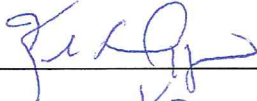


**QUALIFICATION OF OTHER PERSONS**  
UE 394

**III. Persons Seeking Qualification under Paragraph 13:**

I have read the general protective order, agree to be bound by the terms of the order, and provide the following information.

<b>Signature:</b>		<b>Date:</b>	7-9-21
<b>Printed Name:</b>	KEVIN C. HIGGINS		
<b>Physical Address:</b>	111 East Broadway, Suite 1200 Salt Lake City, UT 84111		
<b>Email Address:</b>	khiggins@energystrat.com		
<b>Employer:</b>	ENERGY STRATEGIES		
<b>Associated Party:</b>	CALPINE SOLUTIONS		
<b>Job Title:</b>	PRINCIPAL		
<b>If not employee of party, description of practice and clients:</b>	Regulatory consulting practice. Clients include customers of gas and electric utilities such as business, educational, and public sector entities, as well as independent power producers and ESSs.		

**QUALIFICATION OF OTHER PERSONS**  
UE 394

**III. Persons Seeking Qualification under Paragraph 13:**

I have read the general protective order, agree to be bound by the terms of the order, and provide the following information.

<b>Signature:</b>	<i>Millicent Pichardo</i>	<b>Date:</b>	<i>July 9, 2021</i>
<b>Printed Name:</b>	<i>Millicent Pichardo</i>		
<b>Physical Address:</b>	<i>111 EAST Broadway, suite 1200 Salt Lake City, UT. 84111</i>		
<b>Email Address:</b>	<i>mpichardo@energystrat.com</i>		
<b>Employer:</b>	<i>Energy Strategies</i>		
<b>Associated Party:</b>	<i>Calpine Solutions</i>		
<b>Job Title:</b>	<i>Research Assistant</i>		
<b>If not employee of party, description of practice and clients:</b>	<i>Regulatory Consulting Practice. Clients include customers of gas and electric utilities such as business, educational, and public sector entities, as well as independent power producers and ESSs.</i>		