT 4 MW | 1,112,629 | \$58,483 | 4.36% | \$14,470 | \$72,953 | 5.58% | \$57,784 | \$58,361 | 5.6% | \$14,470 | \$58,483 | 19.8% | 80.2% |
| Schedule 90 | 1,466,333 | \$77,033 | 5.56% | \$18,463 | \$95,496 | 7.30% | \$75,639 | \$74,979 | 7.2% | \$18,463 | \$77,033 | 19.3% | 80.7% |
| Schedule 91/95 | 97,094 | \$4,788 | 0.39% | \$1,290 | \$6,078 | 0.46% | \$4,814 | \$4,814 | 0.5% | \$1,290 | \$4,788 | 21.2% | 78.8% |
| Schedule 92 | 3,319 | \$177 | 0.01% | \$41 | \$217 | 0.02% | \$172 | \$173 | 0.0% | \$41 | \$177 | 18.7% | 81.3% |
| TOTAL | 17,663,507 | \$975,598 | 100.0% | \$331,913 | \$1,307,511 | 100.00% | \$1,035,643 | \$1,035,206 | | \$331,913 | \$975,598 | 25.4% | 74.6% |
| Simple Cycle Proxy Plant \$/kW | | | | \$100.20 | | TARGET | \$1,035,643 | | | | | | |
| Projected Peak Load | | | | 3,313 | | | | | | | | | |
| Marginal Capacity Costs (\$000) | | | | \$331,913 | | | | | | | | | |

these numbers are the results of rev. req. allocation, working backward.

| Rate Schedule | 2015 SB 838 Amount | 2015 SB 1149 Amount | Total EE funding \$ | Total EE funding % |
|-------------------------|-----------------------|------------------------|------------------------|-----------------------|
| Schedule 7 | \$27,612,139 | \$26,423,221 | \$54,035,360 | 53.94% |
| Schedule 15/515 | \$95,841 | \$109,524 | \$205,365 | 0.21% |
| Schedule 32/532 | \$5,322,807 | \$5,239,857 | \$10,562,664 | 10.54% |
| Schedule 38/538 | \$173,156 | \$180,309 | \$353,465 | 0.35% |
| Schedule 47 | \$81,577 | \$98,694 | \$180,271 | 0.18% |
| Schedule 49/549 | \$219,375 | \$259,070 | \$478,445 | 0.48% |
| Schedule 83/583 | \$7,608,994 | \$7,581,648 | \$15,190,642 | 15.16% |
| Schedule 85/485/585 | \$7,249,370 | \$7,523,811 | \$14,773,181 | 14.75% |
| Schedule 89/489/589 | \$0 | \$1,584,333 | \$1,584,333 | 1.58% |
| Schedule 90/490/590 | \$0 | \$1,724,197 | \$1,724,197 | 1.72% |
| Schedule 91/95/591/595 | \$527,220 | \$540,061 | \$1,067,282 | 1.07% |
| Schedule 92/592 | \$8,517 | \$8,026 | \$16,543 | 0.02% |
| Schedule 485 | | \$403,213 | \$403,213 | |
| Schedule 489 | | \$256,089 | \$256,089 | |
| | \$48,898,997 | \$51,932,052 | \$100,831,048 | |
| Total net 400 schedules | \$48,898,997 | \$51,272,750 | \$100,171,747 | 100% |

*assuming 2.7 cents/kWh

*numbers in red are from UE 283 response to CUB DR 37A

| Rate Schedule | | |
|-------------------------|--|---------|
| Schedule 7 | | 53.94% |
| Schedule 15/515 | | 0.21% |
| Schedule 32/532 | | 10.54% |
| Schedule 38/538 | | 0.35% |
| Schedule 47 | | 0.18% |
| Schedule 49/549 | | 0.48% |
| Schedule 83/583 | | 15.16% |
| Schedule 85/485/585 | | 14.75% |
| Schedule 89/489/589 | | 1.58% |
| Schedule 90/490/590 | | 1.72% |
| Schedule 91/95/591/595 | | 1.07% |
| Schedule 92/592 | | 0.02% |
| Total net 400 schedules | | 100.00% |

source

2013 IRP appendix B page 3
2013 IRP appendix B page 3
2013 IRP appendix B page 3
2013 IRP appendix B page 3

IRP page

EE funding in mWa

| Resource | mWa | IRP | RPS standards min renewable |
|--------------|-------------|----------------|--------------------------------|
| Baseload Gas | 653 | 50.54% | 50.00% |
| Wind | 280 | 21.67% | 25.00% |
| EE | 259 | 20.05% | 20.00% |
| procurement | 100 | 7.74% | 5.00% |
| total | 1292 | 100.00% | 100.00% |

1033
0.27105518

| | mWh | mWa | percent verify |
|--|----------|------|----------------|
| theoretical traditional resource needs | 17663507 | 2016 | 50.54% |
| theoretical renewable needs | 7573939 | 865 | 21.67% |
| theoretical total EE needs | 7005893 | 800 | 20.05% |
| theoretical total procurement | 2704978 | 309 | 7.74% |
| theoretical total resource needs | 34948318 | 3990 | 100.00% |

| | total system share | total system mWa allocated | EE credit allocated | Net EE system mWa allocated | Net EE system % allocated | net EE Wind mWa allocated | net EE procurement mWa allocated | net EE traditional mWa allocated |
|-------------------------|--------------------|----------------------------|---------------------|-----------------------------|---------------------------|---------------------------|----------------------------------|----------------------------------|
| Rate Schedule | | | | | | | | |
| Schedule 7 | 43.03% | 1716.86 | 431.41 | 1285.45 | 40.30% | 348.43 | 124.44 | 812.58 |
| Schedule 15/515 | 0.08% | 3.22 | 1.64 | 1.58 | 0.05% | 0.43 | 0.15 | 1.00 |
| Schedule 32/532 | 8.83% | 352.17 | 84.33 | 267.84 | 8.40% | 72.60 | 25.93 | 169.31 |
| Schedule 38/538 | 0.25% | 10.17 | 2.82 | 7.35 | 0.23% | 1.99 | 0.71 | 4.64 |
| Schedule 47 | 0.11% | 4.26 | 1.44 | 2.82 | 0.09% | 0.77 | 0.27 | 1.78 |
| Schedule 49/549 | 0.40% | 15.94 | 3.82 | 12.12 | 0.38% | 3.28 | 1.17 | 7.66 |
| Schedule 83/583 | 15.64% | 623.98 | 121.28 | 502.70 | 15.76% | 136.26 | 48.66 | 317.78 |
| Schedule 85/485/585 | 17.26% | 688.46 | 117.95 | 570.51 | 17.89% | 154.64 | 55.23 | 360.64 |
| Schedule 89/489/589 | 5.99% | 239.16 | 12.65 | 226.51 | 7.10% | 61.40 | 21.93 | 143.18 |
| Schedule 90/490/590 | 7.90% | 315.01 | 13.77 | 301.25 | 9.44% | 81.65 | 29.16 | 190.43 |
| Schedule 91/95/591/595 | 0.49% | 19.58 | 8.52 | 11.06 | 0.35% | 3.00 | 1.07 | 6.99 |
| Schedule 92/592 | 0.02% | 0.72 | 0.13 | 0.59 | 0.02% | 0.16 | 0.06 | 0.37 |
| Schedule 485 | NA | | | | | | | |
| Schedule 489 | NA | | | | | | | |
| Total net 400 schedules | 100.00% | 3990 | 800 | 3190 | 100.00% | 864.60 | 308.79 | 2016.38 |

numbers in red from UE 287 Non-Confidential 1400 workpapers file RatespreadGRC15.xlsx tab Mcenergy

Annual Energy Trust Electric savings by sector

from http://energytrust.org/library/reports/Brief-Energy_Efficiency_Programs.pdf page 4
http://energytrust.org/library/reports/2013_Economic_Impacts_Report.pdf page 2
http://energytrust.org/library/reports/2013_ETO_Annual_Report.pdf page 25

| ETO System* | | | | |
|-------------|------------|------------|-------------|-------------|
| aMW | commercial | industrial | residential | total units |
| 2008 | 8.3 | 6.7 | 13.7 | 28.7 mWa |
| 2009 | 10.2 | 7.8 | 9.3 | 27.3 mWa |
| 2010 | 17.2 | 15.2 | 12.5 | 44.9 mWa |
| 2011 | 18.4 | 14.8 | 14.1 | 47.3 mWa |
| 2012 | 22.1 | 14.7 | 16.1 | 52.9 mWa |
| 2013 | 23.4 | 16.9 | 15.4 | 55.7 mWa |
| 2014 | 23.6 | 18.9 | 14.8 | 57.3 mWa |
| total | 123.2 | 95 | 95.9 | 314.1 mWa |

FROM 2013 BRIEF
 FROM 2013 BRIEF
 FROM 2013 BRIEF
 FROM 2013 BRIEF
 FROM 2013 BRIEF
 FROM 2013 BRIEF
 FROM 2013 BRIEF

| PGE specific | | |
|--------------|--------|-------|
| year | amw | units |
| 2008 | 18.58 | mWa |
| 2009 | 20.4 | mWa |
| 2010 | 25.6 | mWa |
| 2011 | 28.18 | mWa |
| 2012 | 32.23 | mWa |
| 2013 | 35.62 | mWa |
| total | 160.61 | mWa |

page 10 annual report
 page 10 http://energytrust.org/library/reports/ETO_RPT_08_annual_report-p.pdf
 page 12 http://energytrust.org/library/reports/Final_ET_AnnualReport09_singles.pdf
http://energytrust.org/library/reports/AnnualReport_2010.pdf

percent 39.22% 30.25% 30.53% 100.00%
 *all numbers above from http://energytrust.org/library/reports/Brief-Energy_Efficiency_Programs.pdf

| year | Commercial mWa savings | Industrial mWa savings | Residential mWa savings | |
|------|------------------------|------------------------|-------------------------|---------|
| 2008 | 28.92% | 23.34% | 47.74% | 100.00% |
| 2009 | 37.36% | 28.57% | 34.07% | 100.00% |
| 2010 | 38.31% | 33.85% | 27.84% | 100.00% |
| 2011 | 38.90% | 31.29% | 29.81% | 100.00% |
| 2012 | 41.78% | 27.79% | 30.43% | 100.00% |
| 2013 | 42.01% | 30.34% | 27.65% | 100.00% |
| 2014 | 41.19% | 32.98% | 25.83% | 100.00% |

| PGE Specific | | | | |
|--------------|------------|------------|-------------|-------------|
| aMW | commercial | industrial | residential | total units |
| 2008 | 5.26 | 4.11 | 9.21 | 18.58 mWa |
| 2009 | 10.2 | 7.8 | 9.3 | 27.3 mWa |
| 2010 | 9.86 | 8.65 | 7.09 | 25.6 mWa |
| 2011 | 18.4 | 14.8 | 14.1 | 47.3 mWa |
| 2012 | 22.1 | 14.7 | 16.1 | 52.9 mWa |
| 2013 | 24.79 | 17.05 | 15.96 | 57.8 mWa |
| total | 90.61 | 67.11 | 71.76 | 229.48 mWa |

ETO 208 annual report to the public utility commission pg12/38
 ETO 2009 annual report to the public utility commission pg12/39
 ETO 2011 annual report to the public utility commission pg12/40
 ETO 2012 annual report to the public utility commission pg12/41
 ETO 2013 annual report to the public utility commission pg12/42
 ETO 2014 annual report to the public utility commission pg12/43

percent 39.48% 29.24% 31.27% 100.00%

| ETO System | | | | |
|------------|------------|------------|-------------|-------------|
| aMW | commercial | industrial | residential | total units |
| 2008 | 7.79 | 9.4 | 14.93 | 32.12 mWa |
| 2009 | 10.5 | 9 | 12.8 | 32.3 mWa |
| 2010 | 17.63 | 15.86 | 12.16 | 45.65 mWa |
| 2011 | 16.2 | 13.8 | 16.9 | 46.9 mWa |
| 2012 | 22.1 | 14.7 | 16.1 | 52.9 mWa |
| 2013 | 24.79 | 17.05 | 15.96 | 57.8 mWa |
| 2014 | 23.6 | 18.9 | 14.8 | 57.3 mWa |
| total | 122.61 | 98.71 | 103.65 | 324.97 mWa |

ETO annual report

percent 37.73% 30.38% 31.90% 100.00%

PORTLAND GENERAL ELECTRIC
 ALLOCATION OF PRODUCTION COSTS TO COS CUSTOMERS
 2015

| Schedules | Energy Percent per PGE | System mW allocation gross ETO | EE mWa | system mWa allocation net ETO | mWa of traditional energy gen | MWa Wind | MC of Wind | Marginal Wind Cost (\$000) | Mwa of Traditional Generation | NET ETO Energy percent | MC of traditional Energy | Mwa of procurement | COS Calendar Energy | CUB | | PGE | | Generator Capacity Allocation | Marginal Capacity Costs (\$000) | Capacity & Energy Allocation Costs (\$000) | Marginal Capacity Basis Costs (\$000) | Capacity & Energy Costs (\$000) | Marginal Capacity & Energy Costs (\$000) | Allocated | PGE proposal Allocated | |
|---------------------|------------------------|--------------------------------|------------|-------------------------------|-------------------------------|------------|------------|----------------------------|-------------------------------|------------------------|--------------------------|--------------------|---------------------|-----------------------|-----------------------|-------------------------------|---------------------------------|-------------------------------|---------------------------------|--|---------------------------------------|---------------------------------|--|--------------------|------------------------|--|
| | | | | | | | | | | | | | | Marginal Energy Costs | Marginal Energy Costs | Generator Capacity Allocation | Marginal Capacity Costs (\$000) | | | | | | | | | Capacity & Energy Allocation Costs (\$000) |
| Schedule 7 | 43.03% | 1719.86 | 431.41 | 1,285 | 40.30% | 348 | 0.10 | \$35 | 808 | 40.07% | \$390,904,802 | 124 | 7,458,711 | Schedule 7 | \$393,157.37 | \$419,840,573 | \$390,805 | 50.81% | \$167,981 | \$558,886 | 42.74% | \$442,678 | \$442,917 | \$465,597 | 4.92% | |
| Schedule 15 | 0.06% | 3.22 | 1.64 | 2 | 0.05% | 0 | 0.10 | \$0 | 1 | 0.03% | \$299,984 | 0 | 15,972 | Schedule 15 | \$465.64 | \$767,638 | \$300 | 0.06% | \$212 | \$512 | 0.04% | \$406 | \$406 | \$792 | 48.77% | |
| Schedule 32 | 8.83% | 352.17 | 84.33 | 268 | 8.40% | 73 | 0.10 | \$7 | 169 | 8.40% | \$81,956,703 | 26 | 1,559,890 | Schedule 32 | \$81,920.00 | \$86,120,231 | \$81,957 | 8.55% | \$28,376 | \$110,332 | 8.44% | \$87,391 | \$87,201 | \$90,689 | 3.64% | |
| Schedule 38 | 0.25% | 10.17 | 2.82 | 7 | 0.23% | 2 | 0.10 | \$0 | 5 | 0.26% | \$2,509,019 | 1 | 43,566 | Schedule 38 | \$2,247.14 | \$2,486,765 | \$2,509 | 0.21% | \$708 | \$3,217 | 0.25% | \$2,548 | \$2,550 | \$2,531 | -0.70% | |
| Schedule 47 | 0.11% | 4.26 | 1.44 | 3 | 0.09% | 1 | 0.10 | \$0 | 2 | 0.09% | \$95,532 | 0 | 18,252 | Schedule 47 | \$963.24 | \$1,042,147 | \$996 | 0.19% | \$625 | \$1,521 | 0.12% | \$1,204 | \$1,198 | \$1,321 | 8.79% | |
| Schedule 49 | 0.40% | 15.94 | 3.82 | 12 | 0.38% | 4 | 0.10 | \$0 | 8 | 0.41% | \$3,981,233 | 1 | 69,104 | Schedule 49 | \$3,706.28 | \$3,897,406 | \$3,981 | 0.63% | \$2,084 | \$6,066 | 0.46% | \$4,804 | \$4,799 | \$4,738 | -1.40% | |
| Schedule 83 | 15.64% | 623.98 | 121.28 | 503 | 15.76% | 136 | 0.10 | \$14 | 317 | 15.73% | \$153,502,377 | 49 | 2,744,338 | Schedule 83 | \$153,751.41 | \$152,587,547 | \$153,502 | 14.57% | \$48,350 | \$201,853 | 15.44% | \$159,882 | \$159,376 | \$159,157 | -0.46% | |
| Schedule 85 | 17.26% | 688.46 | 117.95 | 571 | 17.89% | 111 | 0.10 | \$11 | 258 | 12.80% | \$124,888,375 | 40 | 2,197,683 | Schedule 85 | \$174,492.40 | \$168,355,667 | \$174,888 | 10.82% | \$35,924 | \$160,813 | 12.30% | \$127,375 | \$125,478 | \$124,208 | -2.55% | |
| Schedule 89 GT 4 MW | 5.99% | 239.16 | 12.65 | 227 | 7.10% | 51 | 0.10 | \$5 | 119 | 5.90% | \$57,594,655 | 18 | 1,112,629 | Schedule 89 GT 4 MW | \$69,277.36 | \$58,482,927 | \$57,595 | 4.38% | \$14,470 | \$72,084 | 5.51% | \$57,080 | \$57,650 | \$57,784 | 1.22% | |
| Schedule 90 | 7.90% | 315.01 | 13.77 | 301 | 9.44% | 83 | 0.10 | \$8 | 193 | 9.59% | \$93,594,630 | 30 | 1,466,333 | Schedule 90 | \$92,136.62 | \$77,032,786 | \$93,595 | 5.56% | \$18,463 | \$112,057 | 8.57% | \$88,758 | \$87,983 | \$75,639 | -17.34% | |
| Schedule 91/95 | 0.49% | 19.58 | 8.52 | 11 | 0.35% | 5 | 0.10 | \$1 | 12 | 0.61% | \$5,942,875 | 2 | 97,094 | Schedule 91/95 | \$3,382.35 | \$4,788,047 | \$5,943 | 0.39% | \$1,290 | \$7,233 | 0.55% | \$5,729 | \$5,729 | \$4,814 | -19.00% | |
| Schedule 92 | 0.02% | 0.72 | 0.13 | 1 | 0.02% | 0 | 0.10 | \$0 | 0 | 0.02% | \$161,085 | 0 | 3,319 | Schedule 92 | \$180.65 | \$176,735 | \$161 | 0.01% | \$41 | \$202 | 0.02% | \$160 | \$160 | \$172 | 7.20% | |
| TOTAL | 100% | 3,990 | 800 | 3,190 | 100.00% | 865 | | | 2,016 | 1 | \$975,598,466 | 309 | 17,663,507 | TOTAL | \$975,598,466 | \$975,598,466 | \$975,598 | 100.0% | \$331,913 | \$1,307,511 | 100.00% | \$1,035,643 | \$1,035,412 | \$1,035,643 | | |

Simple Cycle Proxy Plant \$/kW
 Projected Peak Load
 Marginal Capacity Costs (\$000)

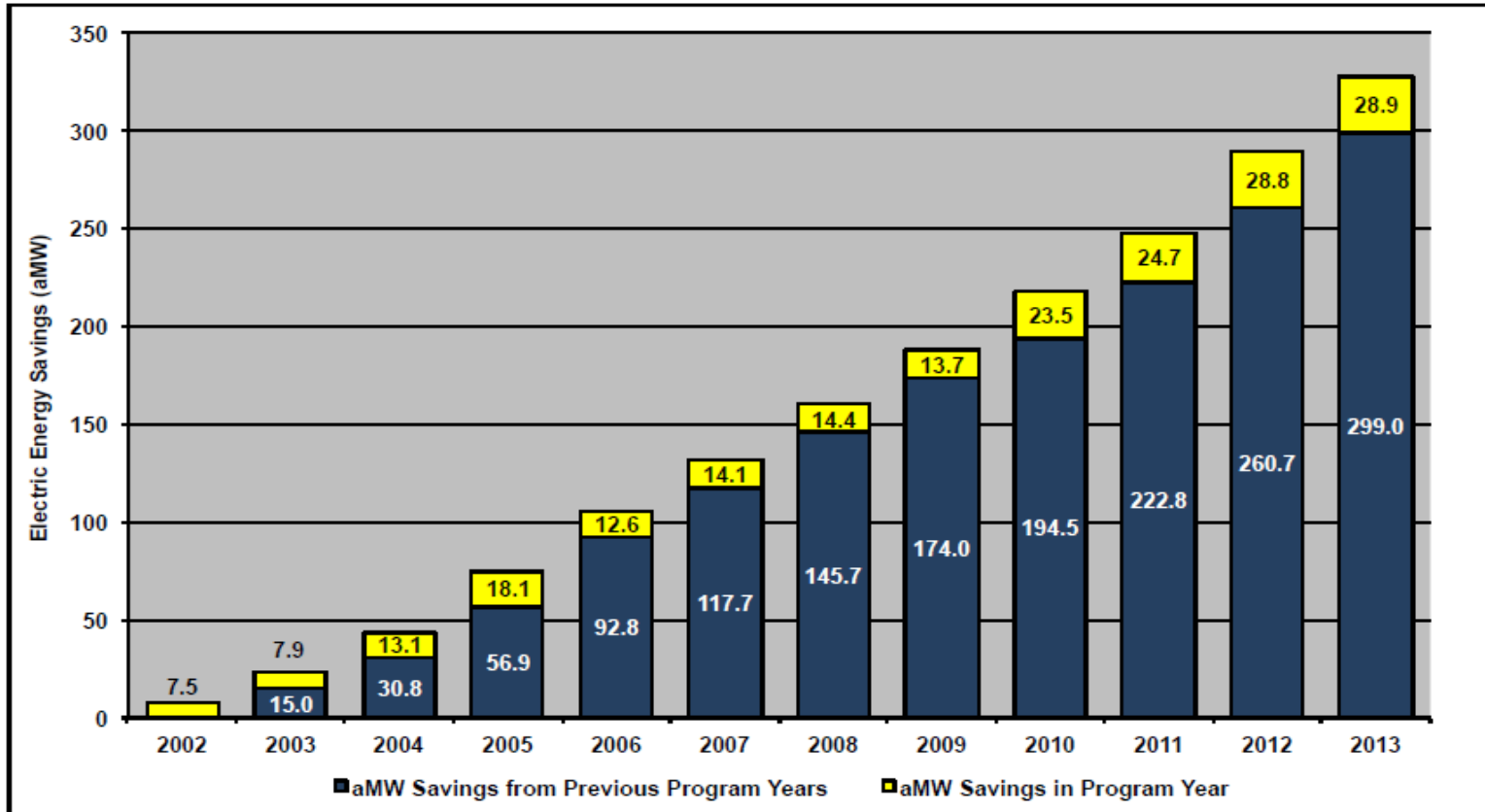
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 TARGET
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 \$1,035,643

3990
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 pge energy revenue re \$975,598,466

Figure 1: Net Electric Energy Savings for Energy Trust Energy Efficiency Programs, 2002—2013



Sources: Calculations by Pinnacle Economics using detailed Energy Trust Program data

Notes: 1) Net electric energy savings have been adjusted for Energy Trust True Up. 2) Net electric energy savings include NEEA electric energy savings.

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Rate Schedule Tracking Elements By Rate

109 Energy Efficiency Funding Adj

| R/C | Rate | ----- Month To Date ----- | | ----- Total To Date ----- | |
|--------------|------|---------------------------|---------------------|---------------------------|----------------------|
| | | KWH | Amount | KWH | Amount |
| 1 | 07 | 878,598,974 | 3,269,286.67 | 7,632,209,565 | 27,986,337.11 |
| | 12 | 0 | 0.00 | 5,136,567 | 18,730.73 |
| | 15 | 1,893,837 | 11,541.81 | 22,710,605 | 137,731.31 |
| | 32 | 150,910,869 | 517,688.56 | 1,551,148,311 | 5,279,885.85 |
| | 38 | 2,796,558 | 11,206.18 | 30,668,027 | 121,310.00 |
| | 47 | 504,182 | 2,278.93 | 18,703,669 | 84,539.62 |
| | 485 | 35,360,766 | 90,170.18 | 396,066,246 | 1,004,193.03 |
| | 489 | 4,000,046 | 8,680.11 | 49,333,324 | 106,718.71 |
| | 49 | 738,580 | 2,356.16 | 58,844,968 | 187,344.97 |
| | 515 | 5 | 43.86 | 60 | 523.43 |
| | 532 | 389,088 | 1,335.98 | 4,348,654 | 14,793.56 |
| | 538 | 0 | 0.00 | 0 | 5.06 |
| | 583 | 5,326,914 | 15,021.87 | 62,481,530 | 174,636.41 |
| | 585 | 5,593,722 | 14,263.95 | 72,376,671 | 180,879.17 |
| | 589 | 424,268 | 920.66 | 9,014,512 | 19,075.72 |
| | 83 | 245,955,175 | 693,639.08 | 2,696,670,787 | 7,547,843.67 |
| | 85 | 177,291,508 | 452,186.47 | 2,046,444,755 | 5,175,478.36 |
| | 89 | 49,063,518 | 86,005.50 | 348,299,845 | 980,518.18 |
| | 91 | 8,055,881 | 43,218.41 | 103,150,044 | 551,911.25 |
| | 92 | 298,808 | 764.96 | 3,640,719 | 9,238.56 |
| | 93 | 32,631 | 203.95 | 563,704 | 3,499.38 |
| | 95 | 311,246 | 1,689.87 | 1,409,919 | 7,642.77 |
| | | 1,567,546,576 | 5,222,503.16 | 15,113,222,482 | 49,592,836.85 |
| Total | | 1,567,546,576 | 5,222,503.16 | 15,113,222,482 | 49,592,836.85 |

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Report ID: CISB-REV-0012M
 Revenue Month: DEC 2013

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PORTLAND GENERAL ELECTRIC
Rate Schedule Tracking Elements By Rate

Public Purpose Charge

| R/C | Rate | ----- Month To Date ----- | | ----- Total To Date ----- | |
|--------------|------|---------------------------|---------------------|---------------------------|----------------------|
| | | KWH | Amount | KWH | Amount |
| 1 | 07 | 878,599,119 | 2,765,308.06 | 7,632,211,904 | 23,933,242.57 |
| | 12 | 0 | 0.00 | 5,136,567 | 15,829.42 |
| | 15 | 1,899,667 | 10,429.58 | 22,780,154 | 125,103.94 |
| | 201 | 0 | 0.00 | 0 | 5.49 |
| | 215 | 0 | 302.49 | 0 | 3,085.61 |
| | 216 | 0 | 12.05 | 0 | 131.06 |
| | 217 | 0 | 0.90 | 0 | 10.80 |
| | 300 | 0 | 16.02 | 0 | 124.81 |
| | 32 | 151,019,083 | 444,493.50 | 1,552,169,628 | 4,645,087.63 |
| | 38 | 2,811,932 | 10,017.77 | 30,758,532 | 109,534.57 |
| | 47 | 504,132 | 1,649.79 | 18,703,467 | 73,044.31 |
| | 485 | 38,142,687 | 34,292.76 | 428,859,330 | 396,677.01 |
| | 489 | 60,340,997 | 38,989.18 | 782,432,205 | 493,417.64 |
| | 49 | 746,198 | 2,046.52 | 59,038,519 | 158,727.65 |
| | 515 | 5 | 19.92 | 60 | 239.30 |
| | 532 | 411,894 | 643.76 | 4,481,956 | 7,350.05 |
| | 538 | 0 | 0.00 | 0 | 5.28 |
| | 583 | 5,567,200 | 6,923.91 | 64,184,455 | 82,413.33 |
| | 585 | 5,714,117 | 6,327.92 | 73,045,045 | 82,608.89 |
| | 589 | 2,180,217 | 2,115.84 | 29,293,516 | 28,582.97 |
| | 75 | 52,277,520 | 19,423.51 | 647,145,120 | 215,052.08 |
| | 83 | 248,640,087 | 612,382.74 | 2,732,308,326 | 6,795,563.34 |
| | 85 | 187,608,464 | 423,306.00 | 2,145,691,007 | 4,868,868.98 |
| | 89 | 240,173,195 | 375,356.96 | 2,614,611,331 | 4,056,320.62 |
| | 91 | 8,059,822 | 38,810.10 | 103,198,744 | 503,341.62 |
| | 92 | 298,808 | 681.10 | 3,640,719 | 8,303.62 |
| | 93 | 32,631 | 190.46 | 563,704 | 3,188.06 |
| | 95 | 311,246 | 3,242.06 | 1,409,919 | 13,450.14 |
| | | 1,885,339,021 | 4,796,982.90 | 18,951,664,208 | 46,619,310.79 |
| Total | | 1,885,339,021 | 4,796,982.90 | 18,951,664,208 | 46,619,310.79 |

March 20, 2014

TO: Nadine Hanhan
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dockets@oregoncub.org

FROM: Patrick Hager
Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC
UE 283
PGE Response to CUB Data Request No. 027
Dated March 6, 2014

Request:

Does PGE see any barriers over the next 5 years to achieving all cost effective energy efficiency contained in the IRP?

Response:

Yes, PGE does foresee potential barriers within the next five years to achieving all cost-effective energy efficiency (EE) in the IRP. To highlight one such barrier and as discussed in PGE's Response to CUB Data Request No. 026, large-user funding limitations could become a barrier to achieving all cost-effective EE savings in that business sector. Project interest for this customer group has been much higher in the past three years than the years against which the funding cap is measured. We expect this trend of interest to remain steady or increase, largely in the semiconductor industry, hospitals, and colleges and universities with a range of cost-effective projects.

March 20, 2014

TO: Nadine Hanhan
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dockets@oregoncub.org

FROM: Patrick Hager
Manager, Regulatory Affairs

**PORTLAND GENERAL ELECTRIC
UE 283
PGE Response to CUB Data Request No. 028
Dated March 6, 2014**

Request:

To the degree PGE sees a barrier to achieving cost effective energy efficiency in the test year or in the next five years:

- a. Please describe that barrier.**
- b. When did PGE first become aware of that barrier.**
- c. Please describe in detail all actions PGE has undertaken in 2014 to address this barrier.**
- d. Please describe in detail all actions that PGE took in 2013 to address this barrier.**
- e. Please describe in detail all actions that PGE took in 2012 to address this barrier.**

Response:

- a. PGE's Response to CUB Data Request No. 026 provides a description of the most likely barriers.
- b. The Energy Trust of Oregon (Energy Trust) saw indications that PGE's large energy users were nearing their funding cap in 2012 and began to raise awareness by sharing funding compliance studies with PGE. Energy Trust described how growing interest in programs from large users was nearing the cap, although not yet reaching the cap or making program design adjustments.

- c. PGE has been working closely with Energy Trust to compare compliance analyses and is in agreement that we are approaching the funding cap. In addition, PGE attended a multi-stakeholder meeting January 31, 2014 on the topic and will continue to support Energy Trust in any data related matters and provide feedback on any program design changes needed if the cap is reached.
- d. PGE observed Energy Trust's Board Retreat in June 2013, where the cap was discussed in detail, and PGE's management was alerted to the issue and reviewed the Energy Trust's Board Packet materials on the subject.

In 2013, a separate barrier to reaching all cost-effective efficiency was addressed by PGE and Energy Trust. Energy Trust's 2014 budget exceeded the 2014 IRP savings estimate due largely to a newly realized opportunity in the market. Instead of completely eliminating opportunities for consumers to purchase any lamps less efficient than CFLs, the new lighting standards allowed for some less-efficient-but-compliant halogen bulbs to remain in the market. To quickly implement a program to direct customers away from the less-efficient bulbs, Energy Trust's products program recommended funding a quick initiative that would increase savings by 1aMW but require additional funds. PGE reviewed the opportunity and decided provide Energy Trust with additional funding (drawing from reserve funding for 2014) to acquire that savings.

- e. PGE learned of the issue from Energy Trust and observed the Energy Trust Board Retreat in June 2012 where the issue was raised. The issue was discussed internally by PGE management. No actions were specifically taken to address the barrier to large-user funding in 2012, since PGE had just become aware of the possible limitation.

UE 283 – CERTIFICATE OF SERVICE

I hereby certify that, on this 11th day of June, 2014, I served the foregoing **OPENING TESTIMONY OF THE CITIZENS' UTILITY BOARD OF OREGON** in docket UE 283 upon each party listed in the UE 283 PUC Service List by email and, where paper service is not waived, by U.S. mail, postage prepaid, and upon the Commission by email and by sending one original and five copies by U.S. mail, postage prepaid, to the Commission's Salem offices.

(W denotes waiver of paper service)

(C denotes service of Confidential material authorized)

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Respectfully submitted,



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