

# McDowell & Associates PC



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## VIA ELECTRONIC FILING

PUC Filing Center  
Public Utility Commission of Oregon  
PO Box 2148  
Salem, OR 97308-2148

**Re: Docket No. UM 1208**

Enclosed for filing in the above-referenced matter are PacifiCorp's Reply Comments. A copy of this filing has been served on all parties to this proceeding as indicated on the attached certificate of service.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Katherine A. McDowell', written over the 'Very truly yours,' text.

Katherine A. McDowell

Enclosures

cc: Service List

1                                   **BEFORE THE PUBLIC UTILITY COMMISSION**  
2                                   **OF OREGON**

3                                   **UM 1208**

4    In the Matter of PacifiCorp's Draft 2012  
5    Requests for Proposals

**PACIFICORP'S REPLY COMMENTS**

6  
7           In this filing, PacifiCorp respectfully replies to the Opening Comments of Staff of the  
8 Public Commission of Oregon (Staff), the Industrial Customers of Northwest Utilities (ICNU),  
9 Citizens' Utility Board (CUB), Renewable Northwest Project (RNP), Oregon Department of  
10 Energy (ODOE) and Ecumenical Ministries of Oregon (EMO) on PacifiCorp's draft 2012  
11 RFP. Concurrently with this filing, PacifiCorp is filing a revised version of the 2012 RFP  
12 which incorporates design revisions proposed in the parties' Opening Comments.

- 13           1.       PacifiCorp's 2004 IRP and PacifiCorp's 2012 RFP are Aligned in Seeking  
14                   Least Cost, Least Risk Resources for PacifiCorp's Customers.

15           Many of the parties assert that the 2012 RFP is inconsistent with PacifiCorp's IRP  
16 because the RFP and PacifiCorp's 2004 IRP Action Plan differ in various respects. The  
17 RFP/IRP alignment standard, however, focuses on whether the major objectives of the two  
18 processes are in sync, not whether all of the implementation detail matches. *In re*  
19 *Investigation Regarding Competitive Bidding*, Order 06-466 at 2 (2006) ("RFP Order") (the  
20 RFP should function to "promote and improve" the utility's IRP Action Plan, not "march  
21 lockstep" to it; recognizing that flexibility in the interpretation of the alignment standard is  
22 important in meeting Commission-stated RFP goals).

23           The "primary goal" of the IRP process is a "resource plan that is least cost to the  
24 utility and its ratepayers and consistent with the long-run public interest." *In re PacifiCorp's*  
25 *2004 Integrated Resource Plan*, Order 06-029 at 1 (2006) ("IRP Order"). The goals of the  
26 RFP process are to "[c]omplement Oregon's integrated resource planning process," by

1 providing “the opportunity to minimize long-term energy costs, subject to economic, legal  
2 and institutional constraints,” without “unduly constrain[ing] utility management’s prerogative  
3 to acquire new resources.” RFP Order at 2 (quoting RFP goals 1-3).

4           The 2012 RFP is aligned with PacifiCorp’s 2004 IRP because both are designed to  
5 accomplish the same, Commission-articulated goal: to produce least cost resources, on a  
6 risk adjusted basis. Many of the comments urge the Commission to reject the 2012 RFP as  
7 inconsistent with the IRP simply because it contains conventional coal benchmarks. This is a  
8 misapplication of the Commission’s IRP/RFP alignment standard, designed to accomplish  
9 goals other than those that currently define Oregon’s IRP and RFP processes.

10           Under the terms of the 2012 RFP, the Company will select a super-critical,  
11 pulverized coal resource (bid or benchmark) only if it is the least cost resource, taking into  
12 account the \$8/ton base-case carbon adder and considering a three-tier carbon sensitivity  
13 analysis. The 2012 RFP uses an identical approach to assessing carbon risk as PacifiCorp’s  
14 2004 IRP. In reviewing the 2004 IRP, the Commission expressly acknowledged the  
15 sufficiency of this approach, rejecting the suggestions of many of the parties who now  
16 oppose this RFP to increase the base-case carbon adder. IRP Order at 37 (“We agree with  
17 Staff that the sensitivity analyses required by Order 93-695 indicate how portfolios may  
18 perform under potential CO2 regulation scenarios.”)

19           The inclusion of super-critical, pulverized coal benchmark resources in the 2012 RFP  
20 is fully consistent with PacifiCorp’s 2004 IRP; indeed, the exclusion of coal resources from  
21 the 2012 RFP would be inconsistent with meeting the Commission’s least cost goals for  
22 both the IRP and RFP processes, especially given the data in the 2004 IRP that  
23 demonstrated that conventional coal was an important component of all of the least cost,  
24 least risk portfolios considered.

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1           2.       The Multi-State Issues Implicated by the 2012 RFP Require the Commission  
2                   to Adhere to a Least Cost, Least Risk System Resource Approach or Seek  
                  Changes in the Revised Protocol From the MSP Standing Committee.

3           If the Commission deviates from the least cost, least risk standard in reviewing the  
4 2012 RFP because of environmental objections to conventional coal, this would mark a  
5 significant change in Commission precedent, both long-standing (the Commission's IRP  
6 policy order, *In re Least-Cost Planning for Resource Acquisitions by Energy Utilities in*  
7 *Oregon*, Order 89-507 (1989)) and newly-issued (the RFP Order). It would also be  
8 inconsistent with Section XII of the Revised Protocol approved by the Oregon Commission,  
9 which provides that "PacifiCorp shall plan and acquire new resources on a system-wide  
10 least cost, least risk basis." *In re Investigation of Inter-Jurisdiction Issues*, Order 05-021,  
11 Attachment A at 12 (2005). Indeed, in approving the Revised Protocol, the Commission  
12 specifically noted, "With adoption of the Revised Protocol, PacifiCorp agrees to continue  
13 planning and operating its generation and transmission system on an integrated basis to  
14 achieve a least cost/least risk resource portfolio for its customers." Order 05-021 at 3.

15           Under Section XIII of the Revised Protocol, proposed changes or amendments to the  
16 Revised Protocol—such as a change or exception to the least cost, least risk standard or  
17 the requirement PacifiCorp plan and acquire resources on a system basis—are handled  
18 through the MSP Standing Committee. *Id.* at Attachment A at 13. The Revised Protocol  
19 provides that: "Prior to departing from the terms of the Protocol, consistent with their legal  
20 obligations, Commissions and parties will endeavor to cause their concerns to be presented  
21 at meetings of the MSP Standing Committee and interested parties from all States in an  
22 attempt to achieve consensus on a proposed resolution of those concerns." *Id.* at 14.

23           The Commission's competitive bidding guidelines expressly acknowledge that RFP  
24 approval "may consider the impact of multi-state regulation, including requirements imposed  
25 by other states for the RFP process." RFP Order at 7 (quoting Oregon RFP Guideline 7).  
26 The Company's regulators and customers in Utah support the inclusion of super-critical,

1 pulverized coal resources in the 2012 RFP under the Revised Protocol's least cost, least risk  
2 standard. See Comments of Committee of Consumer Services, at 1-2, Docket No. 05-035-  
3 47 (August 16, 2006); Comments of Division of Public Utilities, at 4-5, Docket No. 05-035-47  
4 (August 16, 2006); Comments of Utah Association of Energy Users, at 6, Docket 05-035-47  
5 (August 16, 2006); see also *In re Acknowledgment of PacifiCorp's IRP 2004*, Report and  
6 Order, Docket No. 05-2035-01 (July 21, 2005). Stakeholders outside of Oregon have also  
7 expressed concerned about continued or increased reliance on the short-term market to  
8 meet long-term resource needs, which is the effective result of Oregon delaying or blocking  
9 this RFP. See Comments of Committee of Consumer Services, at 2, Docket 05-035-47  
10 (August 16, 2006).

11           Deference to the concerns of other states is especially appropriate with the 2012  
12 RFP because it addresses a resource need for PacifiCorp's east-side states, with those  
13 states bearing the primary share of the associated reliability risks and cost responsibility and  
14 all of the plant siting issues. At a minimum, such deference requires the Commission to  
15 issue conditional approval to permit the 2012 RFP to move forward while the Commission  
16 initiates a concurrent process with the MSP Standing Committee to permit Oregon to pursue  
17 an energy policy that excludes new pulverized coal plants, even if they are the least cost  
18 option on a risk adjusted basis.

19           3.       New Emissions Laws in California Do Not Render PacifiCorp's IRP/RFP  
20                   Carbon Risk Assessment Model Insufficient.

21           CUB, RNP, ODOE and EMO all point to two new emissions laws in California, AB 32  
22 and SB 1368, to argue against the 2012 RFP. These parties assert that these laws have  
23 rendered conventional coal plants obsolete, that they directly impact the economics and  
24 risks of the conventional coal benchmark resources in the 2012 RFP and that similar  
25 legislation is a distinct possibility in Oregon.

26

1 California's new emissions laws present the sort of risk contemplated by the base-  
2 case carbon adder and required sensitivity runs in PacifiCorp's IRP and in the 2012 RFP.  
3 Because the actual impact of these laws on PacifiCorp is covered by this modeling with  
4 head room to spare, they do not require a change to PacifiCorp's approach to carbon risk  
5 assessment.

6 SB 1368 is an emissions performance standard law designed to effectuate a  
7 rulemaking at the California Public Utilities Commission, Docket No. R06-04-009, on  
8 greenhouse gas regulation. Because PacifiCorp's service territory in California is very small,  
9 the law has little direct impact on PacifiCorp. First, the law contains an exception for an  
10 electrical corporation that provides electric service to 75,000 or fewer retail end-use  
11 customers in California, which are subject to the regulation of other commissions on these  
12 issues and permits them to file alternative compliance plans. See Division 4.1 of the Public  
13 Utilities Code, Chapter 3, Section 8341(D)(9). Second, whether or not this exception  
14 applies, the law covers power supplies to serve PacifiCorp's customers in California, which  
15 comprised only 1.7% of PacifiCorp's 2005 retail sales.<sup>1</sup> Third, because this law covers only  
16 long-term power resources (i.e. 5 years or more), it does not impact the ability of PacifiCorp  
17 to sell coal-backed products into the short- and medium-term markets. See Division 4.1 of  
18 the Public Utilities Code, Chapter 3, Section 8340(J) "Long Term Financial Commitment."

19 AB 32 proposes a California economy-wide cap on emissions by 2012, which is likely  
20 to result in a load-based emissions cap on electricity supplies to serve California customers.  
21 See Health & Safety Code, Division 25.5, Section 38561(a) and in reference to California  
22 Public Utilities Commission rulemaking R06-04-009. Such a cap would not necessarily  
23 preclude new pulverized coal plants as long as they are sufficiently offset by other resources

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25 <sup>1</sup> In 2005, retail sales to ultimate consumers within the PacifiCorp system were  
26 49,646,202 megawatt-hours, with California's ultimate customer's share being 836,674  
megawatt-hours or approximately 1.7%. In 2005, PacifiCorp had an average of 34,420  
residential customers and 43,906 ultimate customers within the state of California.

1 in the portfolio to allow overall compliance with the cap. PacifiCorp's significant new wind  
2 resource additions (which rely on PacifiCorp's thermal base load units for firming), will play a  
3 balancing role to new conventional coal in any future cap and trade regime.

4 In summary, state specific legislation on emissions such as California's SB 1368 and  
5 AB 32 is not likely to have a major impact on PacifiCorp unless the legislation is enacted in a  
6 state in which PacifiCorp serves significant load. The 2012 RFP is designed to acquire  
7 resources to serve primarily east-side customers, where there is currently no legislative  
8 activity on emissions regulation. Because of the profound economic impacts associated  
9 with adoption of such legislation (including rate increases), the enactment of such a law  
10 would be a significant policy decision for this state and a significant departure from  
11 traditional least-cost planning. Such legislation may also be unnecessary, because the  
12 Commission may propose changes or amendments to the Revised Protocol under Section  
13 XIII to respond to environmental objections to conventional coal resources. For this reason,  
14 PacifiCorp disagrees strongly with parties who assert that the Commission should assume  
15 that California-style emissions regulation is already in place in Oregon while reviewing this  
16 RFP.

17 4. PacifiCorp has Amended the 2012 RFP in Three Significant Respects to  
18 Encourage Greater Resource Diversity As Proposed By Staff and Others.

19 Notwithstanding the fact that the 2012 RFP seeks a broad range of resources,  
20 transaction types and durations, Staff asserts that PacifiCorp has not complied with the  
21 resource diversity requirement in Oregon RFP Guideline 9 because the 2012 RFP requires  
22 a minimum resource length of 10 years. In a related argument, CUB and RNP assert that  
23 PacifiCorp should solicit "bridge" resources to determine whether cost-effective, medium-  
24 term resources are available to fill PacifiCorp's resource needs, to permit greater maturation  
25 of the technology around IGCC plants and carbon sequestration before PacifiCorp makes  
26 long-term resource decisions.

1           While PacifiCorp does not agree that lowering the minimum resource term to five  
2 years is required to comply with Oregon RFP Guideline 9, it has nonetheless accepted the  
3 suggestion of Staff, CUB and RNP to amend the 2012 RFP to solicit resources with this  
4 shorter minimum duration. In the IRP Order, the Commission indicated that in approving an  
5 RFP for large thermal resources, it would expect PacifiCorp to explore coal plant delay  
6 scenarios, which could be done as a part of the "RFP process by providing flexibility for  
7 bidders regarding on-line date, contract length, resource type and technology." IRP Order at  
8 51.

9           As noted in PacifiCorp's Opening Comments, PacifiCorp has already accomplished  
10 this directive to some extent through the 2004 IRP update which removed the proposed  
11 2009 gas resource and pushed back the 2012 pulverized coal resource, changes which, in  
12 turn, made a 2014 IGCC resource possible. This new amendment to the RFP should permit  
13 PacifiCorp to continue to assess the practicality of delay/bridging scenarios in the 2012 RFP  
14 as suggested by the Commission. The amendment is at Section I.B of the amended 2012  
15 RFP, filed concurrently with these Reply Comments.

16           PacifiCorp has added a second amendment to RFP 2012 to encourage resource  
17 diversity and to respond to ICNU's general concerns about the weighting of non-price  
18 factors. PacifiCorp originally proposed to make compliance with proforma contracts in the  
19 2012 RFP a non-price factor in selecting the initial short-list, with a 10% weighting. In  
20 response to concerns that this compliance factor might discourage bidders from offering  
21 flexible and innovative proposals, particularly those relying on PPAs, PacifiCorp has decided  
22 to eliminate it. Instead, PacifiCorp proposes to draw the initial short-list with an 80%  
23 weighting of price (instead of 70%) and a 20% weighting of non-price factors (instead of  
24 30%, including 10% for compliance with proforma contracts). This amendment is at Section  
25 5 of the amended 2012 RFP.

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1 In a final amendment designed to promote the goal of resource diversity in the 2012  
2 RFP, in response to the concerns expressed by Staff and ODOE, PacifiCorp has agreed to  
3 change its bid evaluation modeling in the 2012 RFP to better account for the 1,400 MW of  
4 renewable resources it has committed to acquire through other competitive bidding  
5 processes. PacifiCorp will reserve 1,400 MW for renewable resources in the bid evaluation  
6 modeling, adding these resources to the planned resource category. In this way, the 2012  
7 RFP modeling ensures that PacifiCorp will take into account the full portfolio of renewable  
8 resources which PacifiCorp has committed to acquire, without the challenges associated  
9 with conducting a renewable RFP now for the 2012-2014 timeframe. This amendment is at  
10 Section I.A of the amended RFP.

11 5. PacifiCorp Needs the Resources Sought by the 2012 RFP to Ensure a  
12 Reliable, Least Cost, Least Risk Resource Portfolio.

13 The 2012 RFP seeks a range of resources for PacifiCorp's east-side system,  
14 between 1,600 MW and 2,290 MW by 2014. The 2004 IRP identified a total resource need  
15 on the east-side of 2,743 MW by 2014, including 700 MW of front-office transactions (FOTs).  
16 The 2012 RFP thus seeks resources in the lower end of the range identified in the 2004  
17 IRP.

18 Staff and ICNU argue that the large resource need identified in the 2004 IRP was not  
19 acknowledged because the Commission refused to acknowledge the Company's 15%  
20 planning margin in its IRP Order. Use of a 12% planning margin, however, only reduces the  
21 identified 2006 IRP total east-side resource needs to 1,048 MW in 2012, 1,410 MW in 2014  
22 and 1,808 MW in 2016, still well within the range covered by the 2012 RFP. In its  
23 acknowledgment order, the Commission recognized that lowering the reserve margin was  
24 insufficient to eliminate the need for a large thermal plant in the near future on PacifiCorp's  
25 east-side. IRP Order at 50.

26

1 Staff, ICNU, CUB and RNP also challenge the size of this RFP on the basis that it  
2 includes 700 MW of resources that the 2004 IRP assumed would be met through FOTs.  
3 The 2004 IRP included FOTs as a planned resource for the first time in PacifiCorp's IRP  
4 history. The Company conducted only limited evaluation of FOTs on a comparable basis  
5 with other resources, and did so without fully evaluating the risks associated with greater  
6 reliance on the short-term market to meet long-term resource needs. In response to  
7 increasing market prices and stakeholder concerns about price and reliability risks  
8 associated with planned reliance on the short-term market to meet long-term load  
9 obligations, PacifiCorp has: (1) included this resource need within the 2012 RFP; and (2)  
10 changed its approach to FOTs in the 2006 IRP to treat these resources on a comparable  
11 basis with other resources, adjusted for risk.

12 The change in approach to FOTs is designed to "promote and improve" the goal of  
13 PacifiCorp's IRP, which is to produce the lowest cost, lowest risk resources for customers.  
14 In this context, one need only look back five years in Oregon history to see the potential high  
15 costs of reliance on the short-term market to meet long-term needs, as well as the negative  
16 reactions of customers when asked to bear a portion of these costs. *See In re Application of*  
17 *PacifiCorp for an Accounting Order Regarding Excess Net Power Costs*, Order 02-469 at 9-  
18 10 (2002) (customer opposition to PacifiCorp's excess power cost recovery based on  
19 allegations that, inter alia, PacifiCorp acted imprudently in relying on short-term market to  
20 replace 500 MW of power after sale of Centralia plant and in failing to properly forecast Utah  
21 load growth). Because PacifiCorp ultimately bears the recovery risks associated with under  
22 building or over building resources, its economic interests are fully aligned with customers in  
23 assuring the accuracy of its resource need projections. *Id.* at 2, n.1 and 9, n.7 (noting that  
24 Commission's deferred accounting mechanism allowed PacifiCorp to recover only 50% of its  
25 excess power costs and reduced PacifiCorp's recovery to account for the Utah load growth  
26 issue).

1           6.       PacifiCorp Has Complied With All Merger Commitments Relevant to this  
2           RFP.

3           CUB and RNP assert that PacifiCorp may not have complied fully with  
4 MEHC/PacifiCorp Oregon Commitments 31 and 32 in conjunction with this RFP. PacifiCorp  
5 has formed an IGCC working group and has held several meetings and workshops with  
6 stakeholders in compliance with Oregon Commitment 31. The IGCC working group plans to  
7 address all items specifically listed in Oregon Commitment 31, including carbon risk  
8 allocation.

9           Under Oregon Commitment 32, MEHC and PacifiCorp agreed to study the  
10 economics and viability of an IGCC option and present the results of this study as a  
11 resource alternative to inform the resource selection and RFP process under consideration  
12 in Docket No. 05-035-47. PacifiCorp also agreed to file the results of the study and the draft  
13 RFP with the Oregon Commission for review and public comment. Concurrently with this  
14 filing, PacifiCorp is filing the results of the study in compliance with Oregon Commitment 32.

15           7.       The Commission Should Conditionally Approve the 2012 RFP.

16           In the Opening Comments, many parties raised issues that exceed the scope of the  
17 RFP approval process set forth in the Commission's RFP Order. In its Opening Comments,  
18 Staff proposed a conditional approval framework to provide assurances to parties that  
19 approval of this RFP does not constitute pre-approval of the resources to be acquired in the  
20 RFP. See RFP Order at 10 (noting that Commission may approve an RFP with "certain  
21 conditions and modifications.") PacifiCorp appreciates Staff's proposal and submits that the  
22 Commission should conditionally approve this RFP, clarifying the relatively limited scope  
23 and meaning of RFP approval under the Commission's RFP Order. See RFP Order at 9-10  
24 (clarifying that Commission approval of an RFP is simply a determination of whether the  
25 RFP meets the approval criteria in Oregon RFP Guideline 7 and does not imply any  
26 ratemaking determination.)

1 Conditional approval is an appropriate option for this RFP, which admittedly raises  
2 difficult and contentious issues for the Oregon parties. By conditionally approving the RFP,  
3 the RFP can move forward under its current schedule with the following results: an Oregon  
4 IE can be selected and participate in the RFP design review; PacifiCorp will obtain the  
5 market information necessary to inform its resource selection process (including information  
6 on medium-term bridge resources); the Commission or PacifiCorp can initiate a process with  
7 the MSP Standing Committee to address the energy and climate policy issues implicated by  
8 this RFP; PacifiCorp will complete its 2006 IRP and make its results available to further  
9 inform the RFP process; and PacifiCorp will return to the Commission for acknowledgment  
10 of the final short-list as contemplated by Oregon RFP Guideline 13.

11 Conditional approval will allow the Commission to make a substantive decision on  
12 this RFP in the context of the RFP acknowledgment process, with current and complete  
13 market information, including information on available resource type, duration and price.  
14 Similar to the RFP approval process, the RFP acknowledgment process requires the utility  
15 to explain whether its final short-list is consistent with its acknowledged IRP. PacifiCorp will  
16 complete its 2006 IRP before the acknowledgment process and the 2006 IRP will provide  
17 important evidence on whether the 2012 RFP "promotes and improves" the least cost, least  
18 risk goals of the 2004 IRP. This evidence will consist of updated load and resource balance  
19 projections (including results of a review of the planning margin), preferred portfolio  
20 composition (including comparative analysis of different resource options) and updated risk  
21 assessments (including fuel prices, market prices and environmental regulation). The  
22 Commission has previously relied on information from filed but not yet acknowledged IRPs  
23 in this manner in approving RFPs. See *In re PacifiCorp RFP 2003-A*, Order 03-356 at 2  
24 (2003).

25 On the other hand, an outright rejection of the 2012 RFP leaves the difficult issues  
26 raised by this RFP unresolved without any clear path for resolution. The Commission should

1 use the conditional approval process contemplated by Oregon RFP Guideline 7 and  
2 suggested by Staff to avoid this impasse scenario.

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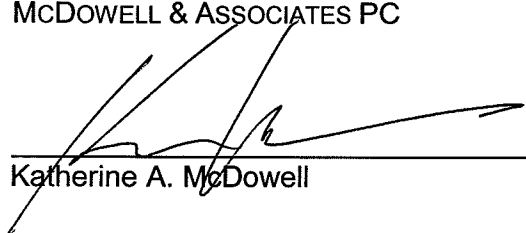
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DATED: October 4, 2006.

MCDOWELL & ASSOCIATES PC

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Attorneys for PacifiCorp

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1 **CERTIFICATE OF SERVICE**

2 I hereby certify that I served a true and correct copy of the foregoing document in Docket  
3 UM 1208 on the following named person(s) on the date indicated below by email and first-class mail  
4 addressed to said person(s) at his or her last-known address(es) indicated below.

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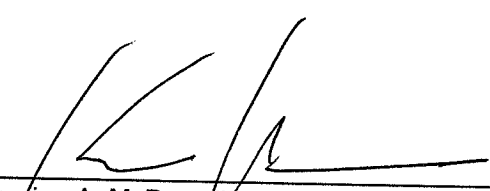
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26 DATED: October 4, 2006.

  
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