Morgan Lewis

Joshua M. Bobeck JiaZhen (Ivon) Guo joshua.bobeck@morganlewis.com ivon.guo@morganlewis.com

February 15, 2022

VIA E-FILING

Public Utility Commission of Oregon 201 High Street SE, Suite 100 Salem, Oregon 97301-3398 Attention: Filing Center

RE: Notification Regarding the Transfer of Control of Clear Rate Communications, Inc. to Clear Rate Holdings, Inc. and Resulting Name Change

Dear Sir or Madam:

Clear Rate Holdings, Inc. ("Transferee" or "Holdings") and Clear Rate Communications, Inc. ("Licensee" or "Clear Rate") (collectively, the "Parties"), by undersigned counsel, notify the Commission of the transfer of control of Licensee to Holdings (the "Transaction") was completed on September 30, 2021. As a result, Clear Rate was converted from a Michigan corporation to a Delaware limited liability company Clear Rate Communications, LLC which is now a wholly owned subsidiary of Holdings. A copy of the certificate of conversion is attached as **Attachment A**.

It is the Parties' understanding that Commission approval and prior notice was not required for the Transaction. Accordingly, this letter is submitted for informational purposes.

Description of the Parties

A. Clear Rate Holdings ("Transferee" or "Holdings")

Holdings is a Delaware corporation and a holding company established as an acquisition vehicle solely for purposes of this Transaction. L Four, LLC will be the manager of the co-investment vehicle L4-CR Co-Invest, LLC that will hold a majority of the stock of Clear Rate Holdings, Inc. L Four, LLC is owned 50/50 by Barbara Henagan and Giny Mullins. Mrs. Mullins and Mrs. Henagan have worked together for approximately 15 years at Linx Partners, a private equity investment firm, and through L Four, LLC, will be the managers of L4-CR Co-Invest, LLC. Mrs. Henagan has been investing in privately held businesses for over 40 years. Most recently, Mrs. Henagan founded Linx Partners where she has worked as a Managing Director and Founder for over 20 years. Mrs. Mullins has been investing in privately held businesses for approximately 15 years during her time at Linx Partners. At Linx, Mrs. Henagan & Mrs. Mullins have invested through Linx funds and co-investment vehicles in 19 platforms, as well as a number of add-on acquisitions and financial recapitalizations. Mrs. Mullins and Mrs. Henagan have primarily invested in US-based industrial distribution, business services and manufacturing businesses in the lower middle market. Currently, across the investment funds managed by Mrs. Henagan and Mrs. Mullins,

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assets under management are approximately \$200 million, and there are approximately 1,175 employees at existing portfolio companies. To date, they have made one investment that focuses on the telecommunications, cable/MSO and enterprise end markets which is Sagent, Inc. Sagent is an equipment distributor and repair services provider to those industries.

B. Clear Rate Communications, Inc. ("Licensee" or "Clear Rate")

Clear Rate is a Michigan corporation. Clear Rate is a Competitive Local Exchange Carrier ("CLEC") with its corporate headquarters located in Troy, Michigan. Clear Rate, in operation for two decades, provides a full suite of telecommunication services for both consumers and businesses including Voice, Internet, wireless, colocation and IT Managed Services. Currently, Clear Rate has approximately 26,000 customers in 24 different states. Clear Rate's business and government customers include customers in the higher and secondary education, financial, automotive, manufacturing, and hospitality sectors.

Clear Rate is currently owned by six private investors: Thane Namy (35%), Sam Namy (12%), Robert Fantin (20%), Linda Kallabat (14%), Joseph Morelli (9.5%) and Kenneth Morelli (9.5%). Clear Rate's management team includes Thane Namy as the CEO and Sam Namy as the CFO. Both Thane and Sam Namy have been with Clear Rate since inception of the business.

Clear Rate is licensed as a CLEC in the following states in addition to Oregon: California, Colorado, Florida, Idaho, Illinois, Indiana, Iowa, Massachusetts, Michigan, Minnesota, Nebraska, New Mexico, New York, Ohio, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Washington, and West Virginia. Clear Rate's wholly owned subsidiary Clear Rate Telecom, LLC is licensed as a CLEC in Arizona and Virginia.

Clear Rate is authorized by the Commission to provide telecommunications service, pursuant to a Certificate of Public Convenience and Necessity ("CPCN") granted by the Commission in Docket No. CP 1575. Clear Rate is also authorized by the Federal Communications Commission ("FCC") to provide interstate and international telecommunications services and applications for authorization to transfer control of Clear Rate's FCC licenses to Holdings were filed on January 21, 2021 and granted on February 26, 2021 per a March 4, 2021 Public Notice (International, DA-21-262) and on March 5, 2021 (Domestic, DA-21-274).

Designated Contacts

Questions, correspondence or other communications concerning this filing should be directed to:

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For Clear Rate Holdings:

Joshua M. Bobeck
JiaZhen (Ivon) Guo
Morgan, Lewis & Bockius LLP
1111 Pennsylvania Ave., N.W.
Washington, DC 20004-2541
Tel: 202-739-3000
joshua.bobeck@morganlewis.com

with copies to:

Giny Mullins
C/o L Four, LLC
3330 Cumberland Boulevard
Suite 500
Atlanta, GA 30339
Tel: 404-788-4005
amullins@linxpartners.com

ivon.quo@morganlewis.com

For Clear Rate Communications:

Roderick S. Coy CLARK HILL PLC 212 East Cesar Chavez Avenue Lansing, Michigan 48906 Tel: 517-318-3028 rcoy@clarkhill.com

Steven R. Pacynski CLARK HILL PLC 500 Woodward Ave, Suite 3500 Detroit, Michigan 48226 Tel: 313-965-8368 spacynski@clarkhill.com

Omar Bustami CLARK HILL PLC 1001 Pennsylvania Ave. Suite 1300 South Washington, D.C 20004 Tel: 202-640-6656 obustami@clarkhill.com

with copies to:
Sam H. Namy
Chief Financial Officer
Clear Rate Communications, Inc.
2600 W. Big Beaver Road
Suite 450
Troy, MI 48084
Tel: 248.556.4525
snamy@clearrate.com

Description of the Transaction

On September 30, 2021 and pursuant to a Membership Interest Purchase Agreement (the "Purchase Agreement") dated December 30, 2020, by and among Holdings, Clear Rate, the stockholders of Clear Rate (the "Stockholders") and Sam Namy, in his capacity as the Stockholders Representative, the Stockholders and Clear Rate completed a restructuring transaction (the "*Pro Forma* Restructuring") pursuant to which (i) the Stockholders incorporated a new holding company, NNFKMM Holdings, Inc., a Michigan corporation (the "Seller"), (ii) the Stockholders contributed all of the outstanding equity interests of Clear Rate to the Seller, and (iii) following such contribution, the Seller converted Clear Rate from a Michigan corporation to Clear Rate Communications LLC, a Delaware limited liability company ("CR LLC").

Following completion of the *Pro Forma* Restructuring, the Seller sold 100% of the outstanding equity interests in CR LLC (as the successor to Clear Rate) to Holdings, thus resulting in the

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indirect transfer of control of Clear Rate to Holdings. For the Commission's reference, diagrams depicting the pre- and post-Transaction ownership structures are provided in **Attachment B.**

The Transaction described above has been seamless to customers and will not affect any of the operations or Clear Rate's legal identity. After the transfer of control to Holdings, Clear Rate continues to provide high-quality communications services under the Clear Rate brand name on reasonable terms and conditions to customers, and there has been no interruption of service. Clear Rate continues to provide service at the same rates, terms, and conditions, as governed by existing tariffs and contracts, which are subject to change in the ordinary course of business. Future changes, if any, in rates, terms and conditions of service will be made in accordance with applicable rules and notice requirements.

In short, the only change immediately following the closing from a customer's perspective was the new ownership of Clear Rate. Holdings and its owners further expect that existing management will continue to oversee Clear Rate on a day-to-day basis.

* * * * *

If there are any questions concerning this filing, please feel free to contact the undersigned. This letter is being submitted electronically. Confirmation of receipt and acceptance of this letter would be appreciated.

Respectfully submitted,

/s/ Joshua M. Bobeck

Joshua M. Bobeck JiaZhen (Ivon) Guo Morgan Lewis & Bockius LLP 1111 Pennsylvania Ave., NW Washington, DC 20004

Tel: 202-739-3000 Fax: 202-739-3001

joshua.bobeck@morganlewis.com ivon.guo@morganlewis.com

Counsel for Clear Rate Holdings, Inc.

Attachments

cc: Roderick S. Coy Steven R. Pacynski Omar Bustami

Attachment A

Certificate of Conversion



Secretary of State Corporation Division 255 Capitol Street NE, Suite 151 Salem, OR 97310-1327

Phone: (503) 986-2200 FAX: (503) 378-4381 sos.oregon.gov/business REGISTRY NUMBER: 188655394

TYPE: FOREIGN LIMITED LIABILITY COMPANY

Next Renewal Date: 10/27/2022

CLEAR RATE COMMUNICATIONS, LLC 2600 W BIG BEAVER RD SUITE 450 TROY, MI 48084

Acknowledgment Letter

The document you submitted was recorded as shown below. Please review and verify the information listed for accuracy.

DOCUMENT

APPLICATION FOR AUTHORITY

FILED ON

STATUS

10/27/2021

ACTIVE

NAME
CLEAR RATE COMMUNICATIONS, LLC

JURISDICTION DELAWARE

PRINCIPAL PLACE OF BUSINESS

2600 W BIG BEAVER RD SUITE 450 TROY, MI 48084

MAILING ADDRESS

2600 W BIG BEAVER RD SUITE 450 TROY, MI 48084

REGISTERED AGENT

CORPORATION SERVICE COMPANY 1127 BROADWAY ST NE SUITE 310 SALEM, OR 97301

Application for Authority to Transact Business - Foreign Limited Liability Company

Secretary of State - Corporation Division - 255 Capitol St. NE, Suite 151 - Salem, OR 97310-1327 - sos.oregon.gov/business - Phone: (503) 986-2200

REGISTRY NUMBER:

FILED: OCT 27, 2021 OREGON SECRETARY OF STATE

We must release this information to all parties upon request and it will be posted on ou Please Type or Print Legibly in Black Ink. Attach Additional Sheet if Neces	applicatio CLEAR RATE COMMUNICATIONS,	
rease Type of First Legipty in Diack list, Attach Additional Sheet if Neces	ur websitet	For office use only
1) NAME: Clear Rate Communications, LLC		
NOTE: (Must contain the words "Limited Liability Company" or the abbreviations "LLC" or	"L.L.C.") Must be identical to the name of record in home jurisdic	ion,
2) REGISTRY NUMBER IN HOME JURISDICTION 6268361 OR: CERTIFICATE OF EXISTENCE (ATTACHED) (Please provide a web-verifiable registry number from the entity's home jurisdiction. Certain states, such as Delaware and New Jersey, do not provide status information online. Entities from such places must instead attach an official certificate of existence, current within 60 days of delivery to this office.)	7) REGISTERED AGENT'S PUBLICLY AVAILABLE (Must be an Oregon Street Address, which is identic business office.) 1127 Broadway Street NE, Suite Salem, OR 97301	al to the registered agent's
3) Date of Organization: Duration, if not Perpetual:	8) ADDRESS OF PRINCIPAL OFFICE OF THE BUSI	11F00
09/29/2021	2600 W Big Beaver Rd, Suite	
4) STATE OR COUNTRY OF ORGANIZATION: Delaware	9) Address Where the Division May Mail N 2600 W Big Beaver Rd, Suite	
5) This foreign Limited Liability company satisfies the REQUIREMENTS OF ORS 63.714(3).	10) How Will This Limited Liability Company	BE MANAGED?
6) Name of Oregon Registered Agent: Corporation Service Company	This LLC will be member-managed by one This LLC will be manager-managed by one	
I declare as an authorized signer, under penalty of perjury, the fraudulently alter or otherwise misrepresent the identity of the liability company. This filing has been examined by me and it Making false statements in this document is against the law Signature. Printed	te person or any members, managers, employee is, to the best of my knowledge and belief true, or and may be penalized by fines, imprisonment or Name:	es or agents of the limited orrect, and complete. both.
I declare as an authorized signer, under penalty of perjury, the fraudulently alter or otherwise misrepresent the identity of the liability company. This filing has been examined by me and it Making false statements in this document is against the law Signature. Printed	te person or any members, managers, employee is, to the best of my knowledge and belief true, or and may be penalized by fines, imprisonment or Name:	es or agents of the limited orrect, and complete. r both.
liability company. This filing has been examined by me and it Making false statements in this document is against the law Signature. Printed	te person or any members, managers, employee is, to the best of my knowledge and belief true, or and may be penalized by fines, imprisonment or Name:	es or agents of the limited orrect, and complete. both.
I declare as an authorized signer, under penalty of perjury, the fraudulently alter or otherwise misrepresent the identity of the liability company. This filing has been examined by me and it Making false statements in this document is against the law Signature. Printed	te person or any members, managers, employee is, to the best of my knowledge and belief true, or and may be penalized by fines, imprisonment or Name:	es or agents of the limited orrect, and complete. both.



Secretary of State Corporation Division 255 Capitol Street NE, Suite 151 Salem, OR 97310-1327

Phone: (503) 986-2200 FAX: (503) 378-4381 sos.oregon.gov/business REGISTRY NUMBER: 109305896

TYPE: FOREIGN BUSINESS CORPORATION

CLEAR RATE COMMUNICATIONS, INC. 2600 W BIG BEAVER STE 450 TROY, MI 48084

Acknowledgment Letter

The document you submitted was recorded as shown below. Please review and verify the information listed for accuracy.

DOCUMENT

WITHDRAWAL OF AUTHORITY

FILED ON

STATUS

10/27/2021

INACTIVE

NAME

CLEAR RATE COMMUNICATIONS, INC.

JURISDICTION

MICHIGAN

PRINCIPAL PLACE OF BUSINESS

2600 W BIG BEAVER RD STE 450 TROY, MI 48084

MAILING ADDRESS

2600 W BIG BEAVER STE 450 TROY, MI 48084

SECRETARY

SAM NAMY 2600 W BIG BEAVER RD STE 450 TROY, MI 48084 REGISTERED AGENT

CORPORATION SERVICE COMPANY 1127 BROADWAY STREET NE STE 310 SALEM, OR 97301

PRESIDENT

THANE NAMY 2600 W BIG BEAVER RD STE 450 TROY, MI 48084



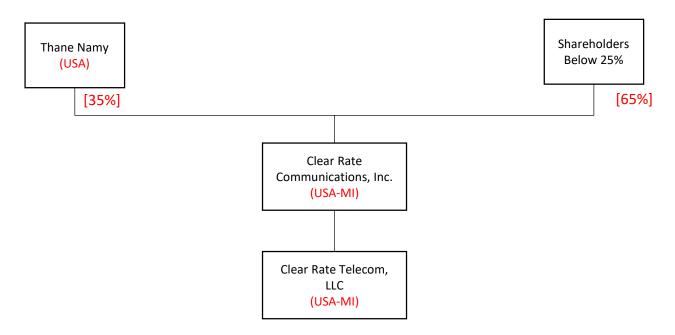
Application for Amendment/Withdrawal - Foreign Business/Professional

Secretary of State - Corporation Division - 255 Capitol St. NE, Suite 1 FILED: OCT 27, 2021 Check the appropriate box below: AMENDMENT TO APPLICATION FOR AUTHORITY (Complete only 1, 2, 8) WITHDRAWAL OF AUTHORITY TO TRANSACT (Complete only 3, 4, 5, 6, 7, 8) CLEAR RATE COMMUNICATIONS,... 1093058-96 REGISTRY NUMBER: **VWD** In accordance with Oregon Revised Statute 192.410-192.490, the information on this application is public record. We must release this information to all parties upon request and it will be posted on our website. For office use only Please Type or Print Legibly in Black Ink. Attach Additional Sheet if Necessary. **AMENDMENT TO APPLICATION ONLY** 1) ENTITY NAME:_ 2) AMENDMENT: (The amendment is as follows.) WITHDRAWAL OF AUTHORITY TO TRANSACT BUSINESS ONLY NAME: Clear Rate Communications, Inc. 4) STATE OR COUNTRY OF INCORPORATION: Delaware 5) THIS CORPORATION IS NOT TRANSACTING BUSINESS IN OREGON, AND SURRENDERS ITS AUTHORITY TO TRANSACT BUSINESS IN OREGON. THIS CORPORATION REVOKES THE AUTHORITY OF ITS REGISTERED AGENT TO ACCEPT SERVICE ON ITS BEHALF AND APPOINTS THE SECRETARY OF STATE AS ITS AGENT FOR SERVICE OF PROCESS IN ANY PROCEEDING BASED ON A CAUSE OF ACTION ARISING DURING THE TIME IT WAS AUTHORIZED TO TRANSACT BUSINESS IN OREGON. 7) MAILING ADDRESS: (The address to which the person initiating any proceeding may mail to this Corporation a copy of any process served on the Secretary of State, The Corporation will notify the Corporation Division, Business Registry of any change in this mailing address for a period of five years from the date of this withdrawal.) 2600 W Big Beaver Rd, Suite 450, Troy, MI 48084 8) EXECUTION: (Must be signed by at least one officer or director.) I declare as an authorized signer, under penalty of perjury, that this document does not fraudulently conceal, fraudulently obscure, fraudulently alter or otherwise misrepresent the identity of the person or any officers, directors, employees or agents of the corporation. This filing has been examined by me and is, to the best of my knowledge and belief true, correct, and complete. Making false statements in this document is against the law and may be penalized by fines, imprisonment or both. Printed Name: Title: **Giny Mullins** Secretary **FEES** CONTACT NAME: (To resolve questions with this filing.) Required Processing Fee \$275 Processing Fees are nonrefundable. Please make check payable to "Corporation Division." PHONE NUMBER: (Include area code.) Free copies are available at sos.oregon.gov/business, using the Business Name Search program.

Attachment B

Pre-Transaction and Current Corporate Ownership Structure Chart

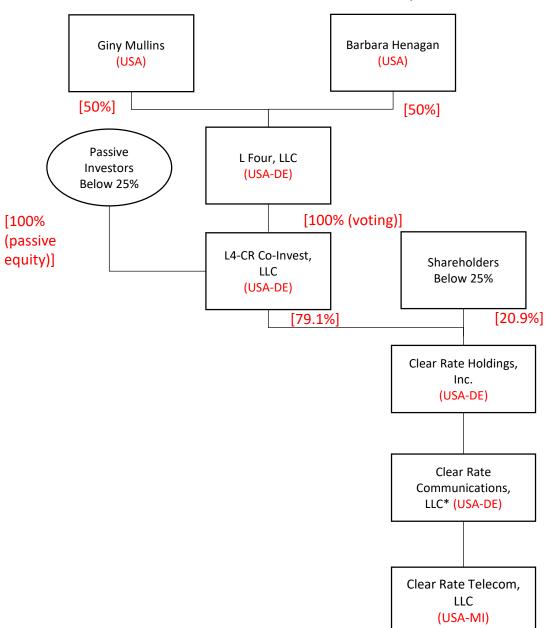
Pre-Transaction Corporate Structure of Clear Rate Communications, Inc. and Clear Rate Telecom LLC



All ownership is 100% unless stated otherwise

The entities/persons depicted here are only those with a 20% or greater equity or voting interest, direct or indirect in authorization holders.

Post-Transaction Corporate Structure of Clear Rate Communications, LLC and Clear Rate Telecom, LLC*



All ownership is 100% and reflects equity/voting unless stated otherwise

The entities/persons depicted here are only those with a 20% or greater equity or voting interest, direct or indirect in authorization holders.

*Reflects conversion from Michigan corporation to Delaware LLC prior to closing under the *Pro Forma* Restructuring