

Portland General Electric Company Legal Department 121 SW Salmon Street • 1WTC1301 • Portland, OR 97204 Phone 503-464-7822 • Fax 503-464-2200 portlandgeneral.com Erin E. Apperson Assistant General Counsel II erin.apperson@pgn.com

May 25, 2022

Via Electronic Filing

Public Utility Commission of Oregon Attention: Filing Center 201 High Street, Ste. 100 P.O. Box 1088 Salem OR 97308-1088

Re: UM 2166 - Request for Acknowledgment of the Final Shortlist of Bidders in Portland General Electric Company's 2021 All-Source Request for Proposals

Attention Filing Center:

Enclosed for filing today in the above-referenced docket is Portland General Electric Company's (PGE) Errata to PGE's Request for Acknowledgment of the Final Shortlist of Bidders (Request) originally filed on May 5, 2022.

Upon further review, PGE has identified and corrected the following errors.

- 1) The Internal Revenue Service released a correction to the production tax credit (PTC) rate for 2022 on May 5, 2022. For the errata filing, the price scoring model was updated to reflect this corrected rate.
- 2) Upon further review of the price scoring model, it was identified that one bidder was assigned a 100% PTC rate instead of the correct 80% PTC rate. The price scoring model has been updated to correct for this change.
- 3) The forecasted price impact to 2025 revenue requirement analysis, as seen in Table 11, was incorrectly including an individual project's cost multiple times.
- 4) Previously NPVRR results were reported in \$2025 but are now presented in \$2021.
- 5) Assumed generic wind costs included in PGE's portfolio analysis were reduced to address a duplicative application of inflation.

6) As a result of the above referenced corrections, the following tables and figures have changes within this errata filing: Tables 2, 5, 8, 9, 10, 11; Figures 2, 3, 4, and 5.

In this filing, PGE has provided the changes described above both in redline and clean versions.

Please direct any questions regarding this filing to Jimmy Lindsay at jimmy.lindsay@pgn.com or (503) 464-8311.

Sincerely,

Erin E. Apperson Assistant General Counsel II

EEA: dm Enclosure

need of 511 MW in 2025,² to be filled by approximately 150 MWa of renewable resources and clean capacity resources. PGE has pursued bilateral transactions to partially fill this need; following those transactions and updated load-growth assumptions, the remaining need is 388 MW. PGE's proposed procurement strategy is consistent with filling this capacity need with entirely carbon-free resources. In addition to acquisitions to meet capacity need, PGE has evaluated how costs and risks associated with House Bill (HB) 2021's requirements are affected through the procurement of additional renewable energy and clean capacity resources beyond the quantities outlined in PGE's 2019 IRP Action Plan. PGE's assessment of bids in this RFP finds that the shortlist projects provide least-cost, least-risk outcomes currently available for customers in meeting the 2019 IRP Action Plan need of 150 MWa. Additionally, the timing and design of the 2021 RFP provides PGE customers the best opportunity to capture the benefits of expiring Federal Production Tax Credits (PTCs)³ and Investment Tax Credits (ITCs) while simultaneously addressing growing energy and capacity needs that PGE will face as the region accelerates decarbonization, addresses resource adequacy needs, and experiences continued competition for remaining capacity resources.

PGE, in collaboration with Staff and stakeholders, designed the 2021 RFP in compliance with the Rules. PGE conducted the solicitation in accordance with the Commission-approved RFP structure⁴ and with the active participation of, and oversight by, the Commission-selected

² 388 MW represents the 511 MW of 2025 system need, less bilateral transactions at Pelton Round Butte, and inclusive of PGE's most current load forecast.

³ In order for a project to be eligible to capture $\frac{2680}{3}$ % of the available PTCs, PGE and the project bidder must be prepared to execute procurement agreements by the end of 2022 to allow for a 24-month construction period.

⁴ The Commission approved PGE's 2021 RFP with modifications. *See In the Matter of Portland General Electric Company, 2021 All-Source Request for Proposals,* Docket No. 2166, Order No. 21-460 (Dec 10, 2021).

scores. Project costs generally included items such as forecasted fixed payments, capacity charges, wheeling costs, integration costs, ancillary services, upgrade costs, energy payments, and other ownership-specific costs in the case of BTA or hybrid ownership structures.¹² Within Individual Offer Analysis, the size of the project did not directly contribute to a resource's assigned price score, as that is addressed through PGE's Portfolio Analysis process.

Non-price scoring is designed to identify projects that have the most mature development plan, lowest execution and commercial risk, and offer additional non-quantifiable benefits to PGE's customers. The qualities reviewed in non-price scoring are critical for the undertaking of a successful project, but the qualities cannot be easily reflected as a cost impact. As such, PGE's Individual Offer Analysis identified a non-price score for each bidder consistent with the non-price scoring rubric in Appendix N of the 2021 RFP. Price and non-price scores contribute toward the total score of each bid in PGE's Individual Offer Analysis. Those projects with the highest total price-score generally present the least-cost and least-risk for PGE's customers.

D. Initial Shortlist Requirements

Following additional due diligence and bidders' responses, PGE reviewed all initial shortlist bids for conformance with all 2021 RFP eligibility requirements (including those requirements effective prior to final shortlist). These threshold requirements are outlined in the 2021 RFP Appendix N, Table 1, "Qualifications & Performance Screening Requirements." Based on feedback from the Commission, the IE, and various stakeholders during the 2021 RFP approval process, PGE's RFP requirements were designed to give bidders additional time and flexibility to satisfy the RFP's eligibility requirements.¹³ During the due diligence process, PGE sought some clarification and additional information from bidders.

¹² Summarized from PGE 2021 RFP, Appendix N at 9.

¹³ See Order 21-460, which adopts Staff's November 19, 2021 Report.

UM 2166—PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP—HIGHLY CONFIDENTIAL

4. Final Shortlist Price and Non-Price Scoring

Of the 44 initial shortlist bids that were found to be compliant with the 2021 RFP eligibility requirements, 29 were placed on PGE's final shortlist. The final shortlist for renewable resources and dispatchable capacity resources were separately identified by selecting the top resources for each resource type based on the projects' total price score.

For renewable resources, PGE identified the first meaningful break in the bids' total price score after including on the final shortlist all renewable projects that passed PGE's cost-to-value metric (a cost to benefit ratio less than 100 percent). This methodology resulted in the final shortlist selection of nine renewable projects with eighteen total project variations. <u>Considering only the best bid variants for each project</u>, <u>T</u>the renewable final shortlist for renewables includes enough projects to generate <u>599–434</u> unique MWa of renewable energy. The volume of renewable resources included in the final shortlist provides adequate bids to meet three to four times the 150 MWa IRP Action Plan and 100 MW GFI renewable procurement levels approved in the RFP design.

The robust renewable volume on PGE's final shortlist provides several important advantages for customers. First, a robust volume of final shortlisted resources ensures that competitive pressures are exerted on potential counterparties throughout the totality of the procurement process. Should bidders attempt to diminish the cost and performance of the project as reflected in the bid, PGE can work with alternative counterparties. Second, a robust volume allows PGE to broaden its portfolio analysis methods to consider procurement volumes beyond 150 MWa as discussed in the OPUC's RFP approval order.¹⁵ PGE will further discuss its portfolio analysis methods below. Lastly, bidders occasionally are not able to meet the terms

¹⁵ Although the Commission declined to alter the size of PGE's procurement during the approval process, the Commission concluded that "PGE's preliminary analysis established the wisdom of considering acquiring more resources in response to the RFP." Order No. 21-460 at 9.

UM 2166—PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP—HIGHLY CONFIDENTIAL

Table 2: PGE's 2021 RFP Final Shortlist (Renewable Resources):

						Begin Highly Confidential		
Bidder	Unique Project	Bid Number	Technology	Location	Commercial Structure	IOA Rank	2025 MWa	ELCC
		26	Solar + Wind + Battery	WA	Hybrid		206	133
18	2	27	Wind	WA	Hybrid		212	82
		28	Solar + Wind + Battery	WA	Hybrid		303	177
	3	14	Solar + Battery	WA	PPA		37	64
29		15	Solar + Battery	WA	PPA		41	91
	4	16	Solar + Battery	OR	PPA		19	34
	1	9	Solar + Wind + Battery	WA	Hybrid		137	64
31		10	Solar + Wind + Battery	WA	Hybrid		179	103
		11	Wind	WA	Hybrid		113	42
32	2	12	Wind	MT	Hybrid		136	109
42		17	Solar	OR	PPA		34	9
43	1	18	Solar + Battery	OR	PPA		36	80
	2	19	Solar	OR	PPA		57	15
	2	20	Solar + Battery	OR	PPA		58	87
	2	22	Solar	OR	PPA		11	4
62	3	23	Solar	OR	PPA		11	4
02	4	24	Solar + Battery	OR	PPA		11	16
	4	25	Solar + Battery	OR	PPA		11	15

[End Highly Confidential]

						Con Con		
Bidder	Unique Project	Bid Number	Technology	Location	Commercial Structure	IOA Rank	MW	ELCC
		1	Battery	OR	PPA		200	124
	3	2	Battery	OR	PPA		175	115
0		3	Battery	OR	PPA		150	100
	4	4	Battery	OR	BTA		75	51
9		5	Battery	OR	BTA		50	34
	5	6	Battery	OR	BTA		125	84
		7	Battery	OR	BTA		100	67
		8	Battery	OR	BTA		75	51
16	2	13	Pumped Storage	OR	PPA		197	144
43	3	21	Battery	OR	PPA		100	70
<u>69</u>	1	29	Battery	OR	PPA		100	64

Table 3: PGE's 2021 RFP Final Shortlist (Dispatchable Resources):

Conf

in Highly fidential]

Consistent with Recommendation 9 of Staff's September 29, 2021, Public Meeting Memo adopted by the Commission in Order No. 21-320, PGE performed price/non-price weighting sensitivity analysis. Following the testing of 60/40, 70/30, and 90/10 price, non-price weighting sensitivity analyses, PGE determined that the rankings of the top three unique projects for both renewable and dispatchable projects were unaffected by the price, non-price scoring sensitivity weighting applied. In order for there to be an impact to the ranking of the top three projects, the price, non-price weighting would need to be adjusted past a 95/5 price, non-price weighting or below a 4540/6055 price, non-price weighting. This sensitivity analysis demonstrates that in this solicitation, PGE's non-price scoring determination did not play a primary selective role in identifying top performing resources.

	[Begin Highly Confidential]		
Portfolio Name	Bid Numbers Included in Portfolio	2025 MWa	Rank
P_1		374	1
P_3		375	2
P_18		363	3
P_4		374	4
P_ 10 12		375 374	5
	[End Highly Confidential]		

Table 5: PGE's 2021 RFP Top Five Portfolio Analysis Results

Table 6: Renewable Bid Count in Top Performing Portfolios

[Begin Highly Confidential]					
Resource	Efficient Frontier Portfolios	All 400 MWa Portfolios	All 250 MWa Portfolios	All 180 MWa Portfolios	All Portfolios Total
	41	48	45	14	107
	40	48	45	47	140
	40	48	47	33	128
	34	35	1	1	37
	17	17	2	18	37
	13	17	16	22	55
	8	8	9	7	24
	8	11	9	3	23
	7	9	1	1	11
	6	7	7	1	15
	3	8	1	30	39
	1	1	1	3	5
	1	1	1	1	3
	1	1	1	1	3
	0	1	1	1	3
	0	1	1	0	2
	0	1	1	0	2
	0	1	0	0	1
[End Highly					

[End Highly Confidential]

375 MWa of renewable energy in the year 2025. As can be observed in Figure 2, Portfolios for renewable energy procurement targets of 180 MWa and 250 MWa perform relatively worse in PGE's Portfolio Analysis. The diminished performance of smaller portfolio construction scenarios is indicated in those portfolio's elevated variability risk metric. The top performing portfolio volumes capture available, cost-effective renewables that take advantage of expiring tax credits. Early procurement reduces late period procurement more expensive renewables, delivers near-term capacity to reduce dispatchable capacity needs, and reduces period market energy purchases. In addition, the portfolio results favor procurement of diverse resources. All top performing portfolios include either a combination of wind, solar, and battery facilities or provide geographic diversity to reduce portfolio costs and risks.







To further examine the value of near-term renewable procurement, PGE compared the cost of studied portfolios against an alternative portfolio that was prevented from selecting any bids. The "No Bid Addition" portfolio relies exclusively on future resources studied within the IRP. Figure 3 compares the cost and risk of the "No Bid Addition" portfolio to the top performing RFP portfolios. As is indicated in the lower cost and variability results, adding near-term renewables dramatically reduces customers costs and risk when compared to the alternative of no procurement. Further, Figure 4 indicates that top performing portfolios have a negative incremental cost in <u>all-most</u> studied economic futures when compared to the "No Bid Addition" portfolio.







Figure 4: Top Five Portfolios Net NPVRR Across Economic Futures



Note: Economic futures are read as: Renewable Buildout (H, R), CO₂ Price (H, L, R), Natural Gas Price (H, L, R), and Hydro Conditions (High, Low, Reference).

4. Portfolio Sensitivity Analysis Results

PGE's sensitivity portfolio analysis tested several sensitivities that considered alternative study assumptions. These sensitivities were selected in collaboration with Staff and through feedback received during stakeholder review of the draft RFP and are consistent with the Commission's direction when acknowledging the IRP Update.²⁴ PGE's sensitivities included a high-cost capacity fill assumption, an assumed extension of federal tax credits and a low market price future all described below.

²⁴ See Order No. 21-129 at 5.

UM 2166—PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP—HIGHLY CONFIDENTIAL

i. High Capacity-Fill Cost

To study the effect carbon free capacity requirements on portfolio results, the cost of the generic capacity fill resource was increased.²⁵ In the reference analysis described above, the capacity fill was priced at the 2019 IRP Update value of \$113/kw-yr (real-levelized, 2021\$). In this sensitivity the price was increased to [**Begin Highly Confidential**]

[End Highly Confidential], based on the average costs of all stand-alone 4-hour batteries on the initial shortlist of this 2021 RFP. Results are intuitive: both cost and risk metrics increase at a consistent rate across portfolios in each of the energy targets. Table 8 identifies the average cost and risk metric results for all portfolio of a given construction scenario. This suggests the capacity fill resource was being added by portfolios as the lowest-cost option to meet capacity needs even when the price was increased to meet observed stand-alone storage costs.

		Base-Case		High Capacity-Fill Cost			
	180 MWa	250 MWa	400 MWa	180 MWa	250 MWa	400 MWa	
Average NPVRR (Million 2021\$)	35,189<u>33,644</u>	<u>33,409</u> 34,879	34,69 4 <u>33,316</u>	35,540<u>34,017</u>	35,267<u>33,822</u>	35,086<u>33,732</u>	
Average Variability (Million 2021\$)	<u>4,766</u> 5,305	<u>4,721</u> 5,249	<u>4,661</u> 5,095	5,412<u>4,918</u>	5,353<u>4,874</u>	5,234<u>4,793</u>	

 Table 8: Capacity Fill Resource Sensitivity

²⁵ The capacity fill resource is treated as a proxy to the possible cost to obtain capacity through bilateral negotiations with counterparties in the region. Capacity fill is used to ensure resource adequacy of portfolios by filling the gap between system capacity need and the amount of capacity supplied by bids in a portfolio. In the case of optimized portfolios, capacity fill is added to meet capacity needs when none of the available bids provide capacity at a lower cost than the capacity fill resource.

ii. PTC Extension

To study the impact of tax credit extension on the economics of renewable resources, PGE evaluated all portfolios under a scenario in which the full value of the production tax credit is extended through 2030.²⁶ PGE chose this assumption given its consideration in the Build Back Better bill reviewed in the House of Representatives in 2021. Results of the PTC extension sensitivity also show intuitive results. By extending the availability of the PTCs for the generic renewable wind resource, the cost and risk of all portfolios are reduced. Across all portfolios, in the reference-case, system NPVRR is reduced by 7.18.6% (\$3,0172,367 million), and variability is reduced-increased by 1.63% (\$7566 million). Figure 5 illustrates how portfolio cost and risk are adjusted by an assumed extension to the PTC. Importantly, even under an assumed extension of the PTC, portfolios with greater renewable energy procurement have superior cost and risk metrics than smaller renewable energy portfolios₂—though the relative difference in cost and risk results is reduced when compared to standard PTC assumptions.

²⁶ See Order No. 21-129 at 5.

UM 2166—PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP—HIGHLY CONFIDENTIAL



Figure 5: PTC Extension Sensitivity

iii. Low Market Price Future

To study renewable resource economics in a future of depressed wholesale market prices, PGE designed a low market price future. PGE specifically studied an economic future with a

high WECC-wide renewable buildout, low carbon and gas prices, and high-hydro conditions: UM 2166—PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP — HIGHLY CONFIDENTIAL this future had an annual nominal price increase of approximately two percent through 2050, increasing slightly faster than average inflation but representing the lowest of PGE's 2019 IRP update forecasts. The sensitivity assesses the overall portfolio price risk under a future with lower regional prices than expected in the reference case. Results, included in Table 9, suggest that total system costs continue to be lower for all portfolios even when future market prices are lower than forecasted in the reference case. Portfolios containing larger procurement volumes are lower cost and lower risk than smaller portfolios.

	Average NPVRR (Million 2021\$)						
	Reference Price Future	Low Price Future					
180 MWa	<u>33,644</u> 35,189	<u>29,927</u> 31,473					
250 MWa	<u>33,409</u> 34,879	<u>29,775</u> 31,251					
400 MWa	<u>33,316</u> 34,694	<u>29,756</u> 31,146					

 Table 9: Low Market Price Future

5. **Optimized Portfolios**

PGE also performed portfolio analysis that relies upon the optimized capacity expansion techniques available with ROSE-E. In the above-described portfolio analysis, ROSE-E was directed to study specific portfolios that were limited by portfolio construction constraints. For optimized portfolios, PGE's capacity expansion model is not limited to maximum procurement targets and is free to add those bid resources that minimize cost and risk over the planning horizon. When performing the optimized calculation, the model compares the opportunity of adding a bid resource against the cost of relying on generic wind and capacity resources to meet reliability and carbon reduction requirements.

PGE ran six distinct optimized portfolios. In addition to the reference case, PGE studied sensitivities for PTC extensions, higher capacity fill cost ("High Cap Cost"), and requirement to

		Reference	Higher Cap Cost	PTC Extension	PTC Extension & Higher Cap Cost	No Capfill Resource	No Capfill Resource & PTC Extension
		33,188	33,757	30,783	<u>31,275</u> 32,069		
	Cost	34,542	35,014	31,607		<u>33,397</u> 34,712	31, <u>023</u> 798
		4,617	4,800	4,814	<u>4,944</u> 5,199		
	Variability	5,016	5,126	5,046		<u>4,691</u> 5,057	<u>4,845</u> 5,105
		40,965	41,729	38,686	<u>39,418</u> 40,695	11 000 10 000	2010/10/250
ļ	Severity	42,847	43,548	40,040		<u>41,283</u> 43,288	<u>39124</u> 40,352
	2025 Bid MWa	<u>355</u> 548	<u>354</u> 548	<u>102</u> 355	<u>239</u> 447	<u>443</u> 584	<u>232</u> 446
	2025 CapFill	<u>173</u> 45	<u>129</u> 45	<u>315 173 315 </u>	<u>163</u> 27	-	-
	-	1.144	1,244	482	<u>894 1,734 894 894 894 894 894 894 894 895 895 895 895 895 895 895 895 895 895</u>		
	2025 Bid MW	2,074	2,074	1,144		<u>1,884</u> 2,374	1 <u>,144</u> 784
Γ		<u>1,982</u>	1,986	5,000	<u>5,000 5,000 5,000</u>		
	2030 GenWind MW	1,503	1,503	5,000		<u>1,763</u> 1,414	5,000
		3,126	3,230	5,482	<u>5,894</u> 6,734		
	2030 Total Renewable MW	3,577	3,577	6,144		3 <u>,647</u> 788	6, <u>144</u> 784
	2030 CapFill	<u>736</u> 684	<u>691</u> 684	<u>395 253 395 </u>	<u>243</u> 107	<u>525</u> 649	7 <u>7</u> 3
	-	<u>789 598 </u>	<u>791 598 </u>	1,991	<u>1,991 1,991 </u>		_
	2030 GenWind MWa			1,991		<u>702</u> 563	1,991
		1,142	1,142	2,093	<u>2,228</u> 2,434		
	2030 Total MWa	1,142	1,142	2,344		1,142	2, <u>223</u> 433

Table 10: Reference Case Scoring Metrics for Optimized Portfolios

V. Procurement Strategy and Risks

PGE's RFP analysis provides a strong analytical foundation to facilitate PGE's procurement decisions. With respect to the identification of the best projects for customers, all analysis performed reinforces the general rank order of projects listed in Table 6 and 7. PGE intends to commence negotiations with top performing counterparties and PGE will look to execute agreements with those top performing bidders who honor the price and design features of their bids. PGE looks to finalize this work by the end of the year and will continue working with counterparties until PGE's resource needs are satisfied.

PGE's analysis provides additional insights to support's PGE determination of the quantity of renewable resources to procure as an outcome of this solicitation. Widespread analytical findings indicate the opportunity to reduce customer costs and risks through procurement volumes above and beyond the 150 MWa acknowledged in the 2019 IRP Action

Table 11: Forecasted, Reference Case Net Increase to 2025 Revenue Requirement

	Percent Increase in 2025 Rev Req						
Portfolio Construction Scenario	Average	Median	10th Percentile ²⁸				
180 MWa	<u>5.9%</u> 7.0%	<u>5.9%</u> 6.2%	<u>5.4%</u> 5.8%				
250 MWa	<u>5.7%</u> 9.4%	<u>5.5%</u> 9.6%	<u>5.4%</u> 9.2%				
400 MWa	<u>7.1%</u> 11.0%	<u>7.1%</u> 11.1%	<u>6.7%</u> 10.7%				

Under Multiple Portfolio Construction Scenarios

A central benefit of adding larger quantities of renewable resources to PGE's portfolio is the reduction of PGE's forecasted carbon emissions and incremental progress toward PGE's HB 2021 compliance requirement. Figure 6, displays the average forecasted emissions for all portfolios included in PGE's portfolio construction scenarios. ROSE-E results illustrate that larger procurement portfolios allow PGE to meet approximately one-third of the Company's presently forecasted HB 2021 needs. However, multiple additional resource procurement options present themselves to facilitate HB 2021 compliance. As can be identified in Figure 6, irrespective of the Portfolio Construction Scenario, ROSE-E elects to add additional renewables with CODs in the 2026-2027 time period and still more resources with CODs in 2029-2030. Should PGE not procure beyond acknowledged renewable volumes, additional procurement must occur later this decade. PGE foresee multiple opportunities to engage in further renewable resource procurement this decade to meet HB 2021's compliance requirements.

²⁸ Tenth percentile results indicate the approximate net revenue requirement impact of the fifth lowest cost portfolio included in each fifty-portfolio set.

of 511 MW in 2025,² to be filled by approximately 150 MWa of renewable resources and clean capacity resources. PGE has pursued bilateral transactions to partially fill this need; following those transactions and updated load-growth assumptions, the remaining need is 388 MW. PGE's proposed procurement strategy is consistent with filling this capacity need with entirely carbonfree resources. In addition to acquisitions to meet capacity need, PGE has evaluated how costs and risks associated with House Bill (HB) 2021's requirements are affected through the procurement of additional renewable energy and clean capacity resources beyond the quantities outlined in PGE's 2019 IRP Action Plan. PGE's assessment of bids in this RFP finds that the shortlist projects provide least-cost, least-risk outcomes currently available for customers in meeting the 2019 IRP Action Plan need of 150 MWa. Additionally, the timing and design of the 2021 RFP provides PGE customers the best opportunity to capture the benefits of expiring Federal Production Tax Credits (PTCs)³ and Investment Tax Credits (ITCs) while simultaneously addressing growing energy and capacity needs that PGE will face as the region accelerates decarbonization, addresses resource adequacy needs, and experiences continued competition for remaining capacity resources.

PGE, in collaboration with Staff and stakeholders, designed the 2021 RFP in compliance with the Rules. PGE conducted the solicitation in accordance with the Commission-approved RFP structure⁴ and with the active participation of, and oversight by, the Commission-selected third-

² 388 MW represents the 511 MW of 2025 system need, less bilateral transactions at Pelton Round Butte, and inclusive of PGE's most current load forecast.

³ In order for a project to be eligible to capture 80% of the available PTCs, PGE and the project bidder must be prepared to execute procurement agreements by the end of 2022 to allow for a 24-month construction period.

⁴ The Commission approved PGE's 2021 RFP with modifications. See In the Matter of Portland General Electric Company, 2021 All-Source Request for Proposals, Docket No. 2166, Order No. 21-460 (Dec 10, 2021).

UM 2166—PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP—HIGHLY CONFIDENTIAL

scores. Project costs generally included items such as forecasted fixed payments, capacity charges, wheeling costs, integration costs, ancillary services, upgrade costs, energy payments, and other ownership-specific costs in the case of BTA or hybrid ownership structures.¹² Within Individual Offer Analysis, the size of the project did not directly contribute to a resource's assigned price score, as that is addressed through PGE's Portfolio Analysis process.

Non-price scoring is designed to identify projects that have the most mature development plan, lowest execution and commercial risk, and offer additional non-quantifiable benefits to PGE's customers. The qualities reviewed in non-price scoring are critical for the undertaking of a successful project, but the qualities cannot be easily reflected as a cost impact. As such, PGE's Individual Offer Analysis identified a non-price score for each bidder consistent with the non-price scoring rubric in Appendix N of the 2021 RFP. Price and non-price scores contribute toward the total score of each bid in PGE's Individual Offer Analysis. Those projects with the highest total score generally present the least-cost and least-risk for PGE's customers.

D. Initial Shortlist Requirements

Following additional due diligence and bidders' responses, PGE reviewed all initial shortlist bids for conformance with all 2021 RFP eligibility requirements (including those requirements effective prior to final shortlist). These threshold requirements are outlined in the 2021 RFP Appendix N, Table 1, "Qualifications & Performance Screening Requirements." Based on feedback from the Commission, the IE, and various stakeholders during the 2021 RFP approval process, PGE's RFP requirements were designed to give bidders additional time and flexibility to satisfy the RFP's eligibility requirements.¹³ During the due diligence process, PGE sought some clarification and additional information from bidders.

UM 2166 — PGE's Request for Acknowledgment of Final Short List of

¹² Summarized from PGE 2021 RFP, Appendix N at 9.

¹³ See Order 21-460, which adopts Staff's November 19, 2021 Report.

Bidders in 2021 All-Source RFP — HIGHLY CONFIDENTIAL

4. Final Shortlist Price and Non-Price Scoring

Of the 44 initial shortlist bids that were found to be compliant with the 2021 RFP eligibility requirements, 29 were placed on PGE's final shortlist. The final shortlist for renewable resources and dispatchable capacity resources were separately identified by selecting the top resources for each resource type based on the projects' total price score.

For renewable resources, PGE identified the first meaningful break in the bids' total price score after including on the final shortlist all renewable projects that passed PGE's cost-to-value metric (a cost to benefit ratio less than 100 percent). This methodology resulted in the final shortlist selection of nine renewable projects with eighteen total project variations. Considering only the best bid variants for each project, the renewable final shortlist for renewables includes enough projects to generate 434 unique MWa of renewable energy. The volume of renewable resources included in the final shortlist provides adequate bids to meet three to four times the 150 MWa IRP Action Plan and 100 MW GFI renewable procurement levels approved in the RFP design.

The robust renewable volume on PGE's final shortlist provides several important advantages for customers. First, a robust volume of final shortlisted resources ensures that competitive pressures are exerted on potential counterparties throughout the totality of the procurement process. Should bidders attempt to diminish the cost and performance of the project as reflected in the bid, PGE can work with alternative counterparties. Second, a robust volume allows PGE to broaden its portfolio analysis methods to consider procurement volumes beyond 150 MWa as discussed in the OPUC's RFP approval order.¹⁵ PGE will further discuss its portfolio analysis methods below. Lastly, bidders occasionally are not able to meet the terms and conditions

¹⁵ Although the Commission declined to alter the size of PGE's procurement during the approval process, the Commission concluded that "PGE's preliminary analysis established the wisdom of considering acquiring more resources in response to the RFP." Order No. 21-460 at 9.

Table 2: PGE's 2021 RFP Final Shortlist (Renewable Resources):

(hly ial	
Hig denti	
legin onfi	
ŬĒ	

Bidder	Unique Project	Bid Number	Technology	Location	Commercial Structure	IOA Rank	2025 MWa	ELCC
		26	Solar + Wind + Battery	WA	Hybrid		206	133
18	2	27	Wind	WA	Hybrid		212	82
		28	Solar + Wind + Battery	WA	Hybrid		303	177
	3	14	Solar + Battery	WA	PPA		37	64
29	5	15	Solar + Battery	WA	PPA		41	91
	4	16	Solar + Battery	OR	PPA		19	34
		9	Solar + Wind + Battery	WA	Hybrid		137	64
31	1	10	Solar + Wind + Battery	WA	Hybrid		179	103
		11	Wind	WA	Hybrid		113	42
32	2	12	Wind	MT	Hybrid		136	109
13	1	17	Solar	OR	PPA		34	9
43		18	Solar + Battery	OR	PPA		36	80
	2	19	Solar	OR	PPA		57	15
	2	20	Solar + Battery	OR	PPA		58	87
	2	22	Solar	OR	PPA		11	4
62	3	23	Solar	OR	PPA		11	4
02	4	24	Solar + Battery	OR	PPA		11	16
	4	25	Solar + Battery	OR	PPA		11	15

[End Highly Confidential]

Highly lential]

(End High Confidenti

						[Begi Confi		
Bidder	Unique Project	Bid Number	Technology	Location	Commercial Structure	IOA Rank	MW	ELCC
		1	Battery	OR	PPA		200	124
	3	2	Battery	OR	PPA		175	115
		3	Battery	OR	PPA		150	100
0	4	4	Battery	OR	BTA		75	51
9		5	Battery	OR	BTA		50	34
	5	6	Battery	OR	BTA		125	84
		7	Battery	OR	BTA		100	67
		8	Battery	OR	BTA		75	51
16	2	13	Pumped Storage	OR	PPA		197	144
43	3	21	Battery	OR	PPA		100	70
69	1	29	Battery	OR	PPA		100	64
						y IJ		

Table 3: PGE's 2021 RFP Final Shortlist (Dispatchable Resources):

Consistent with Recommendation 9 of Staff's September 29, 2021, Public Meeting Memo adopted by the Commission in Order No. 21-320, PGE performed price/non-price weighting sensitivity analysis. Following the testing of 60/40, 70/30, and 90/10 price, non-price weighting sensitivity analyses, PGE determined that the rankings of the top three unique projects for both renewable and dispatchable projects were unaffected by the price, non-price scoring sensitivity weighting applied. In order for there to be an impact to the ranking of the top three projects, the price, non-price weighting would need to be adjusted past a 95/5 price, non-price weighting or below a 40/60 price, non-price weighting. This sensitivity analysis demonstrates that in this solicitation, PGE's non-price scoring determination did not play a primary selective role in identifying top performing resources.

	[Begin Highly Confidential]		
Portfolio Name	Bid Numbers Included in Portfolio	2025 MWa	Rank
P_1		374	1
P_3		375	2
P_18		363	3
P_4		374	4
P_12		374	5
	[End Highly Confidential]		

Table 5: PGE's 2021 RFP Top Five Portfolio Analysis Results

Table 6: Renewable Bid Count in Top Performing Portfolios

[Begin Highly Confidential]					
Resource	Efficient Frontier Portfolios	All 400 MWa Portfolios	All 250 MWa Portfolios	All 180 MWa Portfolios	All Portfolios Total
_	41	48	45	14	107
_	40	48	45	47	140
_	40	48	47	33	128
_	34	35	1	1	37
	17	17	2	18	37
	13	17	16	22	55
	8	8	9	7	24
	8	11	9	3	23
	7	9	1	1	11
	6	7	7	1	15
	3	8	1	30	39
	1	1	1	3	5
	1	1	1	1	3
	1	1	1	1	3
	0	1	1	1	3
	0	1	1	0	2
	0	1	1	0	2
	0	1	0	0	1

[End Highly Confidential]

renewable energy in the year 2025. As can be observed in Figure 2, Portfolios for renewable energy procurement targets of 180 MWa and 250 MWa perform relatively worse in PGE's Portfolio Analysis. The diminished performance of smaller portfolio construction scenarios is indicated in those portfolio's elevated variability risk metric. The top performing portfolio volumes capture available, cost-effective renewables that take advantage of expiring tax credits. Early procurement reduces late period procurement more expensive renewables, delivers nearterm capacity to reduce dispatchable capacity needs, and reduces period market energy purchases. In addition, the portfolio results favor procurement of diverse resources. All top performing portfolios include either a combination of wind, solar, and battery facilities or provide geographic diversity to reduce portfolio costs and risks.



Figure 2: Portfolio Cost and Risk, by Size

To further examine the value of near-term renewable procurement, PGE compared the cost of studied portfolios against an alternative portfolio that was prevented from selecting any bids.

The "No Bid Addition" portfolio relies exclusively on future resources studied within the IRP. Figure 3 compares the cost and risk of the "No Bid Addition" portfolio to the top performing RFP portfolios. As is indicated in the lower cost and variability results, adding near-term renewables dramatically reduces customers costs and risk when compared to the alternative of no procurement. Further, Figure 4 indicates that top performing portfolios have a negative incremental cost in most studied economic futures when compared to the "No Bid Addition" portfolio.

Figure 3: Cost and Variability of Top Portfolios and "No Bid Additions" Portfolio



high-cost capacity fill assumption, an assumed extension of federal tax credits and a low market price future all described below.

i. High Capacity-Fill Cost

To study the effect carbon free capacity requirements on portfolio results, the cost of the generic capacity fill resource was increased.²⁵ In the reference analysis described above, the capacity fill was priced at the 2019 IRP Update value of \$113/kw-yr (real-levelized, 2021\$). In this sensitivity the price was increased to [Begin Highly Confidential]

[End Highly Confidential], based on the average costs of all stand-alone 4-hour batteries on the initial shortlist of this 2021 RFP. Results are intuitive: both cost and risk metrics increase at a consistent rate across portfolios in each of the energy targets. Table 8 identifies the average cost and risk metric results for all portfolio of a given construction scenario. This suggests the capacity fill resource was being added by portfolios as the lowest-cost option to meet capacity needs even when the price was increased to meet observed stand-alone storage costs.

	Base-Case			High Capacity-Fill Cost		
	180 MWa	250 MWa	400 MWa	180 MWa	250 MWa	400 MWa
Average NPVRR (Million 2021\$)	33,644	33,409	33,316	34,017	33,822	33,732
Average Variability (Million 2021\$)	4,766	4,721	4,661	4,918	4,874	4,793

Table 8: Capacity Fill Resource Sensitivity

²⁵ The capacity fill resource is treated as a proxy to the possible cost to obtain capacity through bilateral negotiations with counterparties in the region. Capacity fill is used to ensure resource adequacy of portfolios by filling the gap between system capacity need and the amount of capacity supplied by bids in a portfolio. In the case of optimized portfolios, capacity fill is added to meet capacity needs when none of the available bids provide capacity at a lower cost than the capacity fill resource.

UM 2166—PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP—HIGHLY CONFIDENTIAL

ii. PTC Extension

To study the impact of tax credit extension on the economics of renewable resources, PGE evaluated all portfolios under a scenario in which the full value of the production tax credit is extended through 2030.²⁶ PGE chose this assumption given its consideration in the Build Back Better bill reviewed in the House of Representatives in 2021. Results of the PTC extension sensitivity also show intuitive results. By extending the availability of the PTCs for the generic renewable wind resource, the cost and risk of all portfolios are reduced. Across all portfolios, in the reference-case, system NPVRR is reduced by 7.1.% (\$2,367 million), and variability is increased by 1.6% (\$75 million). Figure 5 illustrates how portfolio cost and risk are adjusted by an assumed extension to the PTC. Importantly, even under an assumed extension of the PTC, portfolios with greater renewable energy procurement have superior cost and risk metrics than smaller renewable energy portfolios.—



Figure 5: PTC Extension Sensitivity

²⁶ See Order No. 21-129 at 5. UM 2166 — PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP — HIGHLY CONFIDENTIAL

iii. Low Market Price Future

To study renewable resource economics in a future of depressed wholesale market prices, PGE designed a low market price future. PGE specifically studied an economic future with a high WECC-wide renewable buildout, low carbon and gas prices, and high-hydro conditions: this future had an annual nominal price increase of approximately two percent through 2050, increasing slightly faster than average inflation but representing the lowest of PGE's 2019 IRP update forecasts. The sensitivity assesses the overall portfolio price risk under a future with lower regional prices than expected in the reference case. Results, included in Table 9, suggest that total system costs continue to be lower for all portfolios even when future market prices are lower than forecasted in the reference case. Portfolios containing larger procurement volumes are lower cost and lower risk than smaller portfolios.

	Average NPVRR (Million 2021\$)				
	Reference Price Future	Low Price Future			
180 MWa	33,644	29,927			
250 MWa	33,409	29,775			
400 MWa	33,316	29,756			

 Table 9: Low Market Price Future

5. **Optimized Portfolios**

PGE also performed portfolio analysis that relies upon the optimized capacity expansion techniques available with ROSE-E. In the above-described portfolio analysis, ROSE-E was directed to study specific portfolios that were limited by portfolio construction constraints. For optimized portfolios, PGE's capacity expansion model is not limited to maximum procurement targets and is free to add those bid resources that minimize cost and risk over the planning horizon. When performing the optimized calculation, the model compares the opportunity of adding a bid

	Reference	Higher Cap Cost	PTC Extension	PTC Extension & Higher Cap Cost	No Capfill Resource	No Capfill Resource & PTC Extension
Cost	33,188	33,757	30,783	31,275	33,397	31,023
Variability	4,617	4,800	4,814	4,944	4,691	4,845
Severity	40,965	41,729	38,686	39,418	41,283	39124
2025 Bid MWa	355	354	102	239	443	232
2025 CapFill	173	129	315	163	-	-
2025 Bid MW	1,144	1,244	482	894	1,884	1,144
2030 GenWind MW	1,982	1,986	5,000	5,000	1,763	5,000
2030 Total Renewable MW	3,126	3,230	5,482	5,894	3,647	6,144
2030 CapFill	736	691	395	243	525	77
2030 GenWind MWa	789	791	1,991	1,991	702	1,991
2030 Total MWa	1,142	1,142	2,093	2,228	1,142	2,223

Table 10: Reference Case Scoring Metrics for Optimized Portfolios

V. Procurement Strategy and Risks

PGE's RFP analysis provides a strong analytical foundation to facilitate PGE's procurement decisions. With respect to the identification of the best projects for customers, all analysis performed reinforces the general rank order of projects listed in Table 6 and 7. PGE intends to commence negotiations with top performing counterparties and PGE will look to execute agreements with those top performing bidders who honor the price and design features of their bids. PGE looks to finalize this work by the end of the year and will continue working with counterparties until PGE's resource needs are satisfied.

PGE's analysis provides additional insights to support's PGE determination of the quantity of renewable resources to procure as an outcome of this solicitation. Widespread analytical findings indicate the opportunity to reduce customer costs and risks through procurement volumes above and beyond the 150 MWa acknowledged in the 2019 IRP Action Plan. At the same time, important and unquantified risks provide additional context support adherence to the approved volumes of approximately 150 MWa of renewable resources in addition to the 100 MW of GFI

Table 11: Forecasted, Reference Case Net Increase to 2025 Revenue Requirement

	Percent Increase in 2025 Rev Req					
Portfolio Construction Scenario	Average	Median	10th Percentile ²⁸			
180 MWa	5.9%	5.9%	5.4%			
250 MWa	5.7%	5.5%	5.4%			
400 MWa	7.1%	7.1%	6.7%			

Under Multiple Portfolio Construction Scenarios

A central benefit of adding larger quantities of renewable resources to PGE's portfolio is the reduction of PGE's forecasted carbon emissions and incremental progress toward PGE's HB 2021 compliance requirement. Figure 6, displays the average forecasted emissions for all portfolios included in PGE's portfolio construction scenarios. ROSE-E results illustrate that larger procurement portfolios allow PGE to meet approximately one-third of the Company's presently forecasted HB 2021 needs. However, multiple additional resource procurement options present themselves to facilitate HB 2021 compliance. As can be identified in Figure 6, irrespective of the Portfolio Construction Scenario, ROSE-E elects to add additional renewables with CODs in the 2026-2027 time period and still more resources with CODs in 2029-2030. Should PGE not procure beyond acknowledged renewable volumes, additional procurement must occur later this decade. PGE foresee multiple opportunities to engage in further renewable resource procurement this decade to meet HB 2021's compliance requirements.

²⁸ Tenth percentile results indicate the approximate net revenue requirement impact of the fifth lowest cost portfolio included in each fifty-portfolio set.

UM 2166 — PGE's Request for Acknowledgment of Final Short List of Bidders in 2021 All-Source RFP — HIGHLY CONFIDENTIAL