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January 27, 2014

VIA ELECTRONIC FILING & U.S. MAIL

Oregon Public Utility Commission
Attn: Filing Center
3930 Fairview Industrial Drive SE
PO Box 1088
Salem, OR 97308

Re: In the Matter of NORTHWEST NATURAL GAS COMPANY, dba NW Natural
Investigation of Interstate Storage and Optimization Sharing
Docket No. UM-1654

Dear Filing Center:

Enclosed please find the original and five (5) copies of the Northwest Industrial Gas Users' Prehearing Brief in the above-referenced docket.

Thank you for your assistance with this filing. Should you have any questions, please feel free to contact me.

Very truly yours,



Tommy A. Brooks

TAB:sk
Enclosures

cc: UM-1654 Service List

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BEFORE THE PUBLIC UTILITY COMMISSION
OF OREGON
UM 1654

In the Matter of
NORTHWEST NATURAL GAS
COMPANY dba NW NATURAL
Investigation of Interstate Storage and
Optimization Sharing

NORTHWEST INDUSTRIAL GAS
USERS' PREHEARING BRIEF

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I. INTRODUCTION

Pursuant to ALJ Pine's Ruling dated October 31, 2013, the Northwest Industrial Gas Users ("NWIGU") submit this Prehearing Brief. NWIGU did not sponsor expert testimony as part of this proceeding. However, NWIGU has reviewed the filing and the other parties' testimony, and NWIGU was also a party to the stipulation in Docket UG 221 that eventually resulted in Northwest Natural Gas Company's ("NW Natural" or "Company") initiation of this proceeding.

As explained in more detail below, NWIGU urges the Public Utility Commission of Oregon ("Commission") to: (1) adopt the proposal set forth by the Citizens' Utility Board of Oregon ("CUB") to temporarily continue the current 20/80¹ sharing mechanism for revenue from NW Natural's Interstate Storage Services, until such time as a more-detailed cost analysis can be performed; (2) acknowledge that ratepayer assets are necessary to NW Natural's Optimization activities, and adjust the sharing of revenue from those activities accordingly; (3) adopt the position set forth by Commission Staff ("Staff") and CUB to require all income earned from the optimization of ratepayer-owned

¹ Consistent with the other parties' description of sharing mechanisms in their testimony, NWIGU will refer to a sharing mechanism a "XX/YY" where "XX" is the percent of revenue shared with ratepayers and "YY" is the percent of revenue retained by NW Natural.

1 assets to be included in NW Natural’s Results of Operations (“ROO”) filed annually with
2 the Commission.

3 **II. ARGUMENT**

4 A. Revenue Sharing from Interstate Storage Services

5 It is clear from the record that there is no substantial evidence to support the
6 current 20/80 sharing mechanism for revenue generated by NW Natural’s Interstate
7 Storage Services. That sharing mechanism exists as the result of an informal agreement
8 by the Company, Staff, and unidentified stakeholders before NW Natural started actually
9 providing Interstate Storage Services, and before the full value of those services, or the
10 costs and risks incurred to provide those services, could be known. In fact, the
11 Commission appears to have approved the 20/80 sharing mechanism without any formal
12 analysis or written opinion. Now that the Company has more than a decade of experience
13 providing these services, and the risks, costs, and benefits of those services can be
14 quantified, it would be imprudent to allow the indefinite continuation of the sharing
15 mechanism without a more formal analysis.

16 In the late 1990’s, NW Natural began exploring efforts to provide Interstate
17 Storage Services at its Mist storage facility.² In doing so, the Company eventually
18 decided to develop incremental capacity at Mist, leveraging existing facilities, as opposed
19 to constructing completely new and separate facilities to provide that service.³ In order to
20 recognize that the Interstate Storage Services relied in part on existing ratepayer-owned
21 assets, and in part on new investments made by NW Natural’s shareholders, the
22 Company proposed a 20/80 sharing mechanism to share some of the revenue it received
23 from Interstate Storage Services with ratepayers.⁴ The Commission approved that

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² NWN/100, White/4 lines 12-17.

³ NWN/100, White/4 line 18 to White/5 line 1.

⁴ NWN/100, White/7 line 21 to White/8 line 2.

1 sharing mechanism, but apparently did so orally at a Public Meeting and not as part of
2 any formal analysis or process.

3 The Company has identified several risks it believes its shareholders bear by
4 providing Interstate Storage Services and that it uses to justify continuation of the 20/80
5 split. For example, NW Natural states that its primary risk is the “price risk associated
6 with the Company’s interstate storage contracts for Mist.”⁵ The Company also identifies
7 “historical risks associated with the development of the storage reservoirs” from
8 permitting delays and variations in construction costs.⁶

9 Staff’s testimony in this proceeding appears to agree with NW Natural that the
10 Company’s shareholders bear some risk when providing Interstate Storage Services, but
11 that testimony simply describes the risk as “normal business risk.”⁷ Specific risks Staff
12 identifies (e.g. regulatory risk and other risks associated with operating a business outside
13 the normal scope of gas distribution) all relate to optimization activities and not to the
14 risks NW Natural identified with respect to the provision of basic Interstate Storage
15 Services.⁸

16 Even if NW Natural’s and Staff’s testimony in this proceeding can be read to
17 describe a risk to the Company’s shareholders for providing Interstate Storage Services,
18 the existence of some risk does not automatically justify a precise 20/80 split for sharing
19 revenue. Nor did such risks serve as the factual basis for developing the 20/80 sharing
20 mechanism in the first place. As Staff acknowledges, the 20/80 split was based on the
21 then-current weighted average cost of gas sharing percentage adopted for the Purchased
22 Gas Adjustment (“PGA”) sharing mechanism.⁹ Further, as CUB points out in its
23 testimony, NW Natural’s decision to propose a 20/80 sharing mechanism was simply an
24 estimate of the overall value and NW Natural previously acknowledged that “the

25 ⁵ NWN/100, White/12 lines 15-16.

26 ⁶ NWN/100, White/14 lines 3-5.

⁷ Staff/100, Colville/12 line 6.

⁸ Staff/100, Colville/12 line 8 to Colville/14 line 3.

⁹ Staff/100, Colville/4 lines 17-20.

1 Company's consultant was unable to find enough data to support an industry standard on
2 sharing percentages or cost recovery allocation mechanisms"¹⁰ that could be used to
3 develop a different split in the sharing mechanism.

4 Based on the foregoing, it is clear that the record contains no factual basis to
5 support continuation of the 20/80 split in the current sharing mechanism. Accordingly,
6 NWIGU urges the Commission to adopt CUB's proposal, which is that the Commission
7 approve temporarily the 20/80 sharing mechanism, but that the Commission also require
8 the Company to model interstate storage in its cost of service model "to identify the share
9 of system costs that should be allocated to storage if it were treated like all other services
10 that share in the common investment."¹¹ In Docket UG 221, Staff similarly proposed that
11 the Commission order NW Natural to conduct an independent review of the operation
12 and financing of the Mist storage facility to justify continuing the current sharing
13 percentages.¹²

14 NW Natural's and Staff's responses to CUB's proposal provide no compelling
15 basis for not adopting that proposal. NW Natural asserts that reliance on a cost of service
16 model should be rejected because: it is a "radical departure" from the original framework
17 of the sharing mechanism; it "would distort the economic incentives" for future
18 investments in Mist; it would not be useful for allocating revenues from investments at
19 Mist; and it is insufficient to quantify embedded costs.¹³ Staff asserts that CUB's
20 proposal is misplaced because there are no "cost studies" to update¹⁴ and because there
21 have been no "significant changes in business conditions and risks since the sharing
22 percentages were established."¹⁵

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25 ¹⁰ CUB/100, Jenks-McGovern/7 lines 16-20.

¹¹ CUB/100, Jenks-McGovern/12 lines 2-4.

¹² Staff/100, Colville/2 lines 14-17; ¹² CUB/100, Jenks-McGovern/5 lines 18-27.

¹³ NWN/300, White/4 line 11 to White/5 line 3.

¹⁴ Staff/100, Colville/4 lines 14-17.

¹⁵ Staff/200, Colville/5 lines 14-18.

1 NW Natural's responses ignore the nature of CUB's proposal. First, even if a
2 subsequent study were to result in a "radical departure" from the original framework of
3 the sharing mechanism, such a departure would be based on factual information and
4 analysis as opposed to unsupported guesswork. Second, NWIGU does not understand
5 CUB to propose that an analysis be performed in order to allocate costs. Rather, the
6 analysis CUB seeks serves more like an audit and would identify the various components
7 of NW Natural's system that drive the costs and revenues associated with Interstate
8 Storage Services. That information would in turn inform whether the split in revenue
9 between ratepayers and shareholders is equitable. Thus, all of NW Natural's arguments
10 against performing a cost of service analysis are irrelevant to the outcome CUB seeks in
11 its proposal.

12 Staff's response serves better as a reason to support CUB's proposal than as a
13 reason to oppose it. It was originally Staff's position in UG 221 that the sharing
14 percentage was based on certain "cost studies" that had not been updated.¹⁶ Staff's new
15 position is that there were no cost studies to update. That conclusion, however, only
16 further illustrates that the original decision to allow the 20/80 sharing mechanism was
17 wholly divorced from any facts relating to the costs and benefits related to NW Natural's
18 provision of Interstate Storage Services.

19 Moreover, Staff's assertion that there have been no significant changes in
20 business conditions and risks since the sharing percentages were established is not
21 supported by the evidence in the record. First, business conditions have changed. NW
22 Natural's testimony, for example, describes the fact that FERC regulations have changed
23 over the past several years and parties are subject to different regulations than they used
24 to be.¹⁷ Also, the mere fact that there is now a well-established interstate storage option
25 in the region (Mist) where there used to be no such option when NW Natural began this

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¹⁶ Staff/100, Colville/2 lines 14-18.

¹⁷ NWN/300, White/19 lines 12-20.

1 service is a major change in the business conditions that existed at that time. Second,
2 NW Natural’s testimony indicates that the level of risk in its activities is different than it
3 used to be, even if that risk has not been eliminated.¹⁸

4 In summary, the Commission should not approve the indefinite continuation of
5 the current 20/80 sharing mechanism without first establishing clear facts that support
6 such a sharing split. Instead, the Commission should approve continuation of the current
7 split temporarily and require a more robust evaluation of the risks, costs, and benefits
8 associated with NW Natural’s Interstate Storage Services. Only then will the
9 Commission be able to have confidence that it has approved an equitable split in revenue
10 sharing.

11 B. Ratepayer Assets Used in Optimization Activities

12 NWIGU agrees with CUB’s contention that the Commission should revise
13 Schedule 186 to reflect the fact that some of the Company’s “Mist Optimization”
14 activities rely on the use of ratepayer-owned gas that is currently allocated to Interstate
15 Storage Services. Revenue from those activities should therefore be shared with
16 ratepayers at a higher percentage.

17 As part of providing service to customers of its Interstate Storage Services, NW
18 Natural contracts with a third party through an Asset Management Agreement to
19 “optimize” its gas assets.¹⁹ Because “the majority” of NW Natural’s optimization
20 activities use resources that are included in customer rates,²⁰ NW Natural shares revenue
21 from those activities with ratepayers at different rates depending on which assets are
22 being leveraged. Revenue from the portion of Mist capacity that is “non-utility” is shared
23 20/80, whereas revenue from the portion of Mist capacity that is included in rates (i.e.
24 that relies on “ratepayer assets”) is shared 67/33.

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26 ¹⁸ NWN/300, White/19 lines 12-20.

¹⁹ NWN/300, White/13 line 23 to White/14 line 1.

²⁰ NWN/100, White/8 lines 15-16.

1 NW Natural's optimization activities include, but are not limited to, the sale and
2 trading of excess gas and "portfolio" optimization in the form of exchanges of gas
3 commodity contract purchases at different trading locations.²¹ As CUB points out in its
4 testimony, the only gas that NW Natural has a right to use for such activities is the gas
5 owned by its utility retail ratepayers.²² However, the optimization activities that rely on
6 use of that ratepayer asset are conducted as if the gas is largely a non-utility asset.
7 Specifically, NW Natural allocates 47% of net revenues from Mist Optimization
8 activities to Interstate Storage Services.²³ As a result, revenue from that portion of
9 optimization activities is shared with ratepayers using the 20/80 sharing mechanism
10 rather than the 67/33 sharing mechanism.

11 Staff disagrees with CUB's testimony and asserts that the optimization activities
12 involving gas trades and portfolio optimization do not involve "trading of the physical
13 gas" and, instead, are merely financial transactions "secured by physical gas."²⁴ This is a
14 distinction without a difference. First, and most notably, Staff does not assert that the gas
15 being used to secure these financial transactions is *not* a ratepayer asset. Second, if the
16 gas is necessary to secure a transaction for storage optimization, then it is being used as
17 the basis for that transaction whether or not it physically gets traded. In support of its
18 argument, Staff offers the analogy of "securing a loan with collateral." According to
19 Staff, such a loan does not require surrender of the collateral, unless the borrower
20 defaults.²⁵ That analogy only explains Staff's view of why no physical gas is traded as
21 part of the Company's optimization activities; it does nothing to undermine CUB's
22 argument that the "collateral" being used in the "loan" is a ratepayer asset.

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25 ²¹ NWN/100, White/6 lines 5-9.

26 ²² CUB/100, Jenks-McGovern/16 lines 7-11.

²³ CUB/100, Jenks-McGovern/13 lines 4-6.

²⁴ Staff/200, Colville/10 lines 4-7.

²⁵ Staff/200, Colville/10 lines 7-9.

1 NW Natural also disagrees with CUB’s testimony, characterizing CUB’s
2 argument as asserting “that the gas alone is what is being optimized.”²⁶ NW Natural
3 takes the same position as Staff that the optimization activities involving gas trades and
4 portfolio optimization “occur without any physical movement of gas.”²⁷ These responses
5 also fail to grapple with CUB’s argument that, whether or not gas physically moves as
6 part of these transactions, it is the physical gas that makes the transactions possible. NW
7 Natural’s testimony enforces this fact and the Company acknowledges that “the gas does
8 serve as a backstop”²⁸ to these transactions and that the sale of gas and its later purchase
9 at a lower price “generates revenue that would not otherwise have been obtained from
10 **this asset.**”²⁹ The phrase “this asset” refers to the physical gas.

11 Because NW Natural’s Mist Optimization activities rely heavily on a ratepayer
12 asset (the physical gas), Schedule 186 should be revised to acknowledge the value
13 ratepayers have provided to those activities and revenue from those activities should
14 therefore be shared with ratepayers at a higher percentage than Schedule 186 currently
15 provides.

16 C. Appropriate Treatment of Revenue in Results of Operations Filings

17 The record in this docket demonstrates that NW Natural fails to report all utility
18 income in its ROO filed annually with the Commission. NWIGU urges the Commission
19 to adopt the positions of Staff and CUB that all income earned using ratepayer-owned
20 assets is “utility income” for purposes of the Company’s ROO.

21 As CUB correctly points out, NW Natural’s optimization revenues grow out of
22 the retail ratepayer-owned gas the Company stores at Mist and Jackson Prairie.³⁰ Staff
23 agrees, noting that the Company optimizes ratepayer-owned assets resulting from a third
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25 ²⁶ NWN/400, Friedman/10 lines 2-3.

26 ²⁷ NWN/400, Friedman/10 lines 5-7.

²⁸ NWN/400, Friedman/10 line 22.

²⁹ NWN/200, Friedman/11 line 22.

³⁰ CUB/100, Jenks-McGovern/29 lines 16-17.

1 party optimization agreement.³¹ Both CUB and Staff have argued that all income earned
2 using ratepayer-owned assets is utility income.³² As such “income earned by NWN that
3 results from activities *made possible by* the optimization of ratepayer-owned assets
4 should be include in [NW Natural’s] ROO as utility income.”³³

5 NW Natural objects to Staff’s and CUB’s position. However, NW Natural’s
6 objections are based on the *impacts* of reporting optimization revenue in its ROO and not
7 on whether such reporting is required. For example, NW Natural responds that including
8 optimization revenue in the ROO will impact the Company’s earnings review, potentially
9 eliminating the Company’s incentive to participate in optimization activities.³⁴ Similarly,
10 NW Natural asserts that Staff’s analysis understates the potential impacts from Staff’s
11 analysis of a modified earnings review.³⁵

12 It is notable that although NW Natural does take issue with how to determine
13 which revenues are derived from ratepayer-owned assets, NW Natural’s testimony
14 responding to Staff and CUB never asserts that revenue from ratepayer-owned assets is
15 not “utility revenue.” Again, the only basis for NW Natural’s arguments is that including
16 this kind of utility revenue in its ROO is a “shift from past practice.”³⁶

17 As explained in more detail in the previous section, NWIGU agrees with CUB
18 that all of NW Natural’s Mist Optimization activities rely on the use of a ratepayer-
19 owned asset – the physical gas. This is true even for those revenues that the Company
20 accounts for under its non-utility business umbrella. As Staff notes, the manner in which
21 a utility accounts for revenues is not controlling in the context of determining which
22 revenues are to be reported in a ROO.³⁷ Therefore, all of the Company’s revenue from
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24 ³¹ Staff/300, Garcia/1 line 23 to Garcia/2 line 3.

25 ³² Staff/300, Garcia/2 lines 11-12.

26 ³³ Staff/300, Garcia/2 lines 12-14 (emphasis added).

³⁴ NWN/500, White/2 lines 9-16.

³⁵ NWN/500, White/2 lines 16-18.

³⁶ NWN/500, White/11 lines 1-3.

³⁷ Staff/300, Garcia/5 lines 21-22.

1 Mist Optimization activities should be deemed utility revenue for purposes of the
2 Company's ROO.

3 **III. CONCLUSION**

4 For the reasons stated, the Commission should: (1) adopt CUB's proposal to
5 temporarily continue the current 20/80 sharing mechanism for revenue from NW
6 Natural's Interstate Storage Services, until such time as a more-detailed cost analysis can
7 be performed; (2) acknowledge that ratepayer assets are necessary to NW Natural's
8 Optimization activities, and adjust the sharing of revenue from those activities
9 accordingly; (3) require all income earned from the optimization of ratepayer-owned
10 assets to be included in NW Natural's ROO filed annually with the Commission.

11 Dated this 27th day of January 2014.

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13 Respectfully submitted,

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CERTIFICATE OF SERVICE

I CERTIFY that I have on this day served the foregoing document upon all parties of record in this proceeding via electronic mail and/or by mailing a copy properly addressed with first class postage prepaid.

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Dated this 27th day of January 2014



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