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March 17, 2005

Christina Smith  
Administrative Law Judge  
Oregon Public Utilities Commission  
P.O. Box 2148  
Salem, Oregon 97308-2148

Re: DOCKET NO. UE 167

Dear Judge Smith:

Please accept the enclosed filing, which was inadvertently omitted from our electronic mailing on March 15, 2005. We have electronically filed that with your Filing Center today.

An original and five copies were mailed, via U.S. Postal Service, on March 15, 2005, as well. We are enclosing another two copies, per our conversation with your assistant, Annette, this morning.

We appreciate your understanding, and thank you for your assistance.

Sincerely,

Peter J. Richardson

Encl.

BEFORE THE PUBLIC UTILITIES  
COMMISSION OF OREGON

IN THE MATTER OF THE  
APPLICATION OF IDAHO POWER )  
COMPANY FOR AUTHORITY TO )  
INCREASE ITS RATES AND ) UE-167  
CHARGES FOR ELECTRIC SERVICE )  
TO CUSTOMERS IN THE STATE OF )  
OREGON )

Direct Testimony of

Don C. Reading, Ph.D.

Ben Johnson Associates, Inc.

on behalf of

Oregon Industrial Customers

March 15, 2005



1 **Introduction**

2

3 **Q. Would you please state your name and address?**

4 A. Don Reading, Ben Johnson Associates, Boise, Idaho

5

6 **Q. Have you prepared an appendix that describes your qualifications in regulatory and**  
7 **utility economics?**

8 A. Yes. Appendix A, attached to my testimony, serves this purpose.

9

10 **Q. Does your testimony include any attachments?**

11 A. Yes. Attached are Exhibit OICIP No. 1: Danskin Station Costs, and Exhibits OICIP No.  
12 2 and OICIP No. 3: Mid-Columbia Prices.

13

14 **Q. What is your purpose in making your appearance at this hearing?**

15 A. Our firm has been retained by the Oregon Industrial Customers of Idaho Power  
16 (“OICIP”) to assist in the evaluation of Idaho Power's (“Company,” or “IPCo”) rate  
17 application filed in Docket UE-167. General rate applications are usually complex, and  
18 that is certainly true of this case. I have reviewed the Company's testimony and exhibits,  
19 as well as the discovery filed by parties to this docket and the Company's responses.

20

21 **Q. Would you please describe how your testimony is organized?**

22 A. Yes. Following this introduction, my testimony has six major sections. The first section  
23 deals with the costs and assumed operating hours of the Company's Danskin Station  
24 Generating Facility. The second section discusses a novel way the Company can address  
25 some of its peaking load problems without relying on expensive gas fired simple cycle  
26 plants. The third section addresses the Company's time of use rate proposal. In the  
27 fourth section I discuss some of the problems associated with the Company's power

1 supply model. The fifth section addresses power quality problems my clients are  
2 suffering. Finally, in the sixth section I address the need to permit industrial customers to  
3 self direct their conservation dollars.

4  
5 **Q. Lets turn to your first major section which is the impact on proposed rates from the**  
6 **inclusion of Idaho Power's Danskin Generating Station located in Mt. Home. Based**  
7 **on the Company's Exhibits did you examine the contribution of the Danskin Station**  
8 **to Idaho Power's generating resources?**

9 A. Yes. Company Exhibit 13 estimates power supply costs and the output of all Idaho  
10 Power's current generation assets given current system demand for each year for the  
11 period 1928 through 2003. The output and power supply costs are thus normalized over  
12 the 75 year period for the water conditions that existed for that given year. An average is  
13 calculated that would represent the mean or expected output and power supply costs  
14 under normal water conditions to meet native load. Dasnkin station's normalized  
15 average annual output over this 75 year period is 804.6 Mwh or the equivalent of just 8.9  
16 hours per year. (Idaho Power's Exhibit 13, page 1 of 77; hours based on 90 MW) At this  
17 output the fuel costs including the Fixed Capacity Charge - Gas Transportation is \$3.267  
18 million. If you add the annual capital costs of \$7.728 million (Idaho Power Company,  
19 Application to the Idaho Public Utilities Commission, Case No. IPC-E-03-13, p. 7. "The  
20 annual revenue requirement associated with the construction of this peaking generating  
21 resource is \$7,727,782.") This leads to an average normalized annual cost of \$10.995  
22 million. The normalized average cost per kilowatt hours basis (kWh) (not MWh!) is  
23 \$13.65.

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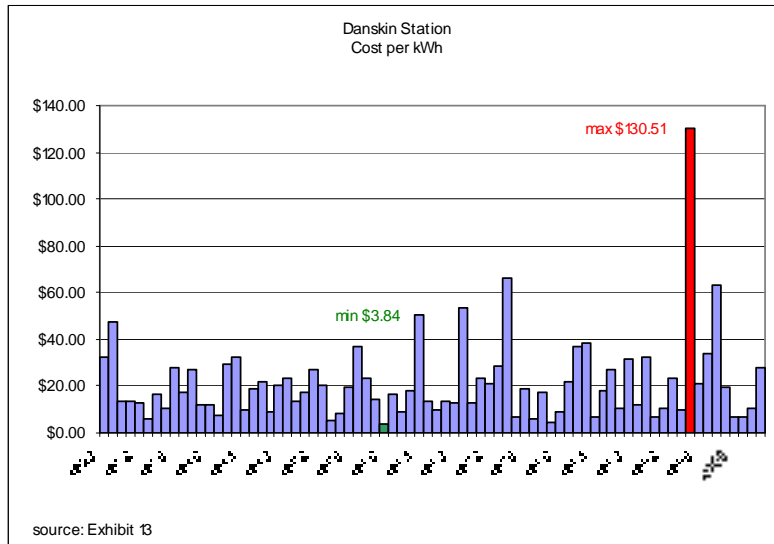


Chart 1

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In fact, as shown in the Chart 1 above and in Exhibit OICIP No. 1 over the normalized 75 year period, the highest Mwh production from Danskin Station was found by the Company to be 2,886.3 MWh in 1960 for a cost of \$3.84 per kWh for that year. The highest cost per kWh is \$130.51 in 1995.

1 **Q. Could you briefly describe the Danskin Generation Station?**

2 A. The generating plant consists of two (2) natural gas-fired combustion turbines rated at  
3 approximately 45 MW each (Unit #2 and Unit #3). It is located about two miles from  
4 Mountain Home, Idaho and first produced power in September 2001. It is supplied by  
5 gas from the Williams Northwest Pipeline located near the plant. Due to air quality  
6 standards the plant is limited in operations to 5,140 hours per year.  
7

8 **Q. The Plant has been in operation since the fall of 2001. What has been the actual  
9 output of the facility?**

10 A. This gas fired unit was constructed during the summer of 2001. For calendar 2002, the  
11 first full year of operation, output from Danskin was 43,368 Mwh (FERC Form 1, 2002,  
12 page 403) Production costs listed for calendar 2002 are \$5.14 million which yields a  
13 running cost of 11.85 cents per kWh. In 2003 production costs for Danskin were \$6.61  
14 million with an output of 47,793 Mwh. (FERC Form 1, 2003, page 403.) This yields a  
15 variable cost of 15.81 cents per kWh. However this does not include the annual capital  
16 costs of \$7.7 million. Including annual capital costs yields an all-in cost of 29.7 cents per  
17 kWh for 2002 and 34.30 cents per kWh in calendar year 2003.  
18

19 It should be remembered --- and an economists favorite saying -- sunk costs are sunk.  
20 From the Company's prospective (and from an economically rational perspective, once  
21 the plant is built) the annual amortized cost of \$7.7 million does not matter in deciding  
22 when to operate the plant. As long as the variable costs -- primarily natural gas prices for  
23 a unit like this -- are covered by the market value of power it will be rational to run the  
24 plant. The variable costs of the power produced from Danskin have varied between 60.2  
25 cents per kWh in 2001 and 29.7 cents per kWh in 2002. However ratepayers in this case  
26 are also being asked to bear the burden of the capital costs in their rates. From the  
27 ratepayers prospective therefore the full cost -- both variable and fixed -- is the relevant

1 cost.

2

3 **Q. Company witness Said testified that the Idaho Public Utilities Commission issued a**  
4 **Certificate of Public Convenience and Necessity (CPCN) for the Danskin Power**  
5 **Plant. (Said Direct Testimony, UE-167, and Exhibit 12T, p8.) How do the costs you**  
6 **discussed above compare to what the Company told the Idaho Commission in their**  
7 **application for a (CPCN) about the operation of the plant?**

8 A. In its CPCN Application in Idaho the Company described the expected operating costs of  
9 Danskin Station as follows:

10

11 The preliminary estimate of the levelized cost per megawatt hour  
12 (MWh) would range from an upper level of \$223 per MWh based  
13 on a capital cost for the Station of \$55.2 million, 500 hours of  
14 annual generation, and levelized fuel costs of \$5.05 per MMBtu  
15 over the 30-year life of the Station, to a lower range cost of \$77 per  
16 MWh based on a Station cost of \$46 million, 5,140 hours of annual  
17 dispatch, and average fuel costs of \$5.05 per MMBtu. (Idaho  
18 Public Utilities Commission Order No. 28773, Case No. IPC-E-01-  
19 12, July 11, 2001, page 5.)  
20

21 This means that the actual cost of 29.7 cents per kWh for 2002 was 33% higher than the  
22 highest estimated cost, and 385% higher than the lowest estimate. For 2003 the actual  
23 costs of 34.3 cents per kWh would mean the range would be 65% higher than the highest  
24 cost estimate and 445% higher than the lowest expected cost. It should be remembered  
25 that both 2002 and 2003 were low water years when output of the plant would be  
26 expected to be high and hence the cost per kWh would be expected to be on the low end  
27 of the range.

28

29 **Q. How does the estimated cost range for Danskin output found in the Company's**  
30 **CPCN compare to the normalized range presented by the Company in this case?**



1 A. As shown above and in Exhibit OICIP No. 1 the normalized range over the 75 year  
2 period presented by the Company in this case varies from a low of \$3.84 per kWh to a  
3 high of \$130.51 per kWh. This translates into 1,285% higher than what Idaho Power  
4 asserted the plant would operate at - and on the low end 43,943% higher on the high end.  
5 So both the actual and expected costs significantly exceed the Company's expected costs.  
6 The costs of production on a kWh basis are highly dependent on the number of hours the  
7 facility is in operation. It appears that even in dry years that have occurred since the plant  
8 came on line it will not be operated in a range that will produce power at a reasonable  
9 cost.

10 **Q. You explained above that on a normalized basis to meet native load, the cost of**  
11 **output from Danskin the Company estimates range from a low of \$3.84 per kWh to**  
12 **a high of \$130.51 per kWh. Why are these costs so much higher than predicted by**  
13 **the Company?**

14 A. Based on both actual operations and expected needs to meet native load, the hours of  
15 operation are significantly less than Idaho Power claimed they would operate the plant.  
16 The Idaho Commission found that:

17 For the immediate future, Idaho Power indicates that it intends to  
18 operate the Station 5,140 hours per year, i.e., up to the limit  
19 allowed by its air quality permit. Once the Garnet project comes  
20 on line in 2004, however, the role of the Mountain Home Station,  
21 Staff states, could change. (IPUC Order No. 28773, Case No. IPC-  
22 E-01-02, page 7.)  
23

24 Therefore the Company expected the plant to be on line for over 5,000 hours annually  
25 through 2004. In reality the plant was connected to load 358 hours in 2001, 753 hours in  
26 2002, and 837 hours in 2003. (FERC Form 1, 2001 through 2003, page 403.) Through  
27 October of 2004 one unit has operated 287 hours and the other unit 302 hours. (Idaho  
28 Power's Response to Request Staff 227.) This means the plant has operated significantly  
29 less than expected since it came on line. Because the hours of operation have been so

1 limited the cost of output on a kWh basis is very high.

2  
3 **Q. Do you know why the hours of operation of Danskin Station have been so limited?**

4 A. The Company probably assumed it would use the plant for secondary sales as well as to  
5 meet native load needs. This would mean the plant would be on line sufficient hours to  
6 bring the costs on a kWh basis in line with what the Company expected would be the  
7 costs of power. Idaho Power made the following declaration in its Application for  
8 approval of Danskin in Idaho:

9 Idaho Power's marketing and trading analysts have indicated that  
10 annual heavy load period market prices for the next few years will  
11 likely be in the range of \$50 to \$350 per MWh. The estimated  
12 forward price is approximately \$350 per MWh for April 1 through  
13 March 2002. The five to ten years forward prices currently are in  
14 the range of \$55 per MWh. Hourly prices have historically been  
15 several times the annual average and could be in excess of \$1000  
16 per MWh in the near term. (Idaho Power Application, Case No.  
17 IPC-E-01-12, page 4.)  
18

19 Note this reference is to the Company's marketing and trading arm. In reality, prices in  
20 the secondary market have not been as high as the Company predicted. What is irrational  
21 about the Company's estimates is the assumption that the upper range could be sustained  
22 for any extended period of time. At prices equal to 35 cents per kWh the market would  
23 be expected to adjust with customer curtailments and fuel switching. Even if Danskin  
24 would have been on line the full 5,140 hours per year, market prices would need to be  
25 above \$77 per MWh for the plant to be cost effective for secondary sales.  
26

27 **Q. You indicated that Danskin would be used for secondary sales as well as to meet  
28 native load needs. What has been the experience since the plant came on line?**

29 A. Specific units are generally not identified when making off system sales. The Company  
30 states that Danskin is their most expensive resource:

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Danskin, as the Company's most expensive variable cost resource, is the last Company resource utilized to serve load. (Idaho Power's Response to Request Staff 227.)

Therefore only if electric prices are very high would Danskin be used for secondary sales. Since the electric crisis in 2000, and the first few months of 2001, electric prices have not held at the level the Company anticipated.

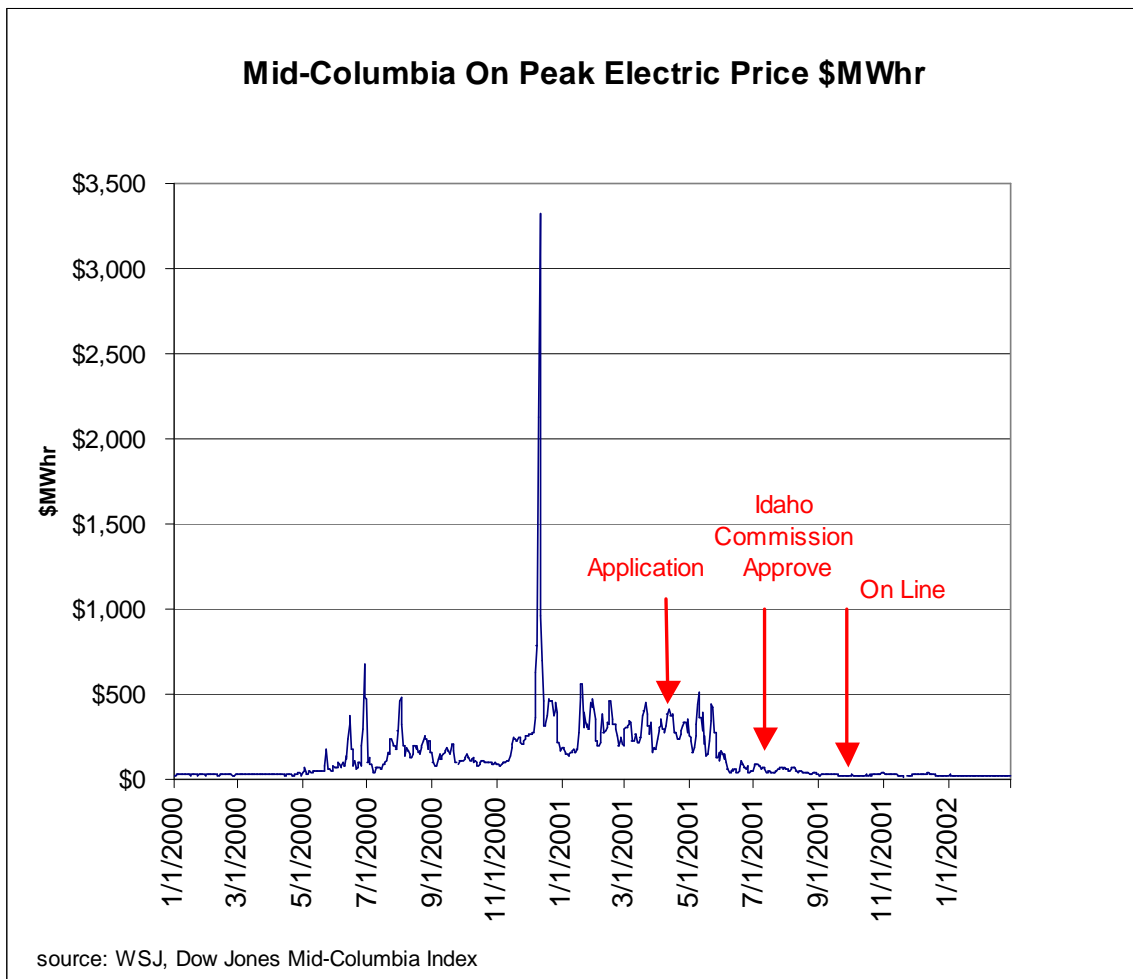
**Q. Wouldn't it be fair to look at the decision in the context of the chaos in the energy markets in 2000 and 2001?**

A. Certainly. The turmoil in energy markets during the 2000 and the first half of 2001 are well known. In the fall of 2000 and early 2001 the Company had engaged in several programs to obtain power, including industrial and irrigation buy backs, in order to obtain power needed to serve load. As indicated in the Chart 2 (Exhibit OICIP No. 2, page 1.) below, prices for electricity on the market reached unprecedented levels in December 2001 and remained high through the spring of 2001.

Chart 2

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1 Note that by the time the Idaho Commission approved the CPCN, market conditions had  
2 changed dramatically. Also note that by the time the plant came on line, the price for  
3 market power was back to pre-2000 levels. This meant the ability to run the plant and  
4 make a profit diminished even when including only the variable expenses and not the  
5 fixed costs. It also shows that prices were not remaining at the \$350 per Mwh through  
6 March 2002 as predicted by Idaho Power's marketing and trading analysts. This should  
7 have served as a warning to the Company that it needed to reassess the economic  
8 viability of the plant. As discussed below, the Idaho Commission had asked for more  
9 information and documentation about the facility. It would have been wise for the  
10 Company to reassess its decision to go forward with this plant at the time of the Idaho  
11 Commission's approval.

12 **Q. Did the Danskin Generating Station fit within the Company's Integrated Resource**  
13 **Plan (IRP)?**

14 A. Idaho Power acknowledged during the application process that Danskin was not part of  
15 their IRP:

16 Idaho Power acknowledges that the Mountain Home Station  
17 [Danskin] is not identified in the Near-Term Action Plan in the  
18 Company's 2000 IRP. Nevertheless, Idaho Power believes that  
19 construction of the Station is consistent with the IRP. The Station  
20 provides a cost-effective alternative to planned wholesale market  
21 purchases. Idaho Power believes that recent market prices for  
22 purchased power create a unique circumstance to be addressed for  
23 the 2001-2004 period. (Idaho Power Application, Case No. IPC-E-  
24 01-12, page 4.)  
25

26 The Idaho Commission in approving Danskin recognized what it characterized as  
27 'volatility' in the electric spot market that could mean deviation from the IRP would be  
28 justified. However the Commission also firmly stated that there was not sufficient  
29 information available to make a least cost decision:  
30

31 We are convinced that the volatility of the electric spot market

1 created a situation that justified a deviation from the Company's  
2 2000 IRP and its actions in developing plans for the Mountain  
3 Home Station. The information provided however is insufficient  
4 to determine the reasonableness of the related costs. As reflected  
5 in Staff comments, it is unknown whether the Mountain Home  
6 Station was the least cost alternative. Because the Mountain Home  
7 Station was not selected pursuant to a RFP process, we are unable  
8 to conclude based on the information provided that the  
9 commitment estimate is reasonable. The Company in its  
10 Application, we note, also provides no comparison of alternatives  
11 (alternatives available but not chosen). As reflected in its  
12 comments, Power Development Associates believes it offered the  
13 Company a better project. Communication and timing appear to  
14 be factors in the Company's decision to proceed with its own  
15 project. It also appears that the Company's choice of equipment  
16 may be better suited to later conversion to combined cycle. There  
17 is no record as to whether other alternatives were also considered  
18 and rejected. We are unconvinced that the best measure of the cost  
19 of alternative resources is market price estimates in effect at the  
20 time the decision to proceed was made. The record supporting  
21 such a finding remains to be developed. (IPUC Order No. 28773,  
22 Case No. IPC-E-01-02, page 12.)  
23

24 Rather than operating at 5,000 hours per year, the Company now represents the resource  
25 as operating only as a "resource of last resort". (Said Direct Testimony, UE-167, Exhibit  
26 12T, p. 13.)

27 **Q. Mr. Said in his direct testimony states the Company has recently received a CPCN**  
28 **from the Idaho Commission for the Bennett Mountain generating facility. Could**  
29 **you briefly describe this unit?**

30 A. The Bennett Mountain plant is a 162MW natural gas-fired, simple cycle facility located  
31 in Mountain Home, Idaho. The site is approximately four miles southeast of the Danskin  
32 generating plant. The Bennett Mt. plant is expected to be on line in June, 2005. The firm  
33 bid price for the project is \$44.6 million. With the addition of start-up costs, change  
34 orders, and other unforeseen events, Idaho Power made a "Commitment Estimate" in its  
35 application to the Idaho Commission of \$54 million for the plant. (IPUC Order No.

1 29410, Case No. IPC-E-03-12, page 4.) The Idaho Commission found:

2 Assuming a 20% capacity factor over the 30-year expected life of the plant, Staff  
3 calculated an energy cost of approximately \$44.60 per MWh, with all other  
4 factors being equal. We further find the base price of \$44.6 million for the 162  
5 MW Bennett Mountain project compares favorably to the \$49 million cost of the  
6 90 MW Danskin plant completed in 2001. (IPUC Order No. 29410, Case No.  
7 IPC-E-03-12, page 10.)  
8

9 The Bennett Mountain plant has 72 more MW production capability than Danskin and  
10 cost \$4.4 million less. Because Bennett Mountain is a lower cost resource, once it comes  
11 on line the Danskin will produce even less than it has in the past three years.

12 **Q. What recommendations do you have for this Commission in dealing with the very**  
13 **high cost the Company is asking Oregon's ratepayers to shoulder in relation to the**  
14 **Danskin Generating Station?**

15 A. Certainly market conditions have changed but the magnitude of the cost difference that  
16 the Company is asking ratepayers to pay and the exceptions presented to the Commission  
17 are huge. It is unreasonable to expect ratepayers to pay this amount. The Company did  
18 have the alternative of reassessing but pushed ahead even while the market prices were  
19 declining.

20 I recommend the Commission not give the Company rate base treatment for Danskin  
21 Station. This recommendation is underscored by the fact that the Company is going  
22 ahead with the Bennett Mountain plant that will cause Danskin to run even less.  
23

#### 24 **Distributive Generation Potential**

25

26 **Q. Idaho Power's last rate case was ten years ago. How do the Company's loads**  
27 **compare to those that existed at the time of its the last general rate case?**

28 A. As surprising as it may sound, energy consumption from native load is virtually the same  
29 as it was 10 years ago.



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The Company's 1993 annual normalized system load used in the UE 92 case was 14.5 million megawatt-hours (MWh). The Company's 2003 annual normalized system load used in this case is 14.1 million MWh. The annual system load served today is approximately the same as it was ten years ago. (Idaho Power Direct Testimony of Greg Said, page 2.)

On a normalized basis, consumption demand actually declined by 100,000 kWh annually. The major reason for this change has been the loss of the Astaris (FMC) load of 1.7 million MWh. In addition, the Company has phased out FERC jurisdictional contract loads. While total load is flat compared to 10 years ago, there have been significant shifts in use from various customer classes. These shifts have led to a substantial change in the load profile of the Company:

The FMC contract as well as the concluded FERC contracts that existed ten years ago provided the Company with relatively consistent monthly loads that were somewhat flat throughout the year. The FMC load had an interruptible component. Load growth within the various customer classes has tended to be much more seasonal and dependent upon weather. As a result of the loss of relatively flat loads and the addition of non-interruptible seasonal loads, the Company's recently filed 2004 Integrated Resource Plan now shows the need for summer peaking resources (June, July, and August) and winter peaking resources (November and December). (Idaho Power Direct Testimony of Greg Said, page 3,4.)

Over this same time period, Idaho Power's Oregon loads have grown by 23.7% from 536,125 MWh to 696,678 MWh. This is consistent with load growth on Idaho Power's system residential and commercial loads. The loss of flat load customers has occurred within the Idaho, not the Oregon, justification.

**Q. Does the Company have different concerns relative to the eastern and western side**

1           **of its system?**

2           A.     Yes. According to the Company:

3                     However, from a planning perspective, the Company does not like to rely on  
4                     purchases from the east for several reasons. The first concern is the actual  
5                     availability of supply on the eastern side of the system. (Idaho Power Direct  
6                     Testimony of Greg Said, page 14.)  
7

8                     Population and load growth has been higher on the western side of Idaho Power's system.  
9                     This is a major reason that the peaking plants Danskin and Bennett Mountain are located  
10                    near the load center in the Boise to Ontario area.

11  
12                    Historically, Idaho Power has maintained that its system was 'energy constrained' not  
13                    'capacity constrained'. This was due to the fact that it has a relatively high percent of its  
14                    generation portfolio in hydro plants and its largest customer (Astaris/FMC) was largely  
15                    interruptible. The Company could follow peak loads through the manipulation of its dams  
16                    or through its ability to curtail its largest customer. The loss of the Astaris/FMC  
17                    interruptible load, and additional operating constraints on its hydro facilities (primarily  
18                    for environmental concerns) have changed the Company supply resources. In addition,  
19                    Idaho Power now has a load profile that is more peak sensitive on the demand side which  
20                    has caused the Company to invest in peaking gas fired generation resources. This is a  
21                    dramatic change. Both the Danskin Station (proposed for rate basing in this docket) and  
22                    the proposed Bennett Mountain plant are gas peaking units. Addressing peak has now  
23                    become a priority for the Company. This is especially true on the western end of Idaho  
24                    Power's system where the Company has experienced rapid residential and small  
25                    commercial load growth which magnifies peak demand. This changed load profile causes  
26                    transmission constraints on the western side of the Company's system. Supplementary  
27                    generation on the western edge of the system can help provide for a more stable system.  
28

29           **Q.     Mr. Said in his direct testimony discusses several ways that the Company is**

1           **addressing its peaking concerns. Do you have an additional suggestion that Idaho**  
2           **Power might be able utilize to reduce its need to rely on expensive peaking facilities**  
3           **to meet peak loads, especially on the western side of its system?**

4    A.    Yes, I do. A recent report by the Northwest Power Planning Council (Feasibility of  
5           Emergency Electrical Generation Units to Serve System Load Requirements, Northwest  
6           Power Planning Council, August 17, 2001) found:

7                    “This study found that emergency generators are available in a variety of  
8                    commercial and industrial buildings as well as hospitals, high schools, colleges,  
9                    jails, and public safety facilities. According to industry information Washington,  
10                   Oregon, Idaho, and Montana have just over 26,000 generators within their  
11                    borders.” [p. 1.]  
12

13   **Q.    Are there any emergency generators in Idaho Power’s Oregon service territory?**

14    A.    Holy Rosary Medical Center in Ontario has two 1 MW emergency generators that could  
15           be used to support Idaho Power’s system on its western border. This could be a benefit to  
16           both Idaho Power and the hospital. The hospital’s total load is less than 1 MW. It  
17           purchased diesel generators of this size for economic reasons. They own two megawatts  
18           for back up and reliability purposes. To test the generators, the medical center needs to  
19           pay for an energy sink so that the generators can operate at the required load factor. They  
20           essentially run their two megawatt generators and dispose of the power into a ground.  
21           These generators could be available on a peaking basis as long as reliability is not  
22           compromised.

23   **Q.    Are you asking the Commission to take any specific action at this time?**

24    A.    Idaho Power has expressed a willingness to investigate the potential of this approach to  
25           help in meeting its peak load concerns. We are asking the Commission to direct its Staff  
26           and the Company to cooperate with Holy Rosary Medical Center along with any other  
27           emergency generators in the Oregon service territory in an effort to determine the  
28           variability of using these generators to help meet peak load. The study should include  
29           establishing rate designs that would encourage customers with emergency generators to

1           participate in the program.

2  
3    **Time-Of-Use Rates**

4  
5    **Q.    The Company has proposed time-of-use (TOU) rates for Schedule 19 customers in**  
6    **Oregon. Is this the same design that was implemented in Idaho?**

7    A.    Idaho Power’s proposed Schedule 19 rates in this docket mirror those proposed in its  
8    Idaho jurisdiction rate case. The Idaho Commission in its May 2004 Order implemented  
9    TOU for Schedule 19 customers after a six month phase-in:

10           The Commission approves the Company s proposal for mandatory TOU rates for  
11           Schedule 19, but requires a phase-in period before they are implemented. For a  
12           period of six months, Idaho Power shall provide two bills to the Schedule 19  
13           customers. The second bill will show the charges that would be incurred under the  
14           TOU rates. After six months, Idaho Power can fully implement the TOU rates and  
15           bill customers according to the new rates. To accommodate the phase-in period,  
16           the Commission approves new rates for Schedule 19 for use during the first six  
17           months, and also approves TOU rates for implementation after six months.Public  
18           Utilities Commission Order No. 29505, Case No. IPC-E-03-13, May 25, 2004, p.  
19           61.)  
20

21           These rates have 11 different elements that account for on-, mid-, and off-peak, summer  
22           and non-summer, demand, energy, and service charges. This means the Company’s time-  
23           of-use rates are very complex. They require customers to spend a lot time in order to  
24           clearly understand the impacts of the proposed multiple pricing combinations for demand  
25           and energy charges in different seasons, different times of the day and different days of  
26           the week..

27    **Q.    What did the Company find from the “dummy” billing during the phase in period?**

28    A.    Idaho Power has determined, after collecting data for the six month period that industrial  
29    customer’s total bills did not change significantly with the implementation of TOU rates.  
30    This data needs to be analyzed to see how industrial customers responded (or did not  
31    respond) to the new rate structure. In response to an OICIP production request, Idaho

1 Power stated:

2  
3 . . . the total dollar difference between the flat rates and the TOU rates for the six  
4 month period is \$13,837 or 0.04 percent of revenue. The dollar impact by  
5 customer ranges from a reduction in total billing for the six-month period of  
6 \$2,204 to an increase in total billing for the six-month period of \$3,349. Overall,  
7 the TOU pricing compared to the flat pricing provides a reduction in the billing  
8 amount of 49 customers and an increase in the billing amount for 74 customers.  
9 The average billing decrease over this six-month period is \$539 while the average  
10 billing increase is \$543. (Response to Request for Production Documents No. 2,  
11 First Production Request of Oregon Industrial Customers of Idaho Power.)  
12

13 The Company goes on to conclude,

14 The results of the six-month comparison from June 1 through November 30, as  
15 well as the results for the January billing period, indicate that the TOU rates have  
16 had a negligible effect on the billings for Schedule 19 customers in Idaho  
17 compared to the flat rates. Idaho Power believes this effect is due to the general  
18 load profile of Schedule 19 customers, who tend to be high load factor, consistent  
19 use customers. (Response to Request for Production Documents No. 2, First  
20 Production Request of Oregon Industrial Customers of Idaho Power. Emphasis  
21 provided.)  
22

23 The purpose of time-of-use rates is to cause customers to curtail power consumption  
24 during the relatively expensive on-peak periods. The results in Idaho clearly show that  
25 the flat load industrial customers that make up the class have not changed their power  
26 consumption patterns. Idaho Power's own response to the OICIP discovery provides  
27 sufficient justification to not implement time of use rates because "Schedule 19  
28 customers . . . tend to be high load factor, consistent use customers."

29 **Q. Do you believe Oregon Schedule 19 customers will react in the same manner as their**  
30 **Idaho counterparts?**

31 A. Data provided by Idaho Power indicates that would be the case. For the years 2002 and  
32 2003 the Company provided billing comparisons between flat and TOU rates for its eight  
33 Oregon Schedule 19 customers. The results indicated even less variation than was found

1 in Idaho. As indicated in Exhibit OICIP No. 4, the percentage difference ranged between  
2 -0.21% and 0.16%. Idaho Power concluded, “. . .the expected impact of TOU rates for  
3 the Company’s Oregon Schedule 19 customers mirrors the impact experienced in the  
4 Company’s Idaho service territory.” (Response to Request for Production Documents  
5 No. 2, First Production Request of Oregon Industrial Customers to Idaho Power.)

6 **Q. If the Company expects the results in Oregon to mirror that in Idaho (meaning**  
7 **essentially no change in customer behavior) why do you think it is proposing to**  
8 **make the change?**

9 A. Time-of-use rates can be an effective tool in dealing with a utility with peak power  
10 constraints. However it is only effective when customers respond to price signals. My  
11 guess is that the Company is recommending mandatory TOU rate for Schedule 19  
12 customers because they are the only class with meters that allow its implementation.  
13 While TOU rates may be a reasonable tool to change the load profile of the Company,  
14 and thus more efficiently use its generating resources, their program is focused on the  
15 wrong class. TOU rates may well be effective for the residential class and possibly, to a  
16 lesser extent, for the commercial classes. The Company data has clearly shown that TOU  
17 rates are ineffective for its large industrial customers. The end result is the introduction  
18 of unnecessary bill complexity for a class that will not (and in many cases cannot)  
19 respond. Simply put, TOU rates will have essentially no beneficial effect on the  
20 Company’s load profile. We recommend the Commission reject the mandatory TOU  
21 rates for Schedule 19 customers.

## 22 **Power Supply Costs**

23 **Q. The Company claims \$47,688,100 in power supply costs in the test year for this**  
24 **docket. Could you briefly describe how they arrived at that value?**

25 A. The Company develops a 76-year average of water conditions that represent their current  
26 generation resource mix and system loads. They model individual water conditions each  
27 year from 1928 through 2003. For example in 1928 Boardman output is shown to be

1 417,899.7 MWh, even though the plant did not come on line until 1980. (Exhibit 13, G.  
2 Said, Page 2 of 77.) Each of the individual water years is then averaged to develop the  
3 power supply costs presented here in docket UE-167. This approach allows Idaho Power  
4 to calculate the average generation, and average purchase and sales of electricity over a  
5 variety of water conditions. The costs of power that lead to the \$47.7 million in power  
6 supply costs are developed from plant operating data and using the AURORA model to  
7 estimate the market electric prices.

8 **Q. Could you briefly describe the AURORA model?**

9 A. According to EPIS, Inc., the developers of the model, AURORA is an electric price  
10 forecasting model of the competitive electric-energy marketplace. The model forecasts  
11 forward electric energy prices, the market value of electric generating units, the market  
12 value of contracts and portfolios, and analyzes the effect of market uncertainty on  
13 forward prices. The model is detailed and complex and models a power system hourly  
14 over a given period of time. The model predicts hourly, daily, monthly, and annual  
15 prices. The model links a utilities system, like Idaho Power's, to electric power areas or  
16 hubs in the west and determines transmission availability and constraints. Therefore the  
17 model calculates costs and revenues from off system marketing for a utility based on the  
18 resources, loads, costs, etc. in the region. The model simulates a utility's dispatch hourly  
19 based on the value of its own resources and the availability and demands in all the hub  
20 areas. Therefore, the model requires hundreds of input values that potentially impact the  
21 value of power and hence a utility's power supply costs.

22 **Q. Is the AURORA model available to interveners for rate case analysis?**

23 A. The AURORA model is proprietary and available only to interveners who are willing  
24 purchase the model. Depending on the option selected the purchase price for the model is  
25 \$50,000 for a single-user license and \$100,000 for access for all employees of a firm.  
26 This cost is well beyond the resources of most intervener groups, especially for a small  
27 jurisdiction such as Idaho Power's Oregon service territory.

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**Q. Was the AURORA model used in Idaho Power’s Idaho rate case?**

A. Yes. The Idaho Staff examined the model and found the power supply expenses proposed by Idaho Power were, “reasonable and are probably low.” (Direct Testimony of Rick Sterling, IPC-E-03-13, Feb. 2, 2004, p. 6) Staff went on to recommend that the Company and Staff monitor the actual power supply costs in the coming few years to check the accuracy of the Company’s use of the AURORA model.

**Q. Have you examined the AURORA model used by Idaho Power’s Idaho in this rate case?**

A. Because the model is proprietary I have not been able to look inside the model at its algorithms and input values and hence examine the reasonableness of its assumptions. However it is possible to examine the modeled results for 2003 and compare them to actual system values for 2003. In addition, the Company has responded to both our and the Oregon Staff’s questions about the AURORA model.

**Q. What did you find in comparison of the year 2003 and actual Idaho Power output?**

A. At the outset I would like to caution that when “back casting” any model results one must be careful. No model is perfect. In addition, there are many factors that can influence reality beyond those just captured in a model. However, it is a useful exercise if only on an order of magnitude sense. That is, if modeled and actual values are reasonably close, it gives validity to the model and the inputs used to drive the model. However, if the results deviate significantly from reality, then the usefulness of the model can be questioned.

For comparative purposes I used the Company’s Exhibit 13 results of 2003 (page 77 of 77) and compared them to what the Company filed in its FERC Form 1 for 2003. As shown in Exhibit OICIP No. 5, the energy output of the Company’s resources between modeled results for 2003 and those reported in Form 1 were only 5% different (13.7



1 million MWh compared to 13.1 million MWh). The only Company resource that varied  
2 significantly was Danskin which the modeled estimate was 388.6 MWh compared to  
3 41,793.0 MWh found in Form 1. (I discuss this further later in my testimony).

4  
5 However the purchase and sales of power varied by a wide margin between those  
6 modeled and those reported in Form 1. The Company presents purchased power  
7 excluding cogeneration and small power production (CSPP) in Exhibit 13. FERC Form 1  
8 includes these CSPP purchases along with other purchased power. For comparative  
9 purposes I have used the Form 1 for these purchases and added them to purchase power  
10 in 2003 found in Exhibit 13. The modeled purchased power – including CSPP – is 1.27  
11 million MWh compared to 3.36 million MWh for a difference of 2.09 million MWh.  
12 There was also a significant difference found for surplus sales with modeled showing  
13 1.04 million MWh compared to 1.83 million MWh for difference of 786,492 MWh.  
14 There was also a substantial difference for the net of purchases minus sales, Exhibit 13  
15 values for 2003 are 230,674 MWh while Form 1 is 1.53 million MWh. Values this  
16 divergent are troubling and call into question the validity of the model runs. In addition,  
17 because both purchases and sales are greater than those modeled, the assumed prices can  
18 make a significant impact on calculated power supply costs.

19 **Q. You pointed out above that Danskin’s output was significantly more than modeled.  
20 Do you have an explanation for this?**

21 A. The Staff asked Idaho Power if it believed the modeled results that Danskin would  
22 operate on average only 9 hours per year. The Company replied:

23 While Exhibit 13 indicates a modeled range of Danskin operations, from  
24 approximately 1 hour under a 1995 water condition to approximately 32 hours of  
25 operation under a 1960 water condition, Idaho Power does not believe that these  
26 modeled results reflect the full range of Danskin’s anticipated operation under  
27 actual conditions. (Idaho Power’s Response to Request Staff 227, UE-167.)  
28

29 Apparently the reason for the Company not believing the modeled results for Danskin is

1           due,  
2           . . .(1) to the fact that modeled generation at the plant reflects test year loads, not  
3           actual loads, and (2) the model, in Idaho Power's opinion overstated the  
4           availability of transmission for the importation of power into Idaho Power's  
5           service territory from the west. Idaho Power believes Danskin will operate at  
6           higher capacity factors than the model produces and that, consequently, the  
7           modeled net power supply costs are understated. Idaho Power has, since the  
8           summer of 2003, when the net power supply cost runs were completed, refined  
9           and enhanced the modeling within AURORA of transmission interconnections  
10          between our service territory for both the east and the west. (Idaho Power's  
11          Response to Request Staff 85, UE-167.)  
12

13          Because the AURORA model results rely on the interchange of power between hubs  
14          throughout the west a modeling error based on transmission interconnections can have a  
15          impact on not only on the Company's peaking plant but also on the amount and value of  
16          the purchase and sale of power. The power supply costs for Danskin may be understated;  
17          the impact however on the purchase and sale of power is unknown due to the modeling  
18          error.  
19

20          **Q. Idaho Power indicated that they have made changes to the model. Do you know**  
21          **what the impact of these changes are and how they may impact the power supply**  
22          **costs filed by the Company in the docket?**

23          A. In response to a discovery request, the Company indicated that it has also made other  
24          refinements to the model, however those results are not available for the Commission's  
25          consideration in this docket. Since the filing in this docket Idaho Power states:  
26

27                   Additional refinements or enhancements that have been made by the Company  
28                   include: a change in the modeling of the Company's hydro generating facilities to  
29                   improve hourly shaping of generation; the incorporation of a monthly plant  
30                   capacity shape at Danskin; and an improvement in the modeling of Idaho Power  
31                   Company hourly load shape, made possible by the enhancement associated with  
32                   the improved transmission interconnections. These refinements or enhancements  
33                   have been unitized in a single condition analyses such as those conducted in IRP

1 analysis, but have not been used for multiple year normalization applications at  
2 this time. (Idaho Power’s Response to Oregon Industrial Customers No. 3.)  
3

4 **Q. You have demonstrated how the AURORA model used to determine revenue**  
5 **requirement in this docket is flawed. What recommendations do you have?**

6 A. This problem leaves the Commission in a dilemma. First, we do not support using  
7 AURORA for the calculation of power supply costs. The AURORA model is a “black  
8 box” model that IPCo is now using for support of a full range of its regulatory filings.  
9 These include the establishing of PURPA rates, the Company’s IRP proposals, and power  
10 supply costs for its Idaho PCA filings, etc. The model is expensive and very complex.  
11 This leaves interveners without the ability to confirm the validity of the model’s many  
12 assumptions and equations. If the Company is going to use the model for regulatory  
13 purposes, it should be required to provide interveners with access to the model and to  
14 justify – in understandable form – its many inputs and the impact they have on model  
15 outputs. If the Company is unable or unwilling to do this, then the use of the model for  
16 regulatory purposes should be disallowed.

17  
18 Second, an essential part of any rate case are the net power supply costs of the Company.  
19 One alternative would be to use a proxy for purchase and sale prices. In informal  
20 discussions with the Oregon Staff this is apparently the path they have chosen. To my  
21 level of understanding their approach appears reasonable given the predicament created  
22 by a flawed AURORA model being used by Idaho Power in the case.

23 **Power Quality**

24 **Q. Keith Kolar of Idaho Power discusses outages in the Oregon service territory in his**  
25 **Direct Testimony. He states in 2003 there were 584 sustained (more than five**  
26 **minutes) interruptions, 893 momentary events, and 103,506 customer-hours out.**  
27 **How do these outages effect Schedule 19 costumers?**

28 A. Schedule 19’s largest customer, Heinz, estimates outage costs to that Company alone

1 average \$728,000 per year. This estimate is based on outages that bring down a  
2 production line. Some outages bring down one line and other times the entire factory  
3 goes down. A production line cannot be restarted at the flip a switch. It takes time to get  
4 to a point where a line can be restarted. This means lost production, worker productivity  
5 and discarded product. Heinz records indicate the lost production time due to electrical  
6 outages at the facility over the past five years total nearly 16,000 minutes.

7 **Q. Have you discussed this issue with your clients?**

8 A. Yes. The industrial customers in Ontario are very concerned about the poor power  
9 quality they are receiving. There is great concern that Idaho Power's requested rate  
10 increase is not going to solve that problem. It is important for the Commission to order  
11 Idaho Power to address this issue over the coming rate period and to work proactively  
12 with their customers to resolve these power quality issues.

13 **Q. Do you have any comments on the use of conservation funds paid to Idaho Power by  
14 the industrial class?**

15 A. Yes. The industrial customers in Idaho Power's service territory should be able to self-  
16 direct their conservation dollars for conservation projects located at their sites. I  
17 understand that PacifiCorp and PGE both currently permit such self-direction, so this  
18 recommendation would allow Idaho Power's customers to enjoy the same benefits.

19 **Q. Does this conclude your testimony on March 15, 2005**

20 A. Yes.

## **DON C. READING**

### **PRESENT POSITION**

Consulting Economist with Ben Johnson Associates, Inc.

### **EDUCATION**

B.S., Economics – Utah State University  
M.S., Economics – Oregon State University  
Ph.D., Economics – Utah State University

### **PROFESSIONAL AND BUSINESS HISTORY**

Idaho Public Utilities Commission:

1981 – 1986 Economist/Director of Policy and Administration

Teaching:

1980 –1981 Associate Professor, University of Hawaii-Hilo  
1970-1980 Associate and Assistant Professor, Idaho State University  
1968-1970 Assistant Professor, Middle Tennessee State University

Dr. Reading provides expert testimony concerning economic and regulatory issues. He has testified on more than 25 occasions before utility commissions in Alaska, California, Colorado, the District of Columbia, Idaho, Nevada, Texas, Utah and Washington.

His areas of expertise include demand forecasting, long-range planning, price elasticity, marginal pricing, production-simulation modeling, and econometric modeling. He has also provided expert testimony in cases concerning loss of income resulting from wrongful death, injury, or employment discrimination.

Dr. Reading has more than 30 years experience in the field of economics. He has participated in the development of indices reflecting economic trends, GNP growth rates, foreign exchange markets, the money supply, stock market levels, and inflation. He has analyzed such public policy issues as the minimum wage, federal spending and taxation, and import export balances. Dr. Reading is one of four economists providing yearly forecasts of statewide personal income to the State of Idaho for purposes of establishing state personal income tax rates.

Dr. Reading's areas of expertise in the field of energy include demand forecasting, long-range planning, price elasticity, marginal and average cost pricing, production-simulation modeling, and econometric modeling. Among his recent cases was an electric rate design analysis for the Industrial Customers of Idaho Power.

While at Idaho State University, Dr. Reading performed demographic studies using a cohort/survival model and several economic impact studies using input/output analysis.

Among Dr. Reading's current projects are a FERC hydropower re-licensing study (for the Skokomish Indian Tribe) and an analysis of Northern States Power's North Dakota rate design proposal affecting large industrial customers. Dr. Reading has also recently completed an analysis for the Idaho Governor's Office of the impact on the Northwest Power Grid of various plans to increase salmon runs in the Columbia River Basin.

## **PUBLICATIONS**

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"*Post PURPA Views*," Proceedings of the NARUC Biennial Regulatory Conference, 1983.

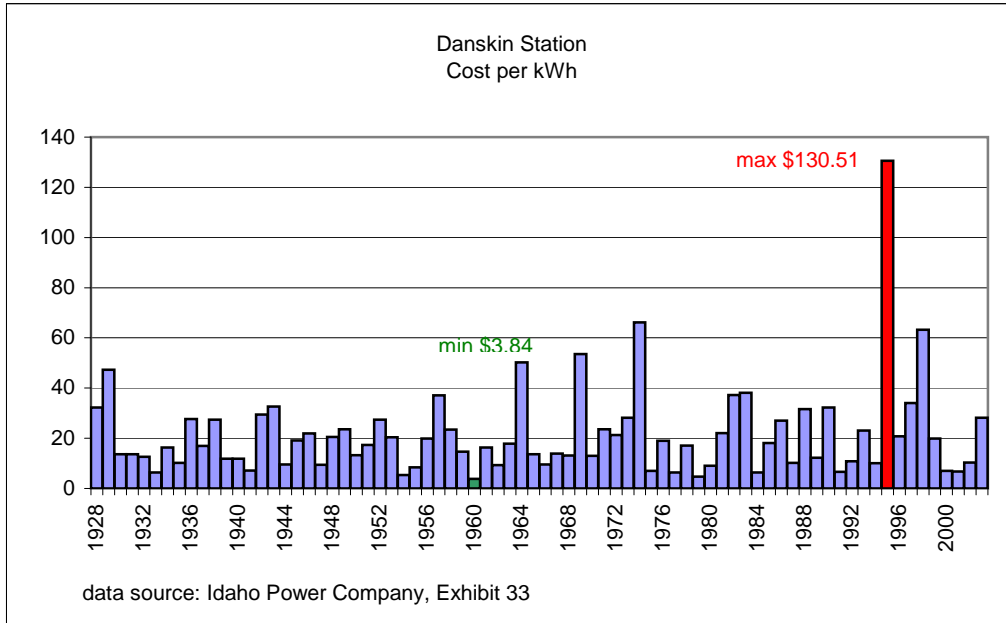
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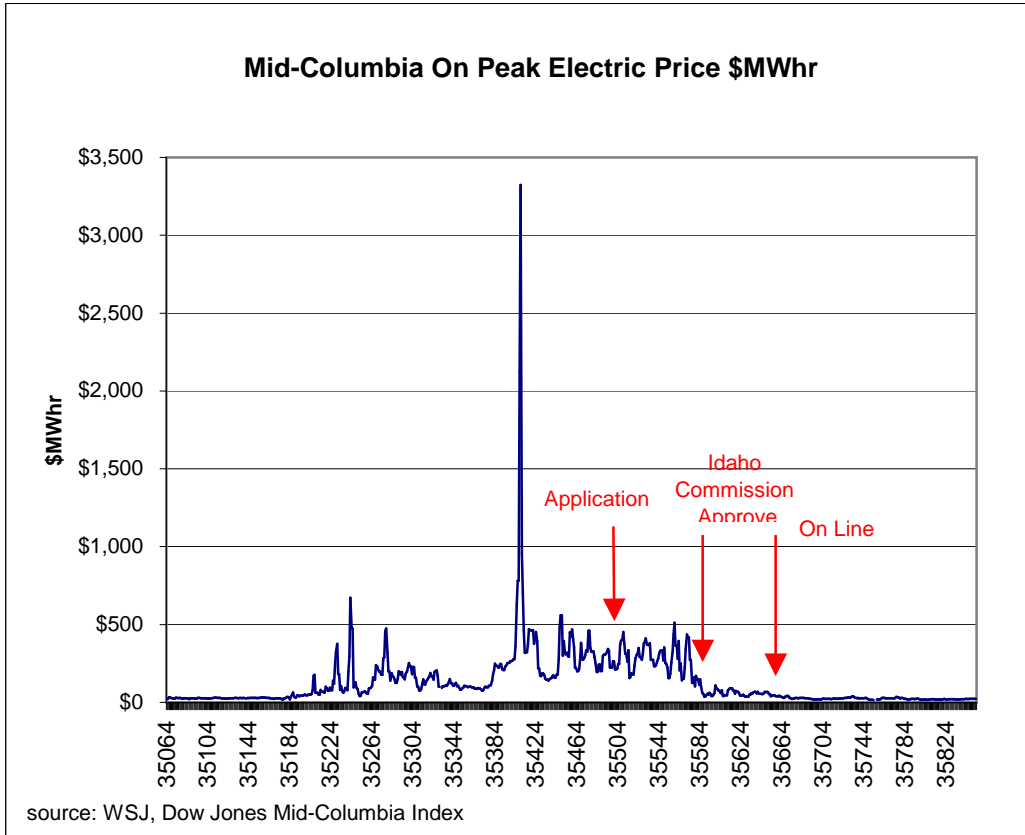
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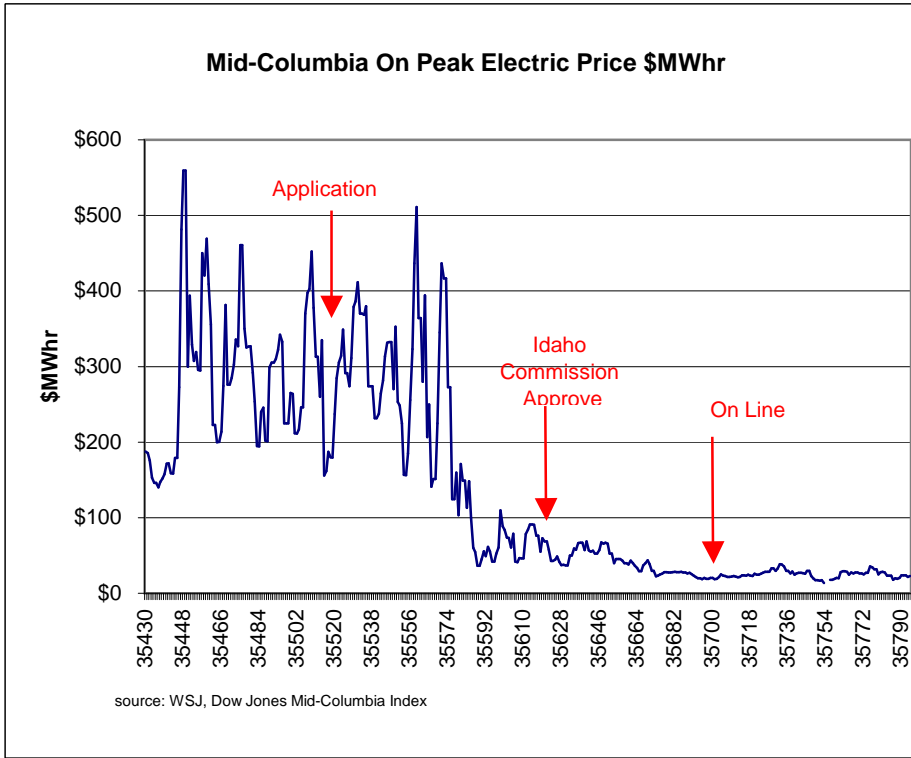
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*New Deal Activity and the States, 1933-1939*, Journal of Economic History, Vol. XXXIII (December 1973), pp. 792 - 810









**Idaho Power Oregon Schedule 19  
Current v. Proposed TOU Rates 2002, 2003**

Customer	Dollar	Percent	Dollar
	Difference		Difference
	TOU/Flat	Difference	TOU/Flat
1	(\$247)	-0.18%	(\$247)
2	(\$6,209)	-0.21%	(\$6,209)
3	\$71	0.02%	\$71
4	(\$320)	-0.09%	(\$320)
5	(\$605)	-0.12%	(\$605)
6	\$99	0.00%	\$99
7	\$251	0.09%	\$251
8	\$943	0.13%	\$943
	<u>(\$6,017)</u>		<u>(\$6,017)</u>

**2002**

Customer	Difference	Percent	Difference
	TOU/Flat		TOU/Flat
1	\$209	0.16%	\$209
2	(\$201)	-0.01%	(\$201)
3	\$187	0.05%	\$187
4	(\$432)	-0.11%	(\$432)
5	(\$751)	-0.14%	(\$751)
6	(\$13)	0.00%	(\$13)
7	\$238	0.10%	\$238
8	\$808	0.12%	\$808
	<u>\$45</u>		<u>\$45</u>

Production Request of Oregon Industrial Customers of Idaho Power,  
Attachment 3.)

## Idaho Power Water Conditions Modeled MWh v. FERC Form 1 MWh: 2003

	Exhibit 13, Page 77 of 77, 2003	FERC Form 1, 2003	Form 1 less Exhibit 13, 2003	Percent Differenc e
Hydroelectric Generation (mwh)	6,360,522.4	6,149,234.0	(211,288.4)	-3.4%
Bridger				
Energy (mwh)	5,158,995.0	4,820,403.0	(338,592.0)	-7.0%
Boardman				
Energy (mwh)	416,392.2	423,535.0	7,142.8	1.7%
Valmy				
Energy (mwh)	1,788,172.5	1,627,984.0	(160,188.5)	-9.8%
Danskin				
Energy (mwh)	388.6	41,793.0	41,404.4	99.1%
<b>Total Generation</b>	<b>13,724,470.7</b>	<b>13,062,949.0</b>	<b>(661,521.7)</b>	<b>-5.1%</b>
Purchased Power (Excluding CSPP)	619,990.6			
CSPP	<u>654,131.0</u>			
Purchased Power (Including CSPP)	1,274,121.6	3,361,292.0	#####	62.1%
Surplus Sales				
Energy (mwh)	1,043,448.0	1,829,940.0	786,492.0	43.0%
<b>Net Purchases less Sales</b>	<b>230,673.60</b>	<b>1,531,352.00</b>	<b>#####</b>	<b>84.9%</b>
<b>Total MWh</b>	<b>13,955,144.3</b>	<b>16,424,241.0</b>	<b>#####</b>	<b>15.0%</b>
<b>MWh Sold</b>		<b>14,809,971.0</b>		