1	BEFORE THE PUBLIC UTILITY COMMISSION	
2	OF OREGON	
3	UM 1182 (Phase II)	
4	In the Matter of	
5	PUBLIC UTILITY COMMISSION OF OREGON	STAFF REPLY BRIEF
6 7	Investigation Regarding Competitive Bidding	₽
8	1. INTRODUCTION	
9	Staff of the Public Utility Commission of Oregon (Staff) submits its brief in reply to the	
10	prehearing briefs submitted by Idaho Power Company (Idaho Power), PacifiCorp, Portland	
11	General Electric Company (PGE), the Northwest and Intermountain Power Producers Coalition	
12	(NIPPC), and the Citizens' Utility Board of Oregon (CUB). Because the parties determined to	
13	waive cross examination at an evidentiary hearing, and the Commission did not have questions	
14	for the parties, the hearing was canceled. Under these circumstances, Staff's Reply Brief will	
15	address only those selected matters which were highlighted by the parties in their respective	
16	prehearing briefs. Staff incorporates its Prehearing Brief as its response to matters not	
17	specifically addressed in its Reply Brief.	
18	2. STAFF RECOMMENDS THE COMMISSION CONCLUDE THIS DOCKET AFTER REACHING A DECISION ON THE FOUR RISK FACTORS AT ISSUE	
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20	PacifiCorp correctly notes that there remain eight other issues which the parties	
21	previously identified for review in this docket. The company then sets forth its proposals for	
22	how this review may be accomplished. See PacifiCorp Prehearing Brief at 8-10.	
23	In response, Staff does not support PacifiCorp's recommended proposals. Staff set forth	
24	its recommended framework for this Phase in its opening testimony as follows: (1) determine	
25	how the risks are addressed in bid evaluation; (2) determine what bias exists; and (3) recommend	
26	adjustments to Guideline 10(d) to account for that bias. See Staff/100, Procter/3. Staff does not	

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1	support a continuation of this docket to review the remaining eight issues since no party has yet
2	provided sufficient evidence of bias in the bid evaluation process in Phase II to justify additional
3	phases of inquiry in UM 1182.
4	However, should the Commission decide to continue with this docket, Staff does not
5	believe it is appropriate to try to create through this briefing process a review structure for the
6	remaining eight issues. If the Commission desires to have the parties address the remaining eight
7	issues, Staff requests that the Commission direct the parties on how it wishes to accomplish this
8	in its Order in Phase II or instruct the parties to convene a workshop to further discuss the matter
9	and present the results of that workshop to the Administrative Law Judge.
10	3. WIND CAPACITY FACTOR
11	PacifiCorp recommends that the Commission modify the "request for proposal" (RFP)
12	process to expressly require the use of a Wind Capacity Factor Expert (WCFE) to review each
13	project on the initial short list, including utility benchmark resources. See generally PacifiCorp
14	Prehearing Brief at 11-12, 16. PGE supports that recommendation. PGE Prehearing Brief at 5,
15	25-28. PacifiCorp and PGE state that the use of a WCFE negates any possible need for NIPPC's
16	proposed adder which is structured to effectively reduce the utility benchmark resource's
17	expected wind capacity factor. Id.
18	For its part, NIPPC endorses the concept of a WCFE but states that its adder would still
19	be required. NIPPC Prehearing Brief at 16-17. CUB also supports the use of a WCFE but
20	agrees with NIPPC that an adder is still needed. However, CUB states that it is not prepared to
21	recommend a specific adjustment. CUB Prehearing Brief at 12-13.
22	To the extent that a WCFE results in a check on the assumptions used in the analysis,
23	Staff agrees this should help to ensure that the correct expected value is used in the bid
24	evaluation process. Accordingly, Staff also supports PacifiCorp's proposal for a WCFE to
25	review each project on the initial short list. Having said that, Staff continues to stand by its
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1	testimony concerning wind capacity factor risk in all other respects and recommends the
2	Commission not adopt NIPPC's proposed adder.
3	4. HEAT RATE DEGRADATION
4	NIPPC proposed a bid adder to heat rate degradation estimates for gas-fired "utility-
5	owned generation" (UOG) plants so that the average expected plant heat rate over the course of
6	the analysis period would be at least 8.0% above the starting heat rate. NIPPC justified its
7	proposed adder, in part, on the basis that ratepayers are liable for heat rate degradation for UOG
8	projects but not for those provided under a typical "independent power producer's" (IPP) "power
9	purchase agreement" (PPA).
10	Staff and the other parties explained in their prehearing briefs how NIPPC's analysis
11	supporting its specific adder is flawed. Briefly summarized, adopting either NIPPC's calculation
12	or its methodology is likely to introduce bias into the bid evaluation process rather than account
13	for the risk of heat rate degradation. See Staff Prehearing Brief at 10-12; PacifiCorp Prehearing
14	Brief at 18-23; PGE Prehearing Brief at 13-16; Idaho Power Prehearing Brief at 13-16; CUB
15	Prehearing Brief at 13-14. Staff continues to recommend that the Commission not adopt
16	NIPPC's proposed heat rate adder.
17	Further, PGE, PacifiCorp and Idaho Power each testified that the best source for heat rate
18	degradation estimates is the value provided by the turbines' "original equipment manufacturer"
19	(OEM), adjusted for site-specific characteristics and design. PacifiCorp Prehearing Brief at 18-
20	23; PGE Prehearing Brief at 13-16; Idaho Power Prehearing Brief at 13-16. Each utility
21	recommends that the Commission or the independent evaluator accept the OEM data as a valid
22	estimate and for that reason, along with the identified flaws with NIPPC's analysis, conclude that
23	there is no basis to adopt NIPPC's proposed bid adder. <i>Id</i> .

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Prehearing Brief at 14. In support of its "very low" assertion, NIPPC cites to testimony provided

NIPPC's primary response to the utilities' use of the OEM heat rate degradation values is

that it they are "very low projections...for purposes of selling the equipment." NIPPC

1	by PacifiCorp witness Kusters. <i>Id.</i> NIPPC's citation to PacifiCorp's testimony is puzzling	
2	because it does not support its "very low projection" claim at all.	
3	Based on the state of this record, Staff concludes that the utilities' use of the OEM values	
4	are reasonable and supports their use.	
5	5. CONSTRUCTION COST OVER/UNDER-RUNS	
6	NIPPC proposes a 7.0% cost over-run adder-for utility benchmark resources and an	
7	incremental adder of 5.7% per year for the first five years for deferred construction costs. Staff,	
8	PacifiCorp, PGE and Idaho Power summarized their opposition to NIPPC's proposed adder, and	
9	the reasons for that opposition, in their prehearing briefs. See Staff Prehearing Brief at 2-10,	
10	PacifiCorp Prehearing Brief at 25-30; PGE Prehearing Brief at 17-24 and Idaho Power	
11	Prehearing Brief at 5-11.	
12	NIPPC in turn attempts to rebut aspects of the parties' presentations. On one particular	
13	issue, the utilities' witnesses testified that an adder is not needed for UOG projects with an	
14	overall plant construction cost guarantee from an "engineering, procurement and construction"	
15	(EPC) contract. PGE also recommends that any bid, including an EPC proposal, that includes an	
16	overall plant construction cost guarantee should receive a higher bid score than a proposal that	
17	contains no such guarantee. NIPPC urges the Commission to reject the utilities'	
18	recommendations on the EPC issues and asserts that, even with an EPC, risks remain for change	
19	orders, cost overruns exceeding the EPC contract's damages cap, etc. See NIPPC Prehearing	
20	Brief at 11.	
21	In short reply, staff notes that, depending upon its terms, the same risks may exist with	
22	the IPP's PPA. See also PacifiCorp Prehearing Brief at 29-30; PGE Prehearing Brief at 23-24.	
23	Further, while risks may remain regarding all types of bids, NIPPC ignores the potential for costs	
24	savings from the utility benchmark bids. Id.	
25	<i>'</i> //	
26	<i>///</i>	
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1	6.	COUNTERPARTY RISK	
2		Staff has nothing further to add on this issu	e and stands by its recommendation that the
3	Commission not adopt any adder for counterparty risk proposed by any of the parties. See Staff		
4	Prehearing Brief at 13.		
5	7.	CONCLUSION	
6		For the reasons stated, Staff recommends the	ne Commission not adopt any of the adder
7	proposals presented by the parties. Staff further recommends the Commission conclude this		
8	docket and not investigate the remaining potential eight risk factors.		
9	1 th		
10		DATED this day of March 2013.	
11		Re	espectfully submitted,
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1	CERTIFICATE OF SERVICE		
2	I certify that on March 11, 2013, I served the foregoing Staff Reply Brief upon all parties		
3	of record in this proceeding by delivering a copy by electronic mail only as all parties waive		
4	paper service.		
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