

July 20, 2006

VIA ELECTRONIC FILING

Oregon Public Utility Commission 550 Capitol Street NE, Ste 215 Salem, OR 97301-2551

Attn: Vikie Bailey-Goggins, Administrator Regulatory and Technical Support

Re: PacifiCorp's Power Cost Rebuttal Testimony in Docket No. UE-179

Enclosed for filing is an original and 5 copies of PacifiCorp's Power Cost Rebuttal Testimony and Exhibits in Docket UE-179. Copies of this filing have also been served on the UE-179 Service List.

It is respectfully requested that all formal correspondence and Staff requests regarding this matter be addressed to:

By E-mail (preferred):	datarequest@pacificorp.com.
By Fax:	(503) 813-6060
By regular mail:	Data Request Response Center PacifiCorp 825 NE Multnomah, Suite 2000 Portland, OR 97232

Informal inquiries may be directed to Laura Beane, Manager, Regulation at (503) 813-5542.

Very truly yours,

helly

Andrea L. Kelly Vice President, Regulation

Enclosures

I hereby certify that on this 20th day of July, 2006, I caused to be served, via E-Mail, a true and correct copy of PacifiCorp's Rebuttal Testimony and Exhibits in Docket No. UE-179.

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Oregon Public Utility Commission

Peggy <u>(yan</u>

Peggy Ryan Supervisor Regulatory Administration

BEFORE THE PUBLIC UTILITY COMMISSION OF THE STATE OF OREGON

PACIFICORP

General Rate Case

Rebuttal Testimony and Exhibits

Docket No. UE-179

July 2006

Case UE-179 Exhibit PPL/506 Witness: Mark T. Widmer

BEFORE THE PUBLIC UTILITY COMMISSION

OF THE STATE OF OREGON

PACIFICORP

Rebuttal Testimony of Mark T. Widmer

NET POWER COSTS

July 2006

1	Q.	Are you the same Mark T. Widmer who previously testified in these
2		proceedings?
3	A.	Yes.
4	Intro	duction
5	Q.	What is the purpose of your testimony?
6	A.	I will address:
7		• Mr. Wordley's proposed wholesale margin, ancillary services and extrinsic
8		value adjustments,
9		• Mr. Falkenberg's proposed adjustments on extrinsic value, short-term firm
10		prudence as it relates to the GRID modeling of short-term firm transactions,
11		Cholla 4 minimum, Sacramento Municipal Utility District (SMUD), the
12		Nucor contract, Desert Power contract, reserve modeling, Cool Keeper,
13		Hydro Modeling (VISTA), Station Service, Reverse Ramping, Reverse DJ-3
14		Derate, Monthly Outage, Planned Outage Schedule, GP Camas and Foote
15		Creek Wind, and
16		• Mr. Jenks' testimony on the company's supplemental testimony on
17		contingency reserves and regulating margin, Centralia Formula Power
18		Transmission, extrinsic value, imprudent short-term firm sales and SMUD.
19		While some of the proposed adjustments are reasonable, I will
20		demonstrate that the majority of the proposed adjustments are not reasonable and
21		should be rejected.
22		In addition to my rebuttal of the proposed net power cost adjustments
23		discussed above, additional company witnesses will address other specific

1		proposed net power cost adjustments. Mr. Apperson, Director of Trading in the
2		company's Commercial and Trading Department will address the prudence aspect
3		of Mr. Falkenberg's adjustment on short-term firm sales and Mr. Mansfield Vice
4		President of Safety, Environmental and Operations support, will address Mr.
5		Falkenberg's proposed adjustment on imprudent outages.
6	Stock	nastic Modeling
7	Q.	Mr. Wordley states that the major inputs to GRID are normalized/smoothed
8		and deterministic. Is this consistent with the normalized ratemaking?
9	A.	Yes. Notwithstanding the wholesale margin and extrinsic value adjustments
10		previously proposed by Mr. Wordley, the use of normalized/smoothed inputs has
11		been the standard for normalized ratemaking for many years in all of the
12		company's jurisdictions.
13	Q.	Would the use of data that is not smooth, somewhat random, and uncertain
14		and correlated to some extent produce a more representative estimate of
15		power costs for setting retail rates?
16	A.	It may, but it is too early to reach the conclusion that stochastic modeling is an
17		appropriate approach for setting retail rates. As part of the UE 170 settlement the
18		company, Staff and other Parties agreed to evaluate stochastic modeling for
19		setting retail rates. The company has held several workshops on this topic, but the
20		process has not been completed. At the last workshop held on June 15, 2006 Staff
21		indicated that they believed the process was long-term in nature and did not
22		expect to reach final conclusions for sometime. So, it is too early to determine
23		whether stochastic modeling should be used to set retail rates or to adopt

1		substitute adjustments predicated on stochastic modeling.
2	Q.	Is it appropriate to partially adopt stochastic modeling?
3	A.	No. As explained by Mr. Wordley, the primary variables that impact net power
4		costs include retail system loads, market prices for natural gas and electricity,
5		thermal power plant forced outages and hydro generation availability. One of the
6		major tenets of ratemaking is to provide a proper matching of costs and benefits.
7		A partial adoption of stochastic modeling for a portion of the major factors that
8		impact net power costs does not provide a proper matching of costs and benefits.
9	Q.	Does the company believe a complete and balanced use of stochastic
10		modeling for all of the major variables that impact net power costs would
11		decrease net power costs?
12	A.	No. Complete and balanced stochastic modeling should increase net power costs
13		significantly on an annual basis because net power cost volatility and normalized
14		net power cost ratemaking are asymmetrically biased in favor of customers. This
15		is demonstrated based on a comparison of actual net power costs to normalized
16		net power costs over for the period 2002-2005, as shown in Exhibit PPL/507.
17		During that period actual net power costs exceeded normalized net power costs by
18		approximately \$323 million total company.
19	Q.	If the wholesale margin and extrinsic value adjustments proposed by Mr.
20		Wordley, which are substitutes for stochastic modeling had been adopted
21		from 2002-2005, would the company's level of recovery been even worse?
22	A.	Yes. The company's under recovery would have been significantly worse. On a
23		total company basis the adjustments would reduce net power costs by

1		approximately \$65.1 million per year. Over the four year period, the cumulative
2		under recovery would have increased an additional \$260 million total company.
3		Mr. Wordley's theory that the company would benefit at the expense of customers
4		without the wholesale margin and extrinsic value adjustments is based on a false
5		assumption. Also, as I explain later in my testimony there are other reasons the
6		proposed wholesale margin and extrinsic value adjustments should be rejected.
7	Q.	What is the company's recommendation for the use of stochastic modeling
8		and the proposed extrinsic value and wholesale margin adjustments?
9	A.	Stochastic modeling or adjustments such as extrinsic value and wholesale margin
10		that are substitutes for stochastic modeling should not be adopted unless a
11		complete and balanced approach for modeling all major factors affecting net
12		power cost variability is used to match costs and benefits. Further, stochastic
13		modeling should not be considered at this time because the process established in
14		Docket UE 170 has not been completed and a consensus has not been reached.
15	Whol	esale Margin Adjustment
16	Q.	Please explain Mr. Wordley's proposed wholesale margin adjustment.
17	А.	Mr. Wordley proposes to adjust the 2007 wholesale margin and volume between
18		short-term firm and non-firm sales and short-term firm and non-firm purchases
19		included in the company's filing to reflect the actual historical volume and
20		margins for the 12-month historical periods ended March 31, 2004 and June 30,
21		2003. The adjustment is proposed as a substitute for stochastic modeling. He
22		believes the adjustment is appropriate because the actual volumes and margins
23		that occurred during the referenced periods were different than they were forecast

1		for the same period using the company's GRID production dispatch model in
2		Docket Nos. UE 134 and UE 147. Mr. Wordley proposes to reduce the
3		company's net power costs by \$38.55 million total company and \$10.27 million
4		on an Oregon basis.
5	Q.	How is wholesale margin defined for this adjustment?
6	А.	Wholesale margin is defined as the average price per MWh of short-term firm and
7		nonfirm sales less the average price per MWh of short-term firm and non-firm
8		purchases.
9	Q.	Do you agree with Mr. Wordley's proposed adjustment?
10	А.	No. The adjustment is flawed for several reasons and is contrary to the current
11		normalized regulation of the company.
12	Q.	Mr. Wordley states that GRID does not capture the benefits of the
13		company's system characteristics such as load diversity, transmission
14		capability and resource flexibility. Is that the case?
15	А.	No. Consistent with normalized ratemaking these values are captured on a
16		deterministic basis by GRID. The system dispatch portion of the model is a linear
17		program that optimizes the company's system based upon market prices, load
18		requirements, resource characteristics, transmission availability including
19		monetization of available transmission by buying energy in a lower priced market
20		hub and reselling the energy in higher priced market hub and curtailing generation
21		when lower cost market purchases are available.

1 **Q.**

2

Does the proposed margin adjustment make sense based on historical information?

3	A.	Not at all. The adjustment is in part predicated on Mr. Wordley's belief that there
4		is approximately \$38.55 million of wholesale margin on average that GRID is not
5		capturing, resulting in an over recovery of net power costs if the margin
6		adjustment is not adopted. The proposed adjustment would exist for each and
7		every year, regardless of what the GRID forecast results showed. This does not
8		make sense given the extreme variability of margins. Further, as I discussed
9		above, the company under collected net power costs by approximately \$323
10		million total company for 2002 through 2005. Adoption of this type of
11		adjustment would have made the level of under recovery substantially worse.
12		These results refute Mr. Wordley's hypothesis that the company is over
13		recovering net power costs due to wholesale margins.
14	Q.	Does the proposed margin adjustment properly capture all associated costs?
15	A.	No. Even if one were to agree that the adjustment is appropriate, the adjustment
16		does not capture the fuel costs or purchase power costs of the company's flexible
17		resources that permit actual margins to be achieved.
18	Q.	Please explain.
19	A.	Resources with flexibility can produce intrinsic and extrinsic benefits. Intrinsic
20		value is the benefit created through the normalized dispatch of resources.

- 21 Extrinsic value is the benefit created through the flexibility of resources and the
- 22 underlying volatility of the commodities. For example, on an actual basis if the
- 23 market price of electricity increases at a higher rate than the price of natural gas, a

1		combustion turbine may become more economic to run at a higher level than was
2		dictated under normal conditions and thereby capture the extrinsic value of its
3		flexibility. The extrinsic value of that flexibility is reflected in additional short-
4		term firm or non-firm wholesale sales made possible by incremental generation or
5		through the avoidance of higher priced short-term firm and non-firm wholesale
6		purchases. Thus the gross "extrinsic" value is captured in the proposed wholesale
7		margin adjustment. What is not captured in the proposed margin adjustment is
8		the additional fuel expense or purchase power expense that was incurred to
9		generate the margin.
10	Q.	Does the company's execution of wholesale transactions at market price
11		always provide a positive margin as Mr. Wordley states?
12	A.	Not at all. Actual margins for the period 2002 through 2005 were substantially
13		negative in all years except 2003. The actual margin for 2002, 2004, and 2005
14		were a <i>negative</i> \$2.42, \$3.03, and \$4.75 per MWH, respectively. Positive margins
15		are not assured due to a variety of factors including the timing of the transactions,
16		movements of market prices and the types of products that were purchased and/or
17		sold. For example, if the company bought a $6x16$ HLH product to balance a
18		super-peak position because that is what was available in the market, it would
19		have energy that it did not need that would be resold in the wholesale market at a
20		later time. The wholesale margin of that sales transaction would be dependent
21		upon what market prices were at the time of the sale. If prices went up, the sales
22		transaction would provide a positive margin. If prices went down, the sales
23		transaction would provide a negative margin. So there is no guarantee that there

1		will always be a positive margin on wholesale transactions.
2	Q.	Does the company's obligation to serve load also have a negative impact on
3		margins?
4	A.	Yes. If the company is in a balanced energy position and has a forced outage on a
5		large thermal coal generating plant, the company still must meet load
6		requirements because we don't have the discretion to not serve load. Energy will
7		likely be purchased from the wholesale market to meet loads, regardless of the
8		price. This type of transaction has a negative impact on margins because the
9		purchase power price is generally higher than the fuel cost.
10	Q.	Have changes to the GRID model and the company's system occurred
11		subsequent to the Docket No. UE 134 and UE 147 information, on which Mr.
12		Wordley's adjustment is based?
13	A.	Yes. As recognized by Mr. Wordley there have been several improvements to the
14		GRID model, many of which impact wholesale margins. Those changes are
15		summarized on Exhibit PPL/508. There have also been numerous changes to the
16		company's system, which impact wholesale margins. For example, retail load has
17		increased, the company has added the 525 MW Currant Creek combined cycle
18		combustion turbine, wholesale contracts have expired, new long-term firm
19		purchases have been made and market prices for gas and electricity have changed
20		dramatically. These changes render the results from Mr. Wordley's analysis
21		meaningless because the GRID model and our system are different than they were
22		during the UE 134 and UE 147 test years.

1	Q.	Does the information used in Mr. Wordley's proposed adjustment
2		substantiate that there is a substantial impact of changes to the inputs that
3		affect the company's system and GRID?
4	A.	Yes. The adjustment is based on the average of information from Dockets UE
5		134 and UE 147. If the adjustment were based only on UE 134 information, the
6		proposed adjustment would be \$54.9, million total company. On the other hand,
7		if the adjustment were based only on UE 147 information, the proposed
8		adjustment would be \$22.2 million total company. This change between the test
9		periods demonstrates that it is not reasonable to use wholesale margin information
10		from a prior historical period to support a proposed adjustment for a future
11		period. The reason for this is the substantial year-to-year variation of wholesale
12		margins.
13	Q.	Why do the margins vary from year-to-year?
14	A.	The margins vary due to a variety of factors. Those factors include variations in:
15		temperature conditions and retail loads, hydro conditions, market prices for
16		natural gas and electricity, the timing and direction of the changes in market
17		prices, the economy, the timing and level of generation and transmission forced
18		outage rates, etc.
19	Q.	Are these factors controllable by the company?
20	A.	No. These factors are not controllable by the company and occur throughout the
21		Western Electricity Coordinating Council region at varying levels and timing.
22		Due to the variability of these factors and the corresponding variability of

23 wholesale margins from year-to-year, historical information is not a good

predictor of a future year and should not be used to predict future margins. Thus,
 the actual margins for the 12-month periods ended March 30, 2004 and June 30,
 2003 used in the proposed adjustment have absolutely no bearing on calendar
 2007 margins and the current relationship between actual and GRID calculated
 margins.

6

7

Q.

Is Mr. Wordley correct that GRID produces lower volumes of wholesale transactions than occur on an actual basis?

8 A. Yes, as is the case with any hourly production dispatch model that balances and 9 optimizes a forecast test year on an hourly basis. The GRID model produces a 10 lower volume of transactions because it balances loads and resources on an hourly 11 basis with perfect foresight. On an actual basis, system balancing is a long 12 process that involves numerous updates of load and resource balances due to 13 changes in load forecasts, the availability of thermal units, hydro conditions etc., 14 leading up to the actual time of delivery. As a result, actual balancing generates 15 higher volumes than balancing with perfect foresight. Additionally, products 16 available in the market are not always a good fit to balance resource requirements. 17 For example, the company may only need super-peak energy to balance a position 18 but the product that is available is a heavy-load-hour 6x16 product. This requires 19 the company to later sell the shoulder energy, which can produce positive or 20 negative margins depending on market price movements. As such, these types of 21 transactions do not always produce positive margins as Mr. Wordley suggests. 22 These types of balancing transactions also generate higher actual volumes because 23 block transactions usually require additional transactions to fully balance

1 positions.

2 Q. Are customers being disadvantaged by the lower volumes in GRID in this 3 case?

A. No. Given that the margins produced from normalized results are substantially
negative for the 2007 test period, a volume increase to a level near recent actual
experience would significantly increase the company's revenue requirement. For
example, if the adjustment were based on calendar year 2004 and 2005 actual
wholesale volumes and margins and the UE 179 proposed volumes and margins, ,
the adjustment would increase revenue requirement approximately \$302 million
and \$152 million total company, respectively.

Q. Is Mr. Falkenberg's assumption that as the company gets closer to real time
 that margins must improve or the company would not enter additional
 balancing transactions?

14 No. It is important to remember that loads and resources do not typically balance A. 15 until delivery, and the company needs to balance its energy position through buying and/or selling energy at different geographic locations across its system. 16 As a result, much of this trading activity is not comparable from a profit and loss 17 18 perspective because the transactions are not comparable. For example, a super-19 peak power purchase in the Desert Southwest to meet load requirements in that 20 region is not comparable to a wholesale sale of shoulder energy at mid-Columbia 21 to balance the western energy position because the transactions are unrelated. 22 However, that is not to say that the company does not try to get the best price 23 available when optimizing the system through those balancing transactions.

Q. Please explain why the proposed margin adjustment is contrary to current
 regulation.

A. Current regulation sets the company's rates based on normalized results, not prior
period actual results as Mr. Wordley's proposed adjustment uses. Normalized
results are predicated on normal conditions including retail loads, hydro
conditions, thermal generation, a point forecast of market prices for natural gas
and electricity etc. On the other hand, as explained above, actual results are
impacted by the variability of factors that occurred during the historical period.

9 Q. What is your recommendation to the Commission?

The proposed margin adjustment should be rejected because it is not consistent 10 A. with normalized ratemaking. Prior period historical wholesale margin 11 information, as defined in this case, is not relevant to a future test year and is not a 12 good predictor of future test year results. Historical net power cost information 13 demonstrates the adjustment is not appropriate because it would not provide a 14 15 proper match between costs and benefits. The calculation is flawed because it 16 does not include all relevant costs. The version of the GRID model used in this filing has been improved and is different than prior versions that developed the 17 18 data used in Mr. Wordley's analysis. Finally, consistent with the generally accepted treatment across the United States, variances between actual and 19 20 normalized net power costs should be captured through a Power Cost Adjustment Mechanism not through adjustments to normalized ratemaking. 21

1 Ancillary Services

2	Q.	Please explain Mr. Wordley's proposed ancillary services adjustment.
3	A.	Mr. Wordley proposes to reduce ancillary service expense to the level of the
4		ancillary services revenue included in the company's case. The proposed
5		adjustment reduces the company's net power cost by \$4.1 million total company.
6	Q.	Do you agree with the proposed adjustment?
7	А.	The company agrees with the adjustment as long as the company's supplemental
8		testimony update on contingency reserves for non-owned generation is adopted by
9		the Commission.
10	Extri	nsic Value
11	Q.	Please explain Mr. Wordley's extrinsic value adjustment.
12	А.	Mr. Wordley proposes to capture the extrinsic value of flexible resources on the
13		company's system. The adjustment includes extrinsic value for the West Valley
14		and Gadsby combustion turbines, the Gadsby steam plant, the Currant Creek
15		combined cycle combustion turbine and the Desert Power and APS Supplemental
16		purchase power agreements. The proposed adjustment would reduce the
17		company's net power costs by \$26.5 million total company and \$7.07 million on
18		an Oregon basis.
19	Q.	Do you agree with the proposed adjustment?
20	A.	No. There are several reasons the proposed adjustment should be rejected. First,
21		the adjustment is intended as a partial substitute for stochastic modeling, which is
22		not the currently approved methodology for ratemaking in Oregon. However, as
23		part of the stipulation with the Parties for Docket No. UE 170, the company has

1		been holding workshops on stochastic modeling in an effort to determine whether
2		it is appropriate for ratemaking. To date no conclusions have been reached. It is
3		certain that there are other cost drivers that should be modeled in any complete
4		stochastic modeling process and that those factors would likely offset the benefits
5		of extrinsic value as demonstrated by a comparison of net power costs in rates to
6		actual net power costs. Those cost drivers include forced outages, retail loads,
7		hydro conditions and market prices. Further, the selection of only one item for a
8		stochastic adjustment does not produce a proper matching of costs and benefits.
9		Because of this, it is premature to adopt any such adjustments. Second, just as
10		wholesale margins are driven by factors not considered in normalized ratemaking,
11		the same is true for extrinsic value because it is driven by the volatility of the
12		market price of gas and electricity. Therefore, the appropriate mechanism for
13		capturing extrinsic value is through a Power Cost Adjustment Mechanism, not the
14		sort of adjustment proposed by Mr. Wordley. Third, as I will explain below, Mr.
15		Wordley's calculation significantly overstates extrinsic value because it overstates
16		potential capacity and unused capacity.
17	Q.	Is there any overlap between Mr. Wordley's proposed margin and extrinsic
18		value adjustments?
19	A.	Yes. As I explained above the gross extrinsic value is captured through Mr.
20		Wordley's proposed margin adjustment because extrinsic value is included in
21		wholesale margins. Therefore, if the Commission adopts the proposed wholesale

margin adjustment, the extrinsic value adjustment would be duplicative to themargin adjustment.

1	Q.	Has Staff previously recognized that extrinsic value is captured in actual
2		results?
3	A.	Yes. In Staff's opening brief for UE 116 they stated:
4		In other words, historical data reflects the results of actual hourly operation
5		of the power system, implicitly reflecting all the flexibility and diversity
6		value inherent in the company's system. (page 17 lines 10-12)
7	Q.	Do you agree with Mr. Wordley's theory that there is no overlap between his
8		extrinsic value and margin adjustments because GRID generation volumes
9		during the UE 134 and UE 147 test periods for the flexible resources included
10		in the adjustment were higher than the actual generation volumes?
11	A.	No. The theory is wrong. Just because GRID had a higher generation value for
12		the flexible resources does not mean there is not any overlap or there is not any
13		extrinsic value included in actual results. It just means that due to actual spark
14		spreads and other factors during the actual period, the combustion turbines
15		("CTs") were run less than they were on a normalized basis in GRID. There is no
16		doubt that whatever actual extrinsic value was generated during actual operation
17		for Dockets UE 134 and UE 147 test periods is included in actual wholesale
18		margins.
19	Q.	Are there any flaws with Mr. Wordley's extrinsic value calculation?
20	A.	Yes. The potential capacity factors do not take into account reserves being carried
21		on the units and the assumed capacity factors in the calculation for the natural gas-
22		fired units and the APS purchase are unrealistically high. Both of these incorrect
23		assumptions result in a significant overstatement of extrinsic value.

1

Q. Why are operating reserves also an important consideration?

A. When a unit is holding operating reserves, it is not available to capture extrinsic value unless the reserves are shifted to another lower-cost unit, which would likely not be economic. Mr. Wordley's analysis did not make an adjustment in his calculation to remove capacity held for reserves, so the unused capacity and extrinsic value is overstated.

7 Q. Why are the potential capacity factors too high for the natural gas-fired
8 units?

9 A. Due to heat rates, market prices for natural gas and electricity, and the flat pricing 10 for natural gas and the hourly shaped prices for electricity during the test year, 11 there is no way the natural gas-fired Gadsby and West Valley combustion turbines 12 and the Gadsby steam units would run anywhere near the capacity factors used in 13 the calculation of the proposed adjustment. For example, the adjustment assumes that the Gadsby CTs could run at an unrealistic 90 percent capacity factor, when 14 15 they have operated at a 25.7 percent capacity factor for the period 2003 through 16 2005. The same is true for the APS Supplemental power purchase contract which 17 is assumed to have an unrealistic potential capacity factor of 100 percent, but has 18 only operated at a 12 percent average capacity factor for the same period. While 19 the Currant Creek combustion turbine is more economic it is still very unlikely 20 that it would run at a 90 percent capacity factor.

Q. Does the large variance between actual capacity factors and the assumed
 potential capacity factors used in Mr. Wordley's analysis demonstrate a
 significant problem with the extrinsic value adjustment?

4 Yes. Mr. Wordley's proposed adjustment is a high level estimate of what the A. 5 extrinsic value could be for a year, not what it will be for a particular year. In reality the level of extrinsic value can vary significantly from year to year. In one 6 7 year there could be little or no extrinsic value, and in a later year there could be 8 quite a bit of extrinsic value. For example, when I update Mr. Wordley's extrinsic 9 value calculation to remove the amount of capacity that is holding reserves from 10 the potential capacity factor in the UE179 GRID study and revise the potential 11 capacity factor to reflect average actual capacity factors from 2003 through 2005, the extrinsic value proposed by Mr. Wordley evaporates. In other words, there 12 just was not much extrinsic value for the period 2003-2005. Yet Mr. Wordley 13 14 proposes to include a \$26.5 million total company extrinsic value adjustment each and every year, even though it has been virtually non-existent over the last three 15 years. This is a clear example of why an extrinsic value adjustment should not be 16 built into base rates. More appropriately this type of variability should be 17 18 captured through a Power Cost Adjustment Mechanism which is designed to 19 capture variability of net power costs.

20 **Q**.

What is your recommendation?

A. The extrinsic value adjustment should be rejected because it is an unrealistic, onesided stochastic adjustment that does not provide a proper match between costs
and benefits of all stochastic variables. It is premature to adopt any sort of

1		stochastic adjustment because the evaluation established in Docket UE 170 is not
2		complete and it is not consistent with normalized ratemaking. Further, if Staff's
3		proposed margin adjustment is adopted the gross extrinsic value would be
4		duplicative with the proposed wholesale margin adjustment.
5	Q.	Did Mr. Falkenberg and Mr. Jenks also propose similar extrinsic value
6		adjustments?
7	A.	Yes. Both proposed similar adjustments. While the adjustment proposed by Mr.
8		Falkenberg is less than the adjustment proposed by Mr. Wordley and the
9		adjustment proposed by Mr. Jenks' did not include a recommended value, both
10		adjustments suffer conceptually from the same problems as Mr. Wordley's
11		proposed adjustment and should be rejected for the same reasons. The
12		Commission should recognize that it is inconsistent that the parties oppose
13		implementation of a power cost adjustment mechanism, or support only a
14		mechanism with very large dead bands, if they truly believed there were
15		significant benefits that are not being captured by the GRID model.
16	Shor	t-Term Firm Prudence
17	Q.	Do you agree with Mr. Falkenberg's assessment that there are some serious
18		problems with the company's GRID short-term transaction modeling
19		because additional test period transactions will be arranged even after the
20		October 9, 2006 Transition Adjustment Mechanism ("TAM") update?
21	A.	Not at all. The GRID balancing and optimizing process estimates additional
22		short-term transactions with a linear program to develop the lowest possible cost.
23		The main difference between GRID and actual operations is that GRID does this

1		on an hourly basis with perfect foresight. As explained above, the actual process
2		is a long-term process that continually evaluates changes in our load and resource
3		balance and enters transactions to balance and rebalance the system. This process
4		leads to a higher actual volume. Under forecasted ratemaking, as is preferred in
5		Oregon, actual information will always be different than the forecast. In the end,
6		the best method to capture the difference between actual and forecast transactions
7		would be through a Power Cost Adjustment Mechanism, like the one proposed by
8		the company that captures all net power cost impacts.
9	Q.	Is Mr. Falkenberg's assertion that GRID overstates balancing transactions
10		(non-firm) because it does not model all future short-term firm transactions a
11		valid problem?
12	A.	No. The balancing transactions are a surrogate for short-term firm transactions
13		that may be executed in the future, so the purported problem does not really exist.
14		GRID balances the system on a forecast hourly basis with perfect foresight as
15		other production dispatch models do.
16	Q.	Is Mr. Falkenberg's claim that the company attempts to make a profit on all
17		short-term transactions both firm and balancing misleading?
18	A.	Yes. Of course the company will only make sales if the incremental cost of power
19		is below the wholesale market price of electricity and the company will purchase
20		power at market prices when it is the most economic alternative for meeting load
21		requirements. However, it is frequently the case that the company does not make
22		a profit on a balancing transaction. The company simply executes the best-
23		available balancing transactions at prevailing market prices as long as they are

1		economic. This approach is entirely consistent with the approach GRID uses to
2		balance the system.
3	Q.	Is Mr. Falkenberg's assertion that the current filing assumes an average
4		short-term firm transaction balance of 10.3 million MWh and that the actual
5		average short-term firm volume balance was 40.6 million MWh correct?
6	A.	No. It appears that Mr. Falkenberg has made some math errors. The average
7		volume of short-term firm transactions in the company's current filing is 11.8
8		million MWh and the average volume of short-term firm transactions for 2005
9		was 20.5 million.
10	Q.	Did Mr. Falkenberg propose an adjustment related to all of his purported
11		claims about the "serious problems" with GRID short-term transaction
12		modeling?
13	A.	No. Apparently the problem was not that serious. The only adjustment he
14		proposed was related to the prudence of certain short-term firm sales transactions.
15		He did not propose any adjustments related to volumes. So this portion of his
16		testimony should be disregarded by the Commission. Mr. Apperson addresses the
17		proposed short-term firm prudence adjustment.
18	Chol	la 4 Minimum Capacity
19	Q.	Please explain Mr. Falkenberg's proposed Cholla 4 minimum capacity
20		adjustment.
21	A.	The adjustment reduces the minimum capacity from the 250 MW level to 150
22		MW. He believes this is appropriate because the sodium depletion problem clears
23		up during outages and the minimum can be reset to the 150 MW level. The

1		adjustment would reduce proposed net power costs by \$.47 million total company.
2	Q.	Please explain the constraints on the minimum operating level of Cholla Unit
3		4.
4	A.	The plants physical minimum operating level is 95 MW. However, due to the
5		sodium depletion problem the minimum loading of the plant can increase to 250
6		MW in a period of 60 days after an outage. After an outage, the sodium depletion
7		issue clears up. The question we are faced with is what the appropriate minimum
8		loading level to model is.
9	Q.	Do you agree with Mr. Falkenberg's contention that the unit seldom operates
10		at the 250 MW level?
11	A.	Yes, however, while Mr. Falkenberg focuses on how often the unit operates
12		below 250 MW, he fails to realize that with the removal of hours due to thermal
13		ramping prior to or after an outage, the unit historically has operated below the
14		250 MW level only 2 percent of the time over the two years ending September
15		2005. By re-running GRID with the minimum operating level of Cholla 4 at 150
16		MW, the operating level falls below 250 MW approximately 18 percent of the
17		hours. This is inconsistent with the historical results. Therefore, Mr.
18		Falkenberg's proposed adjustment should be rejected.
19	SMU	D
20	Q.	Please explain Mr. Falkenberg's proposed SMUD adjustment.
21	A.	The proposed adjustment removes the SMUD contract from the company's
22		proposed net power costs. He believes the adjustment is appropriate because he
23		does not think revenue imputation at \$37 per MWh is compensatory and the

1		Southern California Edison (SCE) wholesale sales contract, upon which the
2		revenue imputation has been based expires prior to the start of the test year. He
3		contends that because there is not another contemporaneous transaction, the
4		contract should just be removed from proposed net power costs. The adjustment
5		would reduce proposed net power costs by \$18.53 million total company.
6	Q.	Please explain the SMUD transaction.
7	A.	As a result of the cancellation of a nuclear project that was never in rate base or
8		otherwise supported by customers, the company entered into a series of complex
9		transactions that resulted in the company acquiring the firm rights to power from
10		BPA in the future. Subsequently, the company sold these "below the line" BPA
11		firm energy rights to SMUD for a \$94 million payment. The company
12		subsequently traded this BPA entitlement for a power sale to SMUD at a rate that
13		was below the then current market price.
14	Q.	Do you agree with the proposed adjustment?
15	A.	No. The adjustment would provide more value to customers than the SMUD
16		contract plus and the \$94 million payment Just because the SCE contract is
17		expiring does not mean the SMUD contract should be excluded from proposed net
18		power costs or considered to have also expired. Removal of the contract would be
19		too drastic of a step because it would be the same as adjusting the contract to
20		current market value, which was not the original intention of the contract.
21		Further, the adjustment would not be consistent with the treatment of the contract
22		over the last several rate cases, which imputed revenue at \$37 per MWh based on
23		the original SCE contract.

1 Q. What is your recommendation?

2	A.	Although the SCE contract was renegotiated several years ago and the \$37 per
3		MWh imputation rate currently included in rates continued to be based on the
4		original contract not the renegotiated contract, I believe the revenue imputation
5		should continue at \$37 per MWh to be consistent with treatment for the last
6		several years. If the commission decides that some escalation of the imputation
7		rate is appropriate, I would recommend that the \$37 per MWh rate be escalated at
8		the rate of inflation over the remaining term of the contract consistent with the
9		increase in the Consumer Price Index. Mr. Falkenberg's proposal to remove the
10		contract should be rejected.
11	Q.	Did Mr. Jenks propose a similar adjustment to Mr. Falkenberg's SMUD
12		adjustment?
13	А.	Yes. Mr. Jenks' recommendation should be rejected for the same reasons
14		discussed above.
15	Nuco	r
16	Q.	Please explain Mr. Falkenberg's proposed Nucor contract adjustment.
17	А.	The adjustment assumes that the existing Nucor contract for ready reserves (non-
18		spinning reserves) which expires on December 31, 2006 will be renewed. The
19		adjustment would reduce proposed net power costs by \$3.53 million total
20		company.
21	Q.	Do you agree with the proposed adjustment?
22	А.	No. Even though the company could renew the contract it is not known and
23		measurable at this time because we do not know whether it will be renewed and if

1		renewed, at what price.
2	Q.	What is your recommendation?
3	A.	The Nucor contract should not be treated any differently than other potential
4		contracts. If new contracts are executed by the September 30, 2006 cutoff they
5		will be included in the TAM update. To treat this contract any differently would
6		not be appropriate.
7	Des	ert Power
8	Q.	Please explain Mr. Falkenberg's proposed adjustment.
9	A.	The proposed adjustment would remove the Desert Power contract because the
10		contract is now not expected to come on-line until June 1, 2007 at the earliest, and
11		there is some uncertainty regarding its fuel supply. The adjustment would reduce
12		proposed net power costs by \$13.7 million total company.
13	Q.	Do you agree with the proposed adjustment?
14	A.	Yes. Even though it appears that a revised term sheet will be signed in the near
15		future, there is still some uncertainty, particularly with regard to the on-line date.
16		Further, if the uncertainty is cleared up and the companies sign a new term sheet
17		prior to September 30, 2006, the contract could be incorporated in the TAM
18		update. This would be consistent with the company's proposed treatment of the
19		Nucor contract.
20	Res	erve Modeling
21	Q.	Please explain Mr. Jenks' and Mr. Falkenberg's proposed adjustments for
22		reserve modeling.

A. The adjustment would remove the regulating margin and contingency reserve

1		adjustments incorporated in the company's filing through my supplemental
2		testimony. They contend this is appropriate because they do not believe the
3		adjustments are permissible under the TAM. Mr. Falkenberg's proposed
4		adjustment would reduce net power costs by \$25.8 million total company.
5	Q.	Mr. Jenks and Mr. Falkenberg describe the reserve modeling updates as an
6		invalid TAM update. Do you concur with that description?
7	A.	No. As described on the title page to Exhibit PPL/503, the company filed
8		supplemental testimony to the general rate case. The company filed the
9		supplemental testimony coincident with the TAM update to give the parties extra
10		time to review the updates.
11	Q.	Mr. Jenks and Mr. Falkenberg describe the reserve modeling updates as
12		modeling changes (Jenks, page3, line 3) (Falkenberg, page 21, line 3). Do you
13		concur with that description?
14	A.	No. The GRID model logic remains unchanged. The types of model inputs
15		remain unchanged. My supplemental testimony describes an update to existing
16		input attributes and the inclusion of an additional, yet pre-existing, operating
17		reserve obligation.
18	Q.	Mr. Jenks and Mr. Falkenberg claim they did not have sufficient time to
19		prepare a rebuttal on the supplemental testimony. Do you agree with that
20		assertion?
21	A.	No. Mr. Falkenberg and Mr. Jenks had nearly two months to respond to the
22		supplemental testimony. The fact that Mr. Falkenberg spends six pages (page 19
23		through page 24) in his direct testimony on the supplemental testimony clearly

indicates that he had sufficient time to do an exhaustive review of the
 supplemental testimony.

3	Q.	Mr. Falkenberg claims GRID's modeling of the company's CT is "highly
4		unrealistic" (page 19 line 5). Do you concur with that assertion?
5	A.	No. Mr. Falkenberg's analysis is flawed and misleading. He contends that West
6		Valley Unit 1, a high-cost resource, should operate at its maximum capability so
7		that lower cost resources, such as Cholla, can hold operating reserves. To support
8		this he contends that West Valley Unit 1 normally operates at its maximum
9		capability. Both assertions are inaccurate.
10	Q.	Please explain.
11	A.	Mr. Falkenberg examined West Valley Unit 1 hourly generation as provided in the
12		company's supplemental response to ICNU Data Request 1.24. Based on this
13		examination, Mr. Falkenberg claims, "the CT unit normally operates at a range of
14		loading up to their maximums". In addition, he asserts, "This unit is typical of
15		PacifiCorp's CTs". From this, the reader is lead to believe that operating at
16		anything other than maximum is undesirable. Mr. Falkenberg's conclusions are
17		incorrect.
18	Q.	What is the proper operating level for a CT?
19	A.	That depends on the size of the operating reserve requirement and where the
20		company holds operating reserves. If the choice is between holding operating
21		reserves on a low-cost coal unit and holding operating reserves on a high cost gas
22		unit, the GRID model chooses the high-cost gas unit. The company ran a GRID

23 scenario where the company directed the model not to hold reserves on the gas

1		CTs. The result was an increase in net power cost of \$14.5 million total company.
2	Q.	Mr. Falkenberg claims that "the CT unit normally operates at a range of
3		loading up to their maximums". This is at odds with your preceding
4		testimony that states his conclusion is incorrect. Who is correct?
5	А.	Over the 25 month's worth of hourly data provided to Mr. Falkenberg, West
6		Valley Unit 1 operated in total 5703 hours or an average of 2737 hours per year.
7		Of those 5703 hours, West Valley Unit 1 operated above 30 MW 37 percent of the
8		time – this level is not normal.
9	Q.	Still, the 37 percent and the 2737 hours are significantly different from the
10		corresponding values of the GRID dispatch. How do you account for the
11		difference?
12	A.	At times, history can be a guide in predicting the future. However, the forecaster
13		needs to temper the use of history in a forecast with an understanding of the
14		dynamics driving the behavior. As noted above, the operating reserve
15		requirement is a major driver in the commitment and dispatch decisions. The East
16		control area's net operating reserve requirement in the two-year historical period
17		has a different set of underlying factors than in the normalized forecast period.
18		These include:
19		• Drier hydro conditions in the western control area during the two-year
20		historical period left additional discretionary capacity available for holding
21		reserves for the east control area.
22		• Prior to November 2005, the Grant County Priest Rapids Project contract
23		provided to the company a larger share of the project. This, in turn,

- provided additional discretionary capacity for holding reserves for the east
 control area.
- 3 The addition of the Currant Creek combined cycle combustion turbine in 4 early 2006 changes the mixture of purchased power to owned generation and therefore the two year historical period and the forecast period are 5 different, which in turn changes the operating reserve requirement. 6 A higher volume of purchased operating reserves in the two-year historical 7 8 period lowered the net operating reserve requirement. On page 17, Mr. 9 Falkenberg proposed an adjustment regarding the NUCOR operating 10 reserve contract. However, Mr. Falkenberg did not calculate the impact of his NUCOR adjustment on the dispatch of the gas peaking units. 11 12 In addition to the above, GRID is optimizing the dispatch with normalized data 13 and perfect foresight. The operators of the company's system do not have that

14 advantage and cannot be expected to perfectly dispatch.

- Q. Regarding the size of operating reserves, Mr. Falkenberg states, "I raised
 this issue is several other cases, and all were resolved by settlement." (page
 21, lines 20-21). The reader is lead to believe that the company adopted his
 position. It that a correct assessment?
- A. No. Prior net power cost settlements were "black box" settlements without
 comments on the merits of individual issues. The company has never agreed with
 Mr. Falkenberg's position on this issue.

1	Q.	Mr. Falkenberg states, " the new PacifiCorp analysis defines regulating
2		margin as the difference between the average 5 minute hourly peak demand
3		and the hourly average demand". Is that a true statement?
4	A.	No. The study defines regulating margin as the difference between the maximum
5		5-minute load and the 5-minute average hourly load. The study uses this
6		definition to establish an estimate of the actual regulating reserve requirement. In
7		reality, the change in load from one level to another is just one component of
8		system regulation. Another component of system regulation getting increasing
9		attention is the impact of wind resources on the regulation margin. If anything,
10		the company's regulation margin calculation is conservative because it does not
11		include the impact of wind resources.
12	Q.	Mr. Falkenberg makes the point that the regulating reverse requirement is
13		"performance based". From this, he concludes that any measure of the
14		regulating reverse requirement based on the ramp within an hour is invalid.
15		Is this a logical conclusion?
16	A.	No. The fact that NERC does not establish a formula for the regulating reserve
17		requirement does not mean that utilities are unable to develop an estimate of the
18		regulating margin requirement. The company needs to be able to forecast
19		requirements so that it can operate its system appropriately by following load in
20		order to meet its NERC performance criteria.

1	Q.	Mr. Falkenberg describes the company's non-owned generation update as	
2		" due to reflecting contingency reserve requirements for QFs" (page 22,	
3		lines 22-23). He goes on describe this adjustment as a company's attempt to	
4		compensate for an alleged oversight in Docket UM 1129 (pages 23, lines 6-8).	
5		Do you concur with that assertion?	
6	A.	No. The company models all QF purchase contracts as unit contingent, meaning	
7		the company must carrying contingency reserves for those contracts because the	
8		operator cannot carry reserves for their single plant. The company's non-owned	
9		generation update relates to other non-owned generation in the company's control	
10		area that does not go to serve the company's retail load. My supplemental	
11		testimony did not refer to QF purchase contracts nor did it refer to avoided cost	
12		issues. UM 1129 has no relevance to this case.	
13	Cool	Cool Keeper	
14	Q.	Please explain Mr. Falkenberg's proposed Cool Keeper adjustment.	
15	A.	The proposed adjustment would increase the size of the program based on more	
16		current information and expand the curtailment period to be consistent with the	
17		tariff. The adjustment would reduce proposed net power costs by \$.17 million	
18		total company.	
19	Q.	Do you agree with the proposed adjustment?	
20	A.	Yes.	
21	Hydı	ro modeling	
22	Q.	Please explain Mr. Falkenberg's proposed hydro modeling adjustment.	
23	Α.	The adjustment would replace the company's hydro generation forecast developed	

using the company's VISTA hydro generation model, with the mean based on
 hydro generation derived from historical hydro generation information from the
 company's prior Washington general rate case. Mr. Falkenberg believes this is
 appropriate because the company's hydro forecast overstates extreme conditions.
 The adjustment would reduce proposed net power costs by \$2.46 million total
 company.

Q. Do you agree with Mr. Falkenberg's claim that the current VISTA hydro
model results, stated in the form of three exceedence levels overstates the
likelihood of extreme hydro events?

10 Α. No. Similar to the real world, the likelihood of extreme hydro events is a function 11 of the underlying character of the assumed hydrologic conditions, and the ability 12 of the model to manage the water to avoid extreme conditions. The input data is 13 comprised of the best empirical information available at the time the forecast is 14 produced. It includes the current state of physical plant, biological, regulatory 15 operating constraints and system characteristics, i.e., whether the plant is a run of 16 river facility or a facility with a storage reservoir and maintenance outage scheduling. This information is combined with the natural phenomenon of 17 18 varying streamflow levels, to allow the VISTA model to produce a probabilistic 19 forecast of hydro generation. The company agrees with Mr. Falkenberg that 20 hydrology is not likely to be consistent across the wide geographic region covered 21 by PacifiCorp and therefore reduced the range of hydro generation from the full range of hydrology to levels closer to the expected level of generation. That way 22 when the data is brought together the overall effect is a reasonable likely outcome. 23
1		The exceedence levels (25 th , 50 th and 75 th percentiles) should be looked at as an
2		envelop that is likely to include the actual levels of generation. As Mr.
3		Falkenberg notes in his testimony, extreme events such as a VISTA forecast of the
4		5 th or 95 th percentile are excluded.
5	Q.	What do the 25 th , 50 th , and 75 th percentiles represent?
6	A.	They represent the likelihood that generation will exceed that particular level.
7		The 25 th percentile represents a wet period where 75 percent of the time the
8		expected level of generation will be less than that level. The 75 th percentile
9		represents a dry period where 75 percent of the time the expected level of
10		generation will be higher than that level. The 50^{th} percentile represents the
11		median generation level where 50 percent of the time the expected level of
12		generation will be greater than the median and 50 percent of the time it will be
13		less than the median.
14	Q.	Why are the 5 th and 95 th hydro exceedence levels extreme and the 25 th and
15		75 th are not?
16	A.	The 25 th and 75 th percentiles are within one standard deviation of the mean for all
17		the hydro outcomes. By statistical standards this is a very conservative estimate
18		of the total possible variation from the expected level of generation. On the other
19		hand, the 5 th and 95 th percentiles barely fall within two standard deviations from
20		the mean level of generation. Thus the 5 th and 95 th percentile generation levels are
21		extreme and the 25 th and 75 th percentile generation levels are not extreme as Mr.
22		Falkenberg suggests.

2		hypothesis?
3	A.	No. Mr. Falkenberg substitutes the as-filed GRID hydro forecast data with an
4		obsolete data set that no longer represents the operational constraints and
5		capabilities of the company's hydro generation facilities. He supports this
6		substitution with the argument that it is more mathematically accurate to use the
7		mean of the substituted data set than the as-filed three exceedence level forecast
8		produced by VISTA.
9	Q.	What is wrong with using the older data?
10	A.	The problem with using older historical generation is that in many cases the plant
11		has changed, i.e. a runner or generator replacement or improved gates and
12		electronics. The other single factor that makes the historical data obsolete is that
13		the rules of plant operation have changed at nearly every plant on our system.
14		New licenses have changed the requirements for bypass flow and minimum
15		releases.
16	Q.	Does Mr. Falkenberg provide any statistical analysis to support this
17		contention?
18	A.	None whatsoever. Mr. Falkenberg simply provides an exhibit showing the
19		calculation of the average annual generation for each of the company's owned
20		hydro facilities.
21	Q.	Has the company performed any statistical analyses to determine the
22		accuracy of Mr. Falkenberg's claims?
23	A.	Yes. The general conclusion is that there is little statistical significance to support
	Rebu	ttal Testimony of Mark T. Widmer

Do you agree with Mr. Falkenberg's solution to his 'extreme events'

Q.

1		the contention that the company's current method of hydro modeling is inaccurate
2		or improved on by using the mean rather than three exceedence levels.
3	Q.	If there is no statistical support for this adjustment, what criterion did Mr.
4		Falkenberg use to select his methodology?
5	A.	The only apparent reason is that using the mean and the obsolete hydro
6		information produces higher hydro energy levels and thus a decrease to net power
7		costs. The company uses the three exceedence level methodology to capture
8		normalized power costs over a reasonable range of expected hydro conditions. A
9		single level of hydro generation does not represent a reasonable range.
10	Q.	When evaluating the performance of VISTA hydro forecasting for use in a
11		rate case, is the company attempting to take advantage of predicted, lower
12		levels of hydro generation?
13	A.	No. The company uses the VISTA model for regulatory filings, near-term
14		production planning and long term planning because we believe it produces the
15		best forecast.
16	Q.	Mr. Falkenberg has stated that the hydrologic record does not include "even
17		a single year" of water data that is comparable across all plants. Is that an
18		accurate statement?
19	A.	No. The company has records of hydro generation that are comparable for its
20		system for the period 1989 through today. After correcting for resources that have
21		been decommissioned, it is a good record of historical hydro generation. The
22		issue is that this historical record does not reflect the operating rules and
23		guidelines that are in effect today. The reason for using VISTA is that with the

1		model, one can quickly determine the possible generation from a new operating
2		regime or new equipment under a wide variety of hydrologic conditions. Thus,
3		we can look ahead without knowing what the streamflow conditions will be and
4		identify the expected hydro generation for the total system with reasonable
5		confidence.
6	Q.	What is your recommendation?
7	A.	The proposed adjustment should be rejected because the data used in the analysis
8		is not representative of the company's hydro system during the test period because
9		it is from a prior rate case. There is no statistical evidence to support forecasting
10		hydro generation based on the mean. The adjustment appears to be an unjustified
11		attempt to lower proposed net power costs. The method employed by the
12		company is the same method used for internal planning.
13	Stati	on Service
14	Q.	Please explain Mr. Falkenberg's proposed station service adjustment?
15	A.	Mr. Falkenberg proposes to eliminate the company's station service adjustment
16		because he believes: a) the adjustment is not well supported, b) is not industry
17		standard and c) GRID understates coal-fired generation. The proposed adjustment
18		would reduce proposed net power costs by \$4.27 million total company.
19	Q.	Do you agree with the proposed adjustment?
20	А.	No. Whether or not another utility models station service during outages in the
21		same manner as the company is irrelevant and not a sound reason for rejecting the
22		company's adjustment. The fact remains that the company's modeling of loads
23		and resources does not capture station service when a unit is off-line.

Q. How does the company model the load associated with station service when thermal units are off-line?

A. Station service is modeled as an addition to retail load to capture the associated
 system cost. The information is captured and provided by PacifiCorp Energy's
 Compliance Reporting Department.

6 Q. Why isn't station service captured in the load and resource modeling?

7 A. Load is equal to net generation plus interchange. Net generation only captures 8 station service when the units are running, thereby, excluding station service when the units are not running. To be consistent, heat rates are also calculated based on 9 when the thermal units are running and do not include the impact of station 10 11 service when the units are not running. Unless a separate load adjustment is 12 made, as proposed by the company the cost of that station service will not be recovered by the company and there will not be a proper match between costs and 13 14 benefits.

Q. Has the company provided evidence that demonstrates station service is not captured in load?

A. Yes. The company's supplemental response to OPUC data request 360 provided
an actual hourly load calculation. That information demonstrated that station
service shows up as negative generation when an individual thermal unit is offline
and is thereby excluded from net generation.

1	Q.	Do you agree with the portrayal in Mr. Falkenberg's Table 2, that GRID
2		generation understates actual coal generation for the 48-month period ended
3		September 30, 2005?
4	A.	No. Just the opposite is true. The information used in Table 2 for actual
5		generation is incorrect because it includes generation for the Hunter 1 and Hunter
6		2 generation plants owned by our partners. To correct Table 2, the 4-year average
7		actual generation of 45.8 million MWh should be reduced by 1.4 million MWh to
8		remove our partners' Hunter 1 and 2 owned generation. This correction reduces
9		the 4-year average actual generation to 44.4 million MWh, which is substantially
10		below the 45.1 million MWh produced by GRID in the company's original filing
11		and the 44.9 million MWh included in the TAM filing update.
12	Q.	What is your recommendation for this adjustment?
13	A.	The proposed adjustment should be rejected because Mr. Falkenberg's claims are
14		groundless as demonstrated by the company's supplemental response to OPUC
15		data request 360, the Table 2 analysis used to discredit the need for the company's
16		adjustment is incorrect and correction of Table 2 supports the company's
17		modeling.
18	Rever	rse Ramping
19	Q.	Please explain the reverse ramping adjustment proposed by Mr. Falkenberg.
20	A.	The proposed adjustment reverses the ramping adjustment included in the
21		company's filing. He believes the company's adjustment is not warranted because
22		he believes GRID understates actual coal-fired generation and the company's
23		modeling approach is not standard industry practice. He also believes the Oregon

1		Commission Order in Docket UE-139 is supportive of his adjustment. The
2		proposed adjustment would reduce proposed net power costs by \$3.68 million
3		total company.
4	Q.	Do you agree with the proposed adjustment?
5	A.	No. The reasons stated by Mr. Falkenberg in support of his proposed adjustment
6		are either incorrect or do not provide a sound basis for the proposed adjustment.
7		For example, as I explained above GRID does not understate coal-fired
8		generation, GRID coal-fired generation exceeds the 4-year average actual
9		generation by over 500,000 MWhs.
10	Q.	Is there any substance to the argument that the company is modeling
11		phantom outages and that the modeling is not standard industry practice?
12	A.	No. The company has merely used an alternate modeling approach to capture the
13		cost of thermal ramping because GRID is not currently structured to capture
14		ramping as some models do.
15	Q.	Please explain.
16	A.	The availability rates in GRID assume that coal fired units are available at full
17		load when being ramped down for maintenance and when restarted and ramped up
18		after planned maintenance and forced outages. In reality, coal-fired units are not
19		available at full load when ramping down for maintenance and when ramping up
20		from outages due to the physical capabilities of the units. Generation is lost while
21		a unit ramps to the minimum level required for synchronizing with the GRID and
22		when a unit is being shut for maintenance. The company's ramping methodology
23		simply reduces thermal availability to reflect generation not available due to

1 ramping to match costs and benefits.

Q. Do you agree with Mr. Falkenberg's suggestion that the UE-139 Commission
decision that rejected PGE's ramping adjustment is on point relative to the
company's thermal ramping adjustment because it rejected an ad-hoc data
manipulation?

- 6 No. The circumstances are completely different and therefore the PGE order does A. 7 not provide a sound basis for disallowing the company's adjustment. PGE merely speculated that the problem was related to ramping. In the company's case, there 8 9 is no speculation. It is a fact that the company's thermal generation is lower as a 10 result of ramping before and after the thermal plants are down for maintenance 11 and after outages. Customers are not being harmed by the company's modeling, 12 they are only being asked to pay for costs related to the benefits they already 13 receive. For these reasons and the others explained above, Mr. Falkenberg's 14 proposed adjustment should be rejected.
- 15 Reverse DJ-3 Derate
- 16 Q. Please explain Mr. Falkenberg's proposal to reverse the company's rerating
 17 of the Dave Johnston Unit 3 generation plant.
- A. The proposed adjustment would increase the company's official rerated net
 generation capability of 220 MW to 230 MW. He believes the adjustment is
 appropriate because at times the unit runs above the 220 MW level. The
 adjustment would reduce proposed net power cost by \$3.68 million total
 company.

1	Q.	Mr. Falkenberg claims that the company's de-rate adjustment to Dave
2		Johnston 3 is not reasonable. Do you agree with that assertion?
3	A.	No. The unit is limited by state law to 1.2 lb/MM Btu SO2 as long as the heat
4		input is below 2500 MMBtu per hour. If the unit exceeds the 2500 MMBtu heat
5		input number, a reduction in the SO2 emission rate is triggered to 0.5lb/MM Btu
6		SO2. Through analysis, the company determined that running the unit at the 2500
7		MMBtu/hr heat input number the unit produces approximately 220 MW of net
8		generation. If the company triggers the 0.5 lb/MMBtu SO2 emission limit the
9		company either has to build a scrubber or find a lower sulfur coal source. There
10		are no plans to build a scrubber by the end of the test period and the company is
11		already burning among the lowest sulfur source coals available.
12	Q.	Mr. Falkenberg states that in the last year, 2005, the level of generation at the
13		Dave Johnston 3 unit has exceeded the 220 MW level approximately 1200
14		hours. Did the company exceed the state imposed emission limit in these
15		hours?
16	A.	No. The company reviewed the 48 month historical generation levels ending
17		September 2005, consistent with the data used to determine the thermal de-rates
18		included in GRID. The company found that over the last two years of the data,
19		the generation level was above 220 MW on average 700 hours of the year or
20		approximately 9 percent of the time. During these hours, the level of generation
21		was on average 222 MW. This is due to variations in the sulfur content of the
22		coal source. Through the company use of targeting the SO2 emission limit, the
23		level of generation could slightly be above 220 MW a limited amount of time but

1 not consistently.

2	Q.	Given the results of the analysis, do you agree with Mr. Falkenberg's
3		proposed adjustment to the Dave Johnston 3 capacity?
4	A.	No. Mr. Falkenberg proposes to change the capacity at Dave Johnston 3 to 230
5		MW. In doing so, GRID would calculate the Equivalent Availability of this unit
6		above 220 MW 100 percent of the time. Given the historical data and the
7		company's SO2 emission limit target, this adjustment is unreasonable. The
8		company believes that the 220 MW capacity is the appropriate level at which to
9		run the Dave Johnston 3 unit. For these reasons, Mr. Falkenberg's proposed
10		adjustment should be rejected.
11	Mon	thly Outage
12	Q.	Please explain Mr. Falkenberg's proposed monthly outage rate modeling
13		adjustment.
14	A.	The proposed adjustment would reverse the company's monthly modeling of
15		forced outage rates and substitute annual forced outage rates. He believes his
16		adjustment is appropriate because it is not industry practice and outages are
17		random. The adjustment would reduce proposed net power costs by \$2.29 million
18		total company.
19	Q.	Do you agree with the proposed adjustment?
20	А.	No. As I previously discussed one of the major principles of ratemaking is to
21		properly match costs and benefits. While I agree that outages are random, there is
22		a lumpiness to those outages each and every year. In some years the lumpiness
23		may be more or less favorable to the company. Because the market value of

1		energy varies from month to month and sometimes significantly, it is important to
2		match the lumpiness of the outages with the cost of the outages in order to ensure
3		the company is recovering its costs and customers are not paying too much. This
4		is not possible with annual outage rate modeling because it is always assumed that
5		the outages occur equally every month of the year and we know that is not the
6		case. On the other hand, the use of the company's monthly 48-month rolling
7		average outage methodology will ensure that costs and benefits are matched.
8	Q.	Is the methodology used in this case a significant departure from the
9		previous methodology?
10	A.	No. The only difference is that we moved from annual outage rates to monthly
11		outage rates. The total level of outages is actually the same. This is consistent
12		with the use of monthly information for other GRID inputs.
13	Q.	Why did the company switch to a monthly 48-month rolling average
14		compared to its prior use of a 48-month rolling annual average?
15	A.	As market prices have escalated to the levels prevalent in the wholesale market
16		today it is very important to match costs and benefits. Failure to do so could
17		exacerbate what has been a significant under recovery of costs for some time for
18		the company. Historically, with lower market prices, monthly modeling was not
19		as important as it is today because the cost of outages was much less. While Mr.
20		Falkenberg states that monthly modeling has not been an industry standard I
21		believe it may only be a matter of time before other utilities recognize this issue.
22		However, it may not be as important to other utilities.

1	Q.	What is your recommendation for the proposed adjustment?
2	А.	The Commission should reject Mr. Falkenberg's proposed annual forced outage
3		rate modeling because it does not provide a proper match between costs and
4		benefits.
5	Plan	ned Outage Schedule
6	Q.	Mr. Falkenberg proposes an adjustment due to the shape of the normalized
7		planned outage schedule (page 35, lines 6-7). Do you agree with this
8		adjustment?
9	А.	No. Mr. Falkenberg has a valid point regarding the shape of the company's
10		normalized planned outage schedule. However, his adjustment is seriously
11		flawed. The company compared the capacity on maintenance in the normalized
12		planned outage schedule with the capacity on maintenance in the 48-month
13		historical period. The company concluded, the normalized planned outage
14		schedule needs to change as follows:
15		• The Currant Creek fall planned outage should move to the spring.
16		• The planned outages in January should move into March and April.
17		In the revised schedule, the January schedule for Gadsby and West Valley moved
18		forward four weeks and Currant Creek moved from October to May. These
19		changes caused other units to reshuffle to maintain the shape of the capacity on
20		maintenance consistent with the 48-month historical period. Applying the above
21		changes to the planned outages lowers proposed net power costs by \$1.3 million
22		total company.

1 **GP Camas**

2	Q.	Please explain Mr. Falkenberg's proposed adjustment.
3	A.	The proposed adjustment reduces the expected level of generation during the test
4		period based on a 48-month historical trend line. He believes the adjustment is
5		appropriate because he expects the decline in generation to continue at the same
6		rate it previously declined. The adjustment would reduce proposed net power
7		costs by \$69,000 total company.
8	Q.	Do you agree with the proposed adjustment?
9	A.	No. Recent history demonstrates that the decline in generation previously
10		experienced has stabilized. So, the trend line analysis used by Mr. Falkenberg to
11		predict generation during the test period understates the expected level of
12		generation.
13	Q.	What level of generation did the company use in the GRID model?
14	А.	Consistent with previous rate cases, the company modeled the level of generation
15		as the most current historical 12-month level. At the time the company prepared
16		the filing, information was available for the 12 months ending September 2005.
17		The company currently has information for the 12 months ending May 2006.
18	Q.	If the company used updated information would the result be essentially the
19		same as it is in proposed net power costs?
20	А.	Yes. Re-running the GRID model with information for the twelve month period
21		ending May 2005 only decreases proposed net power costs by approximately
22		\$1,400 total company. This demonstrates that the trend line proposed by Mr.
23		Falkenberg understates expected generation levels and therefore should be

1 rejected.

2 Foote Creek

3	Q.	Please explain Mr. Falkenberg's proposed adjustment.
4	A.	The proposed adjustment increases the generation for the Foote Creek wind
5		generation project. The adjustment reduces proposed net power costs by \$.89
6		million total company.
7	Q.	Do you agree with the proposed adjustment?
8	A.	Yes.
9	Cent	ralia Formula Transmission (FTP) contract with BPA.
10	Q.	Mr. Jenks claims that because the contracts to replace the expiring Centralia
11		FTP contract are not energy contracts, they are not eligible for inclusion in
12		the next TAM update (page 5, lines 14-21). Do you concur with that
13		assertion?
14	А.	No. The TAM update procedure does not distinguish between new energy
15		contracts and new transmission contracts, it applies to all net power cost
16		components, one of which is wheeling contracts. Mr. Jenks claims that a new
17		transmission contract requires a prudence review. Yet, in the nearly two months
18		that my supplemental testimony was available to Mr. Jenks, Mr. Jenks did not
19		submit a single data request regarding the need for additional transmission
20		capability after the existing FTP contract expires. The company specifically
21		mentions the expiring FTP contract in the supplemental testimony to make
22		parities aware of a potentially large expense issue.

- 1 Q. Does this conclude your rebuttal testimony?
- 2 A. Yes.

Case UE –179 Exhibit PPL/507 Witness: Mark T. Widmer

BEFORE THE PUBLIC UTILITY COMMISSION

OF THE STATE OF OREGON

PACIFICORP

Exhibit Accompanying Rebuttal Testimony of Mark T. Widmer

Power Cost Comparison

July 2006

PacifiCorp - Oregon NPC In Rates Vs Actual 2002-2005

	2002	2003	2004	2005
NPC in Rates	591.7	648.2	598.0	643.6
Actual NPC	677.7	598.2	745.6	782.8
Difference	(86.0)	50.0	(147.6)	(139.2)
Average Difference	(80.7) 2002-2005			

Notes:

2002 NPC in Rates Docket #UE-134 effective August 1, 2002 (\$589.0 million)
2003 NPC in Rates Docket #UE-147 effective September 1, 2003 (\$598.0 million)
2003 NPC in Rates includes 56 million of Summer 2002 Purchase Power Deferral
2005 NPC in Rates Docket #UE-170 effective October 4, 2005 (\$785 million)

Case UE –179 Exhibit PPL/508 Witness: Mark T. Widmer

BEFORE THE PUBLIC UTILITY COMMISSION

OF THE STATE OF OREGON

PACIFICORP

Exhibit Accompanying Rebuttal Testimony of Mark T. Widmer

GRID Model Changes

July 2006

GRID Release Summary

December 2001: First use of GRID in general rate case

• Oregon Docket UE-134

March 2004: GRID release 2.1&2.2

- Logic enhancements:
 - Apply a credit for backing down thermal units in the operating reserve calculation.
 - Apply a credit for quick start thermal units that are not committed in the operating reserve calculation.
 - In regulating margin calculation, consider the change in net interchange when calculating the change in system load.
 - In regulating margin calculation, determine which direction the system load is changing when calculating the change in system load.
- Logic corrections:
 - \circ Apply the Reserve Credit as a credit not as a debit.
 - Apply startup cost to the generation using the Commitment Operating Level versus the nameplate.
 - Correct error regarding restrictions and non-hourly time period.
 - In the logic for the Energy Limited archetype, the time period was off by one hour.

May 2004: Grid release 2.3

- Logic corrections:
 - Correct issue with multi delivery points that tie to the same reference market.
 - Correct special 15-hour heavy load hour (HLH) definition for the BPA Peaking contract.

May 2005: GRID release 5.1

- Logic enhancements:
 - Create a peak shaving algorithm to dispatch a resource against the net system load.
 - Add planned outage functionality for hydro plants
 - Add ramp rate functionality for hydro plants
 - Change hydro reserves capability to a MW parameter versus a yes/no attribute.

December 2005: GRID release 5.2&5.3

- Logic enhancements:
 - Dynamically determine the marginal unit for the reserve credit calculation.
 - Limit the reserve credit to when there is a reserve obligation.

Case UE-179 Exhibit PPL/1200 Witness: John A. Apperson

BEFORE THE PUBLIC UTILITY COMMISSION

OF THE STATE OF OREGON

PACIFICORP

Rebuttal Testimony of John A. Apperson

SHORT-TERM FIRM SALES

July 2006

1	Q.	Please state your name, business address and present position with
2		PacifiCorp (the company).
3	A.	My name is John A. Apperson, my business address is 825 NE Multnomah, Suite
4		600, Portland, Oregon 97232, and my present position is Director, Energy
5		Trading.
6	Qual	ifications
7	Q.	Briefly describe your educational and professional background.
8	A.	I received a Bachelor of Science degree in electrical engineering from Oregon
9		State University. I have worked for PacifiCorp since 1982 and have held various
10		positions in transmission planning and commercial and trading areas. I was
11		promoted to my current position in April 2000. I am a Registered Professional
12		Engineer in the state of California.
13	Q.	What are your responsibilities as Director of Energy Trading?
14	A.	I am responsible for financial and physical hedging and balancing of the
15		company's energy position in the wholesale market, and associated activities
16		performed by the cash and forward trading, real-time trading, and the
17		prescheduling groups to economically meet the company's load obligations.
18	Purp	ose of Testimony
19	Q.	What is the purpose of your testimony?
20	A.	I will respond to Mr. Falkenberg's questions and Mr. Jenks' statements about the
21		prudence of short-term firm sales which the company entered into in 2004 for
22		delivery in 2007.

1	Prudence of Short-Term Firm Sales	
2	Q.	Did PacifiCorp make a disproportionate number of below-market sales in
3		2004 for delivery in 2007 at the Mid-Columbia?
4	А.	No. The sales which the company entered into were not priced below market.
5		Each of the sales was executed at or near the prevailing forward market price on
6		the day of the transaction.
7	Q.	Should the company's transaction prices for those sales be compared to the
8		company's December 30, 2005 official forward price curve?
9	A.	No. This is not an appropriate comparison. A "below-market" transaction would
10		be a transaction whose price is below the forward market price on the day of the
11		transaction. For regulatory purposes, prudence is determined by evaluating the
12		information available at the time of a transaction. To describe the company's
13		sales as "below market" by comparing the sale prices to forward market prices
14		transacted on a day other than the day the sales were transacted is inappropriate
15		and misleading.
16	Q.	How is Mr. Falkenberg's transaction price comparison inaccurate and
17		misleading?
18	A.	Mr. Falkenberg suggests that the company could have perfect foresight of market
19		prices in the forward market and the prudence measure is one of precise timing
20		without regard to risk to the company or its customers.
21	Q.	Did PacifiCorp take a short position, as described in Mr. Falkenberg's
22		testimony, thereby exposing the company to market price volatility?
23	A.	No. While it is true that PacifiCorp made sales in the last quarter of 2004 for

1		delivery in 2007, it is also true that the sales were made to offset a west side long
2		energy position for both heavy load hour and light load hour periods. The
3		company's energy positions were long prior to the sales. The company's 2007
4		energy positions after the sales were made in 2004 were still long, although less
5		so, as the sales reduced the company's west side long position. These sales
6		reduced the company's overall exposure to market price volatility.
7	Q.	Did the company sell power, as described in Mr. Jenks' testimony, which
8		could have shored up its east side short capacity position?
9	А.	No. The company made sales in 2005 for delivery in the months of 2007 where
10		the company held a long position. The sales reduced the company's exposure to
11		market price volatility.
12	Q.	Did the company make any sales for delivery in the third quarter of 2007, the
13		period the IRP showed a capacity deficit?
14	А.	Yes. The company made two 25 MW sales for delivery in the third quarter of
15		2007. These sales were made at a time when the company had a long energy
16		position. Therefore, the sales reduced the company's exposure to market price
17		volatility.
18	Q.	Were these transactions consistent with the company's risk management
19		policies?
20	A.	Yes. The company's policy was to balance its energy position up to 48 months in
21		advance of delivery to mitigate the company's exposure to market price volatility.
22		This policy was equally applicable to making sales when the company's energy
23		position was long and making purchases when the energy position was short. The

1		company adhered to a value-at-risk limit and to position limits to limit the
2		company's and customers' exposure to market price volatility.
3	Q.	What is a value-at-risk limit?
4	A.	Value-at-risk is a measurement established by the company's board to limit the
5		company's exposure to financial losses. The company employed a calculation to
6		prudently manage its risk exposure and minimize its cost of capital. The company
7		balanced its energy position to remain within this limit at all times. Utilization of
8		a value-at-risk limit is a customary practice in the energy industry.
9	Q.	What is a position limit?
10	A.	Similar to value-at-risk, a position limit is a measurement established by the
11		company's risk policy for the purpose of limiting the company's energy positions
12		at individual market hubs, as well as its overall energy position to further mitigate
13		its exposure to market price volatility. These limits were applied to monthly and
14		quarterly periods for heavy load hour and light load hour energy positions over a
15		forward period.
16	Q.	Were any of the 2004 sales speculative trading activity?
17	A.	No. The company did not make sales resulting in increased price exposure purely
18		in anticipation of making a profit due to anticipated price movements.
19	Q.	Was the company's west side long position entirely at the Mid-Columbia?
20	A.	No. Sales were made at Mid-Columbia to reduce the company's exposure to
21		market price volatility for the company's overall west system position, including
22		California-Oregon Border and points internal to the company's system.

Rebuttal Testimony of John A. Apperson

1	Q.	What is the company's process to balance its 2007 energy positions?
2	A.	The company begins to balance its energy position up to 48 months in advance of
3		delivery. Typically, annual and quarterly products are available and monthly
4		products are not available for forward periods with this time horizon. Therefore,
5		the company transacts to balance its average energy position with annual and
6		quarterly products, even if the energy position is increased for one or more
7		months. These transactions have the effect of decreasing the company's overall
8		exposure to market price volatility. As the delivery month approaches and
9		monthly products become available in the market, the company will further
10		balance its energy position. As the delivery day nears, the company balances its
11		energy position using balance-of-month and day-ahead products. Again, the
12		company balances its average position for these periods. Finally, the company
13		completely balances its position in real-time. This process can result in purchases
14		and sales made for the same delivery period; however, in each step of the process
15		the company is further mitigating its exposure to market price volatility.
16	Q.	Do you agree with any of Mr. Falkenberg's proposed short-term firm
17		adjustments?
18	A.	No. The sales transactions in question were executed at market prices to balance
19		the company's energy position pursuant to risk management policies approved by
20		the company's board of directors. It is inappropriate and misleading to compare
21		prices of sales completed in 2004 to forward market prices from the company's
22		December 2005 official forward price curve. Prudence should be measured based

23 on market prices available when transactions are executed. These transactions

Rebuttal Testimony of John A. Apperson

1		were not speculative in nature as Mr. Falkenberg suggests; rather, the company
2		entered into these trades to limit the company's and customers' exposure to
3		market price volatility by balancing the company's west side energy position. Mr.
4		Falkenberg's proposed adjustments are imprudent and speculative in nature as it
5		suggests that the company and customers should carry significant market price
6		exposure from either large long or short energy positions in the hope of timing the
7		market perfectly. Further, the proposed adjustments by Mr. Falkenberg could
8		create significant and undesirable collateral effects (e.g., cost of credit increases
9		and credit agency downgrades) if market timing is less than perfect. The
10		Commission should not adopt Mr. Falkenberg's proposed adjustments.
11	Q.	Do you agree with Mr. Jenks' arguments to disallow the sales?
12	A.	No. Mr. Jenks, like Mr. Falkenberg, misunderstood that the company had a long
13		energy position, and for the same reasons his arguments should not be adopted by
14		the Commission.
15	Q.	Does this conclude your testimony?
16	A.	Yes.

Case UE-179 Exhibit PPL/1300 Witness: Mark C. Mansfield

BEFORE THE PUBLIC UTILITY COMMISSION

OF THE STATE OF OREGON

PACIFICORP

Rebuttal Testimony of Mark C. Mansfield

OUTAGES

July 2006

1	Q.	Please state your name, business address and position with the Company.
2	A.	My name is Mark C. Mansfield. My business address is 1407 West North Temple
3		Street, Room 310, Salt Lake City, Utah. My position is Vice President of Safety,
4		Environmental, and Operations Support.
5	Qual	ifications
6	Q.	Please describe your education and business experience.
7	A.	I have a Bachelor of Science degree in Mechanical Engineering and a Master of
8		Business Administration degree. I am also a registered professional engineer in
9		the State of Utah. During my career with PacifiCorp, I have served as an
10		Engineer at the Carbon Plant, Maintenance Supervisor at the Carbon Plant,
11		Maintenance Superintendent at the Hunter Plant, and Director of Technical
12		Support for PacifiCorp Generation in Salt Lake City. I have served as the
13		Managing Director of the Naughton Plant, Huntington Plant, and Hunter Plant. In
14		2006, I became Vice President of Safety, Environmental and Operations Support
15		for PacifiCorp Energy.
16	Sum	mary of Testimony
17	Q.	Please summarize your rebuttal testimony.
18	A.	My rebuttal testimony responds to certain issues raised by ICNU witness
19		Falkenberg regarding (1) PacifiCorp outage rates, and (2) the treatment of certain
20		generating unit outages. My testimony makes the following points:
21		• In response to Mr. Falkenberg's testimony about PacifiCorp thermal plant
22		performance, my testimony shows that:
23		- PacifiCorp thermal generation performance should not be judged by Mr.

1		Falkenberg's outage rate in Exhibit ICNU/108.
2		 No one performance factor should be used alone to assess system
3		performance.
4		– Even though the coal-fired plant outage rate declined in Mr.
5		Falkenberg's Exhibit ICNU/108, the total net generation output by the
6		plants was improved for the same period.
7		• In response to Mr. Falkenberg's testimony that certain generating unit outages
8		should be excluded from ratemaking calculations because they were the result
9		of "imprudent operation and management", my testimony shows that:
10		– Specific outages identified by Mr. Falkenberg were correctly reported
11		and are not evidence of "imprudent operation and management.
12		– Outages that involve personnel or maintenance error should not be
13		excluded from net power cost calculations.
14		 Selectively removing forced outages in order to improve PacifiCorp
15		thermal system equivalent availability and capacity factor in the net
16		power cost calculation is unreasonable given that PacifiCorp system
17		equivalent availability factor and capacity factor are already better than
18		the industry average.
19	Pacif	Corp Outage Rates
20	Q.	Is Mr. Falkenberg's method of using outage rates to judge PacifiCorp
21		generating plant performance an accurate indicator of performance?
22	A.	No. No single parameter can be used alone as a measure of overall system
23		performance. Unit ratings, planned outage rate, equivalent forced outage rate,

1		equivalent availability factor, capacity factor, and net generation must all be taken
2		into consideration when measuring system performance.
3	Q.	Mr. Falkenberg uses Exhibit ICNU/108 to conclude "that the increase in
4		outage rates has also lead to the need for additional thermal capacity". What
5		is your opinion?
6	A.	Mr. Falkenberg's Exhibit ICNU/108 is based on the test year data that was used
7		for the 1999 General Rate Case and the current proceeding. The test periods for
8		availability data for these general rate cases are the 4-year period ending
9		12/31/1998 and the 4-year period ending 9/30/2005. The total actual output from
10		generating units identified in Mr. Falkenberg's exhibit was actually greater for the
11		period ending 9/30/2005 than the period ending 12/31/1998.

PacifiCorp Coal-fired Generating Units			
	4-years Ending 12/31/1998	4-years Ending 9/30/2005	
Total Net Generation from Coal-fired units	175,971,000 MWh	177,440,000 MWh	

17	Q.	Please comment on Mr. Falkenberg's Exhibit ICNU/109.
16		utilization of its generating assets.
15		the thermal units was improved and is indicative of PacifiCorp maximizing the
14		can be used to judge system performance. In this case, overall energy output of
13		performance and market conditions. This is an example of how no single factor
12		The improvement in output resulted from a positive combination of system

- 18 A. Mr. Falkenberg's Exhibit ICNU/109 uses the outage rates in the net power cost
- 19 model to show that PacifiCorp "outage rates" are greater than the industry.
- 20 However, this one factor does not provide a complete picture. The following
- table provides a more complete comparison of performance using standard NERC

- 1 availability definitions. The table compares PacifiCorp coal-fired unit
- 2 performance to the average performance of an equivalent system in the NERC
- 3 availability database.

	NERC	PacifiCorp	PacifiCorp
	Equivalent	Coal-fired	Coal-fired
	System for	Units for	Units for
	4-years	4-years	4-years
	Ending	Ending	Ending
	12/31/2004	12/31/2004	12/31/2005
Forced Outage Rate	4.93%	6.25%	5.91%
Equivalent Forced Outage Rate	7.05% ¹	10.02%	10.03%
Planned Outage Factor	7.45%	3.30%	3.47%
Equivalent Availability Factor	84.02%	85.54%	85.47%
Capacity Factor	71.79%	82.29%	82.51%

4 The table shows that PacifiCorp planned outage factor is better than the industry average. The table also shows that the equivalent availability factor, which results 5 6 from the combination of forced outages and planned outages, is better than the 7 industry average. Likewise, the capacity factor, which is a measure of actual output, shows that PacifiCorp thermal units are significantly better than the 8 9 industry average. 10 Is capacity factor a function of market conditions? **Q**. Not, entirely. The capacity factor is also a function of how well the company can 11 A.

- 12 manage its load profile and generation resources. PacifiCorp has contracts in
- 13 place that enable the coal-fired generating units to continue to produce energy at
- 14 near full load levels during off-peak periods. The energy is "stored" in
- 15 neighboring hydro-electric systems and then made available to the PacifiCorp

¹ The equivalent forced outage rate factor of 7.05% is different from the 9.28% value calculated by Mr. Falkenberg in Exhibit ICNU/109. The 7.05% is based on the industry standard definition for equivalent forced outage rate. Mr. Falkenberg's value of 9.28% is based on a calculation that is comparable to the outage rate factor as used in the GRID model.

system during peak periods. The small spread between capacity factor and 1 2 equivalent availability factor indicates that most of the available generation is 3 being utilized. This is another example of how PacifiCorp maximizes the 4 utilization of its generating assets. 5 Are maintenance requirements increased as a result of PacifiCorp's high Q. 6 capacity factors? 7 The net unit output ratings for PacifiCorp units require that the steam generators A. 8 (boilers) and turbines operate near maximum design capacity when the generating units are at full load. The fact that the capacity factor is within a few percent of 9 10 the equivalent availability indicates that the generating units are operating near maximum load most of the time the units are connected to the system. Wear rates 11 and stresses increase proportionally, and in some cases exponentially, with load. 12 Maintaining high availability with units operating continuously near maximum 13 capability is a much greater challenge than operating at loads that are in-line with 14 15 the industry average capacity factors. It is the combination of high capacity factor 16 and higher than industry average equivalent availability that is indicative of good 17 performance. Exclusion of "imprudent and unreasonable outage costs" 18 Do you agree with Mr. Falkenberg's conclusion that the selected outage 19 0. 20 reports provide evidence of "imprudent operation and management of PacifiCorp's resources"? 21

A. No. Mr. Falkenberg incorrectly infers that imprudent operation and management
is evidenced by incidents that involve personnel error. PacifiCorp strives to

reduce personnel error by contractors and employees, but it nonetheless occurs, as
 it does in any business. While personnel error cannot be totally eliminated, the
 negative impact on production is reduced by emphasizing continuous
 improvement.

5

Q. What has been the company's approach to continuous improvement?

6 A. The process of continuous improvement includes tracking unit availability, 7 analyzing causes of failures, and taking appropriate corrective action. The NERC 8 Generating Availability Database is used to track availability. PacifiCorp has a 9 number of programs that focus on analyzing failures and implementing corrective 10 actions. We do not use a single program such as Six Sigma, but use a number of 11 programs that address specific areas we want to improve. As PacifiCorp 12 identifies areas that need improvement corrective action plans are developed. 13 Examples include our Electric Power Research Institute (EPRI) based boiler tube 14 failure reduction program for our boilers. We have a chemistry management 15 program that uses EPRI cycle chemistry improvement program to address plant 16 chemistry issues. Our high energy piping condition assessment program includes 17 on-going inspections, maintenance and analysis of critical piping issues. We are 18 also in the process of implementing a more structured root cause analysis program 19 for the analysis significant plant incidents. The fact that PacifiCorp maintains an 20 extensive database on unit outages and can provide the reports from these 21 programs for Mr. Falkenberg's review is evidence that PacifiCorp is a prudent 22 operator.

1 Q. How does PacifiCorp's record with respect to personnel errors compare with

- 2 that of other utilities?
- 3 A. The percent equivalent availability factor attributed to personnel error in the
- 4 industry is small. The percent equivalent availability factor attributed by
- 5 PacifiCorp to personnel errors is in-line with the industry.

PacifiCorp Coal-fired Generating Units				
	Equivalent Coal-fired	PacifiCorp Coal-fired		
	NERC Industry Level Data	Plants		
Percent Equivalent Availability Factor Lost Due to Personnel Error NERC Codes 9900- 9940	0.06%	0.05%		

6	Q.	Mr. Falkenberg points out that outages he has determined to be due to
7		personnel or maintenance errors were not reported to NERC as being due to
8		personnel or maintenance error. How does PacifiCorp determine how to
9		report outage causes?
10	A.	PacifiCorp plant personnel determine the cause and duration of each derating and
11		forced outage and enter that information into the PacifiCorp Availability
12		Information System (AIS) database. The AIS data base uses standard NERC
13		cause codes. Each incident is coded with the most appropriate NERC cause code
14		based on available information. The information in the AIS database is reported
15		to NERC.
16	Q	Is there any reason to believe that PacifiCorp intentionally under reports the
17		number of incidents caused by personnel error?
18	A.	Absolutely not. Accurate information is essential to good analysis of the causes
19		of deratings and outages. Plant personnel determine the most appropriate code

1 2 using available information. The data entered into the database is reviewed and validated monthly for consistency and accuracy.

3	Q.	Mr. Falkenberg identifies a number of specific outages that he claims were
4		due to "personnel or maintenance errors or other avoidable problems" that
5		were attributed to another cause. What is your perspective on these outages?
6	A.	Plant personnel assigned the appropriate NERC cause code to each outage given
7		the nature of the event. Personnel error or maintenance error may have played a
8		part in the incidents; however, that does not mean the incidents were incorrectly
9		coded or reported. PacifiCorp uses the NERC guidelines for reporting into the
10		NERC Generating Availability Data System. The guidelines recommend
11		selecting the code which best describes the cause or component responsible for
12		the event. The NERC guidelines specifically recommend to not assign the cause
13		to an auxiliary component or operation that triggered the failure of a major
14		component or system. Plant personnel select the appropriate code based on
15		available information about each event. In general, the maintenance error codes
16		or operator error codes are attributed to incidents where the outages are a direct
17		consequence of operator or maintenance action. These codes would not
18		necessarily be applied to an incident in which a root cause analysis indicated an
19		equipment failure resulted from a chain of events initiated by personnel error.
20	Q.	Can you provide an example?
21	A.	Yes. Mr. Falkenberg questioned the characterization, or NERC code, that was
22		assigned to several outages. I will use the incident that occurred at Hunter Plant
23		on Unit 1 on November 1, 2002, as an example. This outage was caused by a

1		steam leak in a circumferential weld in the hot reheat piping. The failure occurred
2		in the original manufacturer's shop weld. PacifiCorp's subsequent metallurgical
3		failure analysis identified "no metallurgical or compositional defects which
4		could have contributed to the premature failure of this weld". An unusual
5		welding procedure was used, but the procedure met code requirements and there
6		was no evidence linking the failure to this procedure. Since 2003, an industry
7		awareness of this problem has developed and the issue is under evaluation by the
8		Electric Power Research Institute Program 87. PacifiCorp has a very proactive
9		critical piping condition assessment program. As a result of this failure,
10		PacifiCorp has modified its inspection protocol for critical piping to identify
11		damage resulting from this mechanism. The outage was correctly recorded as an
12		"Unplanned (forced) outage". Plant personnel coded the failure as a "leak" in the
13		"reheat steam piping up to turbine stop valves". This was in-line with the NERC
14		guideline to assign the cause of the event to the major component or system that is
15		responsible for the event. It should be noted that the purpose of the NERC
16		Generation Availability Data System is to track outage statistics and is not
17		intended to be a root cause analysis tool, although the data within the database
18		may be used as a resource for a particular root cause analysis.
19	Q.	Mr. Falkenberg claims that outage incidents reported to NERC as being due
20		to operator or personnel errors contribute to imprudent and unreasonable
21		costs. Do you agree?
22	A.	No. Personnel errors alone are not an indication of imprudence. PacifiCorp
23		records the cause of each outage incident as accurately as practical in the

Rebuttal Testimony of Mark C. Mansfield
1		PacifiCorp Availability database, which is essential to having good information
2		for making decisions on how to improve plant performance. PacifiCorp
3		recognizes that personnel error does contribute to some outages. PacifiCorp is
4		committed to minimizing these incidents by maintaining an emphasis on
5		continuous improvement.
6	Q.	Do you agree that selected outages should be removed from calculation of net
7		power costs?
•		

8 A. No. PacifiCorp's equivalent availability factor and capacity factor are better than
9 industry averages.

	NERC Equivalent		PacifiCorp Coal-fired	
Four-	our- System		System	
year	Equivalent	Capacity	Equivalent	Capacity
period	Availability	Factor	Availability	Factor
ending	Factor		Factor	
2004	84.02%	71.79%	85.54%	82.29%
2005	Data not available		85.47%	82.51%

10

11	PacifiCorp coal-fired plant capacity factor is only 3 percent less than the
12	equivalent availability which indicates that the coal fired units operate near the
13	maximum available capacity all the time. Also, the small spread between
14	equivalent availability factor and capacity factor compared to the average industry
15	spread shows that PacifiCorp is able to achieve a higher than average utilization
16	of its thermal generating assets. Mr. Falkenberg recommends that certain outages
17	be removed in order to further "improve" the system availability and capacity
18	factor and consequently reduce net power costs. Mr. Falkenberg's
19	recommendation is unreasonable and unwarranted given that PacifiCorp's

1		equivalent availability and capacity factors are better than industry averages.
2	Q.	Please summarize the Company's position regarding the removal of outages
3		from the availability calculations for ratemaking purposes.
4	A.	All outages should remain in the availability calculations used in the net power
5		cost model. PacifiCorp is focused on continuous improvement. Our objective is
6		to maximize the generation from the thermal units with attention to safety and
7		environmental compliance. Consequently, PacifiCorp maintains a constant
8		emphasis on minimizing deratings and outages. Even so, it is not possible to
9		eliminate all personnel error. Removing outages attributed to personnel error
10		from the net power costs model inputs will result in unreasonably high thermal
11		unit output. The historic forced outage rate should be the basis of the outage rate
12		used in the net power cost model.
13	Q.	Does this conclude your rebuttal testimony?

14 A. Yes.