# Davison Van Cleve PC

#### Attorneys at Law

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March 28, 2006

#### Via Electronic and US Mail

Public Utility Commission Attn: Filing Center 550 Capitol St. NE #215 P.O. Box 2148 Salem OR 97308-2148

Re: In the Matter of PACIFIC POWER & LIGHT Request for a

General Rate Increase in the Company's Oregon Annual Revenues

Docket No. UE 179

#### Dear Filing Center:

Enclosed please find the original Protective Order Signatory Pages on behalf of the Industrial Customers of Northwest Utilities ("ICNU") in the above-referenced docket. ICNU identifies the following persons as qualified under Paragraphs 3(a) through 3(d) of the Protective Order:

- Melinda J. Davison
- Irion Sanger
- S. Bradley Van Cleve
- Matthew W. Perkins
- Sarah C. Yasutake
- Christian W. Griffen
- Ruth A. Miller
- Anna E. Studenny
- Esther L. Westbrook
- Alex C. Trauman

ICNU identifies the following persons as qualified under Paragraph 3(e) and Paragraph 10 of the Protective Order:

- Randall Falkenberg
- Michael Gorman
- James Selecky
- Kathryn Iverson

Filing Center March 28, 2006 Page 2

The information required pursuant to Paragraph 10 of the Protective Order is attached. Thank you for your assistance.

Sincerely,

/s/ Christian Griffen Christian W. Griffen

Enclosures

cc: Service List

#### **CERTIFICATE OF SERVICE**

I HEREBY CERTIFY that I have this day served the foregoing Protective Order Signatory Pages on behalf of the Industrial Customers of Northwest Utilities upon the parties, on the service list, by causing the same to be deposited in the U.S. Mail, postage-prepaid.

Dated at Portland, Oregon, this 28th day of March, 2006.

### <u>/s/ Christian Griffen</u> Christian W. Griffen

| LAURA BEANE PACIFICORP 825 NE MULTNOMAH ST STE 800 PORTLAND OR 97232 laura.beane@pacificorp.com   | KATHERINE A MCDOWELL<br>STOEL RIVES LLP<br>900 SW FIFTH AVE STE 1600<br>PORTLAND OR 97204-1268<br>kamcdowell@stoel.com                              |
|---|---|
| LOWREY R BROWN CITIZENS' UTILITY BOARD OF OREGON 610 SW BROADWAY, SUITE 308 PORTLAND OR 97205 lowrey@oregoncub.org                          | JASON EISDORFER CITIZENS' UTILITY BOARD OF OREGON 610 SW BROADWAY STE 308 PORTLAND OR 97205 jason@oregoncub.org                                     |
| JASON W JONES DEPARTMENT OF JUSTICE REGULATED UTILITY & BUSINESS SECTION 1162 COURT ST NE SALEM OR 97301-4096 jason.w.jones@state.or.us     | MICHAEL T WEIRICH DEPARTMENT OF JUSTICE REGULATED UTILITY & BUSINESS SECTION 1162 COURT ST NE SALEM OR 97301-4096 michael.weirich@state.or.us       |
| KURT J BOEHM MICHAEL L KURTZ BOEHM KURTZ & LOWRY 36 E SEVENTH ST - STE 1510 CINCINNATI OH 45202 kboehm@bkllawfirm.com mkurtz@bkllawfirm.com | JIM ABRAHAMSON COMMUNITY ACTION DIRECTORS OF OREGON PO BOX 7964 SALEM OR 97303-0208 jim@cado-oregon.org   |
| KARL HANS TANNER OREGON ENERGY COORDINATORS ASSOCIATION 2448 W HARVARD BLVD ROSEBURG OR 97470 karl.tanner@ucancap.org                       | RATES & REGULATORY AFFAIRSRATES & REGULATORY AFFAIRS PORTLAND GENERAL ELECTRIC 121 SW SALMON ST 1WTC0702 PORTLAND OR 97204 pge.opuc.filings@pgn.com |
| DOUGLAS C TINGEY PORTLAND GENERAL ELECTRIC 121 SW SALMON 1WTC13 PORTLAND OR 97204 doug.tingey@pgn.com                                       |   |

### I. Consent to be Bound-

| This General Protective Order governs the proceeding. | te use of "Confidential Information" in this  |
|---|---|
| Protective Order. (Party) agree                       | ees to be bound by its terms of this General  |
| By: Signature & Printed                               | 3/18/06<br>Date                               |
| Melinda J. Davison                                    |   |
| II. Persons Qualified pursuant to Paragra             | phs 3(a) through 3(d)                         |
| qualified under paragraph 3(a) through (d).           | ntifies the following person(s) automatically |
| Irion Sanger Printed                                  | 3/28/06<br>Date                               |
| S. Bradley Van Cleve                                  | 3/18/06                                       |
| Matthew W. Perkins                                    | 3/28/06                                       |
| Sarah C. Yasukale                                     | 3/18/06                                       |
| Printed  Christian V. Griffen  Printed                | Date 3/18/06                                  |
| Printed  Rak A. Miller  Printed                       | Date 3/18/06                                  |
| Printed   | Date  |

| I.       | Consent to be Bound-                                     |   |
|----------|--|---|
| proce    | This General Protective Order governs eeding.            | the use of "Confidential Information" in this   |
|          | CNU (Party) ag   | grees to be bound by its terms of this General  |
| Prote    | ctive Order.   |   |
| Ву:      | Signature & Printed                                      | Date  |
|          | Signature & Finned                                       | Date  |
| II.      | Persons Qualified pursuant to Parage                     | ranhs 3(a) through 3(d)                         |
|          | 10 1/11  | dentifies the following person(s) automatically |
| Au       | nna E. Studenny<br>Printed                               | 3/18/06<br>Date                                 |
| <u>E</u> | Printed  Studenny  Printed  Sther L. West Srook  Printed | 3/18/06   |
|          | Lex C. Trauman   | 3/18/06   |
|          | Printed  | 'Date   |
|          | Printed  | Date  |
|          | Printed  | Date  |
|          | Printed Printed  | Date  |

### III. Persons Qualified pursuant to Paragraph 3(e) and Paragraph 10.

I have read the General Protective Order, agree to be bound by the terms of the order, and will provide the information identified in paragraph 10.

| Ву: | Randell & am          | 3-27-06      |
|-----|-----------------------|--------------|
| (;2 | Signature & Printed U | Date<br>= 06 |
| Ву: | Signature & Printed   | Date         |
| Ву: |                       |              |
| by. | Signature & Printed   | Date         |
| Ву: | Signature & Printed   | Date         |
|     | Signature & Finned    | Date         |

### III. Persons Qualified pursuant to Paragraph 3(e) and Paragraph 10.

|     | read the General Protective Order, agree to b<br>ovide the information identified in paragraph |                    |
|-----|--|--------------------|
| Ву: | Signature & Printed  | 3 / 23 /06<br>Date |
|     | Michael Golman   |                    |
| Ву: | Signature & Printed  TAMES Salectur  | 3/24/06<br>Date    |
| By: | Signature & Printed  | Date               |
| By: | Signature & Printed  | Date               |
|     |  |                    |

### III. Persons Qualified pursuant to Paragraph 3(e) and Paragraph 10.

I have read the General Protective Order, agree to be bound by the terms of the order, and will provide the information identified in paragraph 10.

| By: | Signature & Printed | 23 - M>reh - 2006<br>Date |
|-----|---------------------|---------------------------|
|     | Kothryn E. luerson  | Date                      |
| Ву: | Signature & Printed | Date                      |
|     |                     |                           |
| By: | Signature & Printed | Date                      |
| By: |                     |                           |
| ·   | Signature & Printed | Date                      |

#### QUALIFICATIONS OF RANDALL J. FALKENBERG, PRESIDENT

#### **EDUCATIONAL BACKGROUND**

I received my Bachelor of Science degree with Honors in Physics and a minor in mathematics from Indiana University. I received a Master of Science degree in Physics from the University of Minnesota. My thesis research was in nuclear theory. At Minnesota I also did graduate work in engineering economics and econometrics. I have completed advanced study in power system reliability analysis.

#### PROFESSIONAL EXPERIENCE

After graduating from the University of Minnesota in 1977, I was employed by Minnesota Power as a Rate Engineer. I designed and coordinated the Company's first load research program. I also performed load studies used in cost-of-service studies and assisted in rate design activities.

In 1978, I accepted the position of Research Analyst in the Marketing and Rates department of Puget Sound Power and Light Company. In that position, I prepared the two-year sales and revenue forecasts used in the Company's budgeting activities and developed methods to perform both near- and long-term load forecasting studies.

In 1979, I accepted the position of Consultant in the Utility Rate Department of Ebasco Service Inc. In 1980, I was promoted to Senior Consultant in the Energy Management Services Department. At Ebasco I performed and assisted in numerous studies in the areas of cost of service, load research, and utility planning. In particular, I was involved in studies concerning analysis of excess capacity, evaluation of the planning activities of a major utility on behalf of its public service commission, development of a methodology for computing avoided costs and cogeneration rates, long-term electricity price forecasts, and cost allocation studies.

At Ebasco, I specialized in the development of computer models used to simulate utility production costs, system reliability, and load patterns. I was the principal author of production costing software used by eighteen utility clients and public service commissions for evaluation of marginal costs, avoided costs and production costing analysis. I assisted over a dozen utilities in the performance of marginal and avoided cost studies related to the PURPA of 1978. In this capacity, I worked with utility planners and rate specialists in quantifying the rate and cost impact of generation expansion alternatives. This activity included estimating carrying costs, O&M expenses, and capital cost estimates for future generation.

In 1982 I accepted the position of Senior Consultant with Energy Management Associates, Inc. and was promoted to Lead Consultant in June 1983. At EMA I trained and consulted with planners and financial analysts at several utilities in applications of the PROMOD and PROSCREEN planning models. I assisted planners in applications of these models to the preparation of studies evaluating the revenue requirements and

#### QUALIFICATIONS OF RANDALL J. FALKENBERG, PRESIDENT

financial impact of generation expansion alternatives, alternate load growth patterns and alternate regulatory treatments of new baseload generation. I also assisted in EMA's educational seminars where utility personnel were trained in aspects of production cost modeling and other modern techniques of generation planning.

I became a Principal in Kennedy and Associates in 1984. Since then I have performed numerous economic studies and analyses of the expansion plans of several utilities. I have testified on several occasions regarding plant cancellation, power system reliability, phase-in of new generating plants, and the proper rate treatment of new generating capacity. In addition, I have been involved in many projects over the past several years concerning the modeling of market prices in various regional power markets.

In January 2000, I founded RFI Consulting, Inc. whose practice is comparable to that of my former firm, J. Kennedy and Associates, Inc.

The testimony that I present is based on widely accepted industry standard techniques and methodologies, and unless otherwise noted relies upon information obtained in discovery or other publicly available information sources of the type frequently cited and relied upon by electric utility industry experts. All of the analyses that I perform are consistent with my education, training and experience in the utility industry. Should the source of any information presented in my testimony be unclear to the reader, it will be provided it upon request by calling me at 770-379-0505.

#### PAPERS AND PRESENTATIONS

**Mid-America Regulatory Commissioners Conference** - June 1984: "Nuclear Plant Rate Shock - Is Phase-In the Answer"

**Electric Consumers Resource Council** - Annual Seminar, September 1986: "Rate Shock, Excess Capacity and Phase-in"

**The Metallurgical Society** - Annual Convention, February 1987: "The Impact of Electric Pricing Trends on the Aluminum Industry"

**Public Utilities Fortnightly** - "Future Electricity Supply Adequacy: The Sky Is Not Falling" What Others Think, January 5, 1989 Issue

Public Utilities Fortnightly - "PoolCo and Market Dominance", December 1995 Issue

#### **APPEARANCES**

3/84 8924 KY Airco Carbide Louisville CWIP in rate base.
Gas & Electric

| Date           | Case                   | Jurisdict  | t. Party  | Utility                          | Subject  |
|----------------|------------------------|------------|---|----------------------------------|--|
| 5/84           | 830470- F              | FL         | Florida Industrial<br>Power Users Group                             | Fla. Power Corp.                 | Phase-in of coal unit, fuel savings basis, cost allocation.                                  |
| 10/84          | 89-07-R (              | СТ         | Connecticut Ind.<br>Energy Consumers                                | Connecticut<br>Light & Power     | Excess capacity.   |
| 11/84          | R-842651F              | PA         | Lehigh Valley   | Pennsylvania<br>Power Committee  | Phase-in of nuclear unit.<br>Power & Light Co.   |
| 2/85<br>cancel | I-840381F<br>lation of |            | Phila. Area Ind.<br>Energy Users' Group                             | Electric Co.                     | Philadelphia Economics of nuclear generating units.  |
| 3/85           | Case No. R<br>9243     | <Υ         | Kentucky Industrial<br>Utility Consumers                            | Louisville Gas<br>& Electric Co. | Economics of cancelling fossil generating units.   |
| 3/85           | R-842632 F             |            | West Penn<br>Power Industrial<br>Intervenors                        | West Penn Power<br>Co.           | Economics of pumped storage generating units, optimal res. margin, excess capacity.          |
|                | lation,                | GΑ         | Georgia Public<br>Service Commiss                                   | Georgia Power Co.<br>ion         | Nuclear unit<br>load and energy  |
| Toreca         | isting,                |            | Staff   |                                  | generation economics.  |
| 5/85           | 84-768- V<br>E-42T     | NV         | West Virginia<br>Multiple<br>Intervenors                            | Monongahela Power<br>Co.         | Economics - pumped storage generating units, reserve margin, excess capacity.                |
| 7/85           | E-7, N<br>SUB 391      | NC         | Carolina Industrial<br>Group for Fair<br>Utility Rates              | Duke Power Co.                   | Nuclear economics, fuel cost projections.  |
| 7/85           | 9299 F                 | <b>(</b> Υ | Kentucky<br>Industrial Utility<br>Consumers                         | Union Light, Heat<br>& Power Co. | Interruptible rate design.   |
| 8/85           | 84-249-U               | AR         | Arkansas Electric<br>Energy Consumers                               | Arkansas Power &<br>Light Co.    | Prudence review.   |
| 1/86           | 85-09-120              | СТ         | Connecticut Ind.<br>Energy Consumers                                | Connecticut Light<br>& Power Co. | Excess capacity, financial impact of phase-in nuclear plant.                                 |
| 1/86           | R-850152F              | PA         | Philadelphia Area<br>Industrial Energy<br>Users' Group              | Philadelphia<br>Electric Co.     | Phase-in and economics of nuclear plant.   |
| 2/86           | R-850220 F             | PA         | West Penn Power<br>Industrial<br>Intervenors                        | West Penn Power                  | Optimal reserve margins, prudence, off-system sales guarantee plan.                          |
| 5/86           | 86-081-<br>E-GI        | WV         | West Virginia Energy<br>Users' Group                                | Monongahela Power<br>Co.         | Generation planning study ,<br>economics prudence of a pumped<br>storage hydroelectric unit. |
| 5/86           | 3554-U                 | GA         | Attorney General &<br>Georgia Public<br>Service Commission<br>Staff | Georgia Power Co.                | Cancellation of nuclear plant.   |
| 9/86           | 29327/28               | NY         | Occidental Chemical Corp.   | Niagara Mohawk<br>Power Co.      | Avoided cost, production cost models.  |

| Date         | Case  | Jurisdict.                                   | Party   | Utility  | Subject   |
|--------------|---|--|---|--|---|
| 9/86         | E7-<br>Sub 408                              | NC   | NC Industrial<br>Energy Committee                     | Duke Power Co.   | Incentive fuel adjustment clause.   |
| 12/86<br>613 | 9437/                                       | KY   | Attorney General<br>of Kentucky                       | Big Rivers Elect.<br>Corp.                                   | Power system reliability analysis, rate treatment of excess capacity.                         |
| 5/87         | 86-524-<br>E-SC                             | WV   | West Virginia Energy<br>Users' Group                  | Monongahela Power  | Economics and rate treatment<br>of Bath County pumped storage<br>County Pumped Storage Plant. |
| 6/87         | U-17282                                     | LA   | Louisiana<br>Public Service<br>Commission Staff       | Gulf States<br>Utilities                                     | Prudence of River Bend<br>Nuclear Plant.  |
| 6/87         | PUC-87-<br>013-RD<br>E002/E-01<br>-PA-86-72 |  | Eveleth Mines<br>& USX Corp.                          | Minnesota Power/<br>Northern States                          | Sale of generating unit and reliability Power requirements.                                   |
| 7/87         | Docket<br>9885                              | KY   | Attorney General<br>of Kentucky                       | Big Rivers Elec.<br>Corp.                                    | Financial workout plan for Big Rivers.  |
| 8/87         | 3673-U                                      | GA   | Georgia Public<br>Service Commission<br>Staff         | Georgia Power Co.  | Nuclear plant prudence audit,<br>Vogtle buyback expenses.                                     |
| 10/87        | R-850220                                    | PA   | WPP Industrial<br>Intervenors                         | West Penn Power  | Need for power and economics,<br>County Pumped Storage Plant                                  |
| 10/87        | 870220-EI                                   | FL   | Occidental Chemical                                   | Fla. Power Corp.   | Cost allocation methods and interruptible rate design.  |
| 10/87        | 870220-EI                                   | FL   | Occidental Chemical                                   | Fla. Power Corp.   | Nuclear plant performance.  |
| 1/88         | Case No.<br>9934                            | KY   | Kentucky Industrial<br>Utility Consumers              | Louisville Gas &<br>Electric Co.                             | Review of the current status of Trimble County Unit 1.  |
| 3/88         | 870189-EI                                   | FL   | Occidental Chemical Corp.                             | Fla. Power Corp.   | Methodology for evaluating interruptible load.  |
| 5/88         | Case No.<br>10217                           | KY   | National Southwire<br>Aluminum Co.,<br>ALCAN Alum Co. | Big Rivers Elec.<br>Corp.                                    | Debt restructuring agreement.   |
| 7/88         | Case No.<br>325224                          | LA<br>Div. I<br>19th<br>Judicial<br>District | Louisiana Public<br>Service Commission<br>Staff       | Gulf States<br>Utilities                                     | Prudence of River Bend<br>Nuclear Plant.  |
| 10/88        | 3780-U                                      | GA   | Georgia Public<br>Service Commission<br>Staff         | Atlanta Gas Light<br>Co.                                     | Weather normalization gas sales and revenues.   |
| 10/88        | 3799-u                                      | GA   | Georgia Public<br>Service Commission<br>Staff         | United Cities Gas<br>Co.                                     | Weather normalization of gas sales and revenues.  |
| 12/88        | 88-171-<br>EL-AIR<br>88-170-                | ОН<br>ОН                                     | Ohio Industrial<br>Energy Consumers                   | Toledo Edison Co.,<br>Cleveland Electric<br>Illuminating Co. | Power system reliability reserve margin.  |

| Date  | Case                  | Jurisdict. | Party  | Utility                             | Subject   |
|-------|-----------------------|------------|--|-------------------------------------|---|
|       | EL-AIR                |            |  |                                     |   |
| 1/89  | I-880052              | PA         | Philadelphia Area<br>Industrial Energy<br>Users' Group         | Philadelphia<br>Electric Co.        | Nuclear plant outage, replacement fuel cost recovery.                                 |
| 2/89  | 10300                 | KY         | Green River Steel K  | Kentucky Util.                      | Contract termination clause and interruptible rates.                                  |
| 3/89  | P-870216<br>283/284/2 | PA<br>286  | Armco Advanced<br>Materials Corp.,<br>Allegheny Ludlum Cor     | West Penn Power                     | Reserve margin, avoided costs.  |
| 5/89  | 3741-U                | GA         | Georgia Public<br>Service Commission<br>Staff                  | Georgia Power Co.                   | Prudence of fuel procurement.   |
| 8/89  | 3840-u                | GA         | Georgia Public<br>Service Commission<br>Staff                  | Georgia Power Co.                   | Need and economics coal & nuclear capacity, power system planning.                    |
| 10/89 | 2087                  | NM         | Attorney General of<br>New Mexico                              | Public Service Co.<br>of New Mexico | Power system planning, economic and reliability analysis, nuclear planning, prudence. |
| 10/89 | 89-128-U              | AR         | Arkansas Electric<br>Energy Consumers                          | Arkansas Power<br>Light Co.         | Economic impact of asset transfer and stipulation and settlement agreement.           |
| 11/89 | R-891364 F            | PA         | Philadelphia Area<br>Industrial Energy<br>Users' Group         | Philadelphia<br>Electric Co.        | Sale/leaseback nuclear plant, excess capacity, phase-in delay imprudence.             |
| 1/90  | บ-17282 เ             | _A         | Louisiana Public<br>Service Commission<br>Staff                | Gulf States<br>Utilities            | Sale/leaseback nuclear power plant.   |
| 4/90  | 89-1001-0<br>EL-AIR   | DH         | Industrial Energy<br>Consumers                                 | Ohio Edison Co.                     | Power supply reliability, excess capacity adjustment.                                 |
| 4/90  | N/A M                 | N.O.       | New Orleans<br>Business Counsel                                | New Orleans Public<br>Service Co.   | Municipalization of investor-<br>owned utility, generation<br>planning & reliability  |
| 7/90  | 3723-U (              | ĞΑ         | Georgia Public<br>Service Commission<br>Staff                  | Atlanta Gas Light<br>Co.            | Weather normalization adjustment rider.   |
| 9/90  | 8278 N                | ИD         | Maryland Industrial<br>Group                                   | Baltimore Gas &<br>Electric Co.     | Revenue requirements gas & electric, CWIP in rate base.                               |
| 9/90  | 90-158 k              | Υ          | Kentucky Industrial<br>Utility Consumers                       | Louisville Gas &<br>Electric Co.    | Power system planning study.  |
| 12/90 | U-9346 N              | ΜI         | Association of<br>Businesses Advocatin<br>Tariff Equity (ABATE |                                     | DSM Policy Issues.  |
| 5/91  | 3979-U                | GA         | Georgia Public<br>Service Commission<br>Staff                  | Georgia Power Co.                   | DSM, load forecasting and IRP.  |
| 7/91  | 9945                  | TX         | Office of Public<br>Utility Counsel                            | El Paso Electric<br>Co.             | Power system planning, quantification of damages                                      |

| Date  | Case                 | Jurisdict. | Party   | Utility   | Subject   |
|-------|----------------------|------------|---|---|---|
|       |                      |            |   |   | of imprudence, environmental cost of electricity                            |
| 8/91  | 4007-U               | GA         | Georgia Public<br>Service Commission<br>Staff   | Georgia Power Co.                                 | Integrated resource planning, regulatory risk assessment.                   |
| 11/91 | 10200                | TX         | Office of Public                                | Texas-New Mexico<br>Utility Counsel               | Imprudence disallowance.<br>Power Co.                                       |
| 12/91 | U-17282              | LA         | Louisiana Public<br>Service Commission<br>Staff | Gulf States<br>Utilities                          | Year-end sales and customer adjustment, jurisdictional allocation.          |
| 1/92  | 89-783-<br>E-C       | WVA        | West Virginia<br>Energy Users Group             | Monongahela Power<br>Co.                          | Avoided cost, reserve margin, power plant economics.                        |
| 3/92  | 91-370               | KY         | Newport Steel Co.                               | Union Light, Heat<br>& Power Co.                  | Interruptible rates, design, cost allocation.                               |
| 5/92  | 91890                | FL         | Occidental Chemical Corp.                       | Fla. Power Corp.                                  | Incentive regulation, jurisdictional separation, interruptible rate design. |
| 6/92  | 4131-U               | GA         | Georgia Textile<br>Manufacturers Assn.          | Georgia Power Co.                                 | Integrated resource planning, DSM.  |
| 9/92  | 920324               | FL         | Florida Industrial<br>Power Users Group         | Tampa Electric Co.                                | Cost allocation, interruptible rates decoupling and DSM.                    |
| 10/92 | 4132-U               | GA         | Georgia Textile<br>Manufacturers Assn.          | Georgia Power Co.                                 | Residential conservation program certification.                             |
| 10/92 | 11000                | TX         | Office of Public<br>Utility Counsel             | Houston Lighting and Power Co.                    | Certification of utility cogeneration project.                              |
| 11/92 | U-19904              | LA         | Louisiana Public<br>Service Commission<br>Staff | Entergy/Gulf<br>States Utilities<br>(Direct)      | Production cost savings from merger.  |
| 11/92 | 8469                 | MD         | Westvaco Corp.                                  | Potomac Edison Co.                                | Cost allocation, revenue distribution.                                      |
| 11/92 | 920606               | FL         | Florida Industrial<br>Power Users Group         | Statewide<br>Rulemaking                           | Decoupling, demand-side management, conservation, Performance incentives.   |
| 12/92 | R-009<br>22378       | PA         | Armco Advanced<br>Materials                     | West Penn Power                                   | Energy allocation of production costs.                                      |
| 1/93  | 8179                 | MD         | Eastalco Aluminum/<br>Westvaco Corp.            | Potomac Edison Co.                                | Economics of QF vs. combined cycle power plant.                             |
| 2/93  | 92-E-081<br>88-E-081 | 4 NY       | Occidental Chemical Corp.                       | Niagara Mohawk<br>Power Corp.                     | Special rates, wheeling.  |
| 3/93  | U-19904              | LA         | Louisiana Public<br>Service Commission<br>Staff | Entergy/Gulf<br>States Utilities<br>(Surrebuttal) | Production cost savings from merger.  |
| 4/93  | EC92                 | FERC       | Louisiana Public                                | Gulf States                                       | GSU Merger prodcution cost  |

| Date  | Case                            | Jurisdict. | Party  | Utility                              | Subject  |
|-------|---------------------------------|------------|--|--------------------------------------|--|
|       | 21000<br>ER92-806-              | 000        | Service Commission<br>Staff                                    | Utilities/Entergy                    | savings  |
| 6/93  | 930055-EU                       | FL         | Florida Industrial<br>Power Users' Group                       | Statewide<br>Rulemaking              | Stockholder incentives for off-system sales.                           |
| 9/93  | 92-490,<br>92-490A,<br>90-360-C | KY         | Kentucky Industrial<br>Utility Customers<br>& Attorney General | Big Rivers Elec.<br>Corp.            | Prudence of fuel procurement decisions.                                |
| 9/93  | 4152-U                          | GA         | Georgia Textile<br>Manufacturers Assn.                         | Georgia Power Co.                    | Cost allocation of pollution control equipment.                        |
| 4/94  | E-015/<br>GR-94-001             | MN         | Large Power<br>Intervenors                                     | Minn. Power Co.                      | Analysis of revenue req. and cost allocation issues.                   |
| 4/94  | 93-465                          | KY         | Kentucky Industrial<br>Utility Customers                       | Kentucky Utilities                   | Review and critique proposed environmental surcharge.                  |
| 4/94  | 4895-U                          | GA         | Georgia Textile<br>Manufacturers Assn.                         | Georgia Power Co                     | Purchased power agreement and fuel adjustment clause.                  |
| 4/94  | E-015/<br>GR-94-001             | MN         | Large Power<br>Intervenors                                     | Minnesota Power<br>Light Co.         | Rev. requirements, incentive compensation.                             |
|       | 94-0035-<br>E-42T               | WV         | West Virginia<br>Energy Users'<br>Group                        | Monongahela Power<br>Co.             | Revenue annualization, ROE performance bonus, and cost allocation.     |
| 8/94  | 8652                            | MD         | Westvaco Corp.   | Potomac Edison Co.                   | Revenue requirements, ROE performance bonus, and revenue distribution. |
| 1/95  | 94-332                          | KY         | Kentucky Industrial<br>Utility Customers                       | Louisville Gas<br>& Electric Company | Environmental surcharge.   |
| 1/95  | 94-996-<br>EL-AIR               | ОН         | Industrial Energy<br>Users of Ohio                             | Ohio Power Company                   | Cost-of-service, rate design, demand allocation of power               |
| 3/95  | E999-CI                         | MN         | Large Power<br>Intervenor                                      | Minnesota Public<br>Utilities Comm.  | Environmental Costs Of electricity                                     |
| 4/95  | 95-060                          | KY         | Kentucky Industrial<br>Utility Customers                       | Kentucky Utilities<br>Company        | Six month review of CAAA surcharge.                                    |
| 11/95 | I-940032                        | PA         | The Industrial<br>Energy Consumers of<br>Pennsylvania          | Statewide -<br>all utilities         | Direct Access vs. Poolco, market power.                                |
| 11/95 | 95-455                          | KY         | Kentucky Industrial  | Kentucky Utilities                   | Clean Air Act Surcharge,   |
| 12/95 | 95-455                          | KY         | Kentucky Industrial<br>Utility Customers                       | Louisville Gas<br>& Electric Company | Clean Air Act Compliance<br>Surcharge.                                 |
| 6/96  | 960409-EI                       | FL         | Florida Industrial<br>Power Users Group                        | Tampa Electric Co.                   | Polk County Power Plant<br>Rate Treatment Issues.                      |
| 3/97  | R-973877                        | PA         | PAIEUG.  | PECO Energy                          | Stranded Costs & Market Prices.  |
| 3/97  | 970096-EQ                       | FL         | FIPUG  | Fla. Power Corp.                     | Buyout of QF Contract  |
| 6/97  | R-973593                        | PA         | PAIEUG   | PECO Energy                          | Market Prices, Stranded<br>Cost  |

| Date   | Case                         | Jurisdict. | Party         | Utility                     | Subject   |
|--------|------------------------------|------------|---------------|-----------------------------|---|
| 7/97   | R-973594                     | PA         | PPLICA        | PP&L                        | Market Prices, Stranded<br>Cost   |
| 8/97   | 96-360-u                     | AR         | AEEC          | Entergy Ark. Inc.           | Market Prices and Stranded<br>Costs, Cost Allocation,<br>Rate Design    |
| 10/97  | 6739-U                       | GA         | GPSC Staff    | Georgia Power               | Planning Prudence of Pumped<br>Storage Power Plant                      |
| 10/97  | R-974008<br>R-974009         | PA         | MIEUG<br>PICA | Metropolitan Ed.<br>PENELEC | Market Prices, Stranded<br>Costs  |
| 11/97  | R-973981                     | PA         | WPII          | West Penn Power             | Market Prices, Stranded<br>Costs  |
| 11/97  | R-974104                     | PA         | DII           | Duquesne Light Co.          | Market Prices, Stranded<br>Costs  |
| 2/98 / | APSC 97451<br>97452<br>97454 | AR         | AEEC          | Generic Docket              | Regulated vs. Market Rates, Rate Unbundling, Timetable for Competition. |
| 7/98 / | APSC 87-166                  | 6 AR       | AEEC          | Entergy Ark. Inc.           | Nuclear decommissioning cost estimates & rate treatment.                |
| 9/98 9 | 97-035-01                    | UT         | DPS and CCS   | PacifiCorp                  | Net Power Cost Stipulation,<br>Production Cost Model Audit              |
| 12/98  | 19270                        | TX         | OPC           | HL&P                        | Reliability, Load Forecasting   |
| 4/99   | 19512                        | TX         | OPC           | SPS                         | Fuel Reconciliation   |
| 4/99   | 99-02-05                     | СТ         | CIEC          | CL&P                        | Stranded Costs, Market Prices   |
| 4/99   | 99-03-04                     | СТ         | CIEC          | UI                          | Stranded Costs, Market Prices   |
| 6/99   | 20290                        | TX         | OPC           | CP&L                        | Fuel Reconciliation   |
| 7/99   | 99-03-36                     | СТ         | CIEC          | CL&P                        | Interim Nuclear Recovery  |
| 7/99   | 98-0453                      | WV         | WVEUG         | AEP & APS                   | Stranded Costs, Market Prices   |
| 12/99  | 21111                        | TX         | OPC           | EGSI                        | Fuel Reconciliation   |
| 2/00 9 | 99-035-01                    | UT         | CCS           | PacifiCorp                  | Net Power Costs, Production<br>Cost Modeling Issues                     |
| 5/00   | 99-1658                      | ОН         | AK Steel      | CG&E                        | Stranded Costs, Market Prices   |
| 6/00   | UE-111                       | OR         | ICNU          | PacifiCorp                  | Net Power Costs, Production<br>Cost Modeling Issues                     |
| 9/00   | 22355                        | TX         | OPC           | Reliant Energy              | Stranded cost   |
| 10/00  | 22350                        | TX         | OPC           | TXU Electric                | Stranded cost   |
| 10/00  | 99-263-U                     | AR         | Tyson Foods   | SW Elec. Coop               | Cost of Service   |
| 12/00  | 99-250-U                     | AR         | Tyson Foods   | Ozarks Elec. Coop           | Cost of Service   |
| 01/01  | 00-099-u                     | AR         | Tyson Foods   | SWEPCO                      | Rate Unbundling   |

| Date   | Case               | Jurisdict.  | Party         | Utility            | Subject   |
|--------|--------------------|-------------|---------------|--------------------|---|
| 02/01  | 99-255-u           | AR          | Tyson Foods   | Ark. Valley Coop   | Rate Unbundling   |
| 03/01  | UE-116             | OR          | ICNU          | PacifiCorp         | Net Power Costs   |
| 6/01   | 01-035-01          | UT          | DPS and CCS   | PacifiCorp         | Net Power Costs   |
| 7/01 / | 4.01-03-026        | S CA        | Roseburg FP   | PacifiCorp         | Net Power Costs   |
| 7/01 2 | 23550              | TX          | OPC           | EGSI               | Fuel Reconciliation                                     |
| 7/01 2 | 23950              | TX          | OPC           | Reliant Energy     | Price to beat fuel factor                               |
| 8/01 2 | 24195              | TX          | OPC           | CP&L               | Price to beat fuel factor                               |
| 8/01 2 | 24335              | TX          | OPC           | WTU                | Price to beat fuel factor                               |
| 9/01 2 | 24449              | TX          | OPC           | SWEPCO             | Price to beat fuel factor                               |
| 10/01  | 20000-EP<br>01-167 | WY          | WIEC          | PacifiCorp         | Power Cost Adjustment<br>Excess Power Costs             |
| 2/02 l | JM-995             | OR          | ICNU          | PacifiCorp         | Cost of Hydro Deficit                                   |
| 2/02 ( | 00-01-37           | UT<br>Plant | ccs           | PacifiCorp         | Certification of Peaking                                |
| 4/02 ( | 00-035-23          | UT          | ccs           | PacifiCorp         | Cost of Plant Outage, Excess<br>Power Cost Stipulation. |
| 4/02 ( | 01-084/296         | AR          | AEEC          | Entergy Arkansas   | Recovery of Ice Storm Costs                             |
| 5/02   | 25802              | TX          | OPC           | TXU Energy         | Escalation of Fuel Factor                               |
| 5/02   | 25840              | TX          | OPC           | Reliant Energy     | Escalation of Fuel Factor                               |
| 5/02   | 25873              | TX          | OPC           | Mutual Energy CPL  | Escalation of Fuel Factor                               |
| 5/02   | 25874              | TX          | OPC           | Mutual Energy WTU  | Escalation of Fuel Factor                               |
| 5/02   | 25885              | TX          | OPC           | First Choice       | Escalation of Fuel Factor                               |
| 7/02   | UE-139             | OR          | ICNU          | Portland General   | Power Cost Modeling                                     |
| 8/02   | UE-137             | OP          | ICNU          | Portland General   | Power Cost Adjustment Clause                            |
| 10/02  | RPU-02-03          | IA          | Maytag, et al | Interstate P&L     | Hourly Cost of Service Model                            |
| 11/02  | 20000-Er<br>02-184 | WY          | WIEC          | PacifiCorp         | Net Power Costs,<br>Deferred Excess Power Cost          |
| 12/02  | 26933              | TX          | OPC           | Reliant Energy     | Escalation of Fuel Factor                               |
| 12/02  | 26195              | TX          | OPC           | Centerpoint Energy | Fuel Reconciliation                                     |
| 1/03   | 27167              | TX          | OPC           | First Choice       | Escalation of Fuel Factor                               |
| 1/03   | UE-134             | OR          | ICNU          | PacifiCorp         | West Valley CT Lease payment                            |
| 1/03   | 27167              | TX          | OPC           | First Choice       | Escalation of Fuel Factor                               |
| 1/03   | 26186              | TX          | OPC           | SPS                | Fuel Reconciliation                                     |
| 2/03   | UE-02417           | WA          | ICNU          | PacifiCorp         | Rate Plan Stipulation,<br>Deferred Power Costs          |

| Date   | Case                | Jurisdict. | Party   | Utility                 | Subject   |
|--------|---------------------|------------|---------|-------------------------|---|
| 2/03   | 27320               | TX         | OPC     | Reliant Energy          | Escalation of Fuel Factor                                 |
| 2/03   | 27281               | TX         | OPC     | TXU Energy              | Escalation of Fuel Factor                                 |
| 2/03   | 27376               | TX         | OPC     | CPL Retail Energy       | Escalation of Fuel Factor                                 |
| 2/03   | 27377               | TX         | OPC     | WTU Retail Energy       | Escalation of Fuel Factor                                 |
| 3/03   | 27390               | TX         | OPC     | First Choice            | Escalation of Fuel Factor                                 |
| 4/03   | 27511               | TX         | OPC     | First Choice            | Escalation of Fuel Factor                                 |
| 4/03   | 27035               | TX         | OPC     | AEP Texas Central       | Fuel Reconciliation                                       |
| 05/03  | 03-028-U            | AR         | AEEC    | Entergy Ark., Inc.      | Power Sales Transaction                                   |
| 7/03   | UE-149              | OR         | ICNU    | Portland General        | Power Cost Modeling                                       |
| 8/03   | 28191               | TX         | OPC     | TXU Energy              | Escalation of Fuel Factor                                 |
| 11/03  | 20000-ER<br>-03-198 | WY         | WIEC    | PacifiCorp              | Net Power Costs   |
| 2/04 ( | 03-035-29           | UT         | ccs     | PacifiCorp              | Certification of CCCT Power Plant, RFP and Bid Evaluation |
| 6/04   | 29526               | TX         | ОРС     | Centerpoint             | Stranded cost true-up.                                    |
| 6/04   | UE-161              | OR         | ICNU    | Portland General        | Power Cost Modeling                                       |
| 7/04   | UE-032065           | WA         | ICNU    | PacifiCorp<br>Ju        | Power Cost modeling,<br>risdictional Allocation           |
| 7/04   | UM-1050             | OR         | ICNU    | PacifiCorp              | Jurisdictional Allocation                                 |
| 10/04  | 15392-U<br>15392-U  | GA         | Calpine | Georgia Power/<br>SEPCO | Fair Market Value of Combined<br>Cycle Power Plant        |
| 12/04  | 04-035-42           | UT         | CCS     |                         | PacifiCorp Net power costs                                |
| 02/05  | UE-165              | OP         | ICNU    | Portland General        | Hydro Adjustment Clause                                   |
| 05/05  | UE-170              | OR         | ICNU    | PacifiCorp              | Power Cost Modeling                                       |

BAI is a leading advisor in the rapidly changing regulated and competitive energy markets. We create value for our clients by developing and helping to implement creative solutions that reduce or avoid energy costs. Because BAI does not own or market a commodity, we can provide the best expertise and most objective advice for our clients.

Many BAI professionals have been in practice for more than 25 years. Our clientele consists of industrial, commercial and institutional users of electricity, natural gas, coal, fuel oil, steam, water and wastewater services provided by hundreds of utilities throughout North America.

# BRUBAKER & ASSOCIATES, INC.

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# BAI has two main practice areas

# Energy, Economic, and Regulatory Consulting

We provide consulting services in the economic, technical, accounting, and financial aspects of utility rates. BAI professionals have participated on behalf of clients in thousands of utility regulatory and legal proceedings involving most of the major electric utilities in the United States, numerous natural gas transmission and distribution companies and many water and wastewater utilities. We have been active participants in the electric utility transformation to competition and worked with clients in many key states to develop customer choice programs.

# **Energy Procurement and Management**

We provide energy procurement and management services such as the development of energy purchasing strategies, energy usage analysis, price forecasts, preparation of requests for proposals and contract negotiations. BAI professionals have many years of experience in purchasing energy and have negotiated with a wide variety of energy providers to achieve lower energy costs.



# Partial List of Current Clients\*

Air Liquide America Corporation General Motors Corporation

Air Products and Chemicals, Inc. Georgia-Pacific Corporation

Anheuser-Busch Companies, Inc. International Paper Company

Archer Daniels Midland Company Kennecott Corporation

Barrick Goldstrike Mines, Inc. Kimberly-Clark Corporation

BASF Corporation Lafarge Corporation

The Boeing Company MeadWestvaco Corporation

Bowater Incorporated Monsanto Company

BP Nestlé Purina PetCare Company

Cargill, Inc. Occidental Chemical Corporation

Chevron Phillips Chemical Company Olin Corporation

Chevron Texaco PPG Industries, Inc.

Colonial Pipeline Company Praxair, Inc.

DaimlerChrysler Corporation Procter & Gamble Company

The Dow Chemical Company Solutia, Inc.

DuPont Company Temple-Inland Forest Products Corp.

Equistar Chemicals, LP United States Steel Corporation

Explorer Pipeline Company U. S. Navy

ExxonMobil University of Illinois

Ford Motor Company University of Texas



<sup>\*</sup> Representative sample from a total of over 500

# Scope of Activities

## Regulatory and Litigation Support

Many sectors of the energy industry will remain regulated. The regulatory process involves issues of accounting, economics, engineering, finance and law. We work closely with the client and legal counsel to develop effective strategies and to present persuasive expert testimony before state and federal regulators.

BAI strives for "win-win" resolutions for clients. However, some matters cannot be resolved without litigation. BAI professionals apply their knowledge and experience to support litigation, including discovery, depositions, trial preparation, analysis and expert testimony.

#### ► Competitive Energy Strategies

Electric industry restructuring not only presents many opportunities but also contains potential "traps" that can be costly if not avoided. BAI is actively involved in most of the key states and is thoroughly familiar with the technical and political issues of restructuring and customer choice.

We are well positioned to help individual clients develop practical and costeffective strategies for dealing with this rapidly changing environment.

## ► Energy Procurement and Management

Energy savings do not happen automatically. Staff with a working knowledge of complex issues and options is required to successfully procure and manage energy in both regulated and competitive markets.

BAI professionals have this experience and can augment a client's resources by offering hands-on purchasing assistance in electricity, natural gas, coal and fuel oil. Since we do not own or market a commodity, we are an independent and objective energy advisor.

# ► Contract Negotiations

Contracts with energy suppliers replace traditional monopoly services in many areas. Successful contract negotiations require current information and good bargaining skills. BAI helps clients identify objectives and to formulate a procurement strategy, analyze energy usage, prepare RFPs, evaluate offers, and develop the technical, economic and strategic data required to implement feasible options. BAI professionals are involved in both the analytical and strategic phases of contracting and in the bargaining process to secure favorable purchase and sales contracts.



# Scope of Activities

## ► Legislation and Public Policy

BAI professionals apply their extensive knowledge of regulatory issues to prepare special studies and to support legislative coalitions seeking to implement or alter legislation. These activities include policy analysis, preparing white papers, drafting and analyzing proposed legislation, strategy development and presenting expert testimony.

### Special Studies and Reports

To support BAI's other services and to address a wide variety of other needs, we provide special studies for clients including:

- Analyses of energy usage to determine trends and develop options to achieve cost savings
- · Siting studies for new facilities
- Energy price surveys
- · Legislative analysis
- Reports on electricity restructuring activities

### ► Forecasting

Energy price forecasts are a necessary element in energy management, procurement and investment decisions for new and existing facilities and for self-generation decisions. BAI provides clients with timely surveys and forecasts of energy prices nationwide and with comprehensive evaluations for selecting potential plant sites.

#### Seminars

BAI presents an Electricity Fundamentals Seminar and an Electricity Buyers' Forum. These seminars address topics such as utility accounting and finance, cost of service, rate design, transmission and ancillary services, negotiating special rates, the transition to customer choice and how to buy electricity. We also develop and present specialized seminars tailored to the needs of individual clients. These can be designed to deal with general topics or to focus on specific client issues.



# Representative Projects

## ► Energy Procurement and Management

- Develop energy purchasing strategies for electricity, natural gas, coal and fuel oil
- Negotiate procurement contracts for new and existing facilities
- · Assist consumers to secure and manage their own gas supply
- Identify and evaluate alternate supply arrangements
- Prepare and evaluate RFPs for competitive sourcing of energy
- Develop energy price studies for negotiation and plant siting decisions
- Prepare economic evaluations of power assets
- Conduct bill audits and energy cost reduction assessments

#### ► Electricity Markets

- · Facilitate industry restructuring
- Prepare market price forecasts
- Prepare economic evaluations of stranded costs and securitization
- · Present expert testimony in regulatory commission, legislative and judicial settings

#### ► Electric Transmission

- Evaluate open access tariffs for transmission and ancillary services
- Participate in the formation of ISOs/Regional Transmission Organizations
- · Conduct load flow studies
- Analyze ATC and other information posted on the OASIS
- Present expert testimony before regulatory commissions

#### Natural Gas

- Develop hedging strategies
- · Negotiate gas storage terms and charges
- Provide contract/rate interpretation
- Present expert testimony before regulatory commissions



# Representative Projects

## ► Natural Gas and Oil Pipelines

- Negotiate transportation contracts
- Develop transportation and storage rate designs
- Identify and evaluate alternative supply arrangements
- Present expert testimony before regulatory commissions

#### ► Water / Wastewater

- Negotiate supply contracts
- Evaluate privately owned companies
- Develop rate design for consumers
- Present expert testimony before state regulators

### ► Self Generation

- Evaluate the economics of alternative projects
- Forecast market prices
- Negotiate contracts with developers and other project participants
- Identify alternate suppliers of standby power
- Negotiate contracts for standby power including rates, terms and conditions





# **BAI Staff**

BAI consultants have an average of over twenty years of experience in the energy industry. They have advanced degrees with backgrounds in accounting, economics, engineering, finance, mathematics or energy procurement.

The BAI analytical support staff provides analytical services in the form of computer analysis and modeling, research, graphic arts and database management.

Projects undertaken by BAI are handled by either a single professional or a team, depending on the issues and the complexity of the project.

Let us create value for you by developing and implementing practical, cost-effective solutions to your energy problems.

#### **Corporate Headquarters**

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#### **Regional Offices**

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|----------------------|---|
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## Corpus Christi, Texas 5106 Cavendish Drive Corpus Christi, TX 78413 (361) 994-1767

**Dallas, Texas** 3329 Melanie Lane Plano, TX 75023 (972) 208-0001



# BAI Analytical Support Staff

Working closely with BAI's consulting staff, the support staff provides the detailed analysis, information gathering, graphic presentation and research functions that are essential to meeting clients' needs. The senior staff has an average of nearly 20 years experience in the industry. Among the many tasks performed by BAI's Analytical Support Staff are:

- Analyze utility bills and test alternative rates
- Conduct bill audits and energy cost reduction assessments
- Rate comparisons among utilities
- Monitor electricity restructuring activities across the country
- Track wholesale electric market prices by region
- Track natural gas futures prices
- · Conduct analyses of utility incremental costs
- Retrieve data from key energy-related internet sites
- Support rate of return and depreciation studies
- Provide research and graphic support for testimony, BAI Reports, Newsletters and Seminars
- Monitor the OASIS of the major control areas
- Conduct jurisdictional and class cost of service studies
- Analyze nuclear plant performance

BAI Analysts also utilize and maintain extensive information sources, such as:

- Real-time link to NYMEX futures market
- FERC Form 1 Reports
- Legislation and Regulatory decisions on key issues
- Utility tariffs
- NERC and Reliability Council Reports
- Electric and natural gas market prices
- PUR Base (an electronic version of the Public Utility Reports)
- U.S. Government and other forecasts
- Typical bills for residential, commercial and industrial customers
- Electric utility hourly incremental costs
- Electric Generation Development
- Utility Stock and Credit Reports
- Value Line Investment Survey Analyzer



## **BAI** Consultants

# ► Managing Principals

- Maurice Brubaker
- Alan R. Chalfant
- Michael Gorman
- Nicholas Phillips, Jr.
- Alan Rosenberg
- James T. Selecky

# ► Consultant Staff

- Ali Z. Al-Jabir
- Brian C. Collins
- James W. Collins
- Terry S. Cowan
- James R. Dauphinais
- Kathryn E. Iverson
- Brian A. Janous
- John W. Mallinckrodt
- Lynn D. Pearson
- Robert R. Stephens



