



Portland General Electric Company
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June 12, 2017

Via Email /FedEx
puc.filingcenter@state.or.us

Oregon Public Utility Commission
Attention: Filing Center
PO Box 1088
Salem, OR 97308-1088

Re: UE___ – 2016 Annual Power Cost Variance Mechanism

Attention Filing Center:

Enclosed for filing in the above-captioned docket please find the following:

- **Alex Tooman and Greg Batzler (PGE/100-102, PGE/104)**
- **Work Papers (non-confidential portions only)**
- **Portland General Electric Company's Motion for Protective Order (with Proposed Protective Order)**

Exhibit **PGE/103C** is confidential and will be submitted, along with the confidential work papers, after entry of a Protective Order.

These documents are being filed electronically.

Thank you in advance for your assistance

Sincerely,

A handwritten signature in blue ink, appearing to read "Stefan Brown", is written over a blue ink scribble.

Stefan Brown
Manager, Regulatory Affairs

SB:sp

Enclosures

**BEFORE THE PUBLIC UTILITY COMMISSION
OF THE STATE OF OREGON**

UE XXX

2016 PCAM

PORTLAND GENERAL ELECTRIC COMPANY

Direct Testimony and Exhibits of

*Alex Tooman
Greg Batzler*

June 12, 2017

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I. Introduction

1 **Q. Please state your names and positions with PGE.**

2 A. My name is Alex Tooman. I am a project manager at PGE.

3 My name is Greg Batzler. I am a business analyst at PGE.

4 Our qualifications appear at the end of this testimony.

5 **Q. What is the purpose of your testimony?**

6 A. The purpose of our testimony is two-fold. First, we describe the 2016 Power Cost Variance
7 (PCV), including base and actual power costs. Second, we describe how we determined the
8 deferred amount for power costs using the Power Cost Adjustment Mechanism (PCAM)
9 authorized by the Public Utility Commission of Oregon (OPUC or Commission) in Order
10 No. 07-015 (Docket UE 180) and established in PGE Schedule 126. In summary, because
11 the Annual Variance of (\$9.7 million)¹ (i.e., actual power costs were less than forecasted
12 power costs) is entirely within the power cost deadbands, the 2016 PCV and deferral are
13 zero.

14 **Q. Please summarize the process used in the PCAM.**

15 A. The first step in the process compares PGE's actual unit Net Variable Power Costs (NVPC)
16 with our base unit NVPC and then multiplies the difference by actual load to determine an
17 Annual Variance. We then apply asymmetrical power cost deadbands to the Annual
18 Variance followed by a 90-10 percent sharing between customers and shareholders to
19 develop the PCV. After this, we apply a symmetrical Return on Equity (ROE) deadband to
20 an earnings review to determine how much, if any, of the final PCV should be collected
21 from or refunded to customers (see PGE Exhibit 101 for a summary of the PCV calculation).

¹ In our testimony, any negative or credit amounts are signified as (\$_____).

1 If there is a collection from or refund to customers, this amount is then posted to PGE's
2 PCV account where it will accrue interest at PGE's authorized rate of return, until the
3 Commission approves amortization. Finally, if there is a collection from or refund to
4 customers, PGE would amortize the PCV balance through Schedule 126, which is an
5 Automatic Adjustment Clause as defined in ORS 757.210.

6 **Q. Are there Minimum Filing Requirements (MFRs) associated with the PCAM?**

7 A. Yes. In PGE's 2007 PCAM (Docket No. UE 201), parties agreed to MFRs for future
8 PCAMs. The MFRs specify that work papers to PGE's PCAM filing include the following:

- 9 • Monthly transaction-level detail by ledger number that is used to summarize actual
10 power costs as provided in PGE Exhibit 103C; and
- 11 • Detail regarding PGE's out-of-period adjustments.

12 As specified, confidential work papers to this filing include the required documentation.

13 **Q. How is your testimony organized?**

14 A. We begin by describing in greater detail how PGE calculated the PCV as determined by the
15 Annual Variance and the power cost deadband. We then briefly describe PGE's PCAM
16 earnings review although it is not applicable for 2016. The last section contains our
17 qualifications.

II. Calculation of PCV

A. Base Power Costs

1 **Q. What is the first step in calculating the PCV?**

2 A. The first step is to identify PGE's baseline NVPC, which are based on the final 2016 power
3 cost forecast that PGE created for UE 294, using our power cost forecasting model, Monet.²
4 The Monet result establishes the unadjusted baseline NVPC of approximately \$532.1
5 million for 2016.

6 **Q. Did you apply any adjustments to derive these base costs?**

7 A. Yes. From the unadjusted baseline NVPC, we reduced power costs by another \$2.5 million
8 to recognize steam sales from our Coyote Springs plant (as forecasted in UE 294). We
9 applied this adjustment as directed by the Commission in Order No. 07-015 to achieve
10 adjusted baseline power costs.

11 **Q. Did you apply an adjustment for Ancillary Service Revenues as also directed by**
12 **Commission in Order No. 07-015?**

13 A. No. Because this revenue was incorporated directly into the Monet baseline power costs as
14 filed in UE 294, there is no Ancillary Service adjustment necessary to calculate the 2016
15 PCV.

16 **Q. Did you apply an adjustment related to direct access and variable price option load?**

17 A. Yes. PGE reduced power costs related to the additional 30.94 MWa of 2016 direct access
18 and variable price option load that had not been identified at the time the final Monet

² PGE has described the Monet model in the last nine general rate proceedings (i.e., UE 115, UE 180, UE 188, UE 197, UE 215, UE 262, UE 283, UE 294, and UE 319) as well as previous RVM filings (Resource Valuation Mechanism – UE 139, UE 149, UE 161, and UE 172) and AUT filings (Annual Update Tariff – UE 192, UE 208, UE 228, UE 250, and UE 308). Consequently, we incorporate those descriptions by reference.

1 forecast was prepared in November 2015. This reduced base power costs by another
2 \$6.8 million and, of course, it also reduced the base loads used to determine unit NVPC.

3 **Q. Did you apply any other adjustments to the Monet output?**

4 A. Yes. Similar to the treatment of steam sales, we increased power costs by \$1.3 million, from
5 the unadjusted baseline NVPC, to recognize PGE's forecast of wind availability charges in
6 UE 294. As wind availability damages/bonuses are included as an adjustment to actuals, to
7 provide a comparable basis, we also include the UE 294 forecast as an adjustment to
8 baseline NVPC.

9 **Q. What was the final baseline NVPC estimate?**

10 A. After the adjustments described above, baseline NVPC for 2016 were approximately
11 \$524.1 million.

B. Actual Power Costs

12 **Q. What is the next step in calculating the PCV?**

13 A. The next step is to calculate PGE's actual NVPC for 2016. We begin this step by
14 identifying PGE's variable power costs as charged to the following FERC accounts: 501,
15 547, 555, and 565. We then include the amount of sales for resale, as charged to FERC 447.
16 For 2016, this net amount is approximately \$ 514.1 million. To this amount, we apply a
17 number of adjustments as listed in Table 1, and described below.

Table 1

Adjustments to Actual 2016 Power Costs (\$000)

Actual NVPC per financial statements (see Exhibit 103C)		\$514,121
Items to Exclude:		
FAS 133/71, mark-to-market deferrals	subtract	0
Credit reserve activity	subtract	0
Out of period items	subtract	0
Green power costs billed directly to customers	subtract	9,982
Direct access deferral amortization	subtract	563
Solar Payment Option - Sch205/206 avoided costs	subtract	552
Automated demand response pilot	subtract	722
2016 amortization of 2015 net wheeling credit	subtract	(1,756)
REC sales paid in 2015	subtract	(794)
Portland Public Schools solar avoided costs	subtract	(31)
Items to Include:		
Fuel Related:		
Gas resale margin	add	(1269)
Oil resale	add	0
Coyote steam sales	add	(1,480)
Transmission resale revenues	add	(6,607)
Wind availability (credit)/charge	add	709
Energy revenues for variable price option customers	add	(3,554)
Chemical costs in O&M	add	5,114
Adjusted Actual NVPC*		<u>\$497,826</u>

*May not sum due to rounding

1 **Q. Does PGE exclude costs from its actual NVPC?**

2 A. Yes. PGE excluded the following costs from actual NVPC:

- 3 • \$10.0 million for green power expenses that are billed directly to customers through
- 4 Schedules 7, 32, and 54. Consequently, they should not be included when
- 5 calculating the PCV.
- 6 • A charge of approximately \$0.6 million for the direct access deferral amortization.
- 7 This charge was recorded to FERC account 447 and represents amortization of the
- 8 deferral on the net gain on power costs associated with the large non-residential load
- 9 shift true up. This charge is included in a supplemental schedule.

- 1 • A charge of approximately \$0.6 million for the avoided costs associated with PGE's
2 Solar Payment Option (SPO – Schedules 215, 216, and 217).³ To eliminate double
3 counting, this entry removes the increase to power costs that is associated with the
4 avoided cost benefit, which is applied to the SPO deferral.
- 5 • A charge of approximately \$0.7 million related to PGE's automated demand
6 response pilot (ADR). Because ADR costs are collected through Schedule 135, we
7 exclude them here to avoid double counting.
- 8 • A credit of approximately (\$1.8 million) to reverse the 2016 amortized portion of
9 PGE's 2015 net payment⁴ for acquiring BPA wheeling rights from two third parties
10 in 2015.
- 11 • A credit of approximately (\$0.8 million) to reverse the 2016 accounting entry for
12 renewable energy certificate sales made in 2015 and reflected in the 2015 PCAM.
- 13 • A credit of approximately (\$0.03 million) to reflect the avoided costs associated with
14 the Portland Public Schools Solar Project (PPS Solar). Because the 2016 costs and
15 benefits of PPS Solar were deferred according to the renewable adjustment clause
16 provisions of Tariff Schedule 122, they are specifically excluded from the 2016
17 PCAM calculations (see also Commission Order No. 15-304 in Docket UE 297).

18 **Q. What adjustments did PGE make to include items in actual NVPC?**

19 A. PGE included the following items in actual NVPC:

- 20 • A credit of approximately (\$1.5 million) for actual steam sale revenues from the
21 Coyote Springs 1 plant.
- 22 • A credit of approximately (\$1.3 million) for gas resale margin.

³ Previously known as the Solar Feed-in Tariff, Schedules 205 and 206.

⁴ Gross payment less fees to BPA to defer the rights for later use.

- 1 • A credit of approximately (\$3.6 million) for energy revenues from variable price
2 option customers.
- 3 • A charge of approximately \$0.7 million for the wind availability adjustment. This
4 charge effectively offsets lower purchased power costs due to PGE's wind plants
5 having a higher availability factor than contracted.
- 6 • A charge of approximately \$5.1 million for pollution control chemicals. In
7 summary, these chemical costs are forecasted in the AUT, but recorded as operations
8 and maintenance costs because the chemicals are injected after the fuel burn.
9 Consequently, we add them to the PCAM to accurately match the components of
10 actual and baseline power costs.
- 11 • A credit of approximately (\$6.6 million) for transmission resale revenues, net of lost
12 transmission revenues from direct access customers.

13 **Q. Why did you include a credit for transmission resale revenues in actual power costs?**

14 A. We did so because it is similar to gas and oil resales. In all these categories, the associated
15 fuel and wheeling expense is in power costs, but the resale revenue is recorded in Other
16 Revenue. To correctly reflect the net power costs associated with these categories, we
17 adjust power costs to reflect the resale revenue.

18 **Q. Are sales of ancillary services included in actual NVPC?**

19 A. No. In 2016, there was no opportunity for these sales. Consequently, there was no revenue
20 from the sales of ancillary services in FERC account 447.

21 **Q. What is the final actual NVPC?**

22 A. After all the adjustments described above, the final actual NVPC total is approximately
23 \$497.8 million.

C. Unit Power Costs and Annual Variance

1 **Q. What is the next step in calculating the PCV?**

2 A. The next step is to unitize the base and actual NVPC so as to calculate a unit NVPC
3 variance. To accomplish this, we divide base NVPC and actual NVPC by base loads and
4 actual loads, respectively. In both cases, we use retail cost of service loads. The unit NVPC
5 variance is calculated by subtracting base unit NVPC from actual unit NVPC. We perform
6 this step to eliminate the power cost variance that would arise from changes in load.

7 **Q. What is the unit NVPC variance and how do you calculate the Annual Variance?**

8 A. Although PGE Exhibit 101 lists the PCV on a monthly basis, the unit NVPC variance for
9 purposes of the PCAM is based on annual amounts. For 2016, the unit NVPC variance is
10 approximately (\$0.57) per MWh (i.e., actual unit NVPC is less than base unit NVPC). We
11 then calculate the Annual Variance by multiplying the unit NVPC variance times actual
12 load. This produces an Annual Variance of approximately (\$9.7 million).

D. PCV

13 **Q. What is the final step in calculating the PCV?**

14 A. The final step is to apply the deadband and sharing percentages, if applicable, to the Annual
15 Variance. Because we focus on the earnings review and return on equity (ROE) deadband
16 in the next section, we only discuss the power cost deadband here.

17 **Q. What is the power cost deadband?**

18 A. Beginning January 1, 2011, the power cost deadband is calculated based on Commission
19 Order No. 10-478 (Appendix D, page 3 of 11), which specifies the following:

- 20 • \$30 million for a positive Annual Variance; and
- 21 • (\$15 million) for a negative Annual Variance.

1 This update is reflected in Schedule 126, which became effective January 1, 2011.

2 **Q. What is the final PCV after application of the sharing percents?**

3 A. Because PGE's Annual Variance of (\$9.7 million) is within the deadband amount of
4 (\$15 million), we do not apply sharing percentages to determine a final PCV.

III. Earnings Review

1 **Q. Has PGE performed an earnings review with which to calculate the ROE deadband?**

2 A. Yes. We performed this review initially as part of our annual requirement to provide a
3 Results of Operations (ROO) Report to the OPUC Staff, which we submitted on
4 April 28, 2017. Because the ROO incorporates all aspects of the PCAM earnings review,
5 PGE uses it as the basis for the ROE deadband. We include it as PGE Exhibit 102.

6 **Q. What is the ROE deadband?**

7 A. The ROE deadband is +/-100 basis points of PGE's authorized ROE, which for 2016
8 is 9.60% (Commission Order No. 15-356). If PGE's earnings were below 8.60%, then we
9 would collect the PCV up to the point where the ROE is 8.60%. Alternatively, if PGE's
10 earnings were above 10.60%, then we would refund the PCV down to the point where the
11 ROE is 10.60%.

12 **Q. What was PGE's final 2016 ROE including the PCV?**

13 A. PGE's final 2016 Regulated Adjusted ROE is 8.60%,⁵ which is the lower bound of the
14 8.60% to 9.60% earnings deadband. However, as noted in Section II. D. above, the Annual
15 Variance is within the power cost deadbands, so the PCV is not subject to the earnings
16 review. Consequently, there is no customer collection (or refund) associated with the 2016
17 PCAM.

18 **Q. Does PGE provide earnings review ROE results that separately identify the impact of**
19 **the PCAM amount as specified in item 4 of the UE 201 stipulation (see Commission**
20 **Order No. 08-551)?**

⁵ This is the earnings test result that includes the relevant adjustments from Commission Order No. 15-356 and the OPUC letter regarding the calculation of ROOs dated March 25, 1992.

1 A. Yes. PGE Exhibit 104 provides the stipulated ROE results; however, because the final 2016
2 PCAM amount equals zero, there is no impact from this entry.

3 **Q. What is the rate impact of the 2016 PCAM?**

4 A. Because the 2015 PCAM also entailed no refund to or collection from customers, there is no
5 rate impact associated with the 2016 PCAM.

IV. Qualifications

1 **Q. Mr. Tooman, please state your educational background and experience.**

2 A. I received a Bachelor of Science degree in Accounting and Finance from the Ohio State
3 University. I received a Master of Arts degree in Economics and a Ph.D. in Economics from
4 the University of Tennessee. I have held managerial accounting positions in a variety of
5 industries and have taught economics at the undergraduate level for the University of
6 Tennessee, Tennessee Wesleyan College, Western Oregon University, and Linfield College.
7 Finally, I have worked for PGE in the Rates and Regulatory Affairs department since 1996.

8 **Q. Mr. Batzler, please state your educational background and experience.**

9 A. I received a Bachelor of Arts degree in Radio and Television from San Francisco State
10 University in 1997 and a Master of Business Administration degree from Marylhurst
11 University in 2011. I have been employed at PGE since 2006, working in various
12 departments including Meter Reading and Human Resources. I have worked in the Rates
13 and Regulatory Affairs department since 2012.

14 **Q. Does this complete your testimony?**

15 A. Yes.

List of Exhibits

<u>PGE Exhibit</u>	<u>Description</u>
101	Summary Calculation of 2016 PCV
102	2016 Results of Operations as filed April 28, 2017
103C	2016 Actual Power Costs by Month and FERC Account
104	2016 Results of Operations with segregated PCAM amount

PGE Power Cost Variance Mechanism (PCAM)

	2016												Total
	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	
BASE													
MONET NVPC (\$000s)													
MONET (AUT/GRC) (Nov16, Pre-Selection)	\$ 50,799	\$ 46,050	\$ 45,212	\$ 40,163	\$ 39,598	\$ 39,345	\$ 43,289	\$ 44,962	\$ 42,538	\$ 43,912	\$ 45,513	\$ 50,709	\$ 532,089
Nov Opt-Outs	\$ (577)	\$ (508)	\$ (485)	\$ (453)	\$ (430)	\$ (417)	\$ (645)	\$ (702)	\$ (640)	\$ (605)	\$ (589)	\$ (708)	\$ (6,757)
NVPC (POST-SELECTION)	\$ 50,222	\$ 45,542	\$ 44,726	\$ 39,710	\$ 39,169	\$ 38,928	\$ 42,645	\$ 44,260	\$ 41,897	\$ 43,307	\$ 44,924	\$ 50,001	\$ 525,332
Adjustments for BASE NVPC													
Coyote Steam Sales in AUT/GRC - Other Rev	\$ (328)	\$ (172)	\$ (191)	\$ (185)	\$ (191)	\$ (223)	\$ (224)	\$ (191)	\$ (207)	\$ (198)	\$ (185)	\$ (191)	\$ (2,487)
Wind Availability Damages in AUT/GRC - O&M	\$ -	\$ 151	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 665	\$ -	\$ -	\$ 445	\$ 1,261
REVISED BASE NVPC (Post-Select, COS)	\$ 49,894	\$ 45,522	\$ 44,535	\$ 39,525	\$ 38,977	\$ 38,705	\$ 42,421	\$ 44,069	\$ 42,355	\$ 43,109	\$ 44,739	\$ 50,254	\$ 524,106
BASE LOADS (MWHs)													
ORDER Retail Loads (Pre-Selection, COS)	1,705,158	1,524,318	1,537,554	1,372,074	1,370,373	1,331,320	1,463,770	1,469,362	1,344,871	1,402,779	1,514,213	1,715,147	17,750,940
Dec Opt-Outs to ORDER Retail Loads	(22,150)	(20,384)	(21,849)	(21,742)	(22,447)	(22,713)	(24,845)	(24,572)	(22,715)	(23,509)	(22,089)	(22,742)	(271,757)
BASE LOADS (Retail, w-DEC Opt-Outs, COS)	1,683,008	1,503,934	1,515,705	1,350,333	1,347,925	1,308,607	1,438,925	1,444,790	1,322,157	1,379,271	1,492,124	1,692,405	17,479,183
BASE UNIT NVPC	\$ 29.65	\$ 30.27	\$ 29.38	\$ 29.27	\$ 28.92	\$ 29.58	\$ 29.48	\$ 30.50	\$ 32.04	\$ 31.25	\$ 29.98	\$ 29.69	\$ 29.98
ACTUALS / FORECAST													
Actual / Forecast NVPC (no Other Rev)	\$ 51,711	\$ 42,220	\$ 42,372	\$ 35,483	\$ 37,642	\$ 39,369	\$ 45,173	\$ 48,195	\$ 38,156	\$ 44,780	\$ 41,351	\$ 47,669	\$ 514,121
EXCLUDE:													
Credit Reserve - Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FAS 133/71 - MTM/Deferral	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Out-of-Period Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct Access deferral amortization - 4470004	\$ (8)	\$ 0	\$ 109	\$ 50	\$ 47	\$ 50	\$ 50	\$ 52	\$ 54	\$ 47	\$ 49	\$ 62	\$ 563
Green Power expenses in 4171007 & 5550006	\$ 1,077	\$ 855	\$ 801	\$ 748	\$ 724	\$ 732	\$ 745	\$ 782	\$ 811	\$ 732	\$ 788	\$ 1,188	\$ 9,982
Solar Pymt Option-SPO (was FIT) - avoided costs	\$ 307	\$ -	\$ -	\$ -	\$ 131	\$ -	\$ 114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552
Auto Demand Response deferred costs	\$ (12)	\$ 150	\$ -	\$ -	\$ -	\$ 141	\$ -	\$ -	\$ 231	\$ 212	\$ -	\$ -	\$ 722
2016 Transmission revenues in 2015 PCAM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,756)	\$ -	\$ -	\$ -	\$ -	\$ (1,756)
2016 REC revenues in 2015 PCAM	\$ -	\$ (121)	\$ (325)	\$ (353)	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (794)
PPS - Ptl'd Public Schools avoided costs	\$ (1)	\$ (1)	\$ (2)	\$ (3)	\$ (3)	\$ (3)	\$ (5)	\$ (4)	\$ (3)	\$ (2)	\$ (1)	\$ (1)	\$ (31)
Subtotal Exclusions	\$ 1,363	\$ 882	\$ 583	\$ 442	\$ 904	\$ 920	\$ 904	\$ (927)	\$ 861	\$ 1,009	\$ 1,048	\$ 1,249	\$ 9,237
INCLUDE:													
Coyote Steam Sales - 4560012	\$ (138)	\$ (142)	\$ (129)	\$ (110)	\$ (110)	\$ (105)	\$ (155)	\$ (122)	\$ (142)	\$ (111)	\$ (106)	\$ (110)	\$ (1,480)
Gas Resale Margin - 4560008	\$ 151	\$ 197	\$ 15	\$ (452)	\$ (82)	\$ (339)	\$ (127)	\$ (69)	\$ (58)	\$ (236)	\$ 196	\$ (465)	\$ (1,269)
Oil Sales - Revenue - 4560011	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wind availability (damages)/bonus - 5530001	\$ -	\$ -	\$ 206	\$ (74)	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 709
Energy Revenues from VPO customers	\$ (299)	\$ (216)	\$ (173)	\$ (150)	\$ (194)	\$ (287)	\$ (397)	\$ (481)	\$ (360)	\$ (318)	\$ (248)	\$ (432)	\$ (3,554)
Transmission resale revenues	\$ (460)	\$ (526)	\$ (591)	\$ (517)	\$ (709)	\$ (537)	\$ (524)	\$ (455)	\$ (441)	\$ (559)	\$ (1,119)	\$ 30	\$ (6,607)
Thermal plant chemicals in O&M	\$ 926	\$ 98	\$ 383	\$ 103	\$ 202	\$ 307	\$ 386	\$ 586	\$ 528	\$ 789	\$ 347	\$ 490	\$ 5,144
Subtotal Inclusions	\$ 180	\$ (589)	\$ (289)	\$ (1,299)	\$ (886)	\$ (1,061)	\$ (816)	\$ (541)	\$ (473)	\$ (435)	\$ (930)	\$ 83	\$ (7,057)
REVISED ACTUAL NVPC	\$ 50,528	\$ 40,749	\$ 41,501	\$ 33,743	\$ 35,852	\$ 37,388	\$ 43,453	\$ 48,580	\$ 36,822	\$ 43,336	\$ 39,373	\$ 46,503	\$ 497,826
ACTUAL LOADS (Retail-COS-Calendar)													
ytd	1,612,779	1,379,386	1,452,868	1,257,486	1,296,590	1,333,787	1,377,513	1,496,898	1,242,905	1,343,142	1,376,748	1,756,753	16,926,856
ACTUAL UNIT NVPC	\$ 31.33	\$ 29.54	\$ 28.56	\$ 26.83	\$ 27.65	\$ 28.03	\$ 31.54	\$ 32.45	\$ 29.63	\$ 32.26	\$ 28.60	\$ 26.47	\$ 29.41
UNIT NVPC VARIANCE													
ACTUAL UNIT NVPC	\$ 31.33	\$ 29.54	\$ 28.56	\$ 26.83	\$ 27.65	\$ 28.03	\$ 31.54	\$ 32.45	\$ 29.63	\$ 32.26	\$ 28.60	\$ 26.47	\$ 29.41
BASE UNIT NVPC	\$ 29.65	\$ 30.27	\$ 29.38	\$ 29.27	\$ 28.92	\$ 29.58	\$ 29.48	\$ 30.50	\$ 32.04	\$ 31.25	\$ 29.98	\$ 29.69	\$ 29.98
ACTUALS ABOVE (BELOW) BASE UNIT NVPC	\$ 1.68	\$ (0.73)	\$ (0.82)	\$ (2.44)	\$ (1.27)	\$ (1.55)	\$ 2.06	\$ 1.95	\$ (2.41)	\$ 1.01	\$ (1.38)	\$ (3.22)	\$ (0.57)
ANNUAL VARIANCE (AV) = UNIT NVPC VARIANCE X ACTUAL LOADS													
ACTUALS ABOVE (BELOW) BASE	\$ 2,716	\$ (1,003)	\$ (1,188)	\$ (3,065)	\$ (1,640)	\$ (2,062)	\$ 2,842	\$ 2,922	\$ (2,995)	\$ 1,356	\$ (1,907)	\$ (5,662)	\$ (9,718)
ACTUALS ABOVE (BELOW) BASE - YTD	\$ 2,716	\$ 1,713	\$ 525	\$ (2,541)	\$ (4,181)	\$ (6,243)	\$ (3,401)	\$ (479)	\$ (3,474)	\$ (2,118)	\$ (4,024)	\$ -	\$ -
Positive Deadband - Actuals ABOVE Base	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Negative Deadband - Actuals BELOW Base	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)
Variance at 100%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ANNUAL POWER COST VARIANCE (PC) = (ANNUAL VARIANCE - DEADBAND) X 90%													\$ -
YTD POWER COST VARIANCE (PCV) = (YTD VARIANCE - DEADBAND) X 90%													\$ -
POSITIVE (NEGATIVE) PCV = ACTUALS ABOVE (BELOW) POWER COST DEADBANDS													
NO PCAM BOOKED. YTD VARIANCE IS NOT OUTSIDE OF THE DEADBAND RANGE. \$ -													

PORTLAND GENERAL ELECTRIC
OPUC REGULATORY REPORTING
RESULTS OF OPERATIONS
January 1, 2016 - December 31, 2016
(Thousands of Dollars)

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Regulatory adjustments based on Docket UE 294, Order 15-356	Actual Utility Results	Type I Accounting Adjustments	Regulated Utility Actuals	Type I Adjustments	Regulated Adjusted Results	Type II Adjustments	Pro Forma Results
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Operating Revenues							
Sales to Consumers	1,781,077	27	1,781,104	0	1,781,104	6,242	1,787,346
Sales for Resale	117,229	(117,229)	0	0	0	0	0
Other Operating Revenues	34,924	(8,563)	26,361	0	26,361	0	26,361
Total Operating Revenues	1,933,230	(125,765)	1,807,465	0	1,807,465	6,242	1,813,707
Operation & Maintenance							
Net Variable Power Cost	627,264	(124,036)	503,228	1,736	504,964	11,154	516,118
Total Fixed O&M	283,568	0	283,568	(1,417)	282,152	3,898	286,049
Other O&M	244,391	1,179	245,569	(18,542)	227,027	2,559	229,586
Total Operation & Maintenance	1,155,223	(122,857)	1,032,366	(18,223)	1,014,143	17,610	1,031,753
Depreciation & Amortization	318,984	(1,243)	317,741	47	317,788	1,621	319,409
Other Taxes / Franchise Fee	118,213	0	118,213	(320)	117,893	995	118,888
Income Taxes	52,369	(2,111)	50,258	8,518	58,776	(7,992)	50,783
Total Oper. Expenses & Taxes	1,644,789	(126,211)	1,518,578	(9,978)	1,508,599	12,234	1,520,833
Utility Operating Income	288,441	446	288,887	9,978	298,865	(5,992)	292,874
Rate of Return	6.58%		6.59%		7.00%		6.50%
Return on Equity	7.78%		7.80%		8.60%		7.59%
ROE based on actual capital structure.							
Average Rate Base							
Utility Plant in Service	9,159,444	0	9,159,444	(112,450)	9,046,994	452,560	9,499,554
Accumulated Depreciation	4,243,985	0	4,243,985	0	4,243,985	212,720	4,456,704
Accumulated Def. Income Taxes	620,195	0	620,195	0	620,195	2,953	623,149
Accumulated Def. Inv. Tax Credit	0	0	0	0	0	0	0
Net Utility Plant	4,295,264	0	4,295,264	(112,450)	4,182,814	236,888	4,419,701
Deferred Programs & Investments	26,082	0	26,082	0	26,082	(2,955)	23,127
Operating Materials & Fuel	83,635	0	83,635	0	83,635	(1,588)	82,047
Misc. Deferred Credits	(79,347)	0	(79,347)	0	(79,347)	4,202	(75,144)
Unamortized Ratepayer Gains	0	0	0	0	0	0	0
Working Cash	55,818	(15)	55,803	(362)	55,441	382	55,822
Total Average Rate Base	4,381,452	(15)	4,381,437	(112,812)	4,268,624	236,929	4,505,553

EXHIBIT 103C

Confidential

PORTLAND GENERAL ELECTRIC
OPUC REGULATORY REPORTING
RESULTS OF OPERATIONS
January 1, 2016 - December 31, 2016
(Thousands of Dollars)

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Regulatory adjustments based on Docket UE 294, Order 15-356	Actual Utility Results	Type I Accounting Adjustments	Regulated Utility Actuals	Type I Adjustments	Regulated Adjusted Results	2016 PCAM Accrual	Adjusted Results with PCAM
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Operating Revenues							
Sales to Consumers	1,781,077	27	1,781,104	0	1,781,104	0	1,781,104
Sales for Resale	117,229	(117,229)	0	0	0	0	0
Other Operating Revenues	34,924	(8,563)	26,361	0	26,361	0	26,361
Total Operating Revenues	1,933,230	(125,765)	1,807,465	0	1,807,465	0	1,807,465
Operation & Maintenance							
Net Variable Power Cost	627,264	(124,036)	503,228	1,736	504,964	0	504,964
Total Fixed O&M	283,568	0	283,568	(1,417)	282,152	0	282,152
Other O&M	244,391	1,179	245,569	(18,542)	227,027	0	227,027
Total Operation & Maintenance	1,155,223	(122,857)	1,032,366	(18,223)	1,014,143	0	1,014,143
Depreciation & Amortization	318,984	(1,243)	317,741	47	317,788	0	317,788
Other Taxes / Franchise Fee	118,213	0	118,213	(320)	117,893	0	117,893
Income Taxes	52,369	(2,111)	50,258	8,518	58,776	0	58,776
Total Oper. Expenses & Taxes	1,644,789	(126,211)	1,518,578	(9,978)	1,508,599	0	1,508,599
Utility Operating Income	288,441	446	288,887	9,978	298,865	0	298,865
Rate of Return	6.58%		6.59%		7.00%		7.00%
Return on Equity	7.78%		7.80%		8.60%		8.60%
ROE based on actual capital structure.							
Average Rate Base							
Utility Plant in Service	9,159,444	0	9,159,444	(112,450)	9,046,994	0	9,046,994
Accumulated Depreciation	4,243,985	0	4,243,985	0	4,243,985	0	4,243,985
Accumulated Def. Income Taxes	620,195	0	620,195	0	620,195	0	620,195
Accumulated Def. Inv. Tax Credit	0	0	0	0	0	0	0
Net Utility Plant	4,295,264	0	4,295,264	(112,450)	4,182,814	0	4,182,814
Deferred Programs & Investments	26,082	0	26,082	0	26,082	0	26,082
Operating Materials & Fuel	83,635	0	83,635	0	83,635	0	83,635
Misc. Deferred Credits	(79,347)	0	(79,347)	0	(79,347)	0	(79,347)
Unamortized Ratepayer Gains	0	0	0	0	0	0	0
Working Cash	55,818	(15)	55,803	(362)	55,441	0	55,441
Total Average Rate Base	4,381,452	(15)	4,381,437	(112,812)	4,268,624	0	4,268,624