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Public Utility Commission

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June 15, 2015

Via Electronic Filing and US Mail

OREGON PUBLIC UTILITY COMMISSION ATTENTION: FILING CENTER PO BOX 1088 SALEM OR 97308-1088

RE: <u>Docket No. UE 294</u> – In the Matter of PORTLAND GENERAL ELECTRIC COMPANY, Request for a General Rate Revision.

Enclosed for filing is Public Utility Commission Staff Opening Testimony.

Exhibits 207, 402, 403 and 404 are confidential and will be mailed separately to parties who have signed Protective Order No. 15-036.

A copy of UE 294 Service List and Certificate of Service are included with this filing.

/s/ Kay Barnes Filing on Behalf of Public Utility Commission Staff (503) 378-5763 Email: Kay Barnes@state.or.us

CASE: UE 294

WITNESS: MATT MULDOON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 200

Opening Testimony

June 15, 2015

1 Q. Please state your name, occupation, and business address. 2 My name is Matt Muldoon. I am a Senior Economist for the Public Utility Α. 3 Commission of Oregon (Commission or OPUC). My business address is: 4 3930 Fairview Industrial Dr. SE, Salem, OR 97302-1166. Please describe your educational background and work experience. 5 Q. My Witness Qualification Statement can be found in Exhibit Staff/201. 6 Α. 7 Q. What is the purpose of your testimony? I am responsible for four issues generally regarding Cost of Capital (CoC) in 8 Α. 9 this docket: 10 1. Capital Structure, 11 2. Cost of Common Equity, also known as Return on Equity (ROE), 12 3. Cost of Long-Term (LT) Debt, and 13 4. Allowance for Funds Used During Construction (AFUDC). 14 Q. What is your summary recommendation regarding ROE? 15 Α. I recommend PGE's ROE be reduced from the 9.68 percent set in PGE's 16 previous rate case to 9.16 percent. 17 **ISSUE 1 – CAPITAL STRUCTURE** 18 Q. What is the basis for your recommendation for 50 percent debt/equity. 19 capital structure? 20 I have four reasons for supporting this capital structure: Α. 21 PGE has consistently presented this target capital structure to investors, 1. 22 to the Security and Exchange Commission (SEC) and to rating agencies

Docket No. UE 294

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since PGE refloated its current series of common stock after the demise of Enron;

- PGE can achieve this 50/50 target through current proposed and
 Commission authorized issuances of LT debt and its equity forward;
- This target is within the range of capital structures that optimizes the Company's financial performance as balanced against the risk of leverage; and
- 4. This is the same capital structure adopted for the last several rate cases by the Commission for PGE.

ISSUE 2 - COST OF COMMON EQUITY (ROE)

- Q. PGE is requesting an ROE of 9.9 percent. This recommendation is based in part on the Company's ROE witness Dr. Bente Villadsen of The Brattle Group's multistage discounted cash flow models estimating a 9.8 and 9.10 percent ROE. What are the bases for the difference between the Company's requested ROE and your recommended 9.16 percent ROE beyond GDP Growth differences?
- A. There are several reasons, but primarily because the Company:
 - Uses 20-year US Treasury (UST) bond values as a benchmark for spreads. Academic and market analysis typically uses 10-year and 30year values. Use of the 20-year data inflates textbook understandings and actual market costs.



Shortens declining future data series. PGE selects higher values by using data from five years instead of 30 years into the future for longterm third stage growth rate of discounted cash flow (DCF) modeling.

PGE also shortens the estimate window, which conflates medium immediate-term Blue Chip values to the higher five year values.

- Emphasizes historical methods with tails back to higher inputs. For example: A spread of bonds over risk free rates extrapolating five years of data forward would no longer reach back to the market disruption of 2008. Current and common practice is to use a five-year spread, which now phases out the 2008 downturn. In Exhibit PGE/1100, Villadsen/42, PGE uses a three pronged approach that inflates results. First PGE uses a 6.37 percent risk premium, relying on a 20-year UST bond rate. Second, PGE uses UST projections leaning into 2017, which maximize the time value of uncertainty in market forwards. Relying on the 1997 to 2014 period rather than a typical five-year history as shown in Value Line (VL), lets PGE continue to incorporate the 2008 to 2010 and world trade center disruptions. The result is a 10.7 percent cost of equity estimate rather than about a 9.2 percent.
- Overstates required Hamada adjustments. PGE uses 10 years of historical book capital structure that enlarges the effect of the Hamada adjustment for disparate leverage. Corrected to typical market use, PGE's peer group on average merits no adjustment. PGE here also reaches back in time avoiding forward looking information even though it is available via VL.
- Relies on positive near term projections that were not realized. For example, a year ago many experts expected Q1 2015 GDP to be more positive. Now that we are here, it looks like another disappointment. This is not a technical error on PGE's part. Rather Staff has the advantage of later opening testimony when more current information was available.
- Uses a less closely screened cohort of peer utilities including companies that the Edison Electric Institute (EEI) determines are 50 percent to 79 percent regulated on top of Staff's 80 percent regulated assets cutoff.²
- In Exhibit PGE/1103, Villadsen/2 PGE explains two methods that increase required returns. First, instead of performing CAPM calculations using 10- or 30-year UST as the current forward looking risk free benchmark, PGE shifts upward its UST risk free value already inflated as the 20-year rate, a rate seldom actually used by academics or market analysts because it is a poor value and thinly traded unrepresentative. Then PGE adds the difference between 20 year and 10 year current relatively high spread peculiarly and uniquely on top of

See the article, "Recovery Stumbles Yet Again" by Josh Mitchell in the May 30, 2015, print edition of the Wall Street Journal (WSJ).

² See UE 294/PGE/1100, Villadsen/33, at lines 4-5.

- the 20 year values. This unusual manipulation increases outcomes by 1 percent, before other adjustments.
- PGE relies on higher than reasonable Market Risk Premiums (MRP). PGE creates its own estimated risk-free rate, avoiding historically low risk free rates seen now. Dr. Villadsen states that she cannot believe that today's MRP could be less than the historical MRP.
- PGE reverses UST yield trends and fails to address \$1 trillion Euro quantitative easing. In a time when German five-year bonds have had a negative return, PGE says that investors are more risk averse but fails to point out that the relative safe and more attractive investments are PGE's dividend-bearing stock and bonds.³
- The next method that boosts outcomes is the use of Dr. Roger Morin's "Empirical CAPM" or (ECAPM). Were no mathematical steroids used in the basic CAPM model, CAPM would return a lower required ROE than Staff recommends. ECAPM (a method not commonly used by finance academics and professionals) presumes that the security market line could be pivoted at a designated point until a reasonable result is obtained. The argument is that a properly pivoted CAPM model will correct for CAPM's flaws. Essentially this is a method that augments CAPM ROE by a minimum of 50 bps.
- Injects after-tax calculations in comparison with pretax constructs.

Q. How is your testimony organized?

A. My testimony is organized as follows:

Issue 1 – Capital Structure	1
Issue 2 – Cost of Common Equity (ROE)	2
What is New in this rate case?	6
Overview of ROE Positions	11
Peer Screen	17
Sensitivity Analysis	18
Growth Rates	19
Alternative Models Examined	29
Single-Stage Gordon Growth DCF Modeling	29
Risk Premium Modeling	31

See "Why Dividend-Paying Stocks Are a Retiree's Best Friend" by Jonathan Clements in the May 30, 2015, print edition of the WSJ. Therein, Mr. Clements points out that with bond yields so low, wise investors are replacing some bond holdings with a diverse portfolio of reliable dividend paying stocks with an aggregate dividend yield of about three percent.

	Dock		aff/200 doon/5
1 2 3 4 5 6 7 8 9	PG Equ Adj Hai Info Upo	buttal of PGE's CAPM Modeling GE's Comparative Riskiness uity Forward justment of Modeling Results mada Equation ormed Staff Analysis dates to PGE Models sue 3 – COST OF LT DEBT	36 42 45 46 48 49 54 55
10	CO	ONCLUSION	58
11	Q.	Did you prepare exhibits in support of your opening testimony?	
12	Α.	Yes. I prepared the following exhibits:	
13		Staff/202 Staff Peer Screening	
14		Staff/203 Staff Three Stage DCF Modeling	
15		Staff/204 Staff Synthetic Forward Curve TIPS Analysis	
16		Staff/205 Staff Historical GDP Analysis with BEA Data	
17		Staff/206 Representative GPD Growth Projections	
18		Staff/207CONFIDENTIAL – Cost of LT Debt Table	
19		Staff/208 PGE Depiction of Rate Base Expansion to Investors	
20		Staff/209 Value Line (VL) Electric Utility Profiles	
21		Staff/210 Moody's Sector In-Depth – US Regulated Utilities	
22		Staff/211 Frequency of Peer General Rate Case Filings	
23	Q.	Does Staff's recommended ROE meet appropriate standards?	
24	A.	Yes. Assuming the other cost elements of the rate case are also well	
25		founded, the 9.16 percent ROE I recommend meets the <i>Hope</i> and <i>Blue</i>	field

standards, as well as the requirements of Oregon Revised Statute (ORS) 756.040. My recommendations are consistent with establishing "fair and reasonable rates" that are both "commensurate with the return on investments in other enterprises having corresponding risks" and "sufficient to ensure confidence in the financial integrity of the utility, allowing the utility to maintain its credit and attract capital."

Q. Are these the same standards discussed in PGE's testimony?

A. Yes. Staff and PGE apply the same legal standards. However, PGE and Staff disagree on what ROE is commensurate with that of other utilities and other investment opportunities with risk exposure similar to PGE's. When investors' expected rate of return is measured using a reasonable expectation of long-term growth, and when risk is measured using an appropriate peer group of utilities, the resulting ROE is within the range recommended by Staff.

WHAT IS NEW IN THIS RATE CASE?

Q. What is new in this third general rate case that PGE has filed in as many years?

A. Two primary considerations arise in this rate case for the Company. First, this is the Company's third consecutive annual rate case. The two prior general rate cases were in Docket No. UE 283 and Docket No. UE 262. In Docket No. UE 283 (PGE's 2014 General Rate Case), PGE requested and was granted two tariff riders for recovering the costs of two major generation

⁴ See ORS 756.040(1) (a) and (b).

capital projects: Port Westward II of up to approximately \$300 million of capital costs and Tucannon River Wind Farm of approximately up to \$500 million of capital costs.⁵

Similarly, in this case, PGE seeks a tariff rider to include a new plant, Carty, which is scheduled to be online late in the first half of the 2016 test year. Multiple consecutive annual rate cases and prompt cost recognition of new generation, transmission and substation facilities, including Carty, reduce risk in the form of reduced regulatory lag and greater known certainty of cost recovery.

This reduction in risk and regulatory lag merits a lower point ROE from within a range of reasonable ROEs. For example: the Maryland Commission recently found that a company that engages in consecutive annual filings merited a lower than top end of range ROE due to the reduced risk.⁶

- Q. Do Staff's peer utilities in its ROE modeling file rate cases less frequently?
- A. Yes, in the last five years, none of Staff's peer utilities has filed three consecutive annual general rate cases. Please see Exhibit Staff/211.
- Q. What is the second consideration, not addressed in prior rate cases?
- A. A broad, consensus of federal government agencies, economists and referent experts now project substantially lower long-term growth in US Gross
 Domestic Product (GDP). Paired with another broad consensus that growth

⁵ Order No. 14-422 at 7-8.

Public Service Commission of Maryland, Order No. 85374, Case No. 9299, at 78 (February 22, 2013).

in US electricity sales will be less than the rate of GDP growth, this trend has serious implications not yet considered when Commission

Order No. 14-422 was issued in the Company's last general rate case.

- Q. What is the primary implication of your second consideration?
- A. All else held constant in Staff's current modeling, the reduction in projected long-term GPD growth translates into a 31 basis point downward shift in the range of reasonable ROEs for PGE.
- Q. Could all these experts be wrong and might this be a temporary case of broad group-think based on various international headwinds and temporary economic setbacks?
- A. That is unlikely. US worker productivity has been declining. Fewer children have been born annually since 2008. US immigration policy still awaits overhaul. American average age is increasing. Europe, Japan and China are undertaking huge stimulus programs. ... And so on.

It is possible that the definitive lack of a "bounce" in growth after the recession and so many negative bits of economic news have caused academic, business, and federal economic experts to be temporarily reluctant to predict a long-run return to the historical average annual American growth trends between 1983 and 2007 of 3.2 percent.⁷

Q. How do you recommend the Commission address this economic decline or transitional mark?

See the Wall Street Journal Article, "In a Slow Economy, Negative Quarters Shouldn't Surprise" by Greg Ip published in the print edition on May 28, 2015. This article emphasized two drivers of low GDP growth: 1) Aging population and shrinking labor force, and 2) Lower productivity – output per worker.

A. Staff's analysis shows multiple growth rate levels. Staff recommends a 9.16 ROE that is in the midpoint of a reasonable range of ROEs, allowing for further corroboration of a substantial downshift in American growth expectations. This is a conservative point ROE given the available evidence at this moment that supports a slower long term growth rate. Moreover, Staff's assessment does not rely on lower modeling results associated with many of the Company's suggested peers, and instead finds that Staff screened, mid-capitalization (Mid-Cap), electric utilities closest to PGE's size best fit investor expectations. Please see Exhibit Staff/203.

- Q. Are current economic conditions a "Goldilocks Moment" for Oregon Public Utility Commission (OPUC) jurisdictional energy utilities?
- A. It will be easier to answer that question in historical hindsight. However, there are three good reasons to believe financial conditions are near optimal now for these utilities.
- Q. What is the first of these reasons?

- A. The first factor is insulation from global uncertainty. For example, Moody's points out that nearly all of regulated continental US electric utility revenues and operating expenses are denominated in US dollars providing a natural hedge against sustained US dollar appreciation.
- Q. What is the second of these reasons?
- A. Next, continued low interest rates facilitate strategic investment to meet longrun utility needs, while making predictable dividend-paying equities more attractive to investors than global cyclical firms.

Q. And what is the third element?

A. A mix of negative and positive economic news extends the investor "flight to quality / safety" freezing current conditions just right for regulated investor owned utilities.⁸

- Q. Are you suggesting the Commission should consider whether current economic conditions make jurisdictional utilities less risky than other potential investments?
- A. Yes.

- Q. Further are you suggesting utilities that file multiple consecutive annual general rate cases and receive expedited cost recovery for new facilities face even less risk?
- A. Yes.
- Q. To recap, are the two new elements since the last PGE general rate case: A) Consideration of a marked downturn in projected US long-term GPD growth, and B) Consideration whether PGE itself faces reduced risk even over prevailing beneficial economic conditions for US regulated utilities?
- A. Yes. Enough has changed since PGE's last general rate case, that the Commission may want to reduce PGE's point ROE substantially, depending

See "Economists' Forecast: Here We Grow Again" by Kathleen Madigan, and "Why the Economy and the Fed Keep Getting Knocked Off Track" by Jon Hilsenrath in the print edition of the Wall Street Journal (WSJ) for May 15, 2015. Articles like the above and "Workers' "Productivity Declines Again" by Jeffrey Sparshott in the May 7, 2015, WSJ periodically deflate investor expectations for a return to pre-2008 economic conditions.

in part on the Commission's confidence in current consensus economic forecasts of declining long-term GDP growth.

OVERVIEW OF ROE POSITIONS

Q. Did you prepare tables showing current, PGE proposed and Staff proposed overall cost of capital?

A. Yes, the following tables provide that information.

Table 1

Currently Authoriz	PGE		
	Percent of	Weighted	
Component	Total	Cost	Average
Long Term Debt	50.00%	5.443%	2.722%
Preferred Stock	0.00%		0.000%
Common Stock	50.00%	9.680%	4.840%
	100.00%		7.562%

Table 2

PGE Proposed (UE 294)			(as filed)	
Component	Percent of Total	Cost	Weighted Average	ROR vs. Current
Long Term Debt	50.00%	5.433%	2.717%	
Preferred Stock	0.00%		0.000%	
Common Stock	50.00%	9.900%	4.950%	
	100.00%		7.667%	0.105%

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Table 3

Staff - June 4, 2015 - UE 294 Recommended			TESTIMONY	
Component	Percent of Total	Cost	Weighted Average	ROR vs. Current
Long Term Debt *	50.000%	5.235%	2.618%	
Preferred Stock	0.000%		0.000%	
Common Stock	50.000%	9.160%	4.580%	
	100.00%		7.198%	-0.364%
* Reflects Average of Bloomberg Daily Forwards for Mo. of Apr. 2015				
(LT Debt will be Upo	dated in Reply Te	stimony)		

Q. Describe the analysis underlying Staff's ROE recommendation.

A. I continue to rely primarily on two different multistage DCF models, ⁹ applied using a cohort group of peer utilities, to estimate the expected return on common equity required by PGE investors. I compare the results of my DCF analysis with national historical electric utilities' authorized ROE values as a check on the reasonableness of my ROE estimates. I also input parameters from some of the models used by Dr. Villadsen into Staff's models and contrast the analytic outputs with Dr. Villadsen's results and with results from my two DCF models using Staff's inputs.

Q. What is a Discounted Cash Flow (DCF) model?

A. A DCF model estimates the cost of equity by determining the present value of the future cash flows that investors expect to receive from holding common stock. The current stock price is assumed to reflect investors' expectations for the stock, including future dividends and price appreciation.

See, in Docket No. UE 115, the Commission's discussion of multistage versus single-stage DCF models in Order No. 01-777 at page 27.

The return on equity under the DCF model is the rate that equates the current stock price and expected cash flows to investors. A DCF model has three primary components: a current stock price, an expected dividend, and an expected growth rate in dividends. 11

Q. Describe the two DCF models that you used.

A. My first model is a conventional three-stage Discounted Dividend Model, which Staff denotes as a "30-year Three-stage Discounted Dividend Model with Terminal Valuation based on Growing Perpetuity" (hereinafter referred to as "Model X"). My second model is the "30-year Three-stage Discounted Dividend Model with Terminal Valuation Based on P/E Ratio" (hereinafter referred to as "Model Y").

Both models require, for each proxy company analyzed by Staff, a "current" market price per share of common stock, estimates of dividends per share to be received in the years 2015 through 2019, annual rates of dividend growth from 2020 through 2024, and a long-term growth rate applicable to dividends beyond 2024.

The three stages of the models are: 1) 2015-2019, where I use Value Line's forecasts of dividends per share for each company; 2) 2019-2024, wherein the rate of dividend growth converges from the average rate over the 2015-2019 period to the growth rate in of the third stage; which is, 3) 2025-2044.

¹⁰ Order No. 01-777 at 26.

¹¹ Order No. 07-015 at 32.

Model X includes a terminal value calculation, in which I assume dividends per share grown indefinitely at the rate of growth in Stage 3 ("growing perpetuity"). In contrast Model Y terminates in a sale of stock wherein the price is determined by my escalated price/earnings (P/E) ratio.

- Q. Why did you use five years for Stages One and Two, and about 20 years for Stage Three?
- A. I presume a 30 year horizon is relevant for investors. This is consistent with long standing Staff practices including those of former Staff member, Steve Storm in the NW Natural general rate case of Docket No. UG 221, which the Commission adopted in Order No. 12-408. This time frame allows for investor consideration of 30-year US Treasury Long Bond and other alternate investment opportunities. I use five years for Stage One as that is the timeframe for which VL estimates of future dividends are available. I use five years for Stage Two as that seems a reasonable length of time for individual companies' dividend growth rates that are materially different from the growth rate used in Stage Three (and common to all companies) to converge to a LT dividend growth rate more representative of all electric utilities. I discuss the mechanics of this convergence below. I use 15 to 20 years for Stage Three, corresponding to forward projections from federal sources, and calculate a terminal valuation for the sale of the Company's stock in 2043.
- Q. How do you address dividend timing?

A. Each model uses two sets of calculations that differ in the assumed timing of dividend receipt. One set of calculations is based on the standard assumption that the investor receives dividends at the end of each period.

The second set of calculations assumes the investor receives dividends at the beginning of each period. Each model averages the unadjusted ROE values¹² produced with each set of calculations for each peer utility. This approach more closely replicates the "real world" quarterly receipt of dividends by investors; i.e., it takes into account the time value of money.

Q. What accounts for differences in peer capital structures?

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A. Each model employs the Hamada equation to calculate an adjustment for differences in capital structure between each peer utility and the PGE proposed and Staff-assumed capital structure for Portland General Electric.¹³ When few peer utilities are available, the Hamada equation offers greater material adjustments.

In this case, where many peer electric utilities are available, Staff's screening yields peers sufficiently close to the Company's capital structure that the Hamada equation adjustments are less dramatic.

Q. What price do you use for each peer utility's stock?

A. I use the average of closing prices for each utility from the first trading day in January, February, and March 2015.

The technical term for each of these estimates is the "internal rate of return," or IRR.

Staff describes this adjustment in recent cost of capital testimony. See, as an example, Staff's description in Docket No. UE 233 Exhibit Staff/800, Storm/54 through Storm/57.

Q. Did you review the impact of using prices from any other day of these months?

A. No.

Q. How do Staff's two DCF models differ?

A. Model X uses the calculation of a growing perpetuity as part of the terminal valuation in 2043. This may be the most common approach used in multistage DCF models.

Model Y uses the current price-earnings (P/E) ratio¹⁴ multiplied by the estimated earnings per share (EPS) in 2043, which establishes the stock's "selling price" in 2043 for terminal valuation. I estimate the 2043 EPS analogously with methods used to estimate the 2043 dividend in both models; i.e., based on VL estimates to which multiple growth rates are sequentially applied.

Q. What is the purpose of Model Y?

A. I followed Staff's practice in recent rate cases of including this model as a method by which to incorporate the fact that most companies have estimates of future EPS and future dividends growing at different rates. Utilizing EPS that grows on a separate trajectory than dividends is the foundation for an alternative means of terminal valuation.¹⁵

[&]quot;Current" in this context means the price obtained, as previously described, divided by Value Line's estimated earnings per share (EPS); i.e., it is a forward P/E, not an historical P/E.

Please note that the approach used in this second model is not the same as using a singular estimate of the growth rate in EPS as the growth rate in dividends.

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How did you select comparable companies (peers) to estimate PGE's Q. ROE?

- Α. I used companies that meet the following criteria as peer utilities to the regulated electric utility activities of Portland General Electric:
 - 1. Covered by VL as an Electric Utility;
 - 2. Forecasted by VL to have Positive Dividend Growth;
 - 3. S&P LT Issuer Credit Rating from S&P of BB+ to BBB+;
 - 4. No Decline in Annual Dividend in Last Five Years Based on SNL;
 - 5. Has 80 percent or greater Regulated Assets According to EEI;
 - 6. Has 45 percent to 55 percent LT Debt in VL Capital Structure; and
 - 7. Has No Recent Merger and Acquisition Activity.
- Q. Why do you eliminate companies that are not forecasted to have positive dividend growth?
- Α. There is evidence that investors find common stock of dividend-cutting utilities less attractive. The FPL Group's Florida Power and Light and Niagara Mohawk Power Corporation stock prices declined sharply after dividend cuts. 16 These real world findings are consistent with Staff's screening out electric utilities that have recently cut dividends.
- Q. What cohort of companies resulted from your screens?
- Please see Staff/202 Muldoon/1-2 for detailed Staff screens and also for a Α. table that shows the list of peer utilities obtained from Staff screens and those

An example of investor reaction to dividend cuts is found in The New York Times article, "Niagara Mohawk Stock Dives After Dividend Suspension", published January 25, 1996.

obtained from PGE screens in the current rate case, as well as those obtained by both Staff and PGE in Docket Nos. UE 262 and UE 283.

SENSITIVITY ANALYSIS

- Q. Did you perform sensitivities that evaluated the impact of peer selection in this case?
- A. Yes, I also ran each of Staff's models imposing a Mid-Cap size screen of between two and ten billion dollars capitalization reflecting PGE's financial size. This Mid-Cap sensitivity analysis increased my top reasonable range of ROEs by an additional 49 basis points over that obtained using the Company's peer utilities in Staff's three-stage DCF modeling.
- Q. How does Staff apply informed judgement to its modeling?
- A. Staff examined its full range of modeling results from 8.27 percent to 9.57 percent after all adjustments. Within that range Staff determined that 8.75 percent to 9.57 percent, reflecting mid-cap size capitalization like PGE was the best fit to capture investor expectations of PGE performance. Please note that this range still incorporates the highest growth from PGE's last general rate case.
- Q. Does Staff's removal of the lower end of modeling results from 8.27 percent to 8.74 percent suggest Staff's results are reasonable and conservative?
- A. Yes, this is a representative indicator that Staff recommendations are balanced, fact based and reasonable.

Q. Does the running of these sensitivities replace or modify Staff's primary screening methods?

- A. No. However, the results of my sensitivity analyses inform the Commission.

 Utility capitalization size is a selection metric for investors and can affect investor expectations. By performing the Mid-Cap sensitivity, Staff reasonably addresses firm size.
- Q. Did the sensitivity of processing Company peer utilities through Staff's three-stage DCF modeling generate useful information?
- A. No. The results from Staff's peer utilities and the results from the Mid-Cap sensitivity group bracketed and included the set of results using the Company's peers. Staff higher Mid-Cap results better fit PGE's prospects than lower modeling results associated with many Company proposed peers.

GROWTH RATES

- Q. What is the single most important element of discounted dividend or DCF models when used to estimate investors' required ROE?
- A. The estimated rate of growth of future dividends. I refer specifically to the singular growth rate for constant growth DCF models and the long-term growth rate for multistage DCF models such as those I use.
- Q. What long-term growth rates do you use in the two DCF models? 17

Methods used here related to GDP-based growth rates are similar, if not identical to methods Staff has used in past proceedings. See, as an example, Staff's discussion of these methods and, to a limited extent, their conceptual underpinnings in Docket No. UE 233, at Exhibit Staff/800, Storm/46 line through Storm/52 line 14.

A. I used four different long-term growth rates, with different methods employed in developing each.

The first method uses a 50 percent weight applied to the average annual growth rate resulting from estimates of long-term Gross Domestic Product (GDP) by the EIA, the OMB, and the CBO, with each receiving one-third of the 50 percent weight. The remaining 50 percent is the average annual historical real GDP growth rate, established using regression analysis, for the period 1980 through 2014. To which I apply the TIPS inflation forecast.

The second long-term growth rate for Stage 3 dividends is a control reflecting PGE's Blue Chip & OMB growth rate.

The third Stage 3 annual growth rate, which I use primarily for illustrative purposes, is the Indiana / Top-10 Blue Chip most recent optimistic upper book-end projection as of April 2015.

The fourth final stage growth rate is the Company's Top-10 Blue Chip most optimistic upper book-end projection of growth from PGE's prior general rate case in Docket No. UE 283.

The EIA is the Energy Information Administration within the US Department of Energy, OMB is the Office of Management and Budget, and CBO is the Congressional Budget Office. EIA and OMB's estimates are of nominal GDP. I applied to CBO's estimate of real GDP an inflation rate for the relevant timeframe developed using the Treasury Inflation-Protected Securities (TIPS) method described by Staff in testimony in multiple recent general rate case proceedings. See, as an example, in Docket No. UE 233 Exhibit Staff/800, Storm/50 line 4 through Storm/51 line 3. The TIPS forecast of annual inflation over the relevant Stage 3 timeframe is 2.12 percent, based on an average of interest rates for each of the months of January 2014, February 2014, and March 2014. It may be useful to think of the TIPS inflation rate forecast as a forward curve of dollars; i.e., market-based estimates of what a dollar will be worth in the future.

Staff discussed this approach in recent Staff cost of equity testimony in several rate case proceedings. See, as an example, in Docket No. UE 233 Exhibits Staff/800, Storm/46, line 15 through Storm/50 line 3.

Q. What are the values for these growth rates?

A. Please see Tables 4-A and 4-B below.

Table 4-A GDP Growth Rates

Component	Real Rate	TIPS Inflation Forecast	vidend Growth Nominal Rate	Weight	Weighted Rate
EIA 2014 Placeholder	2.40%	2.12%	4.57%	16.70%	0.76%
DMB - White House 2016 Bu	udget		4.30%	16.70%	0.72%
СВО			4.20%	16.70%	0.70%
Historical 1980 – 2014	2.87%	2.12%	5.05%	50.0%	2.53%
Composite				100%	4.71%
Historical 1980 – 2014 Q4			5.05%	100.0%	5.05%
ndiana U – Kelley 2018-35 Ctr Econometric Research	2.90%	2.12%	5.08%	100.0%	5.08%
Blue Chip* – Top 10% 2019 Values	2.90%	2.12%	5.08%	100.0%	5.08%
Blue Chip – Average	2.40%	2.12%	4.57%	100.0%	4.57%
Blue Chip - Bottom 10%	1.90%	2.12%	4.06%	100.0%	4.06%
PGE "Blue Chip" 2015 thru 2019 Average	PGE/1101 Villadse		4.70%	100.0%	4.70%
PGE "Blue Chip & OMB"	PGE/1101 Villadse	n P4	4.80%	100.0%	4.80%
Blue Chip* – Top 10% 2021-2025 Values	2.70%	2.12%	4.88%	100.0%	4.88%
Blue Chip - Average	2.30%	2.12%	4.47%	100.0%	4.47%
Blue Chip – Bottom 10%	2.00%	2.12%	4.16%	100.0%	4.16%
Blue Chip* – Top 10% 2021-2025 Values	Nominal		5.00%	100.0%	5.00%
Blue Chip – Average			4.40%	100.0%	4.40%
Blue Chip – Bottom 10%			3.90%	100.0%	3.90%

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Q. Briefly explain why PGE's long-term growth values may not be appropriate.

A. PGE draws its long-term growth values as the average value for 2015-2019. In contrast use of 2021 to 2025 Average Blue Chip Values drops growth by 23 to 30 basis points depending on calculation method. PGE's reliance on nearer term numbers diminished exposure to a precipitous drop in projections of long-term GDP growth.

- Q. How deep and how universal are these expectations of diminished US long-term GDP growth?
- A. Even the most optimistic in Top-Ten Blue Chip and academic experts no longer project upbeat US growth. See Table 4-B below:

Table 4-B
One Year Change in GDP Growth Projections

	UE 294	UE 283	
Growth Trends	Now	Prior	Difference
Tips Inflation Forecast	2.12%	2.35%	-0.23%
EIA	4 57%	4.89%	-0.32%
OMB	_	4.61%	-0.31%
СВО	4.20%	4.55%	-0.35%
Composite	4.71%	5.02%	-0.31%
Historical 1980 – 2013	5.05%	5.35%	-0.30%
Indiana / Top 10 Blue Chip	5.08%	5.78%	-0.70%

Q. At the time of the last PGE general rate case, weren't there fears that inputs to long-term growth were eroding in the US?

A. There were articles like the May 9, 2014, edition of the *Oregonian*, "Fear of Economic Blow as Births Drop around World" by Associated Press business

writer, Bernard Condon.²⁰ But the drop in birth rates was not yet built into last year's forecast numbers.

- Q. Were global economic inputs like a strong US dollar and quantitative easing stimulus in Japan and Europe also new to this year's forecasts?
- A. Yes.

- Q. Why does Staff recommend caution in applying the downward impact of current long-term growth forecasts?
- A. First, this is a substantial downward revision in expectations It may be reasonable to move slowly and make sure these projections are durable.
 Also, PGE's rate case is one of the first to be considered as America curbs long-term expectations, so there is no body of comparable rate case decisions that fully recognize recently released downward long-term growth projections.
- Q. How will Staff follow up on this topic in reply testimony?
- A. Staff's reply testimony will further evaluate these issues and provide any available updates to long-term growth projections.
- Q. Is it appropriate to use estimates of long-term GDP growth rates to estimate future dividends for electric utilities?
- A. Yes. Based on information from the EIA, electricity use per 2005 dollar of GPD has been declining over the past 30 years and EIA expects the decline

²⁰ See UE 283 Staff/200 Muldoon/14-15.

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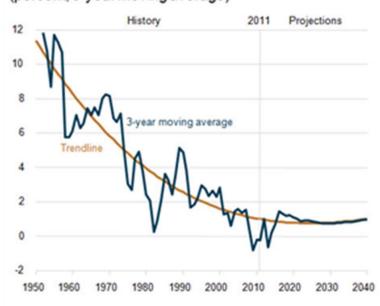
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to continue through 2040.²¹ EIA attributes this decline in the growth of electricity usage in part to more efficient appliances and equipment. Total electricity demand grows by just 0.9 percent per year in EIA's primary projection. See Staff Figure 1 – EIA Figure 75 below.

Figure 1 EIA Figure 75

Figure 75. U.S. electricity demand growth, 1950-2040 (percent, 3-year moving average)



Q. Please Summarize.

A. EIA projects GDP will grow at an average of 2.5 percent from 2011 through 2040. However, EIA projects both delivered residential electricity use and separately delivered electricity use for all sectors combined to grow in the same period at an average of only 0.70 percent, without factoring in electricity

Staff accessed EIA's "Annual Energy Outlook, at http://www.eia.gov/forecasts/aeo/MT_electric.cfm#growth_elec

losses expected to grow 0.4 percent per year on average over this period.

See Figure 2 below.

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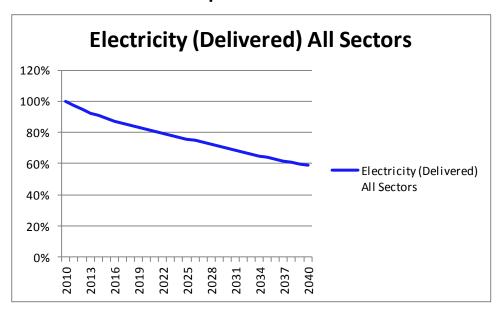
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Figure 2

Delivered Electricity as Percent of GDP

Proportional to 2010



- Q. Do you use an annual rate of long-term growth less than that estimated for GDP, given the EIA's outlook for the industry, as illustrated In Figures 1 and 2?
- A. No. It is possible that my modeling overstates required ROE for this reason.
- Q. What are the results of your multistage DCF models?
- A. Please see Staff Exhibit 203 for a summary followed by modeling detail.
- Q. How do these estimated ROE values compare with national historical electric utilities' ROE values for 2014 General Rate Cases?

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A. These estimated ROEs are low compared with regulated US utilities' authorized return on equity capital in 2014 as reported by SNL Financial, LC shown below in Figure 3.

Figure 3

Average ROE in Rate Cases by Quarter & (Quantity of GRCs)

2014	Full Year	9.91	(38)
	4th Quarter	9.78	(13)
	3rd Quarter	9.87	(12)
	2nd Quarter	9.83	(5)
	1st Quarter	10.23	(8)

- Q. Would it be reasonable to think that the decision makers setting 2014

 ROEs could have anticipated a dramatic drop in Spring-2015 projections

 of long-term GDP growth?
- A. No. Many of the official projections were not released until April of 2015.
- Q. Why do you address equity flotation costs when PGE is resolving its equity forward, but not issuing additional new equity now?
- A. My 12.5 bps upward adjustment is a durable modifier reflecting aggregate overall long-term cost to float new equity into perpetuity.
- Q. What is the Company's requested ROE?
- A. PGE asks for an authorized ROE of 9.9 percent.
- Q. Have you reviewed Dr. Villadsen's discussion and recommendations related to the Company's requested ROE?

1 Α. I have. Dr. Villadsen's analysis includes constant growth (single stage: 2 Gordon growth) DCF modeling, multi-stage DCF Modeling, risk premium 3 estimates, and CAPM. 4 Q. What is your assessment of Dr. Villadsen's DCF analysis and results? 5 Α. Dr. Villadsen's modeling of ROE incorporates atypical methods in models that 6 have not been found reliable by the Commission in the past. Staff 7 recommends the Commission use the more realistic expectations applied in 8 Staff's modeling. 9 The Commission's decision regarding a just and reasonable point value Q. 10 for ROE may hinge on growth rates. Did your analysis include the 11 construction of a synthetic forward curve using UST TIPS break even 12 points? 13 A. Yes. My forward curve is provided in Staff Exhibit 204, reflecting implied 14 market-based inflationary expectations. Staff's recommendations are 15 consistent with market activity indicating investor expectations of future 16 inflation. 17 Q. What if one ignored current downward adjustments by a broad 18 spectrum of federal agencies and presumed future US GDP growth 19 would look like the past 30 years – would a ROE based on that 20 assumption fall within Staff's recommended range?

Yes, Staff extracted and ran regression on 1980 through 2014 data from US

BEA to generate the annual real historical GDP growth rate shown in Table 5.

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Staff's recommended range of ROEs includes values presuming GDP growth over the next thirty years would look like that of the past 30 years?

However, the US White House and Congress as well as myriad federal experts expect long term GDP growth to be less than an extrapolation of historical GDP growth. A conservative projection would therefore be lower than GDP growth over the last several decades, not higher.

- Q. Does Staff show this analysis in its exhibits?
- A. Yes. Staff Exhibit 205 shows Staff's analysis in support of this finding.
- Q. And Staff's positions are corroborated by federal sources?
- A. Yes. Please see Staff Exhibit 206 for a representative sample.
- Q. If utilities' dividends and earnings per share are growing at a faster rate than growth for the whole economy, then utilities would become a bigger part of the economy. Is that happening?
- A. No. Electric utilities are not becoming a larger and larger part of the US.²²
- Q. What do you recommend to the Commission regarding Dr. Villadsen's results from her constant growth DCF model?
- A. Dr. Villadsen's constant growth DCF model offers little to inform the Commission in this case. For example, the Commission rejected consideration of parties' constant growth DCF models in

²² See UE 283 Staff/200, Muldoon/17-22.

Docket No. UE 115.²³ I recommend the Commission give little weight to the results of Dr. Villadsen's model.

- Q. How do Staff's methods employed in this case differ from those utilized by Staff in PGE's prior general rate cases, UE 283 and UE 262, and by Staff in the recent Northwest Natural Gas Company rate case, UG 221?
- A. I examine several sensitivities that have the effect of increasing the upper range of my range of ROE reasonableness. I also have one adjustment for common equity flotation costs that shifts my entire range of reasonable ROEs upward by 12.5 bps. Otherwise my methods and modeling are very similar to those employed by Staff in recent general rate cases, including UE 283.

ALTERNATIVE MODELS EXAMINED

- Q. What control modeling does Staff perform to corroborate DCF results?
- A. I examine several alternative models that support Staff's DCF modeling.

 While I do not recommend that any alternate approach should replace the

 Commission's reliance on three-stage DCF modeling, such alternate models

 may offer a check on the reasonableness of Staff's recommendation.

SINGLE-STAGE GORDON GROWTH DCF MODELING

- Q. Did you first examine the Company's constant Gordon growth DCF model described in PGE/1100, Villadsen/36?
- A. Yes. However, I note that Brealey, Myers and Allen, in the tenth edition of their textbook "Principles of Corporate Finance" caution that "the simple

See page 27 of Order No. 01-777. See also page 24 of Order No. 01-787 in Docket No. UE 116.

constant-growth DCF formula is an extremely useful rule of thumb, but no more than that."²⁴

Q. Does Staff see this model as simply an extremely imprecise vector pointing closer to 10 percent ROE than 5 percent ROE or 15 percent ROE?

- A. Yes. As calculated by PGE, this vector would point toward the top end of Staff's three-stage DCF results when considering a point ROE from among a reasonable range of ROEs.
- Q. Looking at Exhibit PGE/1101 Villadsen/2, please explain why you are uncomfortable relying overly much on this simple Gordon growth model.
- A. If we narrow in on Idaho Power in Panel A on that page, we see a simple Gordon Growth model generated 5.7 percent required return for Idaho Power. Staff is skeptical that Idaho Power would agree that that single data point represents a reasonable value for that utility. Gordon Growth makes the academic assumption that information about returns forever is all contained in just a few values: namely the last dividend and an appropriate very long-term average growth rate.
- Q. Why is this not plausible in the real world?
- A. Were Gordon Growth even somewhat accurate, success in investing would be assured and there would be less need for the omnipresent investment disclaimer, "Past Performance is No Guarantee of Future Results". Staff

[&]quot;Principles of Corporate Finance", Brealey, Myers, and Allen, p 83 (10th Edition 2010).

recommends the Commission continue to assign little or no weight to Gordon Growth modeling and to be very skeptical of findings that average such weak extrapolations equally with results from much higher confidence modeling.

- Q. What would be a better way to think of single-stage Gordon Growth DCF results than averaging such with other methods equally?
- A. Staff's three-stage DCF result of 9.13 percent point ROE is the two-thirds point in a range of 8.27 percent to 9.57 percent. Some investors may interpret the results of a single-stage DCF model as recommending the upper end of Staff's range of reasonable and supportable ROEs for PGE, absent other considerations.

RISK PREMIUM MODELING

- Q. Did you examine Dr. Villadsen's risk premium modeling in PGE/1100?
- A. Yes, and Staff's reply testimony will address this and other modeling performed in this case by ICNU. However, I found PGE's results are skewed by reliance on the thinly traded and unrepresentative 20-year UST.



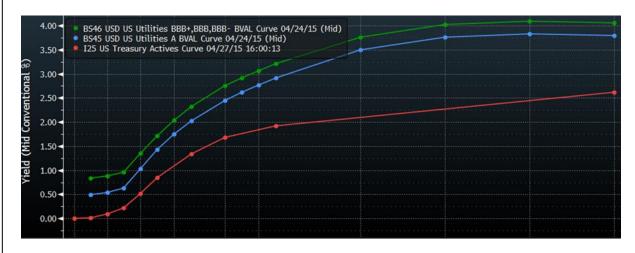


Figure 4 above shows that the cost between 10-year and 30-year most commonly issued long-term utility bonds is not linear. Rather costs curve upward proportionally for a 20-year bond as shown by the following basic Bloomberg chart. 20-year bonds comprise so little of OPUC jurisdictional debt as to be almost entirely divorced from any hope to extrapolate historical data for some other group of companies to predict forward looking utility experience.

- Q. Are you saying that utilities like PGE tend not to issue 20-year debt other than in private placement or when that maturity is specifically beneficial due to low rates or debt maturity considerations as in the May 2015 PGE issuance?
- A. Yes, PGE bonds issued May 2015 will mature in a year with no other maturing debt. But studying 20-year debt offers little insight to PGE's historical experience and likely has no predictive value regarding the Company's required ROE with investors, other than as shown above. The thin market skews spreads upward over underlying

Bond Market O	Bond Market Overview		
US Treasur	ys		
8:29 p.m. EDT 0	5/21/15		
1-Month Bill	0.020		
3-Month Bill	0.018		
6-Month Bill	0.079		
1-Year Note	0.191		
2-Year Note	0.581		
3-Year Note	0.955		
5-Year Note	1.517		
7-Year Note	1.916		
10-Year Note	2.192		
30-Year Bond	2.986		

UST. As you can see to the right there is not enough investor interest in 20year debt for UST of this maturity to merit daily reporting in the Wall Street Journal.²⁵

See the WSJ, Bond Markets Overview daily at www.WSJ.com Staff accessed this page on June 2, 2015 at http://www.wsj.com/public/page/news-fixed-income-bonds.html.

Q. Are the UST rates included in your response above a representative snapshot of where fixed income rates are heading?

A. No. John Lonski, Chief Economist of Moody's Capital Markets Research, Inc. in Credit Markets Review and Outlook released March 21, 2015, called the current state of business activity "mediocre". His assessment is that the recent jump by Treasury yields may have overstated any rise by inflation risk, and that there are no "observable facts" behind it. If he is right, UST prices will rise and yields fall once again, absent news recommending otherwise. Rather, the important thing to note is that investors and publications for investors first track 10-year UST, often track 30-year UST and very seldom track or report 20-year debt.

Q. Are risk premium conclusions also impacted by data timing?

A. Yes. Inclusion or exclusion of the crisis years in Figure 5 below demonstrates how spreads and their implications would vary by years studied:

Q. Does Dr. Villadsen also use 20-year UST in CAPM modeling?

A. Yes. This is peculiar enough to note. Dr. Villadsen adds the spread between 20-year and 10-year government bond yields to create a synthetic forward, which shifts expected results upwards by about one percent.

Q. Is this necessary or typical?

A. No. Bloomberg forwards directly provide this information.

Staff accessed Moody's reporting on May 22, 2015 at https://www.moodys.com/researchdocumentcontentpage.aspx?docid=PBC 181342

Q. Is there good reason to believe that PGE's examination of historical fixed income data is not predictive of the future – not even to describe conditions in 2016 at the end of the test year?

- A. Yes. The US Federal Reserve (Fed) is considering whether the financial crisis and Great Recession permanently slowed the US economy's growth potential, thereby lowering the point at which the Fed's benchmark interest rate should be considered neutral. April Fed policy minutes released May 20, 2015, defined this "equilibrium rate" as the level of the Fed funds rate, adjusted for inflation, consistent with the economy achieving, over a specified time horizon, maximum employment and price stability.²⁷
- Q. Are you implying that Fed management of rates might not match an extrapolation of prior fixed income activity?
- A. Yes, extrapolating historical data would have difficulty predicting trillion dollar quantitative easing stimulus in the US, EU and Japan. How the Fed defines its target states can impact the timing and nature of Fed actions which may overwhelm historic fixed income against common equities comparison trends.
- Q. Do credit ratings heavily impact spreads over UST?
- A. Yes, consideration of bonds that poorly mirror PGE's first mortgage bond

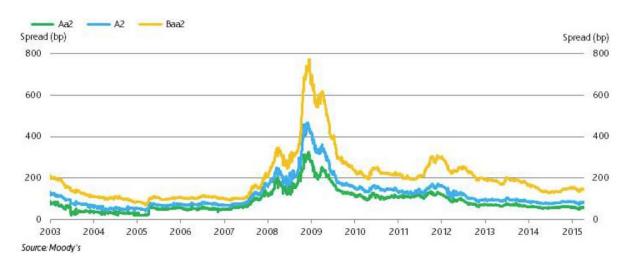
 (FMB) ratings could substantially inflate implied spreads over UST. Below in

 Figure 5, Moody's shows that bringing in lower rated bonds can boost

Staff accessed the WSJ article, "A New, Lower Normal for Fed Rates? Fed Officials' Lively Debate" by Pedro Nicolaci da Costa on May 22, 2015, at www.WSJ.com.

spreads over UST by one percent. Inclusion of low rated bonds for 2009 can further escalate implied impacts.

Figure 5



Q. Please discuss the Ibbotson approach you used.

A. The Research Foundation of CFA Institute, an impartial non-profit organization, published "Rethinking the Equity Risk Premium" in 2011.
Herein, Professor Roger Ibbotson of the Yale School of Management and other earlier examiners of how best to approach and calculate equity risk premiums share their current thinking and findings.

"In the 85 years covered by the Ibbotson data, stocks delivered a real return of 6.6% against 2.1% for bonds, supporting a 4.5% equity risk premium." Adding that 4.5 percent to Dr. Villadsen's 4.41 percent long-term UST rate for 2015 to 2016, would suggest that an investor looking just for a quick rough estimate should demand about an 8.9 percent ROE to be satisfied to own a stock of average risk in 2015 to 2016.

²⁸ "Rethinking the Equity Risk Premium," Research Foundation of CFA Institute p 81 (2011).

REBUTTAL OF PGE'S CAPM MODELING

Q. Did you examine and make adjustments to PGE's CAPM modeling yielding different results than Dr. Villadsen?

A. Yes. The Company generates both a variant of traditional CAPM and ECAPM. As I see no investor or fund management firm using ECAPM, I suggest the Commission afford ECAPM no weight whatsoever. For CAPM, I note that the Company relies on a 6.96 percent market risk premium. This is interesting in that that value could be seen as a long-run complete market return.

The Company also relies on the earlier discussed peculiar synthetic construct of 20 year bond spreads applied to Blue Chip Economic Indicators. Unaware of anyone with money at risk using such a method, I rely directly on average April 2015 Bloomberg forward 10- and 30-year UST yields for January 15, 2016. This removes up to about one percent off of the risk free rate. My 3.09 percent 10-year and 3.83 percent 30-year risk free rates are both examined to generate a range of reasoned returns.

I also calculate expected returns using both Value Line and Yahoo Finance Betas which employ different indices, sampling methods and assumptions about mean reversion. Relying on an Ibbotson market risk premium of 4.50 percent, I see a range of expected return of 5.53 percent to 7.32 percent. These values are markedly lower than the expected returns shown on PGE/1104 Villadsen/2.

Q. What do you conclude regarding the direction CAPM offers?

A. The Company appears to ignore the low end of industry practice using CAPM. PGE also relies on a high market risk premium. PGE uses 20-year debt rather than typical 10- and 30-year teaching and money management methods. PGE also focuses on after tax cost of long-term debt out of context. When Staff's typical finance approach is added to PGE's CAPM work, the result is a lower return on capital midpoint.

Q. What are Staff's intermediate CAPM findings?

- A. Staff's modeling alone generates a 7.32 percent return on peer equity at the high end of pre-tax CAPM results considering both 10- and 30-year UST as risk free rates, and considering both Value Line and Yahoo Finance Betas.
- Q. Understanding that both Staff and the Commission have placed minimal weight on CAPM modeling results and that Staff only discuses

 Company results as a check in due diligence on Staff findings, what is the implication of CAPM expected returns on risky assets?
- A. William Forsyth Sharpe, Professor of Economics at Stanford and one of winners of the 1990 Nobel Memorial Prize in Economic Sciences for the CAPM suggests that the expected return on a portfolio of stocks, as estimated by CAPM should approximate the peer securities' cost of capital.

In the context of this rate case CAPM can be interpreted as a downward pointing vector suggesting that one can reasonable look at less than the upper end of Staff's three-stage DCF modeling results. Table 5 below shows a typical CAPM model inclusive of common variations.

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Table 5 – Typical CAPM Modeling

		Free Rate as 10			•	40.14	$R_{PGE} = R_f + B$		
3.83%	1	Free Rate as 30			5, 2016		rward UST		rward UST
4.50%	Ibbo	tson Market Risk				CAPM	CAPM	CAPM	CAPM
		Abbreviated	UE 294	UE 294		w VL	w Yahoo	w VL	w Yahoo
	#	Utility	PGE	Staff	Ticker	Beta	Beta	Beta	Beta
	1	AEP	Yes	Yes	AEP	6.24%	5.34%	6.98%	6.08%
	2	Allete	Yes	No	ALE	6.69%	7.59%	7.43%	8.33%
	3	Alliant	Yes	No	LNT	6.69%	5.66%	7.43%	6.40%
	4	Ameren	Yes	No	AEE	6.47%	5.84%	7.21%	6.58%
	7	CenterPoint	Yes	No	CNP	6.47%	5.93%	7.21%	6.67%
	10	CMS	Yes	No	CMS	6.24%	3.72%	6.98%	4.46%
	11	Consol Ed	Yes	No	ED	5.79%	4.08%	6.53%	4.82%
	12	Dominion	Yes	No	D	6.24%	4.62%	6.98%	5.36%
	13	DTE	Yes	Yes	DTE	6.47%	4.67%	7.21%	5.41%
	15	Edison Int'l	Yes	Yes	EIX	6.47%	5.12%	7.21%	5.86%
	16	El Paso	Yes	No	EE	6.24%	5.93%	6.98%	6.67%
	18	Entergy	Yes	No	ETR	6.24%	4.94%	6.98%	5.68%
	21	Great Plains	Yes	Yes	GXP	6.92%	6.65%	7.66%	7.39%
	23	IDACORP	Yes	Yes	IDA	6.69%	7.19%	7.43%	7.93%
	26	MGE	Yes	No	MGEE	6.24%	6.87%	6.98%	7.61%
	31	OGE	Yes	No	OGE	7.14%	6.15%	7.88%	6.89%
	32	Otter Tail	Yes	Yes	OTTR	7.14%	8.13%	7.88%	8.87%
	34	PG & E	Yes	Yes	PCG	6.02%	4.71%	6.76%	5.45%
	35	PGE	Yes	No	POR	6.69%	6.24%	7.43%	6.98%
	36	Pinnacle	Yes	No	PNW	6.24%	5.75%	6.98%	6.49%
	37	PNM	No	Yes	PNM	6.92%	6.20%	7.66%	6.94%
	39	Public Serv.	Yes	No	PEG	6.47%	5.340%	7.21%	6.08%
	40	SCANA	Yes	No	SCG	6.47%	4.71%	7.21%	5.45%
	41	Sempra	Yes	No	SRE	6.47%	4.71%	7.21%	5.45%
	42	Southern	Yes	No	SO	5.57%	4.08%	6.31%	4.82%
	46	Vectren	Yes	No	VVC	6.69%	6.65%	7.43%	7.39%
	47	Westar	Yes	Yes	WR	6.47%	5.34%	7.21%	6.08%
	49	Xcel	Yes	No	XEL	6.02%	4.22%	6.76%	4.96%
		Peers:	27	9	Peers				
			Avg	Peers	PGE	6.41%	5.53%	7.15%	6.27%
			Avg	Peers	Staff	6.58%	5.77%	7.32%	6.51%
					Range	From:	5.53%	To:	7.32%
						Staff	Midpoint	6.43%	

Q. What is the formula used above?

A. The formula follows in Figure 6.

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Figure 6 – CAPM Formula

$$\overline{r}_a = r_{f+\beta_a} (\overline{r}_m - r_f)$$

Where:

r_f = Risk free rate

β_a = Beta of the security

rm = Expected market return

 $(\overline{r}_m - r_f) = Equity market premium$

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- Q. PGE's current Rate of Return (ROR) is 7.560. Do lower CAPM results, while holding PGE's Cost of LT Debt unchanged from the last general rate case, suggest that PGE's required ROE could be lower?
- A. Yes, CAPM modeling contains more information than Gordon Growth estimations and does suggest that PGE's required ROE should be lower than currently authorized, however Staff recommends that the Commission put little weight on this methodology.
- Q. Why does Staff feel it is necessary to rebut PGE's CAPM testimony and to clarify that one normally calculates CAPM using a 10-year UST yield or the 30-year UST as the risk free rate; and logically relies on average Bloomberg forwards and an Ibbotson market premium rather than unique synthetic approximations of what these values might be?
- A. Though the Commission does not favor CAPM, Staff conducted its review considering that the Commission could alter its policy going forward.
- Q. Does Staff disagree with PGE's use of after tax long-term debt to derive required ROEs from CAPM?

A. Yes. While one can multiply the before-tax rate by one minus the marginal tax rate to calculate after-tax cost of long-term debt, it would be illogical to do so in this instance.

Q. Why is that? Don't investors care about after-tax cost of capital?

A. Investors do care about their returns after taxes. However, PGE, as shown in Table 2 above, asks for consideration of a proposed 5.443 pre-tax cost of long-term debt in considering the Company's required rate of return (ROR).

PGE does not ask for the lower after-tax 3.755 percent cost of long term debt resulting in a lower 6.827 percent ROR. So it would be illogical to use after-tax cost of long-term debt in the same matrix to propose logical values for reasonable ROE.

- Q. Please show Table 2 modified to show the range of results from the CAPM model as typically deployed.
- A. Table 6 below shows these modeling results which consist of a range of ROEs from 5.635 percent to 9.202 percent with a midpoint ROE of 7.418 percent.

Table 6 – Results from Typical Use of CAPM Model

Avg Tax F	Rate	2015	2017-2019	
	Co Peers	32%	32%	
S	taff Peers	30%	31%	
PGE Prop	osed (UE 2	. <mark>94</mark>)	(as fi	led)
Component	Percent of Total	Cost	Weighted Average	ROR vs. Current
Long Term Debt	50%	5.433%	2.717%	
Preferred Stock	0%		0.000%	***************************************
Common Stock	50%	9.900%	4.950%	
	100%		7.667%	7.667%
High End				
ROE ex	PreTax CAP	PM	(LT Debt	as filed)
Component	Percent of Total	Cost	Weighted Average	ROR vs. Current
Long Term Debt	50%	5.433%	2.717%	
Common Stock	50%	9.202%	4.601%	***************************************
	100%		7.318%	7.318%
Low End				
ROE ex	PreTax CAF	PM	(LT Debt	as filed)
Component	Percent of Total	Cost	Weighted Average	ROR vs. Current
Long Term Debt	50%	5.433%	2.717%	
Common Stock	50%	5.635%	2.817%	
	100%		5.534%	5.534%
PreTax Range of				
	From	5.635%	to	9.202%
		Midpoint	7.418%	

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Q. Is Staff saying that persons managing money at risk gain little new information from a typically calculated CAPM, other than a downward

vector recommending use of the midpoint or lower in Staff's other modeling?

A. Yes. Staff is merely showing how CAPM is usually calculated in comparison with the calculations PGE has prepared for the Commission's consideration.
And given the low pointing vector, the Commission may want to consider a lower point ROE than the highest modeling result in Staff's range of reasonable ROEs.

PGE'S COMPARATIVE RISKINESS

- Q. Is PGE a regulated utility that enjoys various revenue smoothing and guaranteeing mechanisms and also just had a credit rating increase?
- A. Yes. Moody's upgraded PGE's ratings on January 30, 2014, but S&P has not followed with a like upgrade to date.
- Q. Noting that PGE is self-building multiple generation plants, is PGE more or less risky than the average electric utility, and riskier or less risky than the average publicly traded US stock?
- A. Common sense tells us that PGE is reflective of peer electric utilities of like size and material statistics, absent other factors. PGE is without doubt <u>less</u> <u>risky</u> than the average publicly traded US stock.

As mentioned earlier though, PGE is unique among its peers as the peer group has been compiled by Staff for purposes of determining an appropriate ROE. None of PGE's like-regulated electric peer utilities has filed three consecutive general rate cases in the last five years. PGE has also

successfully managed these recent cases to reduce regulatory lag for its capital additions, further reducing its risk compared to its peers.

- Q. Along with methods to recognize costs as new generation goes into service, how do PGE's frequent filings impact ratepayer perception regarding PGE's risks and attractiveness of investment opportunity?
- A. Prompt cost recovery and regulatory certainty has allowed PGE to depict expansion of its generation capabilities as a solid positive for investors. As an example of this see Exhibit 208.
- Q. What do these rough alternative modeling methods, which are regularly used by investors for ballpark calculations, indicate?
- A. Investors applying the simple constant-growth DCF formula see a recommendation of the top end of Staff's range of reasonable ROEs. Investors applying Ibbotson equity premium thinking or traditional CAPM modeling see a recommendation for the lower end of Staff's range of reasonable ROEs.
- Q. How could investors check the reasonableness of modeling results.
- A. Without consideration of below average risk due to multiple-year consecutive rate cases, investors applying the full spectrum of supported growth rates from a composite (relying on historical experience and federal projections) to most optimistic Top 10 Blue Chip from PGE's last general rate case in Staff's three-stage DCF models would see results of 8.27 percent to 9.57 percent. Finding Mid-Cap results best fit PGE's prospects, investors could narrow expectations to Staff's 8.75 percent to 9.57 percent reasonable range of

ROEs with a recommended midpoint of 9.16 percent. Table 7 below summarizes Staff's modeling results.

Table 7 Results of Staff's Modeling (See Exhibit Staff/203 for more detail)

8.75%	to	9.57%
p capitalization	size like PGE)	
	9.16%	
	8.75% p capitalization	p capitalization size like PGE)

Table 8
Check for Reasonableness of Staff's Point ROE

Check of Reasonableness:			
Last Commission Authorized ROE:		9.68%	
Modeled Change in Long-Term GDP Growth		9.37%	(less 31 bps)
Reduction in risk from frequent rate cases,	9.00%	to	9.37%
and prompt cost recovery for new facilities.			
Staff Point ROE Recommendation:		9.16%	

- Q. Referring to Table 8, please explain why a 9.16 percent midpoint is a reasonable point ROE?
- A. The Commission's authorized ROE in PGE's last general rate case is a sound starting point for a mental check of reasonableness of Staff recommendations. The first adjustment to the last general rate case results is to reduce the cost of equity for changes in growth expectations. The lowering of growth expectations reduces the cost of equity by 31 basis points yielding an ROE of 9.37 percent. The next adjustment is to reflect the reduction in risk associated with frequent general rate case filing. PGE's very frequent rate cases and tracking mechanisms for prompt cost recovery of new facilities in my reasoned judgement merit a further drop of up to 37 basis points. This

provides a range of 9.37 to 9.00 percent. The value of 9.16 percent falls solidly within that check of reasonable ROEs.

- Q. What is the impact on investor expectations to the upper cap on reasonable ROEs of 9.57 percent were investors to rely on current April 2015 projections of long term GDP growth and remove consideration of PGE's last rate case Top-Ten Blue Chip optimistic growth?
- A. In that case, Staff's upper limit of a range of reasonable ROEs would be 9.26 percent.

EQUITY FORWARD

Q. Has Staff carefully analyzed PGE's equity forward?

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- A. Yes. Staff has reviewed the confidential cost profile of the Company's equity forward against alternatives that PGE considered.
- Q. Has Staff formed any general conclusions regarding equity forwards as a result of this analysis?
- A. No. Each equity forward requires careful consideration prior to execution. In PGE's specific context, in this instance, the equity forward 1) assured Company, investors and ratepayers of certainty in the range of generated proceeds; 2) delayed the impact of draw down on funds until cash was needed for utility purposes; 3) added flexibility to offset the Company's temporary inability to issue First Mortgage Bonds (FMB);²⁹ and 4) was appropriate to the unique market conditions at time of issuance.

Three forced outages put temporary pressure on PGE cash flows and interest coverage ratios.

Q. What current cash flows are associated with the Equity Forward Sale

Agreement (EFSA) that PGE entered into on June 11, 2013 for

11,100,000 shares of the Company's Common Stock?

- A. On June 10, 2015, PGE physically settled in full the EFSA, with the issuance of the remaining 10,400,000 shares of common stock available under the agreement, in exchange for net proceeds of \$271 million.³⁰
- Q. Staff recommends the Commission continue to find PGE's equity forward prudent in the current instance, but in no way precedent setting?
- A. Yes. PGE's positive current equity forward arrangement and execution to date afforded high certainty at controlled cost and risk, particularly when bolstered by Commission flexibility with regard to 2014-2015 debt issuances, within current market conditions. However, future conditions will vary.

ADJUSTMENT OF MODELING RESULTS

- Q. What sets PGE apart from the risks of its own proxy group as assembled by Staff?
- A. PGE has filed three rate cases in past three years. Given the Company's relatively low growth rate, capacity to file a rate case each year, and less need to plan for long term, PGE has become less risky than its peer utilities.

 The Maryland commission finds that similar factors reduce risk and regulatory

PGE filed a Form-8 Current Report with the U.S. Securities and Exchange Commission (SEC) on June 10, 2015, making this detail of the EFSA public information.

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lag in the current environment, meriting a lower point ROE from within a reasonable range of ROEs.³¹

In addition, as indicated in PGE's filing, the Company will add a new gasfired plant, Carty, to its fleet in the May to June 2016 time period. The Commission has allowed trackers to add new generation plant to rate base in other dockets, and may allow similar regulatory treatment for Carty. PGE is therefore not subject to much regulatory lag and is demonstrating better ability to manage risk than the Company's peers.

- Q. Does any other party detect a pattern of rate case filings inclusive of the treatment of new generation and transmission facilities creating a reduction in risk for PGE?
- A. The Citizen's Utility Board of Oregon (CUB) states in opening power cost testimony that "PGE's rate case is designed in a way as to minimize the risk that the Company might suffer regulatory lag on the fixed cost recovery. At the same time, it creates a lag in recognizing the (*Net Variable Power Costs*) NVPC benefits of the plant. This means that while shareholders will get full recovery of their capital investment, customers will not fully benefit from the offset from reduced NVPC."³²

See Public Service Commission of Maryland, Order No. 85374, Case No. 9299, at 78 – February 22, 2013, accessible at: http://webapp.psc.state.md.us/Intranet/Casenum/CaseForm_new.cfm

See UE 294 CUB/100 Jenks-McGovern/2 at lines 10-13.

1 Q. In Order No. 09-020, the Commission concluded that the adoption of 2 decoupling justified a ROE reduction of 10 bps for PGE. Does Staff 3 recommend a similar outboard reduction in ROE for PGE now? 4 Α. No. Staff recommends the Commission consider a lower than top ROE from 5 within the range of reasonable ROEs in Staff's modeling reflective of the 6 lower risk profile PGE has achieved by effectively managing regulatory lag. 7 Q. Is Staff opposed to regulatory certainty for PGE? A. 8 No. Staff merely notes that PGE has successfully managed regulatory risk 9 and conveyed that story well to Moody's. 10 **HAMADA EQUATION** 11 Q. Staff Application of the Hamada Equation to un-lever peer utility capital 12 structures and to re-Lever at PGE'S target capital structure increases 13 required ROE by 7 bps. Why is this adjustment reasonable? 14 Α. Staff usually employs the Hamada Equation as a check on the 15 reasonableness of Staff Modeling. As earlier discussed, Staff's screening 16 criteria already identify peers that have very close capital structure to PGE's. 17 Use of the Hamada adjusted results helps insure that Staff has captured all 18 material risk in its analysis. 19 Q. Does Staff agree with PGE's Use of the Hamada Equation? 20 Α. No. Staff observes that PGE researched the academic origins of the Hamada 21 Equation. However, PGE appears to pursue historical capital structure inputs

in lieu of forward readily accessible Value Line projections Staff's applies the

higher of results from VL current and VL projected future Hamada inputs.

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There are numerous variants in the use of the Hamada equation. Staff methods are straightforward and consistent with an investor checking their work prior to executing investment decisions.

- Q. In addition to 65 standard data requests and 19 multiple-part follow up data requests; did Staff also rely on information from any other party in Staff's analysis?
- A. Yes. Staff also noted CUB's shared perception of PGE's effective management of risk and minimization of regulatory lag in cost recovery.³³

INFORMED STAFF ANALYSIS

- Q. Did Staff take into account information from other models?
- A. Yes. Staff performed a constant-growth DCF model analysis using the Company's inputs and methods and performed a rough equity risk premium analysis relying on an approach discussed by Professor Roger Ibbotson of the Yale School of Management in *Rethinking the Equity Risk Premium*. ³⁴ Staff also showed how CAPM as typically calculated suggests Staff's three-stage DCF modeling is reasonable and well considered.
- Q. Does Staff monitor and analyze current and projected market conditions?
- A. Yes. Staff's analysis includes analysis of the current economic climate and its impact on Staff's estimates of long-term growth. Staff also relies heavily on feeds from SNL Financial LC, Bloomberg, Moody's, S&P, WSJ and other

³³ CUB/100, Jenks-McGovern/3, lines 9-13.

³⁴ Staff/200, Muldoon/24-25.

sources to make sure that its financial understandings are reflective of investor expectations.

- Q. Did Staff develop its recommendations while informed by authorized ROEs in other parts of the country?
- A. Yes. Staff examined recently authorized ROEs across the nation.

- Q. Did Staff use robust and proven analytical methodologies?
- A. Yes. Staff methods are similar to Staff's work over the last decade. The difference in this rate case is that Staff has shown a spotlight on CAPM and will continue to illuminate other methods used by the Company in this rate case.

 This scrutiny will afford the Commission a chance to see the divergent paths that PGE and Staff used in deploying both methods the Commission has relied heavily on and methods that have proven worthy of less weight in the past.
- Q. Briefly recap changes since the last PGE general rate case in estimates of long-term growth in gross domestic product (GDP).
- A. From 2008 through PGE's last general rate case, referent economists, government agencies, university business schools, and business leaders expressed at least some expectation on average that American worker populations, productivity and aggregate output would return to pre-recession trends. Over the last year the broad consensus picked up dramatically in long-term GDP projections was that America has challenging fundamental problems in sustaining historic GPD growth.
- Q. As the growth rate is pivotal in this case, please describe what longterm growth rates Staff relied on.

A. The lowest estimate of long-term GDP growth, 4.71 percent, is a weighted average of historic GDP and forecasts from three federal sources. Fifty-percent weight is applied to the aggregate estimates of long-term GDP by the EIA, the OMB, and the CBO, with each federal source receiving one-third of the 50 percent weight. The remaining 50 percent is the average annual historical real GDP growth rate, established with a regression analysis, for the period 1980 through 2014, to which Staff applied the TIPs inflation forecast.

Q. What is Staff's second growth rate?

A. Staff's second long-term growth rate of 4.80 percent, is PGE's Blue Chip and OMB rate, which is higher than the Blue Chip average 2021-2025 rate of 4.40%. Staff presumes that PGE's input is drawing on Blue Chip expectations prior to 2020 based on this value.

Q. What is Staff's third growth rate?

- A. Staff's third growth rate, 5.08 percent, is the current Indiana / Blue Chip Top 10 growth projection through 2019. This reflects the growth that 9 of 10 referent and informed current Blue Chip survey responders would find higher than they could support. It also matches the modeling input cited by Indiana University's Kelley School of Business. This value may be seen as the highest current expectation of forward GDP rates for financial modeling purposes.
- Q. Does Staff's analysis and recommendation ignore the highest one in ten super optimistic forecasters of GPD Growth as of PGE's last general rate case?

A. No. Staff's fourth and highest growth rate, 5.78 percent, is the Indiana Blue
Chip Top 10 growth projection from the last PGE general rate case. However,
Staff clarifies that this high growth is provided so that the Commission can
consider the dramatic change in national expectations for long-term growth in
context.

Q. How are the four growth rates used in Staff's analysis?

- A. Using the cohort of proxy companies that met Staff's screens, Staff ran each of its two DCF models four times, each time using a different long-term growth rate.
- Q. How did Staff evaluate the Company's peer cohort and test for the impact of company size on its modeling results?
- A. After performing these initial eight runs, Staff performed sensitivity analysis.
- Q. Please describe this process.

A. First, Staff re-ran each model four times, again using the conservative, mid-range, and optimistic long-term growth rates for the terminal growth stage as described above, as well as the Top-10 Blue Chip growth from the last general rate case.

Q. What was the next step?

- A. Next, Staff ran each of its models imposing a mid-capitalization (Mid-Cap) size screen between two and ten billion capitalization to refine the cohort to utilities with comparable capitalization to PGE.
- Q. How did Staff test the impact of PGE's peer company selection?

1 A. Finally, Staff ran each of its models using PGE's cohort of 27 proxy companies, 2 again using the four different long-term growth rates for the third stage of 3 growth that are discussed above. 4 Q. How did Staff adjust for capital structures divergent to PGE's? 5 A. Staff used the Hamada equation to de-lever or remove debt from the proxy 6 companies and then to re-lever or add debt to match PGE's 50 percent equity 7 target capital structure in this rate case. 8 Q. What other adjustment does Staff make in this case? 9 A. Staff makes an upward adjustment of 12.5 basis points to account for the cost 10 of PGE's equity flotation inclusive of a portion of interest carrying cost for an 11 equity forward provision. 12 Q. Does Staff's range of reasonable ROEs encompass the entirety of 13 these modeling results including the results for each peer group and 14 sensitivity examined? 15 A. Yes. The lower end of Staff's range of reasonable ROEs is most impacted by 16 Staff's composite growth rate, which is informed by federal forecasts of GDP 17 growth as compared to like projections from the same agencies a year ago. 18 Q. Is the upper end of Staff's range of reasonable ROEs driven by results 19 from the Company's peer group utilizing the top growth rate? 20 A. Interestingly no. Staff's Mid-Cap sensitivity generated higher required ROE 21 results than did the Company's peer group. Staff's upper range of reasonable 22 ROEs is from the Mid-Cap sensitivity peer group utilizing the highest growth

rate adjusted for divergent capital structure from PGE's.

Q. To clarify, Staff's recommendation includes results from the
 Company's peer group, but because the Company's peer group did not
 produce the highest modeling results, Staff's range of reasonable
 ROEs brackets the results for the Company's peer group?
 A. Yes. Were Staff to rely on the Company's peer group and remove Staff's Mid-

A. Yes. Were Staff to rely on the Company's peer group and remove Staff's Mid-Cap sensitivity peer set, Staff's upper limit in its range of recommended ROEs would be lower.

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UPDATES TO PGE MODELS

- Q. Currently Staff has the freshest data in its modeling along with more current long-term projections. Should the Commission see dated inputs as technical deficiencies?
- A. No, with each successive round of testimony, the Commission sees updates to inputs refreshing modeling.
- Q. What difference does reasonable expectation of appeal make to Staff's testimony on Cost of Capital?
- A. Staff has endeavored to provide complete working models and self-contained explanations and background materials. This level of introduction may appear a bit extensive for the third general rate case in three years, but this testimony may also need to inform persons who have not experienced the prior two rate cases.
- Q. Does Staff's screening eliminate companies that are not like PGE?
- A. Yes. The point of screening is to identify a small group of companies with very similar characteristics to PGE that can act as a close proxy for PGE. By

modeling and examining the proxy group, investors may project information not directly observable from PGE. As the peer group grows, information is diluted by information from Companies that no longer resemble PGE closely.

ISSUE 3 – COST OF LT DEBT

- Q. Has Staff compiled a summary table illustrating its calculation of PGE's cost of long-term debt?
- A. Yes, please see Staff Exhibit 207.

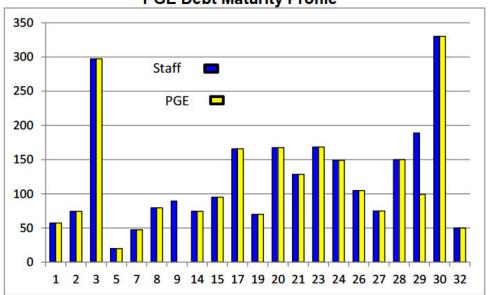
- Q. Is this table updated to reflect PGE's May debt issuance?
- A. Yes, The 6.80 percent, \$67 million, 7-year series maturing Jan. 2016 was earlier replaced by a like maturity pro forma series in 2016. However, the updated table's capture of PGE's issuance of replacement debt this May also removes Staff's earlier projected pro forma series.
- Q. Is this LT Debt table also updated to address PGE's planned revisions to its 2015 LT Debt issuances provided Staff on June 2, 2015?
- A. Yes. However Staff believes that the actual mix of long term debt maturities may vary as provided in Confidential Staff Exhibit 207. Staff's table avoids some of the pressure created by debt maturing thirty years from the test year, while creating no challenging pressure ten years from the test year.
- Q. How does Staff recommend the Commission address planned 2015 bond issuances and 2016 debt in general?
- A. Staff recommends the Commission take a measured approach. PGE faces
 two challenges in its debt maturity profile as the rate case was filed. The actual
 May 2015 issuance, in lieu of the 2016 debt issuance planned when the rate

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case was filled, mitigates some of the 3- and 30-year maturity concentration to that shown below in Figure 7.

Figure 7
PGE Debt Maturity Profile



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Q. Does Staff recommend the Commission update the cost of long-term debt to reflect actual 2015 issuances arranged prior to November 2015?

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A. Yes, it is reasonable for the Commission to accept actual values provided the Commission by this November. The Commission has long precedent of incorporating best available facts. Further, arrangement by the end of this summer has the potential to capture historically low coupon rates in advance of any interest rate "liftoff" decision by the Fed.

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Staff notes that PGE does not project any debt issuances in 2016. Staff does not have a recommendation at this time as to how to handle the case where PGE issues LT Debt in 2016.

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Q. Why does Staff recommend this substantial flexibility for PGE?

A. The flexibility recommended will permit PGE to prudently act to best finance necessary utility activity at least cost and controlled risk in the context of this general rate case. While no person can perfectly time markets, PGE is operating in a near-term debt market with short convective patterns on UST yields that later this year may be affected by either press releases or actions by the Fed.

- Q. To review, does Staff recommend 5.235 percent cost of LT Debt for PGE, with the expectation that this position may be updated with actual information from 2015 issuances prior to the Commission's decision date on this matter?
- A. Yes.

ISSUE 4 – AFUDC

- Q. Has Staff reviewed PGE calculations and unique methods for recording the Allowance for Funds Used during Construction (AFUDC)?
- A. Yes, Staff also held a workshop with the Company and issued follow up data requests to better understand PGE's processes and to verify that each difference in PGE methodology from default practice was fully authorized.
- Q. Does Staff summarize its review of PGE AFUDC in this testimony?
- A. No, Staff will lay out its findings in reply testimony in this rate case as Staff analysis is not yet complete.
- Q. Does Staff recommend an adjustment to AFUDC?
- A. No, but, a concise report on Staff's investigation into this topic will memorialize findings to the benefit of future auditors and investigators.

CONCLUSION

A. Staff recommends that the Commission consider a range of reasonable ROEs

from 8.75 percent to 9.57 percent, and a point ROE of 9.16 percent. This is the

Q. What is Staff's recommendation regarding ROE?

midpoint in Staff's range of reasonable ROEs. Please note that Staff's recommendation still reflects and is inclusive of the Top-10 Blue Chip most optimistic growth rate from PGE's last general rate case.

Q. How do you conclude your testimony?

- A. It is not remarkable that PGE looks like a well-run utility to Value Line with average risk on dimensions that matter to investors. A solid utility that plans ahead and proactively controls risks meets the needs of risk-averse ratepayers. This stability and management strength also makes PGE common stock attractive to institutional and conservative investors who rely on stable growing dividends to meet their obligations in turn.
- Q. Why do you recommend the Commission consider a lower point ROE than the uppermost ROE resultant from Staff's modeling?
- A: There are two key reasons: First, this is PGE's third consecutive annual general rate case, complete with methods for rapid cost recovery of new generation. PGE's management has controlled risk and regulatory lag well.

 This success is making PGE less risky than its peers, as compiled by Staff, none of whom have filed rate cases with this frequency in the last five years.
- Q. What is the second reason?

A: Since PGE's last general rate case, there has developed a broad consensus that US GDP will not return to pre-recession trends. Rather than directly shifting required ROE downward by 31 basis points, Staff recommends the Commission continue to consider the cliff edge and take this information under advisement in selecting a point ROE.

Q. Do you have any criticism of PGE in this rate case?

A: No. Staff merely points out that PGE needs consistent messaging in all arenas that the Company is skillfully managing risk, controlling cost, and expediting cost recovery within a supportive regulatory environment. Success in that repeated communication offers the potential of a rating upgrade by S&P. Achieving that S&P rating upgrade unlocks PGE's still higher Moody's rating to lower financing and credit costs.

Q. Do you expect a lower authorized ROE to hurt PGE's credit profile?

A: No. Moody's Investors Service on March 1, 2015 examined this subject in its publication, "Lower Authorized Equity Returns Will Not Hurt Near-Term Credit Profiles."

Q. What are the key drivers underlying Moody's findings?

A: Moody's review, provided as Exhibit Staff/210, noted three key factors:

- 1. More Timely Cost Recovery Helps Offset Falling ROEs;
- 2. Utilities' Cash Flow is Somewhat Insulated from Lower ROEs; and
- 3. Utilities' Actual Financial Performance Remains Stable.

Q. Does that conclude your opening testimony?

A. Yes.

CASE: UE 294

WITNESS: MATT MULDOON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 201

Witness Qualification Statement

WITNESS QUALIFICATION STATEMENT

NAME: Matthew J. Muldoon

EMPLOYER: PUBLIC UTILTY COMMISSION OF OREGON

TITLE: Senior Economist

Utility Program

Energy – Rates Finance and Audit Division

ADDRESS: 3930 Fairview Industrial Dr. SE

Salem, OR 97302-1166.

EDUCATION: In 1981, I received a Bachelors of Arts Degree in Political

Science from the University of Chicago. In 2007, I received a Masters of Business Administration from Portland State University with a certificate in Finance.

EXPERIENCE: From April of 2008 to the present, I have been employed

by the OPUC. My current responsibilities include financial and rate analysis with an emphasis on cost of

capital.

From 2002 to 2008 I was Executive Director of the Acceleration Transportation Rate Bureau, Inc. where I developed new rate structures for surface transportation and created metrics to insure program success within

regulated processes.

I was the Vice President of Operations for Willamette Traffic Bureau, Inc. from 1993 to 2002. There I managed tariff rate compilation and analysis. I also developed new information systems and did sensitivity analysis for rate

modeling.

OTHER: I have prepared, and defended formal testimony in

contested hearings before the OPUC, ICC, STB, WUTC and ODOT. I have also prepared OPUC Staff testimony

in BPA rate cases.

CASE: UE 294

WITNESS: MATT MULDOON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 202

Staff Peer Screening

Exhibits in Support of Opening Testimony

Electric Utilities Screened by Staff and PGE

	Sr	nall Cap	Under 2	Billion				Staff P	eer Screening
		Mid Cap	2 Billion	to 10 Bi	llion			1	Continuity Screen
			Over 10					2	Sensitivity Mid Cap
		g = Oup	3.51 10					3	PGE Peer Group
Abbreviated	UE 294	UE 283	UE 262	UE 215	UE 294	UE 283	UE 262	UE 215	VL Corporate Name
Utility	PGE	PGE	PGE	PGE	Staff	Staff	Staff	Staff	Electric Utility
AEP	Yes	No	No	Yes	Yes	Yes	Yes	Yes	American Electric Power Company, Inc.
Allete	Yes	Yes	Yes	Yes	No	Yes	No	Yes	Allete, Inc.
Alliant	Yes	Yes	Yes	Yes	No	No	No	No	Alliant Energy Corporation
Ameren	Yes	No	No	Yes	No	No	No	No	Ameren Corporation
Avista	No	Yes	Yes	Yes	No	No	Yes	No	Avista Corporation
Black Hills	No	Yes	Yes	No	No	No	No	No	Black Hills Corporation
CenterPoint	Yes	No	No	No	No	No	No	No	CenterPoint Energy, Inc.
CH Energy	No	No	No	No	No	No	No	No	CH Energy Group, Inc.
Cleco	No	Yes	Yes	Yes	No	Yes	Yes	Yes	Cleco Corporation
CMS	Yes	Yes	Yes	Yes	No	No	No	No	CMS Energy Corporation
Consol Ed							No		Consolidated Edison, Inc.
Dominion	Yes Yes	No No	No No	No No	No No	No No	No	No No	Dominion Resources, Inc.
Dominion DTE	Yes	No	No	Yes	Yes	Yes	Yes		
								No	DTE Energy Company
Duke Edison Int'l	No Yes	No No	No No	Yes Yes	No Vos	No Yes	No Yes	No No	Duke Energy Corporation Edison International
	1				Yes				El Paso Electric Company
El Paso	Yes	No	No	No	No	No	No	No	
Empire	No	No	Yes	Yes	No	No	No	Yes	Empire District Electric Company
ntergy	Yes	No	No	Yes	No	No	No	No	Entergy Corporation
Exelon	No	No	No	No	No	No	No	No	Exelon Corporation
irst Energy	No	No	No	Yes	No	No	No	No	FirstEnergy Corporation (Formerly in part: Allegheny)
Great Plains	Yes	Yes	No	Yes	Yes	No	No	No	Great Plains Energy Incorporated
Hawaiian	No	Yes	Yes	Yes	No	No	No	No	Hawaiian Electric Industries, Inc.
DACORP	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	IDACORP, Inc.
ntegrys	No	No	No	No	No	No	No	No	Integrys Energy Group, Inc.
TC	No	No	No	No	No	No	No	No	ITC Holdings Corp.
MGE	Yes	Yes	Yes	Yes	No	No	No	No	MGE Energy, Inc.
NE Utilities	No	No	No	No	No	No	No	No	Northeast Utilities
NextEra	No	No	No	Yes	No	No	No	No	NextEra Energy, Inc. (Formerly: FPL Group, Inc.)
NorthWestern	No	Yes	Yes	Yes	No	No	Yes	No	NorthWestern Corporation
NV Energy	No	No	Yes	No	No	No	No	No	NV Energy Inc.
DGE	Yes	Yes	Yes	Yes	No	No	No	No	OGE Energy Corporation
Otter Tail	Yes	No	No	No	Yes	No	No	No	Otter Tail Corporation
Pepco	No	No	No	No	No	No	No	No	Pepco Holdings, Inc.
PG <mark>&</mark> E	Yes	No	No	Yes	Yes	Yes	Yes	Yes	PG&E Corporation
PGE	Yes	Yes	Yes	Yes	No	No	No	No	Portland General Electric Company
Pinnacle	Yes	Yes	Yes	Yes	No	No	No	Yes	Pinnacle West Capital Corporation
PNM	No	Yes	No	No	Yes	No	No	No	PNM Resources, Inc.
PPL	No	No	No	No	No	No	No	No	PPL Corporation
Public Serv.	Yes	No	No	No	No	No	No	No	Public Serv. Enterprise Group, Inc.
SCANA	Yes	Yes	Yes	No	No	No	No	No	SCANA Corporation
Sempra	Yes	No	No	No	No	No	No	No	Sempra Energy
Southern	Yes	No	No	Yes	No	No	No	No	Southern Company, The
TECO	No	Yes	Yes	Yes	No	No	Yes	Yes	TECO Energy, Inc.
JIL	No	No	No	No	No	No	No	Yes	UIL Holdings Corporation
JNS	No	Yes	Yes	Yes	No	No	No	No	UNS Energy Corporation (Formerly: UniSource)
/ectren	Yes	No	No	No	No	No	No	No	Vectren Corporation
Vestar	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Westar Energy, Inc.
Visconsin	No	Yes	Yes	Yes	No	No	No	Yes	Wisconsin Energy Corporation
	Yes	No	No	Yes	No	No	No	Yes	Xcel Energy, Inc.
No. of Peers:									
<mark>Viscons</mark> Kcel		oin No Yes	No Yes Yes No	No Yes Yes Yes No No	No Yes Yes Yes Yes No No Yes	in No Yes Yes Yes No Yes No	Sin No Yes Yes Yes No No Yes No No Yes No No Peers: 27 20 20 31 9 8	No Yes Yes Yes No No No Yes No No Yes No No No eers: 27 20 20 31 9 8 10	Ves Yes Yes No No No Yes Yes No No No No Yes Peers: 27 20 20 31 9 8 10 13

Staff Peer Screen

								VL	S&P	Credit	EEI	VL	VL	No
						Yahoo Fin.	Covered by	2/25/2015	3/3/2015	Rating	3/3/2015	3/3/2015	Forecast	M&A Detected
				٧L	Yahoo Fin.	2/10/2015	Value Line	No Div	Local LT	BB+	80%	LT Debt	Div. Growth	Activity
	Abbreviated	UE 294	UE 294	2/10/2015	2/10/2015	Mkt Cap	2/10/2015	Declines	Debt	to	Regulated	45% - 55%	5 Yr Rate	in Last
#	Utility	PGE	Staff	Beta	Beta	\$ Billions	(VL)	5 years	Rating	BBB+	Assets	of Capital	> 0%	5 Years
1	AEP	Yes	Yes	0.70	0.50	29.00	Yes	Pass	BBB	Pass	80% +	53%	Yes	Nov 1999 Merged w CSR, May 2011 Float
2	Allete	Yes	No	0.80	1.00	2.37	Yes	Pass	BBB+	Pass	80% +	46%	Yes	Feb, 2015 1st Water Purchase \$168M = U.S. Water Services Inc ∆strategy
3	Alliant	Yes	No	0.80	0.57	7.33	Yes	Pass	A-	Fail	80% +	48%	Yes	Selling MN Electric & N Gas Dist to Coop Group Announced Apr. 17, 2014 SNL
4	Ameren	Yes	No	0.75	0.61	10.52	Yes	Pass	BBB+	Pass	80% +	46%	Yes	Mar 2013,\$900M Sale of Merch. Gen. (5 Power Plants) to Dynergy / SNL
5	Avista	No	No	0.80	0.74	2.20	Yes	Pass	BBB	Pass	80% +	49%	Yes	M&A - Purchase of AERC Completed 2014 after Sale of Ecova Completed
6	Black Hills	No	No	0.90	1.10	2.26	Yes	Pass	BBB	Pass	80% +	52%	Yes	Black Hills to buy MGTC transmission & distribution utility assets / SNL 2014
7	CenterPoint	Yes	No	0.75	0.63	9.74	Yes	Pass	A-	Fail	50% to 80%	52%	Yes	CenterPoint Unlikely to Acquire Cleco / SNL 2014
	CH Energy	No	No	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Feb 2012 Bought by Fortis
9	Cleco	No	No	0.80	0.54	3.26	Yes	Pass	BBB+	Pass	80% +	43%	Yes	CenterPoint Unlikely to Acquire Cleco / SNL 2014
10	CMS	Yes	No	0.70	0.14	9.97	Yes	Pass	BBB	Pass	80% +	68%	Yes	No M&A
11	Consol Ed	Yes	No	0.60	0.22	19.62	Yes	Pass	Α-	Fail	80% +	48%	Yes	No M&A
	Dominion	Yes	No	0.70	0.34	44.76	Yes	Pass	A-	Fail	50% to 80%	63%	Yes	No M&A
	DTE	Yes	Yes	0.75	0.35	15.35	Yes	Pass	BBB+	Pass	80% +	51%	Yes	Mar 2001 Merged w MCN
14	Duke	No	N	0.60	0.27	59.54	Yes	Pass	BBB+	Pass	80% +	51%	Yes	Jan 2011 Bought Progress Energy
15	Edison Int'l	Yes	Yes	0.75	0.45	21.50	Yes	Pass	BBB-	Pass	80% +	45%	Yes	Aug 2000 Bought Citizens Power
16	El Paso	Yes	No	0.70	0.63	1.57	Yes ***	Fail	BBB	Pass	80% +	56%	Yes	No M&A
	Empire	No	No	0.70	0.63	1.14	Yes	Fail	BBB	Pass	80% +	51%	Yes	No M&A
	Entergy	Yes	No	0.70	0.41	14.67	Yes	Pass	BBB	Pass	80% +	58%	Yes	Mar 2013 Merger w FPL Group, Dec 2011 Sold Trans. to ITC
19	Exelon	No	No	0.70	0.46	30.08	Yes	Fail	BBB	Pass	50% to 80%	44%	Yes	Exelon Purchase of Pepco Announced May 7, 2014 \$6.83 Billion SNL
	First Energy	No	No	0.70	0.33	16.25	Yes	Fail	BBB-	Pass	50% to 80%	56%	No	No M&A
	Great Plains	Yes	Yes	0.85	0.79	4.32	Yes	Pass	BBB+	Pass	80% +	49%	Yes	No M&A
22	Hawaiian	No	No	0.80	0.22	3.47	Yes	Pass	BBB-	Pass	Under 50%	47%	Yes	Proposed Sale of HECO to Next Era for \$4.3B / SNL Feb. 2, 2015
	IDACORP	Yes	Yes	0.80	0.91	3.22	Yes	Pass	BBB	Pass	80% +	48%	Yes	No M&A
	Integrys	No	N	0.80	0.59	6.27	Yes	Pass	A -	Fail	80% +	47%	No	Wisconsin Energy to Buy Integrys Energy Group
25		No	No	0.65	0.35	6.19	Yes	Pass	A-	Fail	N/A	68%	Yes	Dec 2011 Bought Entergy Transmission – 8K Apr 2013 Voted Y
	MGE	Yes	No	0.70	0.84	1.55	Yes	Pass	AA-	Fail	50% to 80%	39%	Yes	No M&A
	NE Utilities	No	No	0.75	0.58	17.32	Yes	Pass	A -	Fail	80% +	46%	Yes	Oct 2010 Merged w Nstar
_	NextEra	No	No	0.70	0.36	47.66	Yes	Pass	A-	Fail	50% to 80%	53%	Yes	Proposed Sale of HECO to Next Era for \$4.3B / SNL Feb. 2, 2015
	NorthWestern	No	No	0.70	0.64	2.18	Yes	Pass	BBB	Pass	80% +	50%	Yes	2014 Acquisition \$900M to buy 633 MW Hydro Capacity in MT
	NV Energy	No	No	N/A	N/A	N/A	N/A	N/A	BBB+	Pass	N/A	N/A	N/A	Purchased in 2013 by MEH – Now BKE
	OGE	Yes	No	0.90	0.68	6.73	Yes	Pass	A-	Fail	80% +	44%	Yes	No M&A
	Otter Tail	Yes	Yes	0.90	1.12	1.15	Yes	Pass	BBB	Pass	80% +	49%	Yes	No M&A
33	Pepco	No	No	0.70	0.19	6.89	Yes	Pass	BBB+	Pass	80% +	48%	No	Exelon Purchase of Pepco Announced May 7, 2014 \$6.83 Billion SNL
	PG & E	Yes	Yes	0.65	0.36	26.99	Yes	Pass	BBB	Pass	80% +	48%	Yes	July 1997 Purchased Valero Energy
	PGE	Yes	No	0.80	0.70	2.95	Yes	Pass	BBB	Pass	80% +	45%	Yes	No M&A
	Pinnacle	Yes	No	0.70	0.59	7.47	Yes	Pass	A-	Fail	80% +	46%	Yes	Pinnacle W's AZ Pub Service (APS) Buying \$182 M 4-Corners Coal Gen
	PNM	No	Yes	0.85	0.69	2.35	Yes	Pass	BBB	Pass	80% +	52%	Yes	PNM 2001 Merger w Western Resources
38		No	No	0.60	0.54	23.50	Yes	Pass	BBB	Pass	50% to 80%	57%	Yes	No M&A
	Public Serv.	Yes	No	0.75	0.50	20.72	Yes	Pass	BBB+	Pass	50% to 80%	42%	Yes	No M&A
_	SCANA	Yes	No	0.75	0.36	8.73	Yes	Pass	BBB+	Pass	50% to 80%	56%	Yes	SCANA Feb 2015 closed the \$150 million sale of SCANA Communications to Spirit
	Sempra	Yes	No	0.75	0.36	27.17	Yes	Pass	BBB+	Pass	50% to 80%	51%	Yes	No M&A
	Southern	Yes	No	0.55	0.22	44.25	Yes	Pass	Α	Fail	80% +	56%	Yes	No M&A
43		No	No	0.85	0.68	4.88	Yes	Pass	BBB+	Pass	80% +	58%	Yes	TECO to Buy NM Gas for \$950 M per SNL, May 14, 2014
44	UIL	No	No	0.80	0.61	2.47	Yes	Pass	BBB	Pass	80% +	58%	No	UIL Called Off Deal to Acquire Philadelphia Gas Works for \$1.86B on Dec 4 / WSJ
45	UNS	No	No	0.75	N/A	N/A	Yes	Pass	N/A	Fail	80% +	63%	Yes	Fortis to Acquire UNS for \$4.3B in Q1 2015
_	Vectren	Yes	No	0.80	0.79	3.83	Yes	Pass	Α-	Fail	50% to 80%	52%	Yes	No M&A
	Westar	Yes	Yes	0.75	0.50	5.37	Yes	Pass	BBB+	Pass	80% +	51%	Yes	No M&A
	Wisconsin	No	No	0.65	0.30	12.13	Yes	Pass	A -	Fail	80% +	50%	Yes	Buying Integrys for \$4.6B in Common Stock and \$1.5B Cash
49	Xcel	Yes	No	0.65	0.25	18.33	Yes	Pass	A -	Fail	80% +	54%	Yes	No M&A

CASE: UE 294

WITNESS: MATT MULDOON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 203

Staff Three Stage DCF Modeling

Exhibits in Support of Opening Testimony

Required ROE Results from Three Stage DCF Modeling

Mod	del <mark>X</mark> : 3 Stage D	CF - Dividend	d Growth with T	erminal Valu	e as Perpetuity	(Hamada Ad	justed)	
X	Composite Growth	4.71%	PGE BlueChip & OMB	4.80%	Top-10 LT Blue Chip Growth	5.08%	UE 283 Top-10 Growth	5.78%
Staff Peers	8.21%	Implied	8.27%	Implied	8.48%	Implied	8.99%	Implied
Sensitivity 1 Mid-Cap	8.62%	Average	8.68%	Average	8.88%	Average	9.39%	Average
Sensitivity 2 Co. Peers	8.15%	ROE	8.21%	ROE	8.42%	ROE	8.93%	ROE
Model Y : 3 Stage DCF - Di	vidend Growth w	ith Terminal	Value as Sales	hased upon	EPS Growth ar	nd Terminal S	Stock Sale (Har	nada Adiusted)
Y	Composite Growth	4.71%	PGE BlueChip & OMB	4.80%	Top-10 LT Blue Chip Growth	5.08%	UE 283 Top-10 Growth	5.78%
Staff Peers	8.17%	Implied	8.22%	Implied	8.39%	Implied	8.80%	Implied
Sensitivity 1 Mid-Cap	8.81%	Average	8.87%	Average	9.03%	Average	9.44%	Average
Sensitivity 2 Co. Peers	8.31%	ROE	8.36%	ROE	8.52%	ROE	8.93%	ROE

Values Shown Above Are NOT Adjusted for Equity Flotation Costs

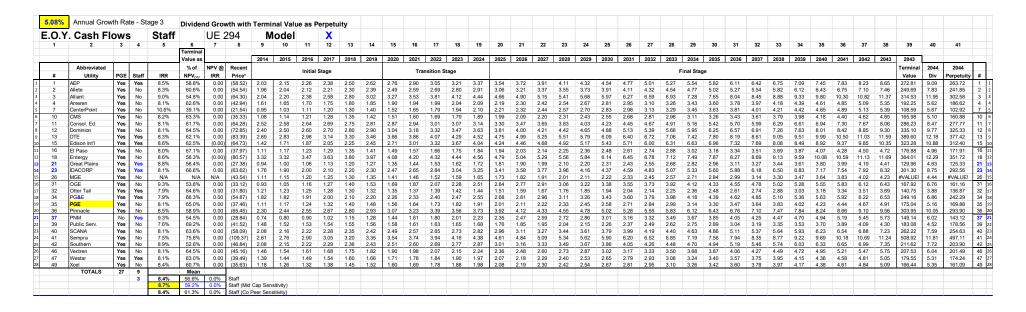
Staff Interpretation of ROE Modeling Results

Common Stock Flotation Costs Adjustme	ent Shifts Ra	nge of Reaso	nable ROE's Up	oward by :	12.5	bps
Range of Reasonable ROEs	8.75%	to	9.57%			
(Best fit is Staff screened electric utilities that have similar m	id-cap capitalizatio	on size like PGE)				
Midpoint of Mid-Cap Modeling Results		9 16%				
(Staff's informed judegment excludes some of the lower ran	ge of modeling res	sults depicted abov	e)			
Check of Reasonableness:						
Last Commission Authorized ROE:		9.68%				
Modeled Change in Long-Term GDP Growth	1	9.37%	(less 31 bps)			
Reduction in risk from frequent rate cases,	9.00%	to	9.37%			
and prompt cost recovery for new facilities.						
Staff Point ROE Recommendation:		9.16%				
* Staff Blue Chip Data is sourced from Table	1 Blue Chip	Economic For	ecast, Feb. 2015			

Note: Please see next pages for illustrations of Three Stage DCF calculations.

Staff work papers contain the spreadsheets for these models in larger print as well as sensitivities examined.

Staff Model X – Dividend Growth with Terminal Value as Perpetuity

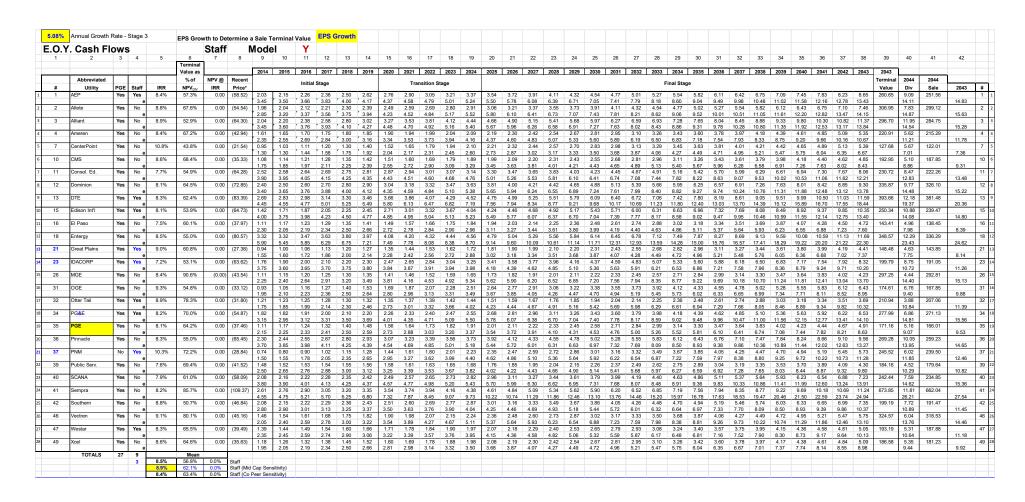


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9.1	. Cash F		4	Staff		UE 2		9	lodel	11	12	13	14	15	16	17	18	19 2	0 21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41
		-	•	3	Terminal	, ,																																40	41
					Value as			2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 20	25 2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2042		
	Abbreviated				% of		Recent			Initial	Stage				Tran	nsition St	age									Fi	nal Stage	e									Termina	2044	2044
	Utility	PGE	Staff	IRR	NPV _{DN}	IRR	Price*																														Value	Div	Perpetui
	AEP	Yes	Yes	8.7%	56.4%	(0.00)		2.15	2.26	2.38			2.76	2.90	3.05	3.21		3.54 3.7			4.32	4.54	4.77	5.01	5.27	5.54	5.82	6.11	6.42	6.75	7.09	7.45	7.83	8.23	8.65	9.09	272.94	9.55	263.39
	Allete Alliant	Yes	No No	8.5% 9.3%	58.5% 51.6%	0.00		2.04	2.12	2.21		2.39 3.02	2.49 3.27	2.59 3.53	2.69	2.80 4.12		3.06 3.2 4.66 4.9			3.73 5.68	3.91 5.97	4.11 6.27	4.32 6.59	4.54 6.93	4.77 7.28	5.02 7.65	5.27 8.04	5.54 8.45	5.82 8.88	6.12 9.33	6.43 9.80	6.75	7.10 10.82	7.46	7.83 11.95	250.41 313.03	8.23 12.56	242.18 300.47
	Ameren	Yes	No	8.2%	60.9%	0.00		1.65	1.70	1.75		1.85	1.90	1.94	1.99	2.04		2.19 2.3			2.67	2.81	2.95	3.10	3.26	3.43	3.60	3.78	3.97	4.18	4.39	4.61	4.85	5.09	5.35	5.62	193.36	5.91	187.45
	CenterPoint	Yes	No	10.9%	36.0%	0.00		1.03	1.11	1.20		1.40	1.52	1.65	1.79	1.94		2.21 2.3				2.83	2.98	3.13	3.29	3.45	3.63	3.81	4.01	4.21	4.42	4.65	4.89	5.13	5.39	5.67	107.95	5.96	101.99
	CMS	Yes	No	8.4%	60.8%	0.00		1.14	1.21	1.28		1.42	1.51	1.60	1.69	1.79		1.99 2.0				2.55	2.68	2.81	2.96	3.11	3.26	3.43	3.61	3.79	3.98	4.18	4.40	4.62	4.85		165.89	5.36	160.53
	Consol. Ed. Dominion	Yes	No	8.3%	60.2% 62.4%	0.00		2.58 2.50	2.64	2.69		2.81	2.87 3.04	2.94	3.01	3.07		3.30 3.4				4.23 4.88	4.45 5.13		4.91 5.66		5.42 6.25	5.70 6.57	5.99 6.91	6.29	6.61 7.63	6.94 8.01	7.30 8.42	7.67	8.06	8.47	288.23	8.90	279.33 325.65
	DTE	Yes	No Yes	8.2% 8.5%	59.6%	0.00		2.83	2.98	3.14	2.80 3.30	3.46	3.66	3.18	3.32 4.07	3.47 4.29		3.81 4.0 4.75 4.9				6.09	6.40	5.39 6.72	7.06	5.95 7.42	7.80	8.19	8.61	7.26 9.05	9.51	9.99	10.50	8.85 11.03	9.30	9.77	335.91 389.71	10.27 12.80	376.91
	Edison Int'l	Yes	Yes	8.8%	58.8%	0.00	(64.73)	1.71	1.87	2.05		2.45	2.71	3.01	3.32	3.67		4.24 4.4				5.43	5.71	6.00	6.31	6.63	6.96	7.32	7.69	8.08	8.49	8.92	9.37	9.85	10.35		320.49	11.43	309.06
	El Paso	Yes	No	8.1%	64.8%	0.00	(37.97)	1.17	1.23	1.29	1.35	1.41	1.49	1.57	1.66	1.75	1.84	1.94 2.0	3 2.14	2.25	2.36	2.48	2.61	2.74	2.88	3.02	3.18	3.34	3.51	3.69	3.87	4.07	4.28	4.50	4.72	4.96	176.93	5.22	171.71
	Entergy	Yes	No	8.7%	54.5%	0.00		3.32	3.47			3.97	4.08	4.20		4.44		4.79 5.0				6.14	6.45			7.49	7.87	8.27	8.69	9.13	9.59	10.08	10.59	11.13	11.69			12.91	352.98
	Great Plains IDACORP	Yes	Yes Yes	9.0% 8.2%	53.7% 64.0%	0.00	(27.38) (63.62)	1.00	1.06	1.13 2.10	1.20 2.20	1.27	1.35 2.47	1.44 2.65	1.53	1.62 3.04	1.72 3.25	1.81 1.9 3.41 3.5	0 1.99 8 3.77	2.10 3.96	2.20 4.16	2.31 4.37	2.43 4.59		2.68 5.07	2.82 5.33	2.96 5.60	3.11 5.88	3.27 6.18	3.44 6.50	3.61 6.83	3.80 7.17	3.99 7.54	4.19 7.92	4.41 8.32	4.63 8.75	129.75 300.90	4.87 9.19	124.89 291.71
	MGE	Yes	No	7.5%	74.6%	0.00		1.15	1.20	1.25		1.35	1.41	1.46	1.52	1.59		1.73 1.8				2.22	2.33	2.45	2.57	2.71	2.84	2.99	3.14	3.30	3.47	3.64	3.83	4.02	4.23	4.44	200.04	4.67	195.37
	OGE	Yes	No	9.5%	49.9%	0.00		1.05	1.16	1.27		1.53	1.69	1.87		2.28		2.64 2.7				3.38	3.55			4.12		4.55	4.78	5.02	5.28	5.55	5.83	6.12	6.43	6.76	166.46	7.10	159.36
	Otter Tail	Yes	Yes	8.0%	63.1%	0.00		1.23	1.25			1.32	1.35	1.37				1.51 1.5				1.94	2.04							2.88	3.03	3.18	3.34	3.51	3.69	3.88	141.84	4.08	137.76
	PG&E PGE	Yes	Yes No	8.0%	64.4% 62.5%	0.00	(54.87)	1.82	1.91	2.00 1.32		2.20 1.48	2.26	2.33 1.64	2.40 1.73	2.47 1.82		2.68 2.8				3.43 2.58	3.60 2.71			4.18 3.14	4.39 3.30	4.62 3.47	4.85 3.64	5.10 3.83	5.36 4.02	5.63 4.23	5.92 4.44	6.22 4.67	6.53 4.91	6.86 5.16	250.09 174.94	7.21 5.42	242.88 169.52
	Pinnacle	Yes Yes	No	8.3% 8.7%	56.6%	0.00		2.44	2.55	2.67		2.93	1.56 3.07	3.23	3.39	3.56		3.92 4.			4.78	5.02	5.28	5.55	5.83	6.12	6.43	6.76	7.10	7.47	7.84	8.24	8.66	9.10	9.56	10.05	304.24	10.56	293.68
	PNM	No	Yes	9.6%	50.6%	0.00		0.80	0.90	1.02		1.28	1.44	1.61	1.80	2.01		2.35 2.4				3.01	3.16	3.32		3.67	3.85	4.05	4.25	4.47	4.70	4.94	5.19	5.45	5.73		147.67	6.32	141.35
	Public Serv.	Yes	No	7.7%	68.0%	0.00	(41.52)	1.52	1.53	1.54	1.55	1.56	1.58	1.61	1.63	1.65	1.68	1.76 1.8	5 1.95	2.04	2.15	2.26	2.37	2.49	2.62	2.75	2.89	3.04	3.19	3.35	3.53	3.70	3.89	4.09	4.30	4.52	184.57	4.75	179.82
	SCANA	Yes	No	8.2% 7.6%	61.8% 73.6%	0.00	(58.09)	2.16	2.22				2.49 3.54	2.57 3.74				2.96 3.1 4.61 4.8				3.79 5.90	3.99	4.19 6.52	4.40 6.85	4.63 7.19	4.86	5.11 7.94	5.37 8.35	5.64 8.77	5.93 9.22	6.23	6.54	6.88	7.23	7.59	263.47 508.92	7.98	255.49 496.51
	Sempra Southern	Yes	No No	9.0%	50.7%	0.00		2.76	2.90	3.05 2.29		3.35 2.43	2.51	2.60	2.69	4.16 2.77		3.01 3.1				3.86	6.20 4.05	4.26	4.48	4.70	7.56 4.94	7.94 5.19	5.46	5.74	6.03	6.33	6.65	6.99	7.35	7.72	212.81	8.11	496.51 204.69
	Vectren	Yes	No	8.2%	62.3%	0.00		1.54	1.61	1.68		1.82	1.90	1.98		2.15		2.36 2.4				3.02	3.17	3.33		3.68	3.87	4.06	4.27	4.49	4.72	4.95	5.21	5.47	5.75		207.91	6.35	201.56
	Westar	Yes	Yes	8.3%	61.1%	0.00	(39.49)	1.44	1.49	1.54	1.60	1.66	1.71	1.78	1.84	1.90	1.97	2.07 2.1	8 2.29	2.40	2.53	2.65	2.79	2.93	3.08	3.24	3.40	3.57	3.75	3.95	4.15	4.36	4.58	4.81	5.05	5.31	180.22	5.58	174.64
	Xcel	Yes	No	8.6%	58.3%	-	(35.63)	1.26	1.32	1.38	1.45	1.52	1.60	1.69	1.78	1.88	1.98	2.08 2.1	9 2.30	2.42	2.54	2.67	2.81	2.95	3.10	3.26	3.42	3.60	3.78	3.97	4.17	4.38	4.61	4.84	5.09	5.35	166.48	5.62	160.86
	TOTALS	27	9		Mean																																		
			2	8 6%		0.0%	Stoff																																
ora	ge B O V	· R	3 F O	8.6% 8.9% 8.5%	54.5% 56.1% 59.6%		Staff (Mid	Peer Sen	sitivity)		Y																												
ra	ge B.O.Y		E.O.	8.9% 8.5% Y. Cas	54.5% 56.1% 59.6%	0.0% 0.0% WS	Staff (Mid Staff (Co	Peer Sen			X																												
ra				8.9% 8.5% Y. Cas	54.5% 56.1% 59.6% 5h Flo 6 Terminal	0.0% 0.0% WS 7	Staff (Mid Staff (Co	Peer Sen	sitivity)		X																												
ra	2		E.O.	8.9% 8.5% Y. Cas	54.5% 56.1% 59.6% 59.6% Terminal Value as	0.0% 0.0% WS 7	Staff (Mid Staff (Co 8 8	Peer Sen	sitivity)		X																												
ra	2 Abbreviated	3	E.O.	8.9% 8.5% Y. Cas 5	54.5% 56.1% 59.6% 59.6% Terminal Value as % of	0.0% 0.0% WS 7	Staff (Mid Staff (Co 8 8 age 2014 -	Peer Sen	sitivity)		X																												
	2 Abbreviated Utility	3 PGE	E.O.	8.9% 8.5% Y. Cas 5	54.5% 56.1% 59.6% 59.6% 6 Terminal Value as % of NPV _{DW}	0.0% 0.0% WS 7 Aver	Staff (Mid Staff (Co 8 8 rage 2014 -	9 2019 Rates	sitivity)		X																												
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Staff Model Y – EPS Growth to Determine a Sale Terminal Value



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Continued from Prior Page

B.O.1	. Cash Fl	ow	s			Staf	f	Mod	del		Y	EPS G	rowth																															
1	2	3	4	5	6	7	8	9	10	0	11	12	13	14	15	16	17	18	19	9	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	
					Termin Value a			204	4 20	45	2046	2047	2040	2040	2020	2024	2022	202	2 201	24 2	2025	2026	2027	2020	2020	2020	2024	2022	2022	2024	2025	2026	2027	2038	2020	2040	2044	2042	2042	2043	٠			
	Abbreviated	$\overline{}$	-	1	% of		Recent	_	4 20				2010	2019	2020				3 202	24 2	2025	2020	2021	2020	2029	2030	2031	2032				2036	2037	2030	2039	2040	2041	2042	2043	_	2044	2044		
#	Utility	PGE	Staff	IRR	NPV		Price*				Initial St	tage				Tra	nsition	Stage											- 1	Final Sta	ge									Value	Div	Sale	2043	. #
1 1	AEP	Yes		8.6%	54.9%	0.00	(58.52)							2.76		3.05						3.91	4.11	4.32	4.54		5.01	5.27		5.82	6.11	6.42	6.75	7.09	7.45	7.83	8.23		9.09		9.55	251.56		1
2 2	Allete	Yes	No	e 8.9%	65.4%	0.00	(54.54)	3.45					4.00 2.39	4.17 2.49	4.37 2.59	4.58 2.69	4.79 2.80	5.01 2.91				5.78 3.37	6.08 3.55	6.39	6.71 3.91	7.05 4.11	7.41	7.79 4.54	8.18	8.60 5.02	9.04 5.27	9.49 5.54	9.98 5.82	10.48	11.02	11.58 6.75	12.16 7.10		13.43 7.83		14.11 8.23	299.12	14.83	
	Allete			е				2.85	3.2	20	3.37	3.56	3.75	3.94	4.23	4.52	4.84	5.17	5.5	2 5	5.80	6.10	6.41	6.73	7.07	7.43	7.81	8.21	8.62	9.06	9.52	10.01	10.51	11.05	11.61	12.20	12.82	13.47	14.15		14.87		15.63	
3 3	Alliant	Yes	No	9.2%	50.0%	0.00	(64.30)	2.20				2.80	3.02	3.27	3.53 4.48	3.81	4.12	5.16			4.90	5.15	5.41	5.68	5.97	6.27	6.59	6.93	7.28	7.65	8.04	8.45	8.88	9.33	9.80	10.30	10.82	11.37		297.31	12.56	284.75	15.28	3
4 4	Ameren	Yes	No	8.5%	65.4%	0.00	(42.94)	1.65	5 1.7	0	1.75	1.80	1.85	1.90	1.94	1.99	2.04	2.09		19 2	2.30	2.42	2.54	2.67	2.81	2.95	3.10	3.26	3.43	3.60	3.78	3.97	4.18	4.39	4.61	4.85	5.09	5.35		221.19	5.91	215.29	15.20	4
. 7	CenterPoint	Yes	No	e 11.2%	40.7%	0.00	(21.54)	2.35			1.20	2.84	3.00 1.40	3.16 1.52	3.34 1.65	3.53	3.73	3.94			2.32	4.60 2.44	4.83 2.57	5.07 2.70	5.33	5.60 2.98	5.89	6.19	6.50	6.83	7.18	7.54	7.93	8.33	8.75 4.65	9.20	9.66	10.16	10.67	127.97	11.21 5.96	122.01	11.78	7
5 /	Centerroint	168	INO	e 11.270	40.7%	0.00	(21.54)	1.30			1.44	1.58	1.75	1.92	2.04	2.17	2.31	2.45				2.87	3.02	3.17	3.33	3.50	3.68	3.87	4.06	4.27	4.49	4.71	4.95	5.21	5.47	5.75	6.04	6.35	6.67	121.91	7.01	122.01	7.36	- '
6 10	CMS	Yes	No	8.7%	65.9%	0.00	(35.33)	1.14			1.28	1.35	1.42	1.51	1.60 2.55	1.69	1.79	1.89				2.20	2.31	2.43	2.55	2.68	2.81	2.96	3.11	3.26	3.43	3.61	3.79	3.98	4.18	4.40	4.62	4.85	5.10 8.43	193.21	5.36 8.86	187.85	9.31	10
7 11	Consol. Ed.	Yes	No	7.8%	53.2%	0.00	(64.28)			~	1.01	2.75	2.25	2.39	2.55	3.01	3.07	3.09			3.45	3.65	3.83	4.01	4.21	4.45	4.67	4.89	5.16	5.40	5.70	5.96	6.29	6.61	6.94	7.20	7.67	8.02	8.43	231.15		222.26	9.31	11
				е				3.90		-		4.15	4.25	4.35	4.43	4.51	4.60	4.68			5.01	5.26	5.53	5.81	6.10	6.41	6.74	7.08	7.44	7.82	8.22	8.63	9.07	9.53	10.02	10.53	11.06	11.62			12.83		13.48	- 40
8 12	Dominion	Yes	No	8.2% e	62.4%	0.00	(72.85)	2.50			2.70 3.76	2.80 3.88	2.90 4.00	3.04 4.12	3.18 4.35	3.32 4.59	3.47 4.84	5.10	3.8 5.3		4.00 5.65	4.21 5.94	4.42 6.24	4.65 6.55	6.89	7.24	7.61	7.99	5.95 8.40	6.25 8.82	9.27	9.74	10.24	10.76	8.01	11.88	12.48	9.30	9.77	336.36	10.27	326.10	15.22	12
9 13	DTE	Yes	Yes	8.5%	60.0%	0.00	(83.39)	2.83			3.14	3.30	3.46	3.66 5.49	3.86 5.80	4.07	4.29 6.47	4.52 6.82			4.99 7.56	5.25	5.51	5.79	6.09	6.40	6.72	7.06	7.42	7.80	8.19	8.61	9.05	9.51	9.99	10.50	11.03	11.59		394.27	12.80 19.37	381.48	20.36	13
10 15	Edison Int'l	Yes	Yes	e 8.3%	50.8%	0.00	(64.73)					2.25	2.45	2.71	3.01	6.13 3.32	3.67	4.04			4.46	7.94 4.68	4.92	8.77 5.17	9.21 5.43	9.68 5.71	10.17 6.00	6.31	6.63	6.96	7.32	7.69	8.08	8.49	15.12 8.92	9.37	9.85	17.55		250.90	19.37	239.47	20.36	15
		1	1	e				4.00					4.50	4.77	4.85	4.95	5.04	5.13				5.77	6.07		6.70	7.04	7.39	7.77	8.17	8.58	9.02	9.47	9.95	10.46	10.99	11.55	12.17		13.40		14.08		14.80	
11 16	El Paso	Yes	No	7.7% e	57.9%	0.00	(37.97)	1.17			1.29 2.19	1.35	1.41	1.49	1.57	1.66	1.75	1.84			2.03	2.14 3.27	2.25	2.36	2.48 3.80	2.61 3.99	2.74 4.19	4.40	3.02 4.63	4.86	3.34 5.11	3.51 5.37	3.69 5.64	3.87 5.93	4.07 6.23	6.55	4.50 6.88	4.72 7.23	4.96 7.60	143.66	5.22 7.98	138.45	8.39	16
12 18	Entergy	Yes	No	8.6%	53.0%	0.00	(80.57)				0.00	3.80	3.97	4.08	4.20	4.32	4.44	4.56			5.04	5.29	5.56	5.84	6.14	6.45	6.78	7.12	7.49	7.87	8.27	8.69	9.13	9.59	10.08	10.59	11.13	11.69		349.20	12.91	336.29		18
13 21	Great Plains	Yes	Yes	9.2%	58.1%	0.00	(27.38)	5.90			1.13	1.20	6.75 1.27	7.21	7.49	7.78	8.08 1.62	8.38	8.7		1.90	9.60 1.99	2 10	10.61	2.31	2 43	12.31	12.93 2.68	13.59	2 96	15.00 3.11	15.76	16.57	17.41 3.61	18.29	19.22	20.20	21.22	22.30 4.63	148.72	23.43	143.85	24.62	21
				е				1.58	5 1.6	0	1.72	1.86	2.00	2.14	2.28	2.42	2.56	2.72	2.8	18 3	3.02	3.18	3.34	3.51	3.68	3.87	4.07	4.28	4.49	4.72	4.96	5.21	5.48	5.76	6.05	6.36	6.68	7.02	7.37		7.75		8.14	
14 23	IDACORP	Yes	Yes	7.4% e	50.8%	0.00	(63.62)	1.90				2.20 3.70	2.30	2.47 3.80	2.65 3.84	2.84	3.04	3.25			3.58	3.77 4.39	3.96 4.62	4.16	4.37 5.10	4.59 5.36	5.63	5.07	6.21	6.53	6.86	7.21	7.58	7.96	8.36	8.79	9.24	9.71	8.75 10.20	200.24	9.19	191.05	11.26	23
15 26	MGE	Yes	No	8.5%	88.6%	0.00	(43.54)				1.25	1.30	1.35	1.41	1.46	1.52	1.59	1.65			1.82	1.91	2.01	2.11	2.22	2.33	2.45	2.57	2.71	2.84	2.99	3.14	3.30	3.47	3.64	3.83	4.02	4.23	4.44	297.47	4.67	292.81		26
16 31	OGE	Yes	No	e 9.6%	51.5%	0.00	(33.12)	2.25		-	1.27	1.40	3.20 1.53	3.49 1.69	3.81 1.87	2.07	4.53 2.28	4.92		- 0	2.77	5.90 2.91	6.20 3.06	6.52 3.22	6.85	7.20	7.56	7.94	8.35 4.12	8.77 4.33	9.22	9.69	10.18	10.70 5.28	5.55	11.81 5.83	12.41 6.12	13.04	13.70	174.95	14.40 7.10	167.85	15.13	31
				е				1.98		0	2.23	2.36	2.50	2.64	2.80	2.96	3.13	3.31		9 3	3.67	3.85	4.05	4.26	4.47	4.70	4.94	5.19	5.45	5.73	6.02	6.33	6.65	6.99	7.34	7.71	8.11	8.52	8.95		9.40		9.88	
17 32	Otter Tail	Yes	Yes	9.0% e	76.7%	0.00	(31.80)	1.23			1.28	1.30	1.32	1.35	1.37 2.73	1.39	1.42	3.66			1.59	1.67 4.44	1.76 4.67	1.85 4.91	1.94 5.16	2.04 5.42	2.14 5.69	2.25 5.98	2.36 6.29	2.48 6.61	2.61 6.94	7.29	2.88 7.66	3.03 8.05	3.18 8.46	3.34 8.89	9.34	3.69 9.82	3.88	211.14	4.08 10.84	207.06	11.39	32
18 34	PG&E	Yes	Yes	8.3%	68.0%	0.00	(54.87)				2.00	2.10	2.20	2.26	2.33	2.40	2.47	2.55			2.81	2.96	3.11	3.26	3.43	3.60	3.79	3.98	4.18	4.39	4.62	4.85	5.10	5.36	5.63	5.92	6.22	6.53	6.86	278.34	7.21	271.13		34
19 35	PGE	Yes	No	e 8.2%	61.8%	0.00	(37.46)	3.15		-	1.32	1.40	3.50 1.48	3.69 1.56	4.01 1.64	4.35	4.71	5.09			5.78 2.11	6.07 2.22	6.38	6.70 2.45	7.04	7.40 2.71	7.78 2.84	2 99	8.59 3.14	9.02	9.48	9.96	3.83	11.00	11.56	12.15	12.77	13.41	14.10 5.16	171.42	14.81 5.42	166.01	15.56	35
				е				2.15		25	2.33	2.41	2.50	2.59	2.73	2.88	3.03	3.20	3.3	7 3	3.54	3.72	3.91	4.10	4.31	4.53	4.76	5.00	5.26	5.52	5.81	6.10	6.41	6.74	7.08	7.44	7.82	8.21	8.63		9.07		9.53	
36	Pinnacle	Yes	No	8.4% e	52.8%	0.00	(65.45)	3.70				2.80	2.93	3.07 4.39	3.23 4.54	3.39	3.56 4.85	3.73 5.01				4.33 5.72	4.55 6.01	6.31	5.02 6.63	5.28 6.97	5.55 7.32	5.83 7.69	6.12 8.09	6.43 8.50	6.76 8.93	7.10 9.38	9.86	7.84 10.36	10.89	8.66 11.44	9.10	9.56	10.05	269.79	10.56	259.23	14.65	36
21 37	PNM	No	Yes	10.5%	68.3%	0.00	(28.84)					1.15	1.28	1.44	1.61	1.80	2.01	2.23		35 2	2.47	2.59	2.72	2.86	3.01	3.16	3.32	3.49	3.67	3.85	4.05	4.25	4.47	4.70	4.94	5.19	5.45	5.73	6.02	245.82	6.32	239.50		37
22 39	Public Serv.	Yes	No	e 7.7%	67.9%	0.00	(41.52)	1.50			1.78	1.55	1.56	2.65	2.95	1.63	3.62 1.65	3.99	4.4	-	1.62	1.95	2.04	5.36 2.15	5.64 2.26	2.37	6.22 2.49	6.54 2.62	6.87 2.75	7.22	7.59	7.97	3.35	3.53	9.25	9.72	10.22	10.73	11.28 4.52	184.39	11.85 4.75	179.64	12.46	39
				е				2.50	2.6	35		2.88	3.00	3.12	3.25	3.39	3.53	3.67				4.22	4.43	4.66	4.90	5.14	5.41	5.68	5.97	6.27	6.59	6.92	7.28	7.65	8.03	8.44	8.87	9.32	9.80		10.29		10.82	
23 40	SCANA	Yes	No	8.0% e	59.1%	0.00	(58.09)	2.16				2.35 4.13	2.42 4.25	2.49 4.37	2.57 4.57	2.65 4.77	2.73 4.98	5.20			3.11	3.27 5.99	3.44 6.30	3.61 6.62	3.79 6.95	7.31	4.19 7.68	4.40 8.07	4.63 8.48	4.86 8.91	5.11 9.36	5.37 9.83	5.64 10.33	5.93	6.23	6.54	6.88	7.23	7.59	242.82	7.98	234.85	15.36	40
4 41	Sempra	Yes	No	8.3%	83.5%	0.00	(109.37)					3.20	3.35	3.54	3.74	3.94	4.16	4.38			4.84	5.09	5.34	5.62	5.90	6.20	6.52	6.85	7.19	7.56	7.94	8.35	8.77	9.22	9.69	10.18	10.69	11.24		674.44	12.41	662.04		41
25 42	Southern	Yes	No	e 8.9%	48.7%	0.00	(46.84)	4.55				5.70 2.36	6.25 2.43	6.80 2.51	7.32	7.87	8.45 2.77	9.07			0.22	10.74	11.29	11.86	12.46	13.10	13.76	14.46	15.20 4.70	15.97	16.78	17.63 5.46	18.53 5.74	19.47	6.33	21.50 6.65	22.59 6.99	7.35	24.94 7.72	199.59	26.21 8.11	191.47	27.54	42
				е				2.80	2.9	0	3.01	3.13	3.25	3.37	3.50	3.63	3.76	3.90	4.0	14 4	1.25	4.46	4.69	4.93	5.18	5.44	5.72	6.01	6.32	6.64	6.97	7.33	7.70	8.09	8.50	8.93	9.39	9.86	10.37		10.89		11.45	j
26 46	Vectren	Yes	No	9.2%	77.8%	0.00	(45.16)	1.54			1.68	1.75	1.82	1.90	1.98 3.54	2.07	2.15 4.27	2.24 4.67			2.48	2.60 5.64	2.73 5.93	2.87 6.23	3.02 6.54	3.17 6.88	3.33 7.23	3.50 7.59	3.68 7.98	3.87 8.38	4.06 8.81	4.27 9.26	4.49 9.73	4.72 10.22	4.95 10.74	5.21	5.47	5.75 12.46	6.04	324.88	6.35	318.53	14.46	46
27 47	Westar	Yes	Yes	8.4%	63.4%	0.00	(39.49)	1.44	1.4	9	1.54	1.60	1.66	1.71	1.78	1.84	1.90	1.97	2.0	07 2	2.18	2.29	2.40	2.53	2.65	2.79	2.93	3.08	3.24	3.40	3.57	3.75	3.95	4.15	4.36	4.58	4.81	5.05	5.31	193.46	5.58	187.88		47
28 49	Xcel	Yes	. No	e 8.8%	62.1%	0.00	(35.63)	2.35				2.74 1.45	2.90 1.52	3.06 1.60	3.22 1.69	3.39 1.78	3.57	3.76				4.36 2.30	4.58 2.42	4.82 2.54	5.06 2.67	5.32 2.81	5.59 2.95	5.87 3.10	6.17 3.26	6.48	6.81	7.16	7.52	7.90 4.17	8.30 4.38	8.73 4.61	9.17	9.64 5.09	10.13	186.85	10.64 5.62	181.23	11.18	49
43				e 3.070			(55.05)	1.95				2.34	2.50	2.66	2.81	2.98	3.14	3.32				3.87	4.07	4.27	4.49	4.72	4.96	5.21	5.47	5.75	6.04	6.35	6.67	7.01	7.37	7.74	8.14	8.55	8.98	130.03	9.44	101.20	9.92	
	TOTALS	27	9	8.7%	Mea 54.8%		Staff	+-		-T		$-\Box$					\perp	+-		-	-T				_	+-	\perp	\perp	\perp			\perp				\perp		+	+		\perp			-
			3	9.1%	59.1%	0.0%	Staff (Mi		Sensitivity																																			
				8.6%	61.1%	0.0%	Staff (Co	o Peer S	ensitivity)																																		

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1	Aver	age B.O.Y	. &	E.O .	Y. Cas	sh Flov	VS		M	odel	Y	EPS Growtl
	1	2	3	4	5	6	7	8	9			
						Terminal						
						Value as	Avera	ge 2014 - :	2019			
		Abbreviated			Average	% of	Divide	nd Growth	Rates			
	#	Utility	PGE	Staff	IRR	NPV _{DIV}		EOY				
1	1	AEP	Yes	Yes	8.5%	56.1%	5.1%	5.1%	5.1%			
2	2	Allete	Yes	No	8.8%	66.5%	4.0%	4.0%	4.0%			
3	3	Alliant	Yes	No	9.0%	51.4%	8.2%	8.2%	8.2%			
4	4	Ameren	Yes	No	8.5%	66.3%	2.9%	2.8%	2.9%			
5	7	CenterPoint	Yes	No	11.0%	42.2%	7.9%	8.1%	8.0%			
6	10	CMS	Yes	No	8.7%	67.2%	5.7%	5.8%	5.7%			
7	11	Consol. Ed.	Yes	No	7.8%	54.0%	2.1%	2.2%	2.2%			
8	12	Dominion	Yes	No	8.2%	63.5%	3.8%	4.0%	3.9%			
9	13	DTE	Yes	Yes	8.4%	61.2%	5.2%	5.3%	5.2%			
10	15	Edison Int'l	Yes	Yes	8.2%	52.4%	9.4%	9.7%	9.5%			
11	16	El Paso	Yes	No	7.6%	59.0%	4.8%	5.0%	4.9%			
12	18	Entergy	Yes	No	8.6%	54.0%	4.6%	4.1%	4.3%			
13	21	Great Plains	Yes	Yes	9.1%	59.5%	6.2%	6.2%	6.2%			
14	23	IDACORP	Yes	Yes	7.3%	51.9%	4.9%	5.5%	5.2%			
15	26	MGE	Yes	No	8.4%	89.6%	4.1%	4.1%	4.1%			
16	31	OGE	Yes	No	9.5%	53.2%	9.8%	10.0%	9.9%			
17	32	Otter Tail	Yes	Yes	8.9%	77.5%	1.9%	1.8%	1.8%			
18	34	PG&E	Yes	Yes	8.2%	69.0%	4.8%	4.4%	4.6%			
19	35	PGE	Yes	No	8.1%	63.0%	6.0%	5.8%	5.9%			
20	36	Pinnacle	Yes	No	8.4%	53.9%	4.6%	4.7%	4.7%			
21	37	PNM	No	Yes	10.4%	70.2%	12.5%	12.4%	12.4%			
22	39	Public Serv.	Yes	No	7.7%	68.7%	0.7%	0.9%	0.8%			
23	40	SCANA	Yes	No	8.0%	60.1%	2.8%	2.9%	2.9%			
24	41	Sempra	Yes	No	8.2%	84.6%	5.0%	5.1%	5.1%			
25	42	Southern	Yes	No	8.8%	49.7%	3.1%	3.2%	3.2%			
26	46	Vectren	Yes	No	9.2%	78.9%	4.3%	4.3%	4.3%			
27	47	Westar	Yes	Yes	8.4%	64.5%	3.5%	3.6%	3.5%			
28	49	Xcel	Yes	No	8.7%	63.3%	4.7%	4.9%	4.8%			
		TOTALS	27	9			MEAN					
				3	8.39%	55.8%	12.4%	6.0%	6.0%	Staff		
					8.96%	60.6%	7.9%	8.0%	7.9%	Staff (Mid Cap	Sensitivity)	
					8.52%	62.3%	4.8%	4.9%	4.9%	Staff (Co Peer	Sensitivity)	

WITNESS: MATT MULDOON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 204

Staff Synthetic Forward Curve TIPS Analysis

Exhibits in Support of Opening Testimony

TIPs – Implied Average Annual Forward Inflation Rate

2024 thre	ough 2	044 TIF	Ps-Impli	ied Ave	rage Ar	nual In	flation	Rate:		2.12%			
\					<u> </u>					<u> </u>			
Yr. End	V			Implied				ed Forw				Implied	01
MoYr.	Years	5-Yr	7-Yr	10-Yr	20-Yr	30-Yr	5-Yr	7-Yr	10-Yr	20-Yr	30-Yr	Price Level	Check
Dec-14	0	100.00	100.00	100.00	100.00	100.00	100.00					100.00	
Dec-15	1	101.41	101.61	101.83	101.95	102.02	101.41					101.41	
Dec-16	2	102.85	103.25	103.70	103.93	104.09	102.85					102.85	
Dec-17	3	104.30	104.91	105.60	105.95	106.19	104.30					104.30	
Dec-18	4	105.77	106.60	107.54	108.02	108.34	105.77					105.77	
Dec-19	5	107.27	108.31	109.51	110.12	110.53	107.27					107.27	
Dec-20	6		110.06	111.52	112.26	112.77		109.53				109.53	
Dec-21	7		111.83	113.56	114.45	115.05		111.83				111.83	
Dec-22	8			115.64	116.68	117.38			114.46			114.46	
Dec-23	9			117.76	118.95	119.76			117.16			117.16	
Dec-24	10			119.92	121.26	122.18			119.92			119.92	
Dec-25	11				123.62	124.65				122.39		122.39	122.46
Dec-26	12				126.03	127.17				124.91		124.91	125.06
Dec-27	13				128.48	129.75				127.49		127.49	127.71
Dec-28	14				130.99	132.37				130.11		130.11	130.41
Dec-29	15				133.54	135.05				132.79		132.79	133.17
Dec-30	16				136.13	137.78				135.53		135.53	136.00
Dec-31	17				138.78	140.57				138.32		138.32	138.88
Dec-32	18				141.49	143.41				141.17		141.17	141.82
Dec-33	19				144.24	146.32				144.08		144.08	144.82
Dec-34	20				147.05	149.28				147.05		147.05	147.89
Dec-35	21					152.30					150.25	150.25	151.02
Dec-36	22					155.38					153.52	153.52	154.22
Dec-37	23					158.52					156.86	156.86	157.49
Dec-38	24					161.73					160.28	160.28	160.83
Dec-39	25					165.00					163.77	163.77	164.23
Dec-40	26					168.34					167.33	167.33	167.71
Dec-41	27					171.75					170.97	170.97	171.27
Dec-42	28					175.22					174.69	174.69	174.89
Dec-43	29					178.77					178.50	178.50	178.60
Dec-44	30					182.38					182.38	182.38	182.38

Quarterly Aggregation of H15 Data

Average	Quarterly	Values fo	or FRB H1	5 Data													
_	See FRB H.	15 Tab for E	Data Feed S	ources.		Staff TIF	S Analys	is	Quarterly	y Aggrega	ition						
	erage Mont									tes by Qua					flationar		
Qtr	TIPS-05m		TIPS-10m	TIPS-20m	TIPS-30m	Qtr		UST-07m	UST-10m	UST-20m	UST-30m	Qtr	5-Yr	7-Yr	10-Yr	20-Yr	30-Yr
2003-Q1 2003-Q2	1.33 1.15	1.81 1.61	2.07 1.94		_	2003-Q1 2003-Q2	2.91 2.57	3.46 3.13	3.92 3.62	4.90 4.59	_	2003-Q1 2003-Q2	1.58 1.42	1.65 1.52	1.85 1.68		
2003-Q2 2003-Q3	1.15	1.84	2.21		_	2003-Q2 2003-Q3	3.14	3.72	4.23	5.17	_	_	1.78	1.52	2.03		
2003-Q3 2003-Q4	1.24	1.65	2.21		_	2003-Q3 2003-Q4	3.14	3.78	4.23	5.17	_	2003-Q3 2003-Q4	2.01	2.13	2.03		
2003-Q4 2004-Q1	0.82	1.26	1.71			2003-Q4 2004-Q1	2.99	3.52	4.29	4.89		2003-Q4 2004-Q1	2.17	2.13	2.20		
2004-Q1	1.26	1.69	2.05			2004-Q1	3.72	4.18	4.60	5.36		2004-Q1 2004-Q2	2.47	2.50	2.55		
2004-Q2 2004-Q3	1.17	1.55	1.89	2.28	-	2004-Q2 2004-Q3	3.72	3.92	4.30	5.07		2004-Q2 2004-Q3	2.34	2.37	2.41	2.79	
2004-Q3	0.93	1.30	1.69	2.08		2004-Q3	3.49	3.85	4.17	4.87	_	2004-Q3	2.56	2.55	2.48	2.79	
2005-Q1	1.17	1.41	1.71	1.93		2005-Q1	3.88	4.09	4.30	4.76		2005-Q1	2.72	2.68	2.58	2.83	
2005-Q2	1.30	1.44	1.68	1.83		2005-Q2	3.87	3.99	4.16	4.55		2005-Q2	2.57	2.55	2.48	2.72	
2005-Q3	1.59	1.70	1.82	1.98		2005-Q3	4.04	4.11	4.21	4.51		2005-Q3	2.44	2.41	2.39	2.52	
2005-Q4	1.92	1.98	2.04	2.13		2005-Q4	4.39	4.42	4.49	4.77		2005-Q4	2.47	2.44	2.45	2.64	
2006-Q1	2.00	2.05	2.09	2.08		2006-Q1	4.55	4.55	4.57	4.76	4.64	2006-Q1	2.55	2.50	2.48	2.69	
2006-Q2	2.34	2.39	2.46	2.48		2006-Q2	4.99	5.02	5.07	5.29	5.14	2006-Q2	2.65	2.62	2.61	2.80	
2006-Q3	2.37	2.37	2.37	2.38		2006-Q3	4.84	4.85	4.90	5.09	4.99	2006-Q3	2.47	2.48	2.52	2.71	
2006-Q4	2.40	2.36	2.32	2.29		2006-Q4	4.60	4.60	4.63	4.83	4.74	2006-Q4	2.20	2.24	2.31	2.54	
2007-Q1	2.28	2.33	2.33	2.36		2007-Q1	4.65	4.65	4.68	4.90	4.80	2007-Q1	2.36	2.32	2.35	2.54	
2007-Q2	2.35	2.40	2.44	2.49		2007-Q2	4.76	4.79	4.85	5.07	4.99	2007-Q2	2.41	2.39	2.41	2.58	
2007-Q3	2.38	2.44	2.45	2.46		2007-Q3	4.50	4.60	4.73	5.01	4.94	2007-Q3	2.13	2.16	2.28	2.55	
2007-Q4	1.54	1.81	1.92	2.11		2007-Q4	3.79	3.98	4.26	4.65	4.61	2007-Q4	2.24	2.17	2.34	2.54	
2008-Q1	0.58	1.02	1.32	1.81		2008-Q1	2.75	3.15	3.66	4.40	4.41	2008-Q1	2.17	2.13	2.34	2.59	
2008-Q2	0.79	1.17	1.48	2.03		2008-Q2	3.16	3.46	3.89	4.59	4.58	2008-Q2	2.37	2.29	2.40	2.56	
2008-Q3	1.18	1.47	1.70	2.16		2008-Q3	3.11	3.44	3.86	4.49	4.45	2008-Q3	1.93	1.96	2.16	2.33	
2008-Q4	2.73	2.92	2.60	2.73		2008-Q4	2.18	2.63	3.25	3.97	3.68	2008-Q4	-0.55	-0.29	0.65	1.24	
2009-Q1	1.37	1.54	1.79	2.34		2009-Q1	1.76	2.23	2.74	3.69	3.45	2009-Q1	0.39	0.69	0.95	1.35	
2009-Q2	1.12	1.37	1.72	2.31		2009-Q2	2.23	2.88	3.31	4.19	4.17	2009-Q2	1.11	1.51	1.60	1.88	
2009-Q3	1.17	1.41	1.74	2.22		2009-Q3	2.47	3.12	3.52	4.28	4.32	2009-Q3	1.30	1.72	1.77	2.06	
2009-Q4	0.58	0.94	1.37	1.98		2009-Q4	2.30	2.98	3.46	4.27	4.33	2009-Q4	1.72	2.04	2.09	2.29	
2010-Q1	0.47	0.94	1.43	2.00	2.16	2010-Q1	2.42	3.16	3.72	4.49	4.62	2010-Q1	1.96	2.22	2.28	2.49	2.47
2010-Q2	0.46	0.91	1.36	1.77	1.88	2010-Q2	2.25	2.93	3.49	4.20	4.37	2010-Q2	1.80	2.03	2.13	2.43	2.49
2010-Q3	0.20	0.57	1.06	1.68	1.76	2010-Q3	1.55	2.19	2.79	3.60	3.85	2010-Q3	1.35	1.63	1.73	1.92	2.09
2010-Q4	-0.11	0.28	0.75	1.48	1.65	2010-Q4	1.49	2.18	2.86	3.84	4.16	2010-Q4	1.59	1.90	2.12	2.36	2.51
2011-Q1	0.07	0.67	1.09	1.71	2.00	2011-Q1	2.12	2.83	3.46	4.32	4.56	2011-Q1	2.05	2.16	2.37	2.61	2.56
2011-Q2	-0.29	0.33	0.80	1.49	1.78	2011-Q2	1.86	2.55	3.21	4.07	4.34	2011-Q2	2.15	2.22	2.41	2.57	2.56
2011-Q3	-0.65	-0.22	0.28	0.95	1.25	2011-Q3	1.15	1.78	2.43	3.34	3.70	2011-Q3	1.81	2.00	2.15	2.39	2.45
2011-Q4	-0.75	-0.39	0.05	0.61	0.85	2011-Q4	0.95	1.50	2.05	2.75	3.04	2011-Q4	1.71	1.89	1.99	2.14	2.19
2012-Q1	-1.02	-0.60	-0.17	0.51	0.78	2012-Q1	0.90	1.44	2.04	2.80	3.14	2012-Q1	1.92	2.04	2.20	2.29	2.36
2012-Q2	-1.08	-0.75	-0.35	0.35	0.66	2012-Q2	0.79	1.24	1.82	2.55	2.94	2012-Q2	1.86	1.99	2.17	2.21	2.28
2012-Q3	-1.27	-1.01	-0.63	0.02	0.43	2012-Q3	0.67	1.08	1.64	2.37	2.75	2012-Q3	1.94	2.09	2.28	2.35	2.31
2012-Q4	-1.42	-1.15	-0.76	-0.02	0.36	2012-Q4	0.69	1.12	1.71	2.46	2.86	2012-Q4	2.11	2.27	2.47	2.48	2.50
2013-Q1	-1.40	-0.98	-0.59	0.19	0.56	2013-Q1	0.83	1.32	1.95	2.75	3.14	2013-Q1	2.23	2.31	2.54	2.55	2.58
2013-Q2	-1.04	-0.62	-0.25	0.47	0.80	2013-Q2	0.92	1.39	2.00	2.78	3.15	2013-Q2	1.95	2.01	2.25	2.32	2.34
2013-Q3	-0.32	0.17	0.56	1.16	1.43	2013-Q3	1.51	2.12	2.71	3.44	3.72	2013-Q3	1.82	1.95	2.15	2.29	2.29
2013-Q4	-0.29	0.25	0.57	1.19	1.50	2013-Q4	1.44	2.12	2.75	3.50	3.79	2013-Q4	1.73	1.86	2.17	2.31	2.29
2014-Q1	-0.16	0.37	0.58	1.11	1.39	2014-Q1	1.60	2.22	2.76	3.42	3.68	2014-Q1	1.77	1.85	2.18	2.30	2.29
2014-Q2	-0.25	0.27	0.43	0.88	1.44	2014-Q2	1.66	2.19	2.62	3.18	3.15	2014-Q2	1.90	1.92	2.20	2.30	1.71
2014-Q3	-0.13	0.24	0.32	0.72	0.98	2014-Q3	1.70	2.16	2.50	3.01	3.26	2014-Q3	1.83	1.92	2.18	2.28	2.29
2014-Q4	0.19	0.39	0.45	0.75	0.95	2014-Q4	1.60	2.00	2.28	2.69	2.97	2014-Q4	1.41	1.61	1.83	1.95	2.02

Structured Raw FED H.15 UST Data

FRB H.15 I Staff Access			Treasury (L	JST) Secur	ities at Con	stant Maturit	y, Quoted o	n an Inves	tment Bas	sis in Perc	ent per Ye	ar	Last Updat	ted:	1-Apr-14	@	http://www.	federalreserve	gov/releases/F	15/data.htm					
Monthly TIPS-05m TIPS-07m	5		Inflation		RIFLGFCY	5_XII_N M 7_XII N M	Monthly UST-05m UST-07m	5			RFLGFCY		Annual TIPS-05a TIPS-07a	5 7	Year			R FLGFCY		UST-05a UST-07a	5			RIFLGFCY	
TIPS-10m TIPS-20m TIPS-30m	10 20 30	Year	Indexed	H.15 ID	RIFLGFCY2	0 XII N M	UST-10m UST-20m UST-30m	10 20 30	Year	H.15 ID	R FLGFCY R FLGFCY R FLGFCY	10_N.M 20_N.M	TIPS-10a TIPS-20a TIPS-30a	10 20 30	Year	Inflation	H.15 ID		10 XII N.A 20 XII N.A 30 XII N.A	UST-10a UST-20a UST-30a	10 20 30	Year	H.15 ID	RIFLGFCY RIFLGFCY RIFLGFCY	20 N.A
Month	TIPS-05m	TIPS-07m		TIPS-20m	TIPS-30m	O_XII_IV III	Month	UST-05m		UST-10m	UST-20m	UST-30m	Year	TIPS-05a			TIPS-20a	TIPS-30a	O_AII_N.A	Year	UST-05a	UST-07a		UST-20a	
2003-01 2003-02 2003-03	1.65 1.24 1.09	2.10 1.74 1.60	2 29 1 99 1 94				2003-01 2003-02 2003-03	3.05 2.90 2.78	3.60 3.45 3.34	4.05 3.90 3.81	5.02 4.87 4.82		2003 2004 2005	1.27 1.04 1.50	1.73 1.45 1.63	2.06 1.83 1.81	2.14 1.97			2003 2004 2005	2.97 3.43 4.05	3.52 3.87 4.15	4.01 4.27 4.29	4.96 5.04 4.64	
2003-04 2003-05	1.36	1.85	2.18 1.91				2003-04 2003-05	2.93 2.52	3.47	3.96 3.57	4.91 4.52		2006 2007	2.28 2.15	2.29 2.25	2.31 2.29	2.31			2006 2007	4.75 4.43	4.76 4.51	4.80 4.63	5.00 4.91	4.91 4.84
2003-06 2003-07 2003-08	0.91 1.30 1.48	1.37 1.76 1.97	1.72 2.11 2.32				2003-06 2003-07 2003-08	2.27 2.87 3.37	2.84 3.45 3.96	3.33 3.98 4.45	4.34 4.92 5.39		2008 2009 2010	1.30 1.06 0.26	1.63 1.32 0.68	1.77 1.66 1.15	2.18 2.21 1.73	1.82		2008 2009 2010	2.80 2.20 1.93	3.17 2.82 2.62	3.66 3.26 3.22	4.36 4.11 4.03	4.28 4.08 4.25
2003-09 2003-10 2003-11	1.29 1.21 1.27	1.80 1.68 1.64	2.19 2.08 1.96				2003-09 2003-10 2003-11	3.18 3.19 3.29	3.74 3.75 3.81	4.27 4.29 4.30	5.21 5.21 5.17		2011 2012 3 2013	-0.41 -1.19 0.76	0.09 -0.87 -0.29	0.55 -0.48 0.07	1.19 0.22 0.75	1.47 0.56 1.07		2011 2012 2013	1.52 0.76 1.17	2.16 1.22 1.74	2.78 1.80 2.35	3.62 2.54 3.12	3.91 2.92 3.45
2003-12 2004-01	1.23	1.64	1 98 1 89				2003-12 2004-01	3.27 3.12	3.79 3.65	4.27 4.15	5.11 5.01		2014	-0.09	0.32	0.44	0.86	1.11		2014	1.64	2.14	2.54	3.07	3.34
2004-02 2004-03 2004-04	0.86 0.52 1.02	1.31 0.98 1.49	1.76 1.47 1.90				2004-02 2004-03 2004-04	3.07 2.79 3.39	3.59 3.31 3.89	4.08 3.83 4.35	4.94 4.72 5.16														
2004-05 2004-06	1.34	1.77	2 09	TIPS-20			2004-05 2004-06	3.85 3.93	4.31 4.35	4.72 4.73	5.46 5.45														
2004-07 2004-08 2004-09	1.29 1.12 1.10	1.68 1.51 1.46	2 02 1 86 1 80	2.44 2.23 2.16			2004-07 2004-08 2004-09	3.69 3.47 3.36	4.11 3.90 3.75	4.50 4.28 4.13	5.24 5.07 4.89														
2004-10 2004-11 2004-12	0.97 0.90 0.92	1.35 1.27 1.28	1.73 1 68 1 67	2.13 2.09 2.02			2004-10 2004-11 2004-12	3.35 3.53 3.60	3.75 3.88 3.93	4.10 4.19 4.23	4.85 4.89 4.88														
2005-01 2005-02	1.13	1.40	1.72	1.98 1.85			2005-01 2005-02	3.71 3.77	3.97 3.97	4.23 4.22 4.17	4.00 4.77 4.61														
2005-03 2005-04 2005-05	1.29 1.23 1.28	1.49 1.42 1.41	1.79 1.71 1.65	1.95 1.87 1.82			2005-03 2005-04 2005-05	4.17 4.00 3.85	4.33 4.16 3.94	4.50 4.34 4.14	4.89 4.75 4.56														
2005-06 2005-07	1.39 1.67	1.49	1 67 1 88	1.80 2.00			2005-06 2005-07	3.77 3.98	3.86 4.06	4.00 4.18	4.35 4.48														
2005-08 2005-09 2005-10	1.71 1.40 1.70	1.79 1.56 1.82	1 89 1.70 1 94	2.02 1.93 2.09			2005-08 2005-09 2005-10	4.12 4.01 4.33	4.18 4.08 4.38	4.26 4.20 4.46	4.53 4.51 4.74														
2005-11 2005-12 2006-01	1.97 2.09 1.93	2.03 2.10 1.98	2 06 2.12 2 01	2.16 2.14 2.05			2005-11 2005-12 2006-01	4.45 4.39 4.35	4.48 4.41 4.37	4.54 4.47 4.42	4.83 4.73 4.65	UST-30													
2006-02 2006-03	1.98 2.09	2.02 2.15	2 05 2 20	2.01 2.17			2006-02 2006-03	4.57 4.72	4.56 4.71	4.57 4.72	4.73 4.91	4.54 4.73													
2006-04 2006-05 2006-06	2.26 2.30 2.45	2.34 2.36 2.48	2.41 2.45 2.53	2.43 2.48 2.54			2006-04 2006-05 2006-06	4.90 5.00 5.07	4.94 5.03 5.08	4.99 5.11 5.11	5.22 5.35 5.29	5.06 5.20 5.15													
2006-07 2006-08 2006-09	2.46 2.27 2.38	2.48 2.29 2.35	2 51 2 29	2.52 2.31 2.31			2006-07 2006-08 2006-09	5.04 4.82 4.67	5.05 4.83 4.68	5.09 4.88 4.72	5.25 5.08 4.93	5.13 5.00 4.85													
2006-10 2006-11	2.51 2.41	2.45 2.35	2 32 2.41 2 29	2.38 2.23			2006-10 2006-11	4.69 4.58	4.69 4.58	4.73 4.60	4.94 4.78	4.85 4.69													
2006-12 2007-01 2007-02	2.28 2.47 2.34	2.28 2.47 2.38	2 25 2.44 2 36	2.26 2.42 2.38			2006-12 2007-01 2007-02	4.53 4.75 4.71	4.54 4.75 4.71	4.56 4.76 4.72	4.78 4.95 4.93	4.68 4.85 4.82													
2007-03 2007-04 2007-05	2.04 2.12 2.29	2.14 2.20 2.32	2.18 2.26 2.37	2.27 2.35 2.45			2007-03 2007-04 2007-05	4.48 4.59 4.67	4.50 4.62 4.69	4.56 4.69 4.75	4.81 4.95 4.98	4.72 4.87 4.90													
2007-06 2007-07	2.65 2.60	2.67 2.63	2 69 2 64	2.67 2.62			2007-06 2007-07	5.03 4.88	5.05 4.93	5.10 5.00	5.29 5.19	5.20 5.11													
2007-08 2007-09 2007-10	2.39 2.14 2.01	2.45 2.24 2.15	2.44 2.26 2.20	2.47 2.30 2.26			2007-08 2007-09 2007-10	4.43 4.20 4.20	4.53 4.33 4.33	4.67 4.52 4.53	5.00 4.84 4.83	4.93 4.79 4.77													
2007-11 2007-12	1.35 1.27	1.65 1.62	1.77 1.79	1.99 2.08			2007-11 2007-12	3.67 3.49	3.87 3.74	4.15 4.10	4.56 4.57	4.52 4.53													
2008-01 2008-02 2008-03	0.86 0.65 0.23	1.24 1.09 0.73	1.47 1.41 1.09	1.81 1.87 1.76			2008-01 2008-02 2008-03	2.98 2.78 2.48	3.31 3.21 2.93	3.74 3.74 3.51	4.35 4.49 4.36	4.33 4.52 4.39													
2008-04 2008-05 2008-06	0.62 0.79 0.97	1.00 1.16 1.35	1 36 1.46 1 63	1.91 2.00 2.19			2008-04 2008-05 2008-06	2.84 3.15 3.49	3.19 3.46 3.73	3.68 3.88 4.10	4.44 4.60 4.74	4.44 4.60 4.69													
2008-07 2008-08 2008-09	0.84 1.15 1.55	1.24	1 57 1 68	2.09 2.15			2008-07 2008-08 2008-09	3.30 3.14 2.88	3.60 3.46	4.01 3.89	4.62 4.53 4.32	4.57 4.50													
2008-10 2008-11	2.75 3.69	1.71 2.96 3.84	1 85 2.75 2 89	2.25 2.87 3.00			2008-10 2008-11	2.73	3.25 3.19 2.82	3.69 3.81 3.53	4.45 4.27	4.27 4.17 4.00													
2008-12 2009-01 2009-02	1.76 1.59 1.29	1.96 1.72 1.48	2.17 1.91 1.75	2.32 2.46 2.31			2008-12 2009-01 2009-02	1.52 1.60 1.87	1.89 1.98 2.30	2.42 2.52 2.87	3.18 3.46 3.83	2.87 3.13 3.59													
2009-03 2009-04 2009-05	1.23 1.11 1.07	1.43 1.29 1.34	1.71	2.26 2.22 2.36			2009-03 2009-04 2009-05	1.82	2.42	2.82 2.93 3.29	3.78 3.84 4.22	3.64 3.76 4.23													
2009-06 2009-07	1.18 1.18	1.48	1.72 1.86 1.82	2.36 2.31			2009-06 2009-07	2.13 2.71 2.46	2.81 3.37 3.14	3.72 3.56	4.51 4.38	4.52 4.41													
2009-08 2009-09 2009-10	1.29 1.03 0.83	1.49 1.29 1.12	1.77 1 64 1.48	2.22 2.13 2.04			2009-08 2009-09 2009-10	2.57 2.37 2.33	3.21 3.02 2.96	3.59 3.40 3.39	4.33 4.14 4.16	4.37 4.19 4.19													
2009-11 2009-12	0.48 0.43	0.84 0.86	1 28 1 36	1.90 1.99			2009-11 2009-12	2.23	2.92 3.07 3.21	3.40 3.59	4.24 4.40	4.31 4.49													
2010-01 2010-02 2010-03	0.42 0.42 0.56	0.85 0.90 1.08	1 37 1.42 1 51	2.00 2.03 1.98	2.16 2.15		2010-01 2010-02 2010-03	2.48 2.36 2.43	3.12 3.16	3.73 3.69 3.73	4.50 4.48 4.49	4.60 4.62 4.64													
2010-04 2010-05 2010-06	0.62 0.41 0.34	1.10 0.86 0.76	1 50 1 31 1 26	1.90 1.72 1.69	2.05 1.83 1.77		2010-04 2010-05 2010-06	2.58 2.18 2.00	3.28 2.86 2.66	3.85 3.42 3.20	4.53 4.11 3.95	4.69 4.29 4.13													
2010-07 2010-08	0.34 0.13	0.73 0.51	1 24 1 02	1.80 1.65	1.87 1.76		2010-07 2010-08	1.76	2.43 2.10	3.01 2.70	3.80 3.52	3.99 3.80													
2010-09 2010-10 2010-11	0.13 -0.32 -0.21	0.46 0.02 0.17	0 91 0 53 0 67	1.58 1.32 1.44	1.66 1.44 1.61		2010-09 2010-10 2010-11	1.41 1.18 1.35	2.05 1.85 2.02	2.65 2.54 2.76	3.47 3.52 3.82	3.77 3.87 4.19													
2010-12 2011-01 2011-02	0.21 0.06 0.25	0.65 0.62 0.84	1 04 1 06 1 24	1.67 1.70 1.85	1.89 1.97 2.13		2010-12 2011-01 2011-02	1.93 1.99 2.26	2.66 2.72 2.96	3.29 3.39 3.58	4.17 4.28 4.42	4.42 4.52 4.65													
2011-03 2011-04	-0.09 -0.14	0.54 0.49	0 96 0 86	1.58 1.48	1.89 1.79		2011-03 2011-04	2.11 2.17	2.80 2.84	3.41 3.46	4.27 4.28	4.51 4.50													
2011-05 2011-06 2011-07	-0.34 -0.38 -0.49	0.29 0.21 0.09	0.78 0.76 0.62	1.47 1.53 1.36	1.77 1.78 1.62		2011-05 2011-06 2011-07	1.84 1.58 1.54	2.51 2.29 2.28	3.17 3.00 3.00	4.01 3.91 3.95	4.29 4.23 4.27													
2011-08 2011-09 2011-10	-0.75 -0.72 -0.63	-0.36 -0.39 -0.28	0.14 0.08 0.19	0.81 0.69 0.72	1.10 1.02 0.99		2011-08 2011-09 2011-10	1.02 0.90 1.06	1.63 1.42 1.62	2.30 1.98 2.15	3.24 2.83 2.87	3.65 3.18 3.13													
2011-11 2011-12	-0.85 -0.78	-0.46 -0.44	0 00 -0 03	0.55 0.56	0.78 0.78		2011-11 2011-12	0.91 0.89	1.45 1.43	2.01 1.98	2.72 2.67	3.02 2.98													
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2012-07 2012-08	-1.15 -1.19	-0.92 -0.94	-0 60 -0 59	-0.01 0.06	0.39 0.47		2012-07 2012-08	0.62 0.71	0.98 1.14	1.53 1.68	2.22 2.40	2.59 2.77													
2012-09 2012-10 2012-11	-1.47 -1.47 -1.38	-1.17 -1.18 -1.13	-0.71 -0.75 -0.77	0.02 -0.01 -0.06	0.44 0.41 0.35		2012-09 2012-10 2012-11	0.67 0.71 0.67	1.12 1.15 1.08	1.72 1.75 1.65	2.49 2.51 2.39	2.88 2.90 2.80	PGE &	UE 262											
2012-12 2013-01 2013-02	-1.40 -1.39 -1.39	-1.13 -1.04 -0.94	-0.76 -0.61 -0.57	0.00 0.20 0.19	0.33 0.48 0.57		2012-12 2013-01 2013-02	0.70 0.81 0.85	1.13 1.30 1.35	1.72 1.91 1.98	2.47 2.68 2.78	2.88 3.08 3.17	PAC	UE 263											
2013-03 2013-04	-1.43 -1.38	-0.97 -0.97	-0 59 -0.65	0.19 0.07	0.62 0.48		2013-03 2013-04	0.82 0.71	1.32	1.96 1.76	2.78 2.55	3.16 2.93													
2013-05 2013-06 2013-07	-1.14 -0.59 -0.45	-0.69 -0.21 0.02	-0.36 0.25 0.46	0.35 0.98 1.09	0.72 1.21 1.34		2013-05 2013-06 2013-07	0.84 1.20 1.40	1.31 1.71 1.99	1.93 2.30 2.58	2.73 3.07 3.31	3.11 3.40 3.61													
2013-08 2013-09 2013-10	-0.33 -0.17 -0.41	0.15 0.34 0.11	0 55 0 66 0.43	1.16 1.22 1.05	1.44 1.50 1.37		2013-08 2013-09 2013-10	1.52 1.60 1.37	2.15 2.22 1.99	2.74 2.81 2.62	3.49 3.53 3.38	3.76 3.79 3.68	AVA	UG 246											
2013-11 2013-12	-0.38 -0.09	0.18 0.47	0.55 0.74	1.20 1.32	1.51 1.61		2013-11 2013-12	1.37 1.58	2.07 2.29	2.72 2.90	3.50 3.63	3.80 3.89	PGE	UE 283											
2014-01 2014-02 2014-03	-0.09 -0.26 -0.14	0.45 0.30 0.37	0 63 0 55 0 56	1.17 1.12 1.05	1.44 1.40 1.33		2014-01 2014-02 2014-03	1.65 1.52 1.64	2.29 2.15 2.23	2.86 2.71 2.72	3.52 3.38 3.35	3.77 3.66 3.62													
2014-04 2014-05 2014-06	-0.11 -0.34 -0.29	0.38 0.21 0.23	0.54 0.37 0.37	0.98 0.82 0.84	1.23 1.08 1.11		2014-04 2014-05 2014-06	1.70 1.59 1.68	2.27 2.12 2.19	2.71 2.56 2.60	3.27 3.12 3.15	3.52 3.39 3.42													
2014-07 2014-08	-0.27 -0.21	0.18 0.15	0 28 0 22	0.72 0.64	0.98		2014-07 2014-08	1.70	2.17	2.54 2.42	3.07 2.94	3.33 3.20													
2014-09 2014-10 2014-11	0.10 0.06 0.14	0.38 0.32 0.37	0.46 0.38 0.45	0.81 0.74 0.77	1.05 0.96 0.99		2014-09 2014-10 2014-11	1.77 1.55 1.62	2.22 1.98 2.03	2.53 2.30 2.33	3.01 2.77 2.76	3.26 3.04 3.04	PGE	UE 294											
2014-12	0.37	0.47	0.51	0.73	0.89		2014-12	1.64	1.98	2.21	2.55	2.83													

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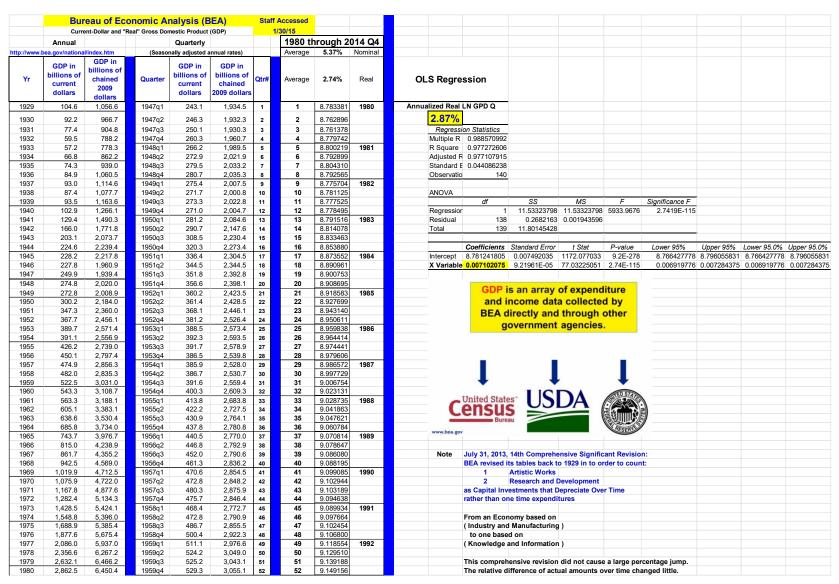
PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 205

Staff Historical GDP Analysis with BEA Data

Exhibits in Support of Opening Testimony

Staff Trend Analysis of Historical U.S. BEA GDP Data



Staff intentionally truncates data feed and transformation. - See Staff work papers for full data feed.

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STAFF EXHIBIT 206

Representative GDP Growth Projections

Exhibits in Support of Opening Testimony

The President's 2016 Fiscal Year Budget – Chapter 5 – Summary Tables

Table S-12 Economic Assumptions – https://medium.com/budget-document:

Table S-12. Economic Assumptions¹

(Calendar years)

e e	A atrual						Projec	tions					
	Actual - 2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Gross Domestic Product (GDP):					78								
Nominal level, billions of dollars	16,768	17,394	18,188	19,039	19,933	20,847	21,770	22,717	23,705	24,736	25,812	26,934	28,106
Percent change, nominal GDP, year/year	3.7	3.7	4.6	4.7	4.7	4.6	4.4	4.3	4.3	4.3	4.3	4.3	4.3
Real GDP, percent change, year/year	2.2	2.2	3.1	3.0	2.8	2.6	2.4	2.3	2.3	2.3	2.3	2.3	2.3
Real GDP, percent change, Q4/Q4	3.1	2.1	3.0	3.0	2.7	2.5	2.3	2.3	2.3	2.3	2.3	2.3	2.3
GDP chained price index, percent change, year/year	1.5	1.5	1.4	1.6	1.8	2.0	2.0	2.0	2.0	2.0	2.0	2.0	
Consumer Price Index,2 percent change, year/year	1.5	1.7	1.4	1.9	2.1	2.2	2.3	2.3	2.3	2.3	2.3	2.3	2.3
Interest rates, percent:3													
91-day Treasury bills ⁴	0.1	苹	0.4	1.5	2.4	2.9	3.2	3.3	3.4	3.4	3.5	3.5	3.5
10-year Treasury notes	2.4	2.6	2.8	3.3	3.7	4.0	4.3	4.5	4.5	4.5	4.5	4.5	4.5
Unemployment rate, civilian, percent ³	7.4	6.2	5.4	5.1	. 4.9	4.9	5.0	5.1	5.2	5.2	5.2	5.2	5.2

^{*0.05} percent or less.

Note: A more detailed table of economic assumptions appears in Chapter 2, "Economic Assumptions and Interactions with the Budget," in the Analytical Perspectives volume of the Budget.

Chapter 6 - OMB Contributors To The 2016 Budget

Based on information available as of mid-November 2014.

²Seasonally adjusted CPI for all urban consumers.

³ Annual average.

⁴Average rate, secondary market (bank discount basis).

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STAFF EXHIBIT 207

Cost of Long-Term Debt

Exhibits in Support Of Opening Testimony

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June 15, 2015

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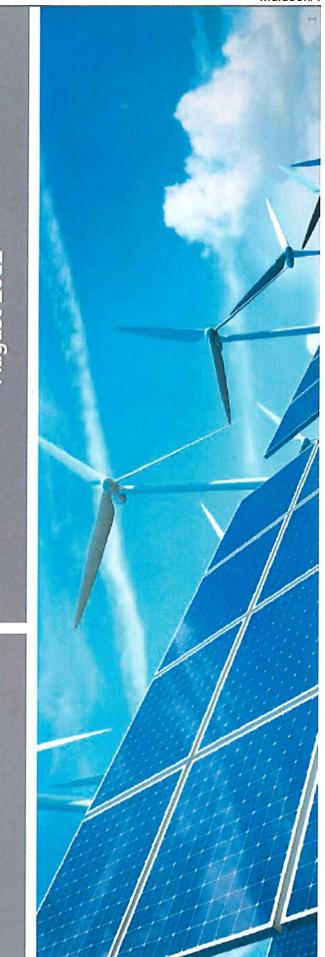
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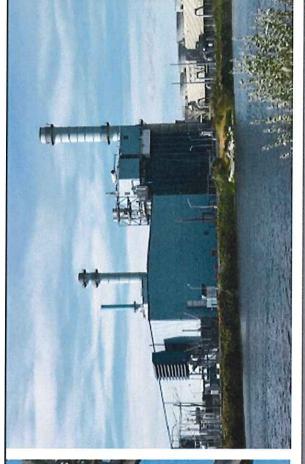
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STAFF EXHIBIT 208

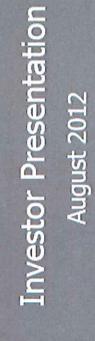
PGE Depiction of Rate Base Expansion to Investors

Exhibits in Support of Opening Testimony









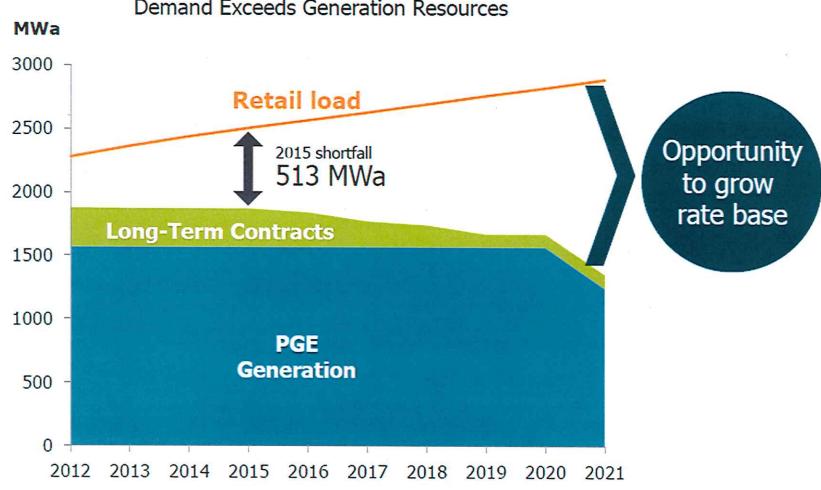
Future Generation Need





Load-Resource Forecast⁽¹⁾ - Energy

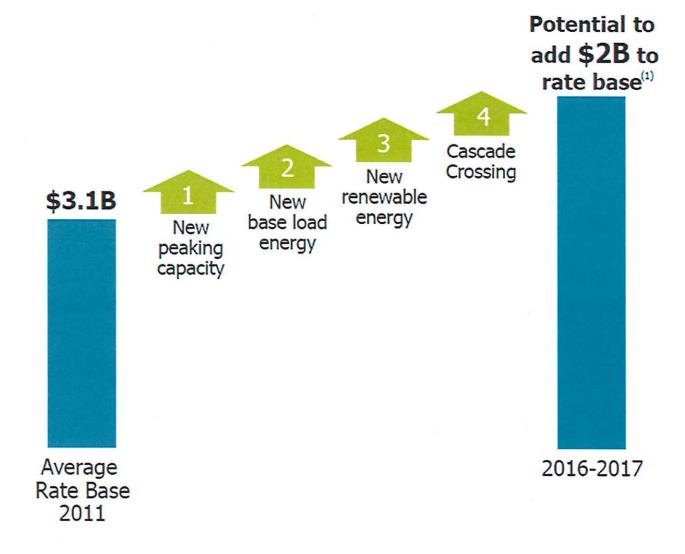
Demand Exceeds Generation Resources



Potential Opportunities for Rate Base Growth







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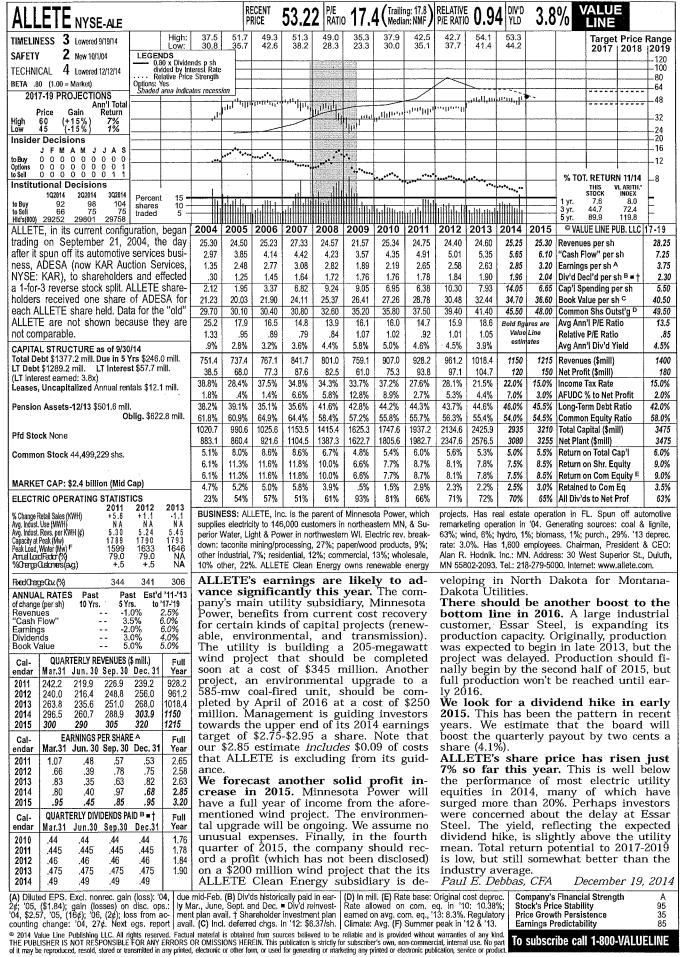
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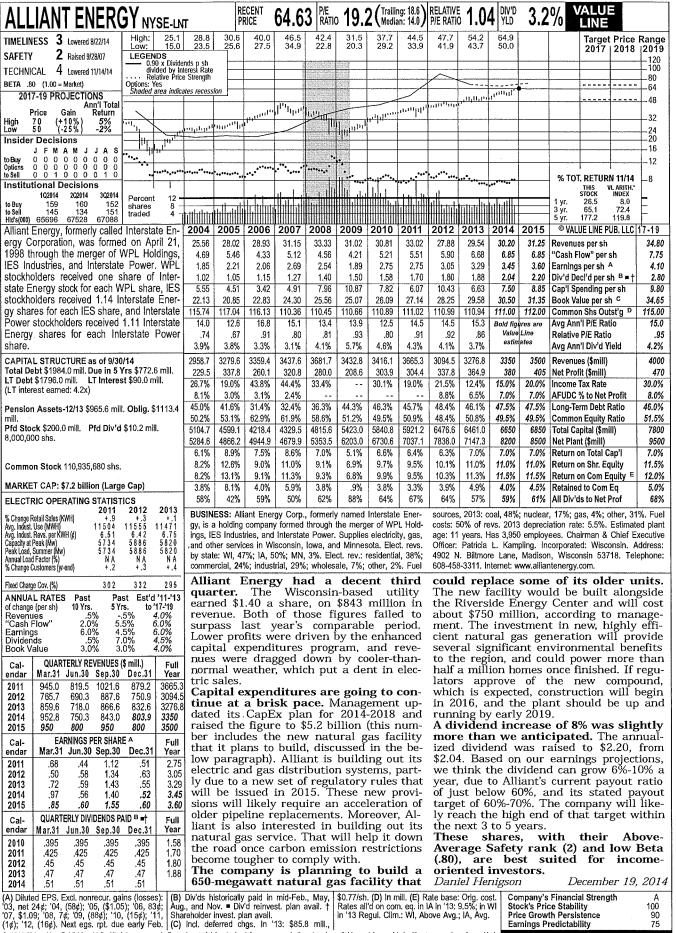
STAFF EXHIBIT 209

Value Line (VL)
Electric Utility Profiles

Exhibits in Support of Opening Testimony

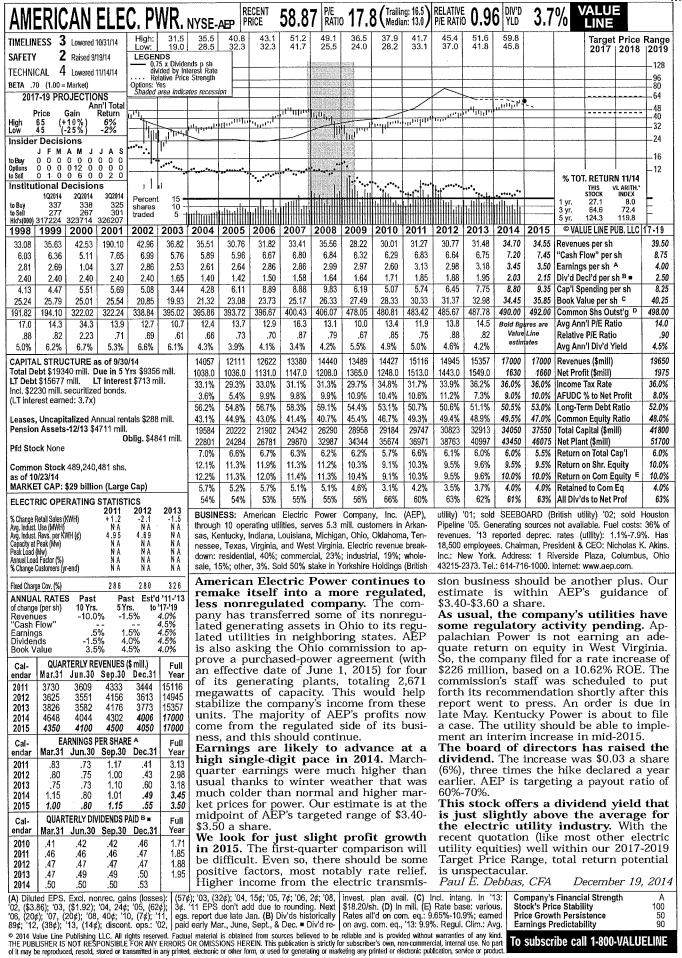
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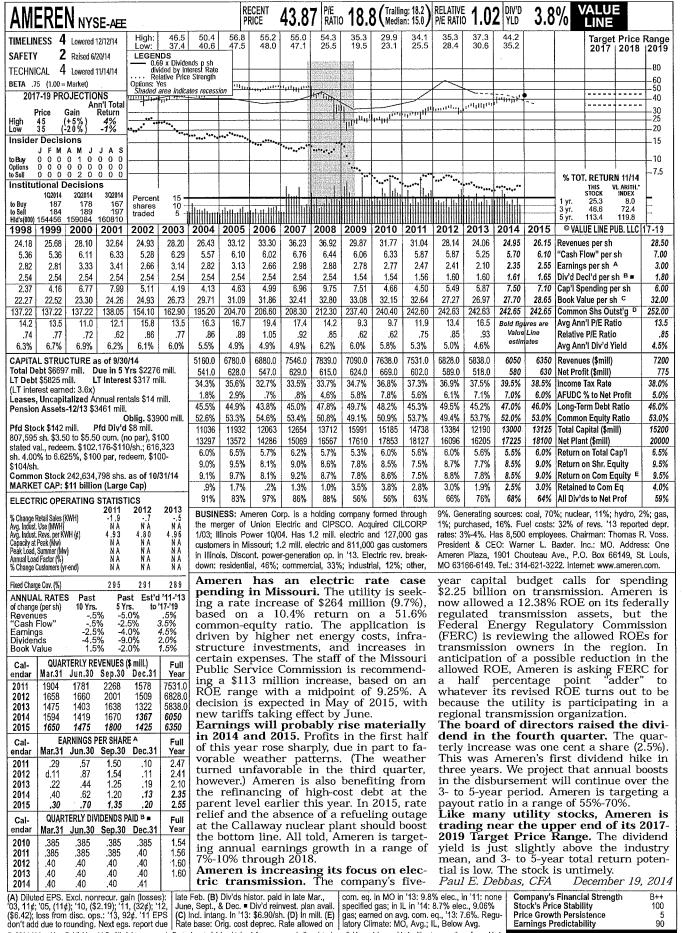




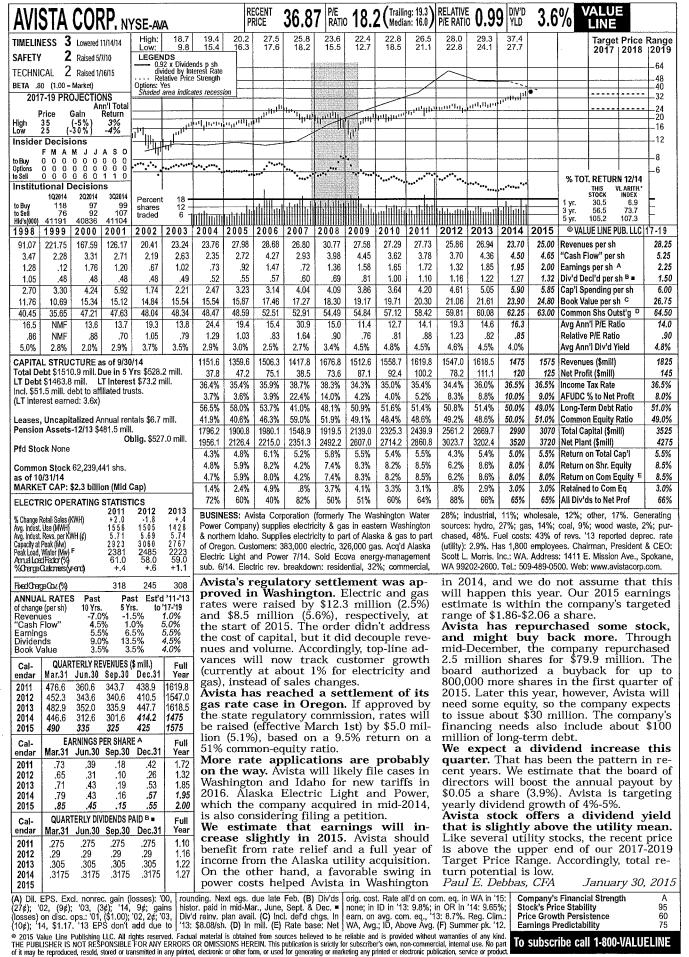
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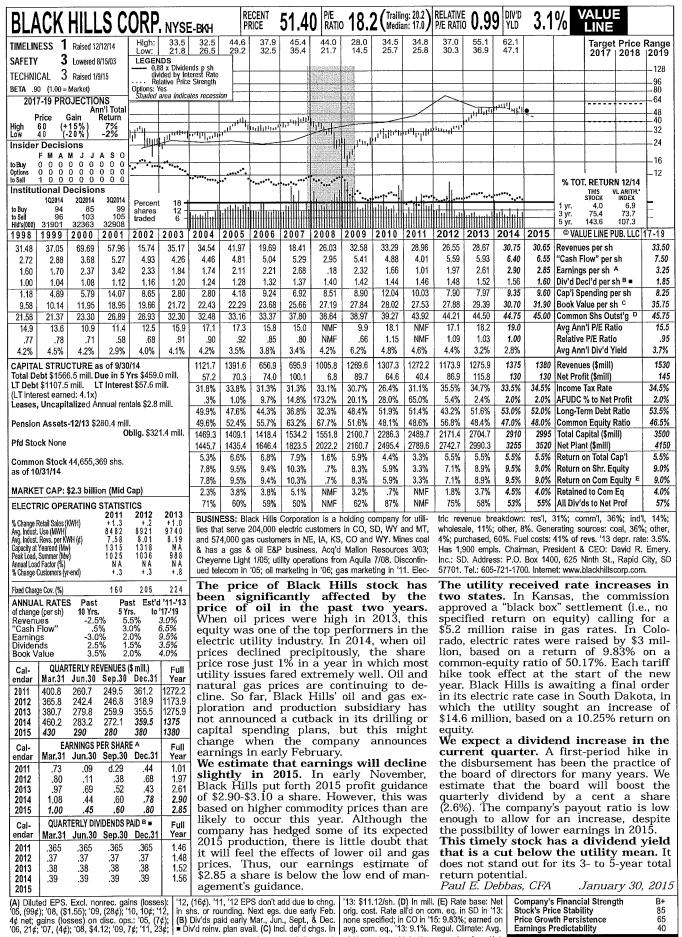
Price Growth Persistence Earnings Predictability



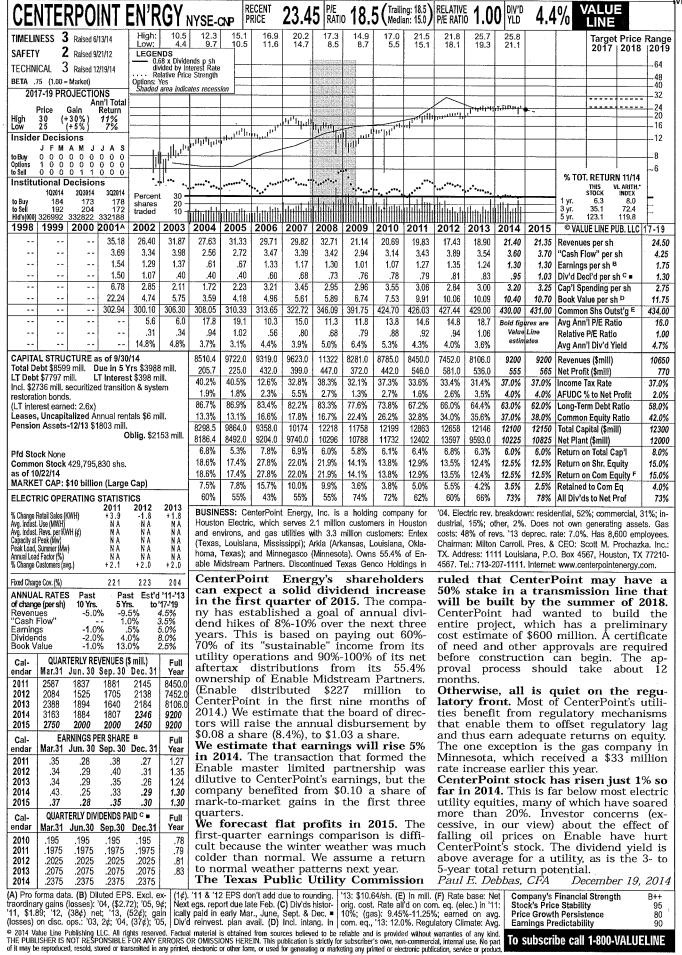


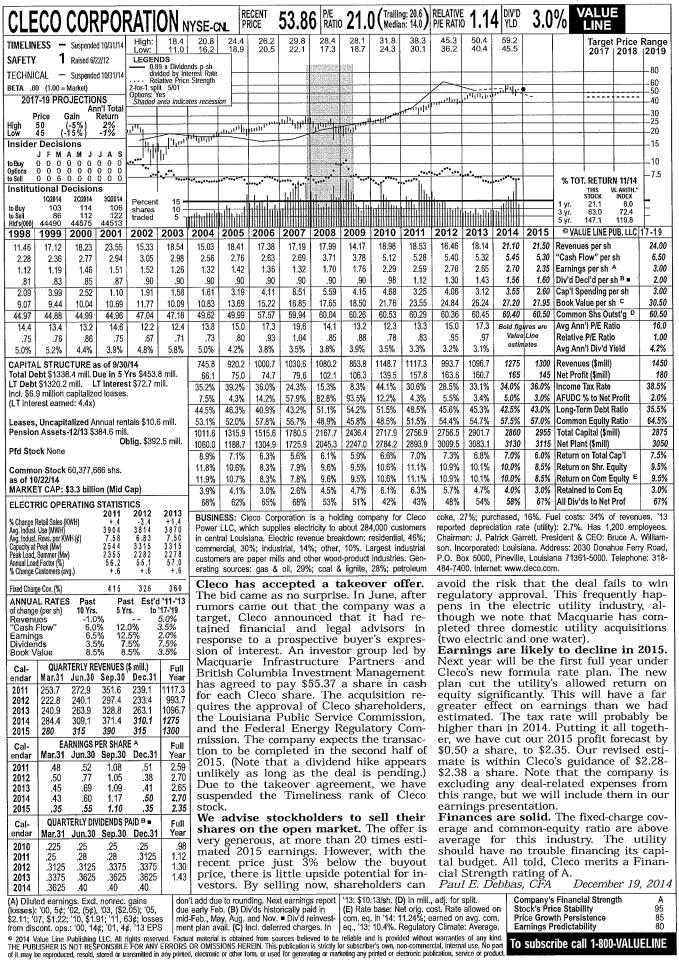
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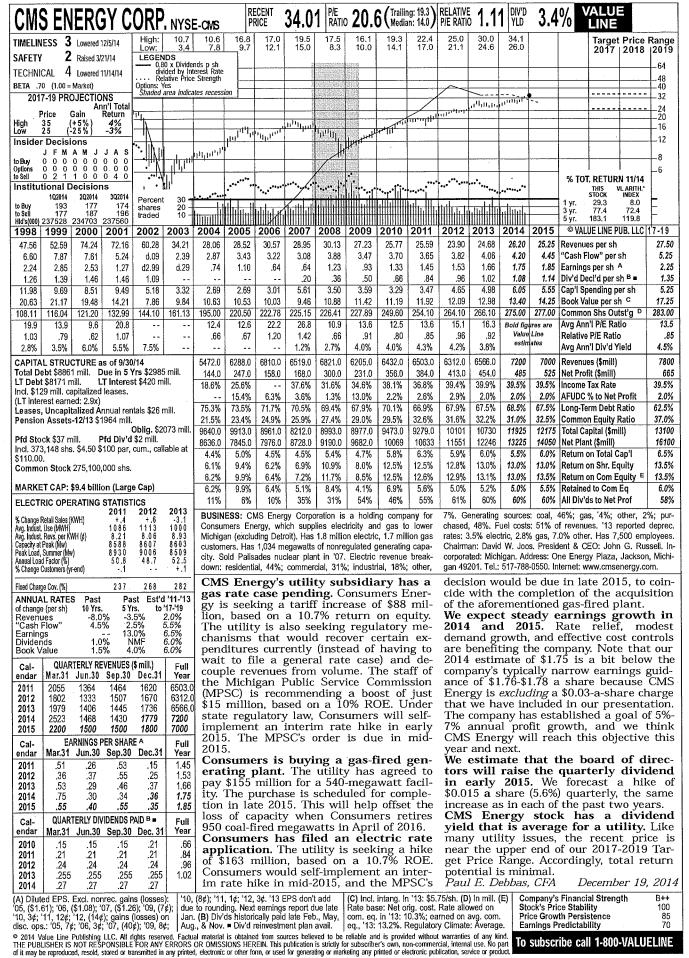


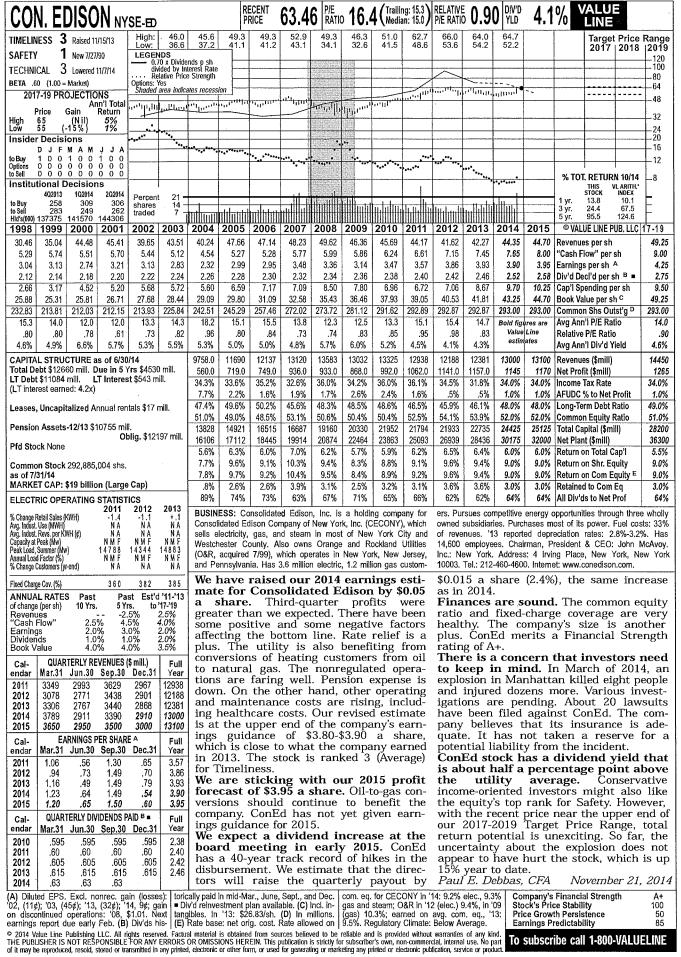
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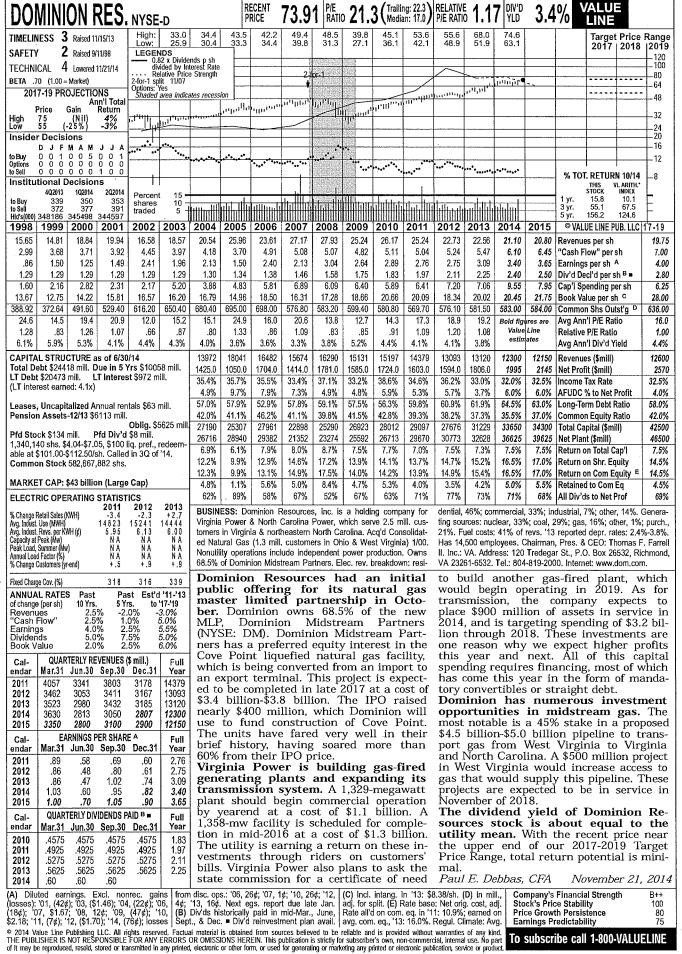


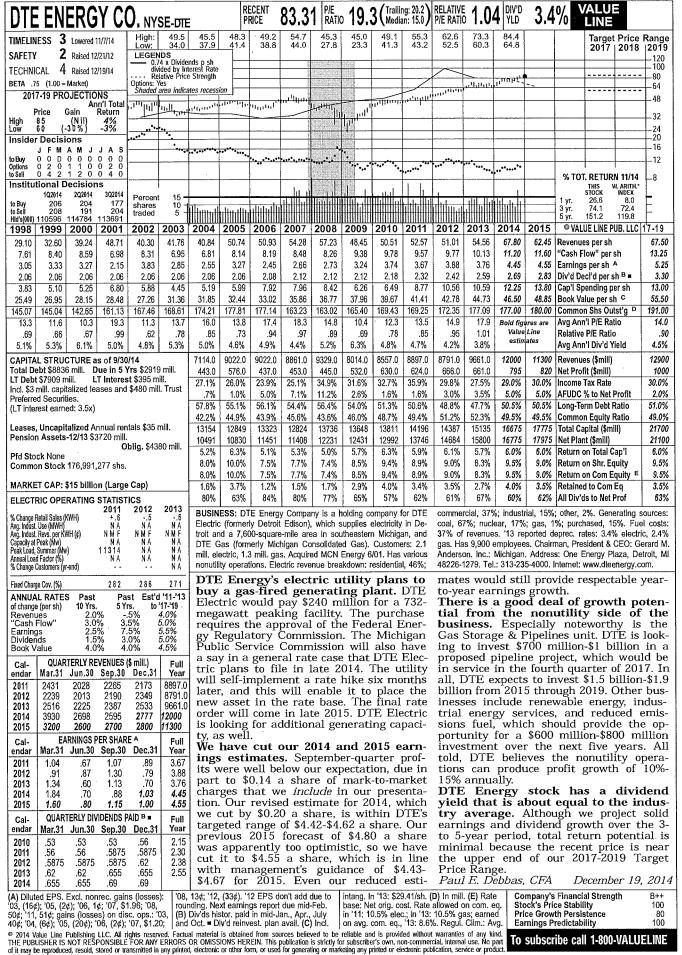


Price Growth Persistence Earnings Predictability



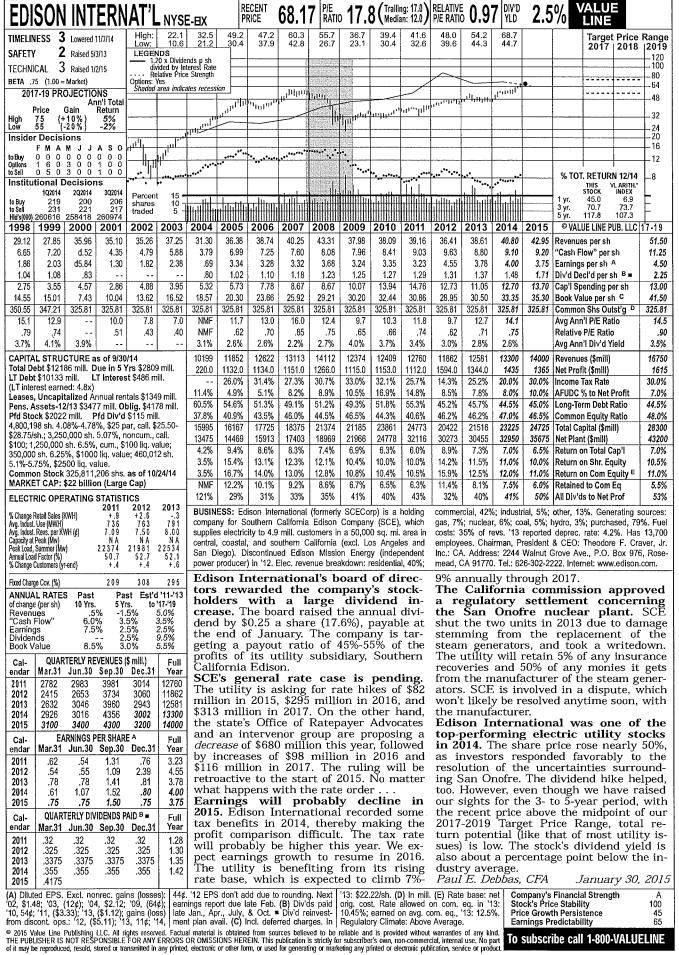


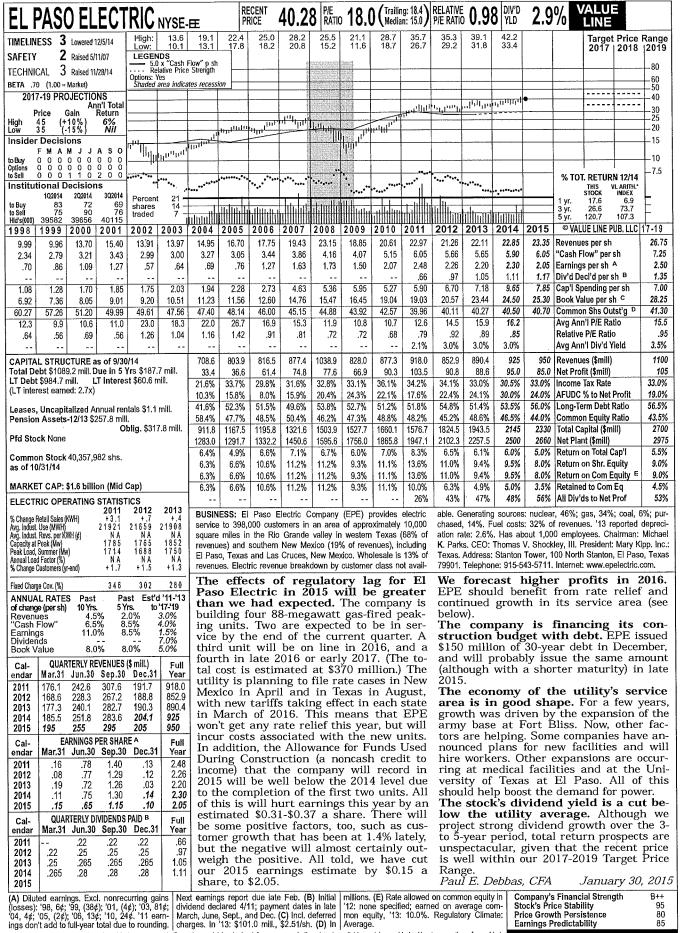




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tomers in Ohio & Kentucky. Owns independent power plants & has international ops. Acqid Clinergy 4/06; spun off midstream gas ops. Acqi	her, 1%; p	is, 21%; of	29%; ga	nuclear,	al, 36%;	rces: coa	ing sou	a, Indi-	na, Floric	th Caroli	rs in Nor	custome	ill. elec.	th 7.1 mi	ities wi	2687	2675	3062	•	lse (MWH)	g. Indust. l
international ops. Acq'd Cinergy 4/06; spun off midstream gas ops. 1/07; acq'd Progress Energy 7/12. Elec. rev. breakdown: residentic med Charge Cov.(%) 292 263 327 NNUAL RATES Past Change (per sh) 10 fyrs. 5/15. to 1/17-19 streamings - 2.0% 3.5% Cash Flow" - 5% 4.5% 5.0% carlings - 4.5% 5.0% cov Value5% 2.5% Call QUARTERLY REVENUES (\$\mill.) 11.15% 2.0% 2.0% 2.0% 2.0% 2.0% 3.5% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0% 2.0																	5.84 NA		H (¢)		
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will receive \$2.8 billion in cash for its ownership interests in 11 plants and its retail energy marketing business in Ohio. Duke took a \$1.23-a-share writedown in the first quarter to reflect an expected loss on the sale, but reversed \$0.43 in the third period. (This operation is now treated as the end of the first quarter of 2015. Duke took a \$1.25 5898 5879 6709 6112 24598 19014 11971F 6395 5734 24100 6105 5000 5700 6900 6100 24700 1011 1.14 99 1.35 .66 4.14 Mar.31 Jun.30 Sep.30 Dec.31 Feather will be end of the first quarter of 2015. Duke expects the move to be accretive to earnings by 2016. It will use the proceeds for capital spending, to replace debt financing, or to buy back stock. Duke volue 5 2.0% 5.0% 5.0% ownership interests in 11 plants and its retail energy marketing business in Ohio. Duke took a \$1.23-a-share writedown in the first quarter to reflect an expected loss on the sale, but reversed \$0.43 in the third period. (This operation is now treated as the end of the first quarter of 2015. Duke expects the move to be accretive to earnings by 2016. It will use the proceeds for capital spending, to replace debt financing, or to buy back stock. Duke continues to review its in tional operations. It expects to continues to review its in pure period that our earnings presentation inclused to the end of the first quarter of 2015. Duke expects the move to be accretive to earnings by \$0.15 a share first nine months of 2014. Duke continues to retail energy marketing business in Ohio. Duke took a \$1.25 a.87 4.20 to retail energy marketing business in Ohio. Duke took a \$1.25 a.87 4.20 to retail energy marketing business in Ohio. Duke took a \$1.25 a.87 4.20 to retail energy marketing business in Ohio. Duke took a \$1.25 a.87 4.20 to retail energy marketing business in Ohio. Duke took a \$1.25 a.87 4.20 to retail energy marketing business in Ohio. Duke took a \$1.25 a.87 4.20 to retail energy marketing business in Ohio. Duke took a \$1.25 a.87 4.20 to retail energy marketing business in Ohio. Duke took a \$1.																					
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Dil. EPS. Excl. nonrec. losses: '12, 70¢; mid-Feb. (B) Div'ds paid mid-Mar., June, Sept., com. eq. in '13 in NC/SC: 10.2%; in '09 in OH: Company's Financial Strength										~					1	0¢; mic					
, 24¢; gains (loss) on disc. ops.: '12, 6¢; '13,																	, .				244

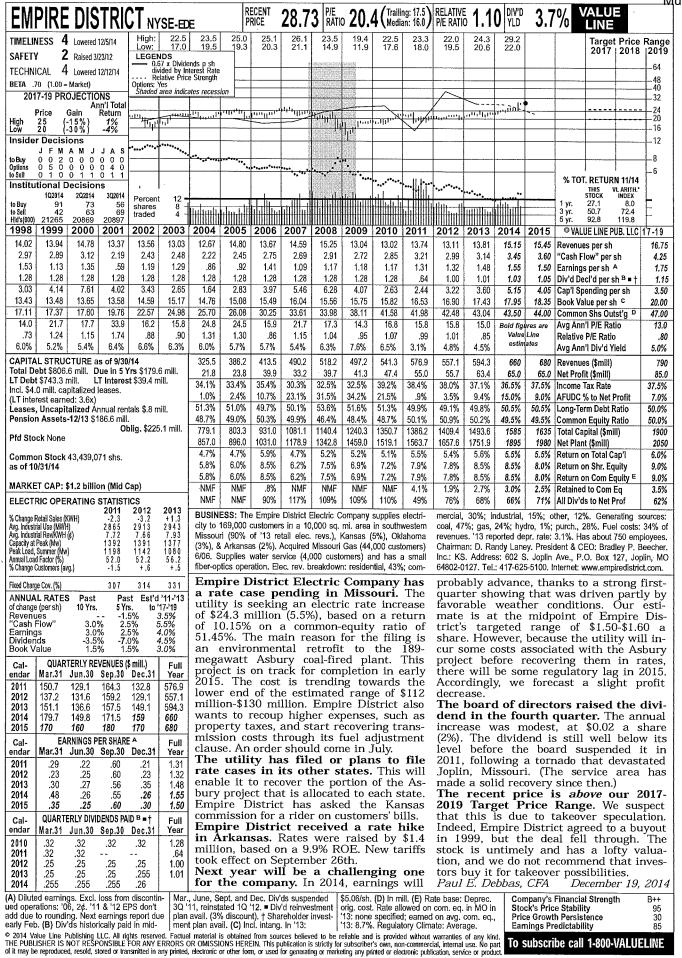
2¢; '14, (81¢), '12 EPS don't add due to chg. in 1'13: \$36.42/sh. (D) In mill., adj. for rev. split. or, shs., '13 due to mounding. Next egs. report due | (E) Rate base: Net orig. cost. Rates all'd on OH, In Above Avg. (F) Restated 6-month total. Carbon of Harbon of the Publishing LLC. All rights reserved, Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

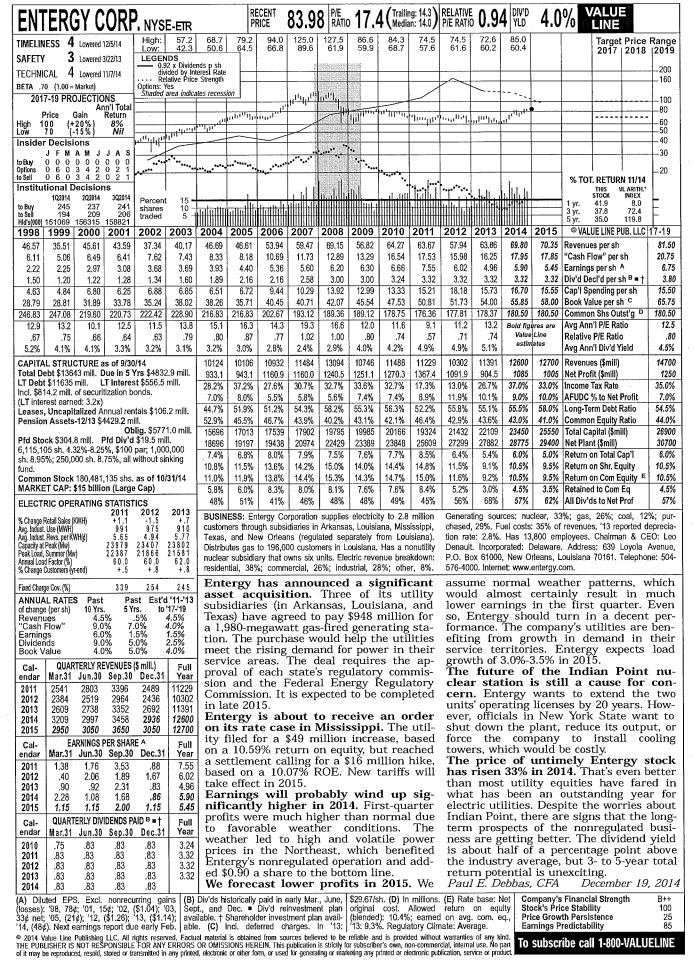




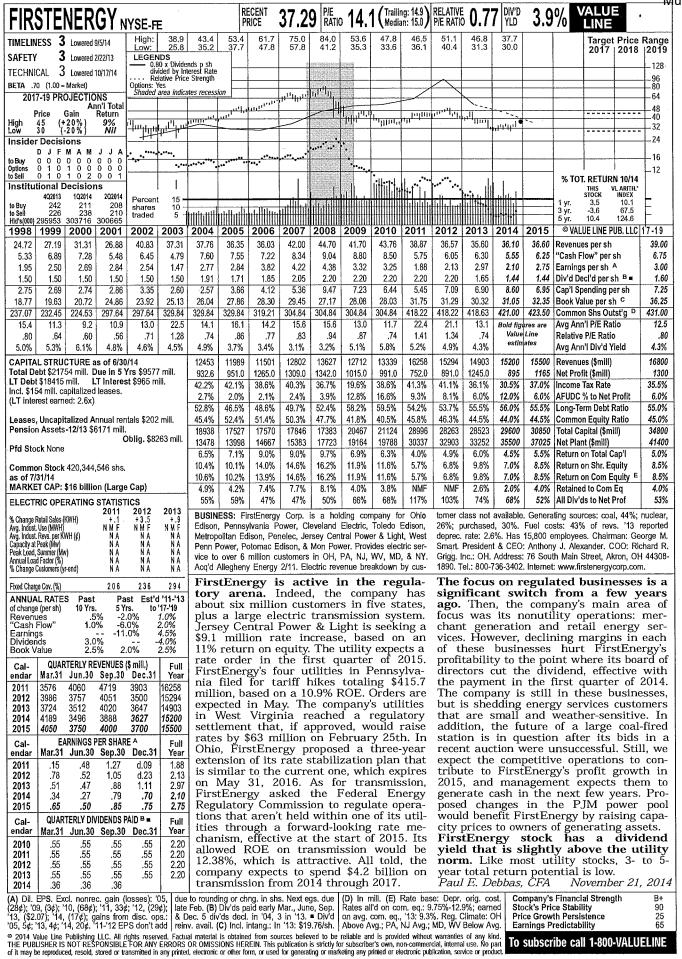
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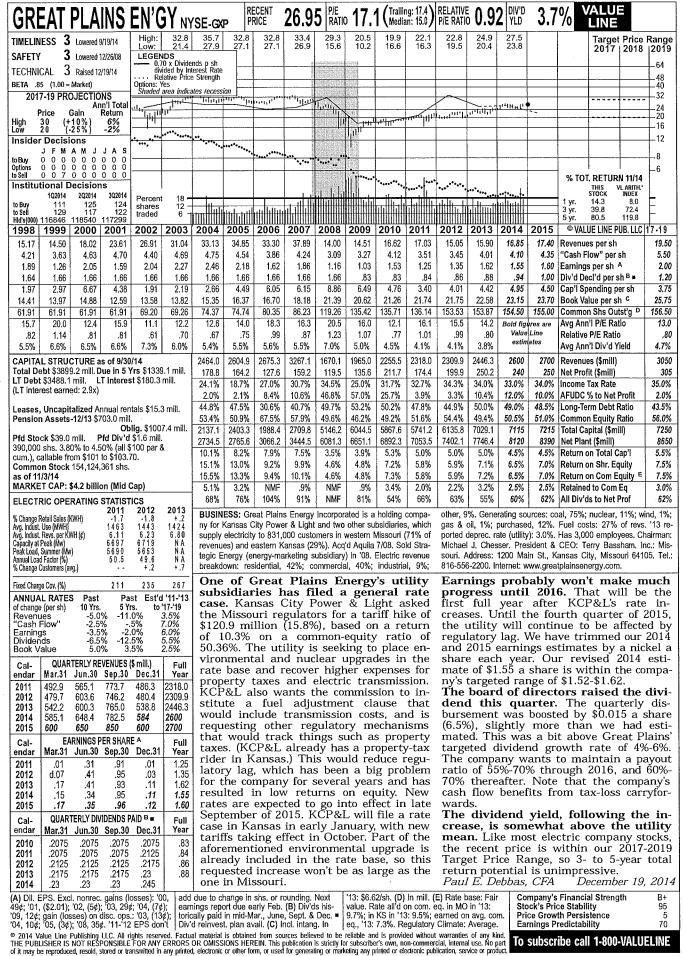
Price Growth Persistence Earnings Predictability 85

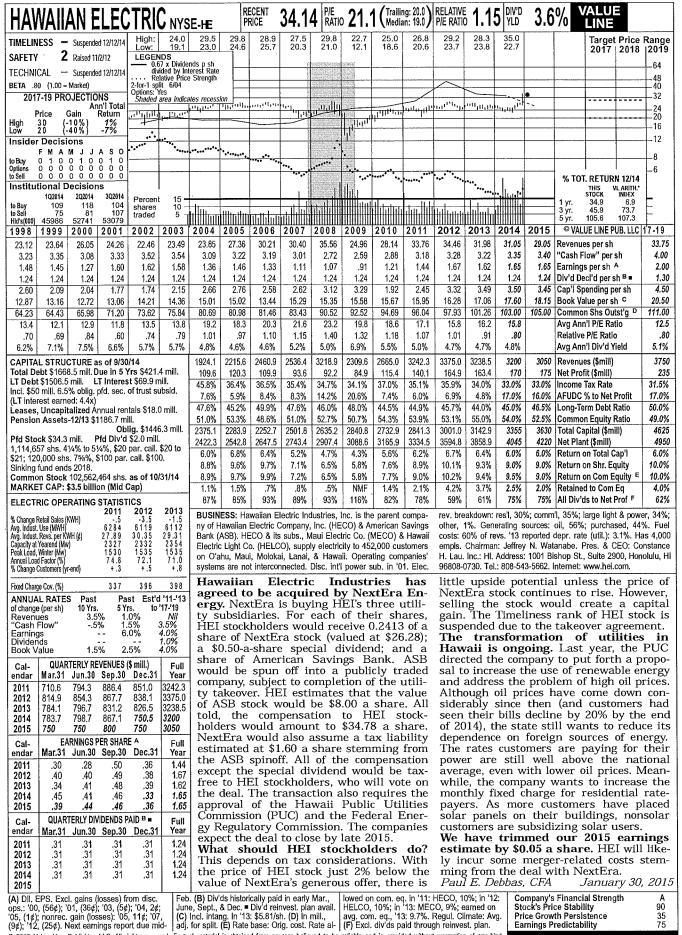




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Change Customers (yr-end) + .3	+23.6	+.6									IL 6068)-5379. T	el.: 312-	394-7398	3. Interne	t: www.e	xelonco	p.co
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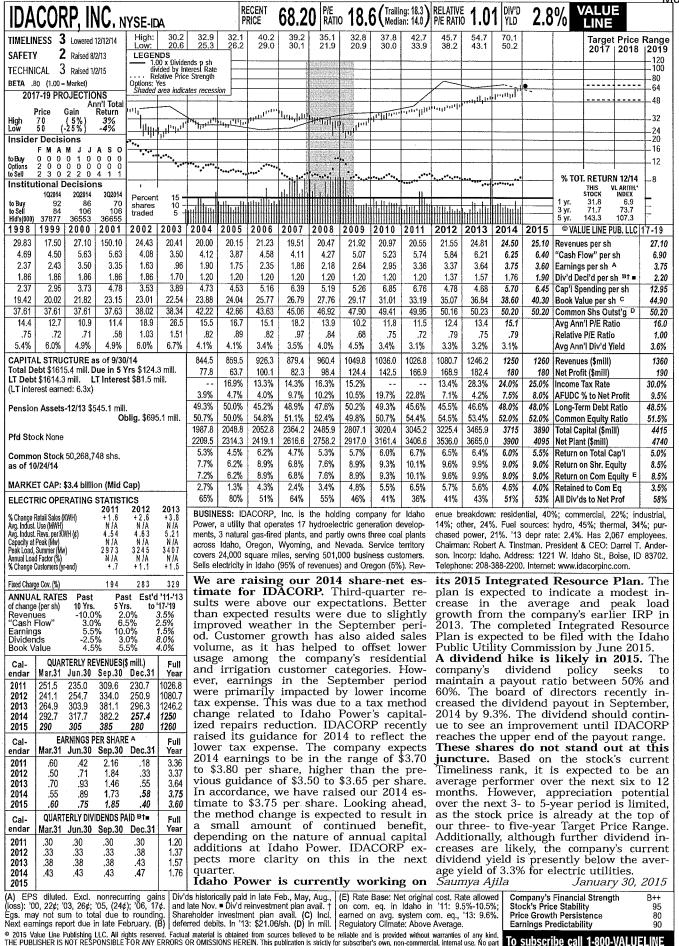




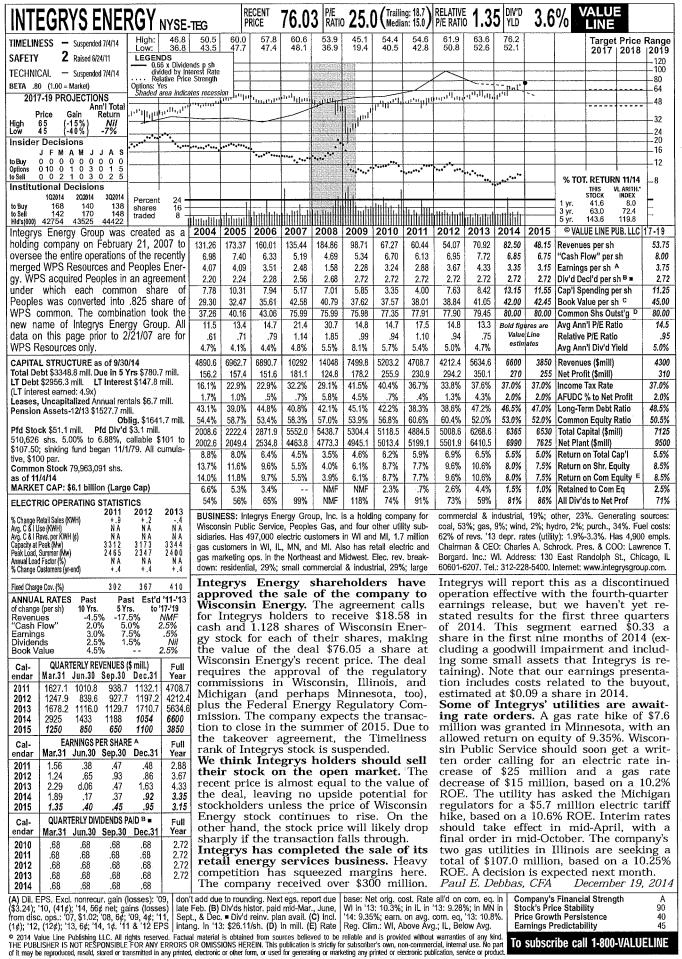


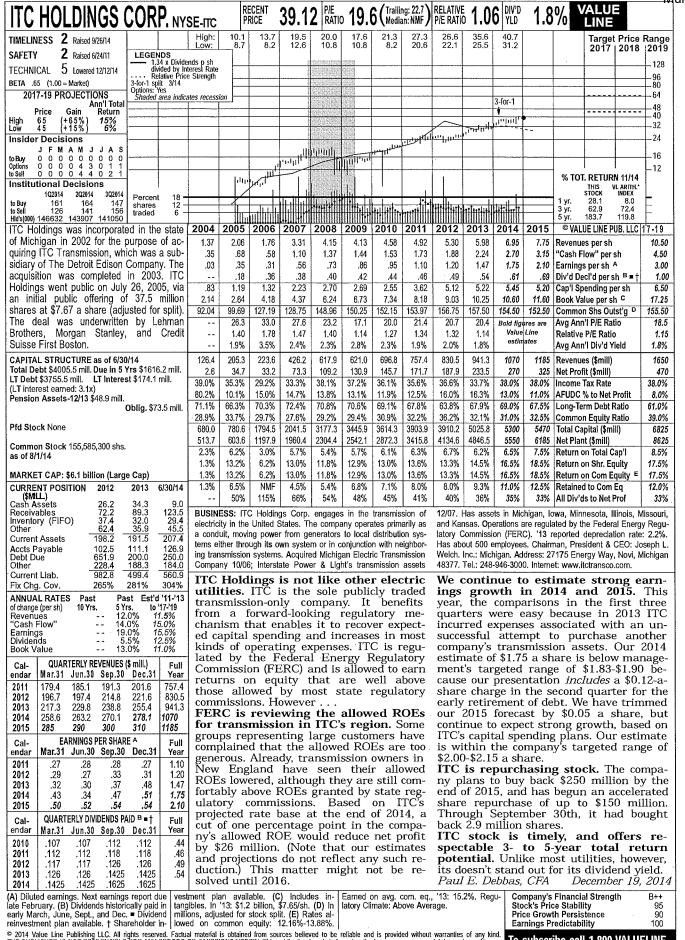
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Price Growth Persistence Earnings Predictability 35 75

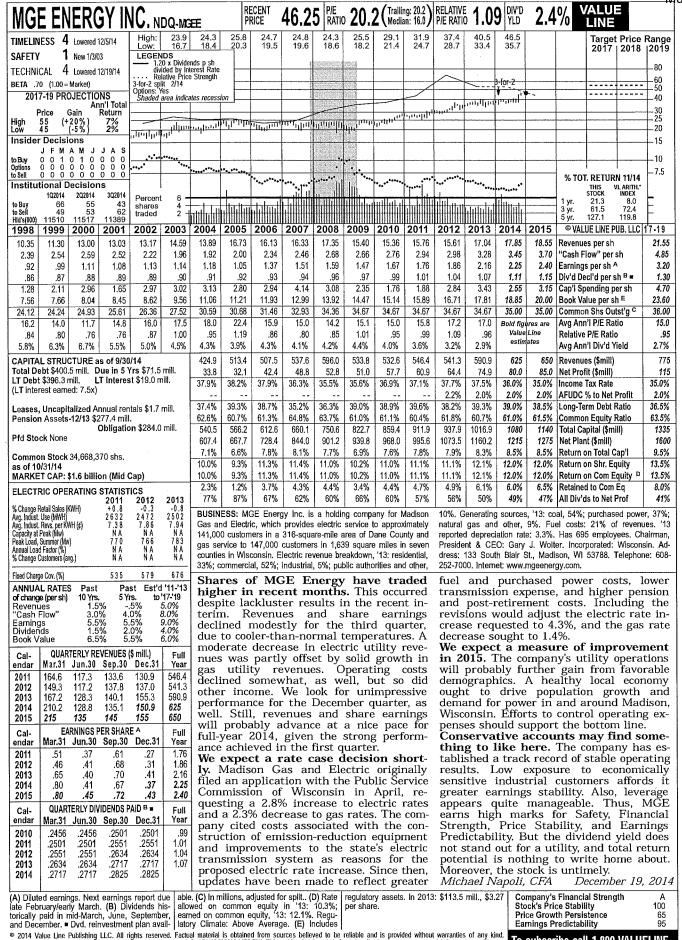


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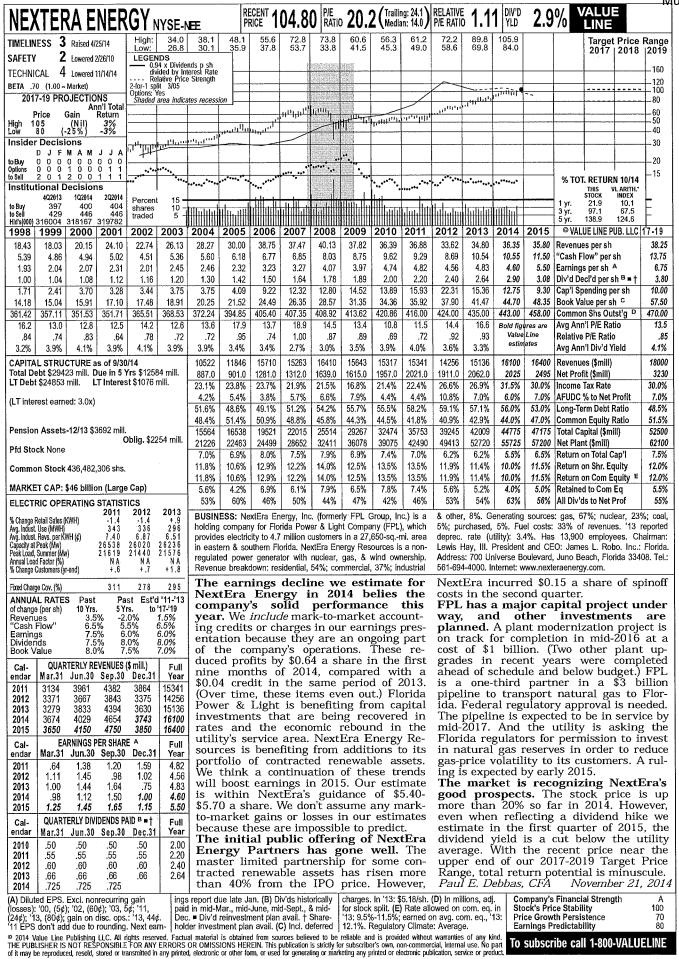


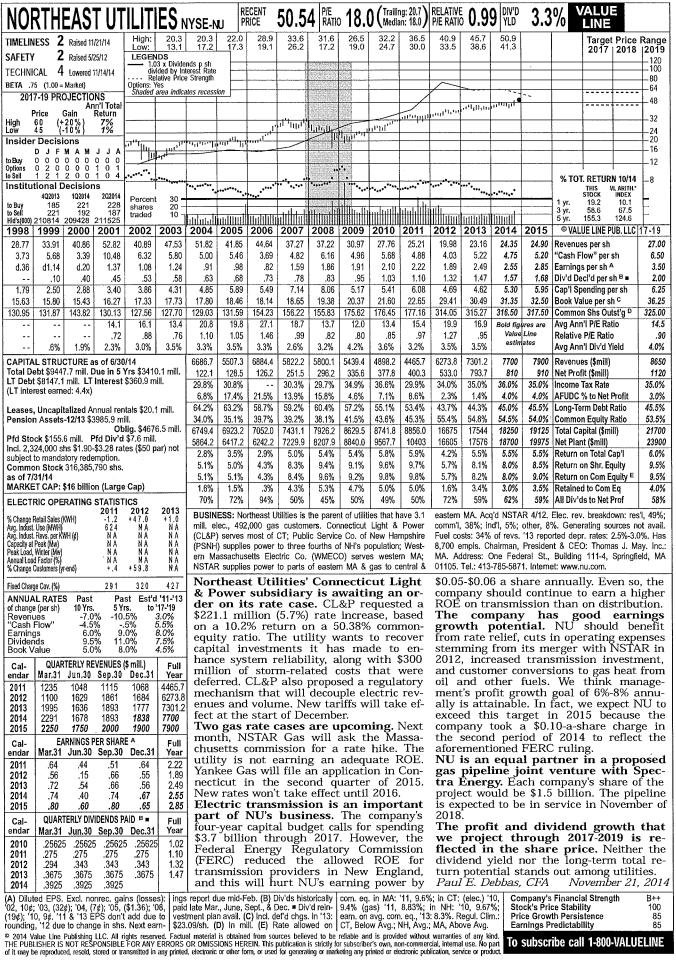


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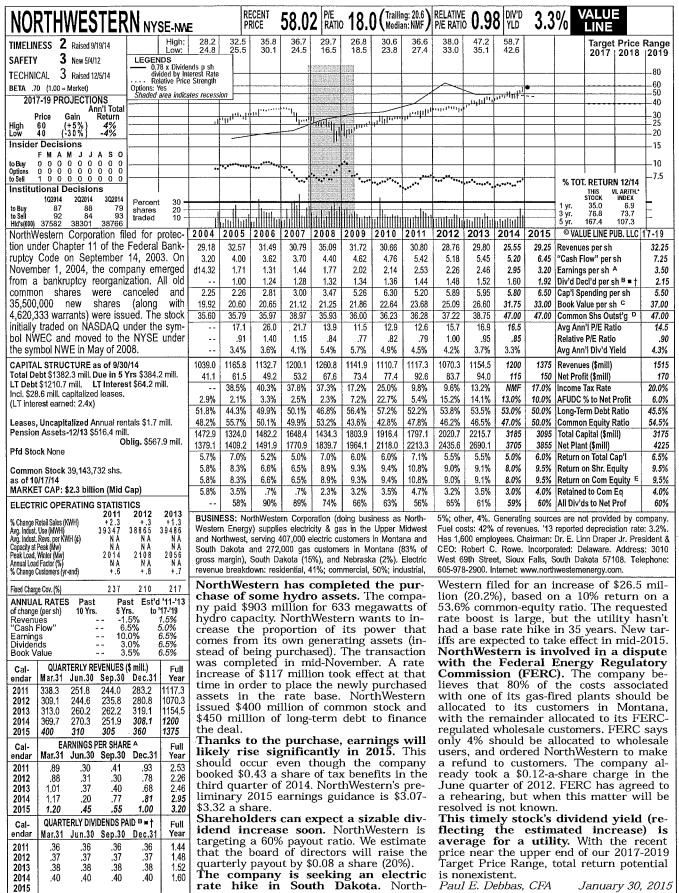


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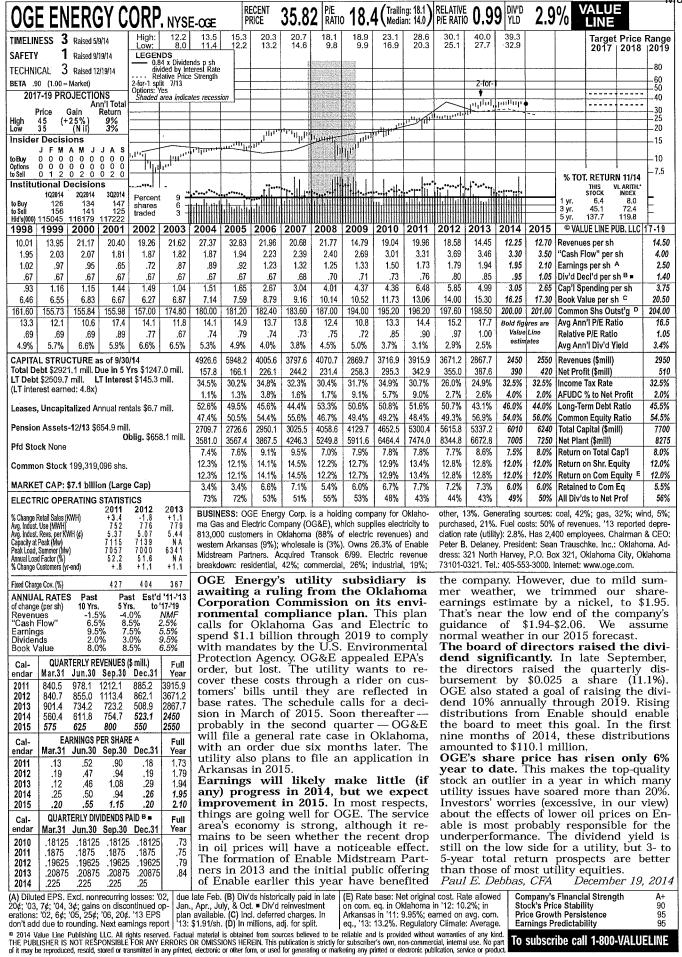


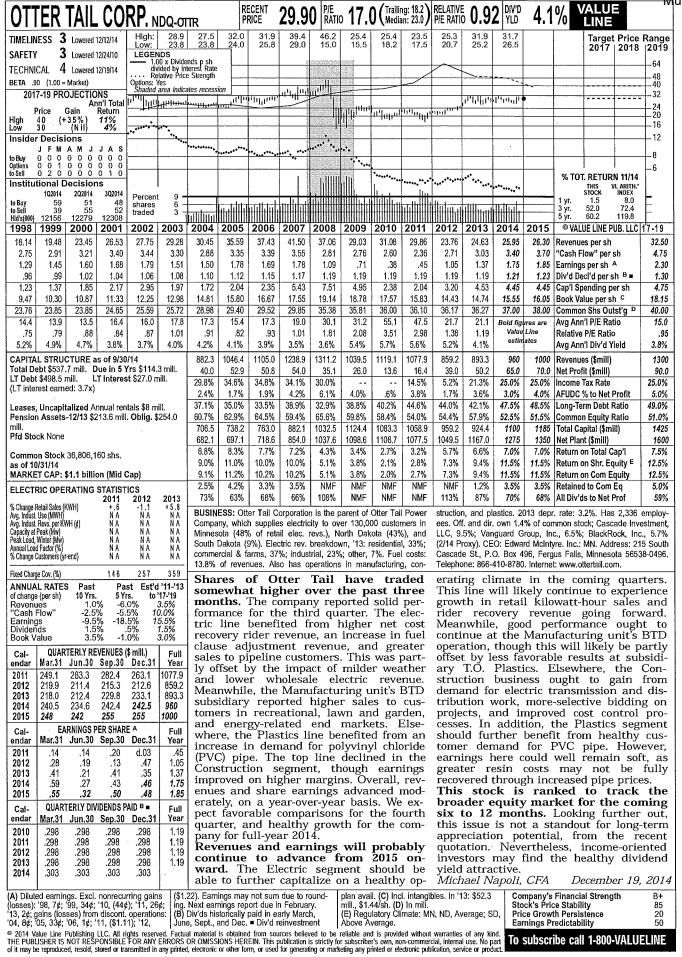
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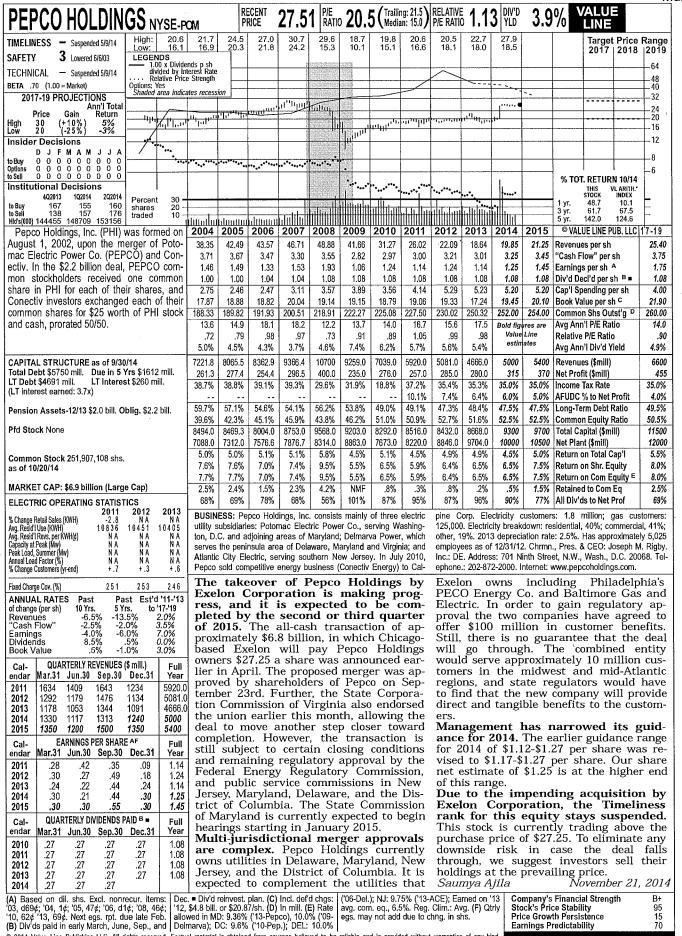


(A) Diluted EPS. Excl. gain (loss) on disc. ops.: paid in late Mar., June, Sept. & Dec. ■ Div'd re- cost. Rate allowed on com. eq. in MT in '14 '05, (6¢); '06, 1¢; nonrec. gain: '12, 39¢ net. investment plan avail. † Shareholder invest- (elec.): 9.8%; in '13 (gas): 9.8%; in SD in '11: '12 EPS don't add due to rounding. Next earnings report due mid-Feb. (B) Div'ds historically \$17.34/sh. (D) In mill. (E) Rate base: Net orig. avg. com. eq., '13: 9.6%. Regul. Climate: Avg. © 2015 Value Line Publishing LLC. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product

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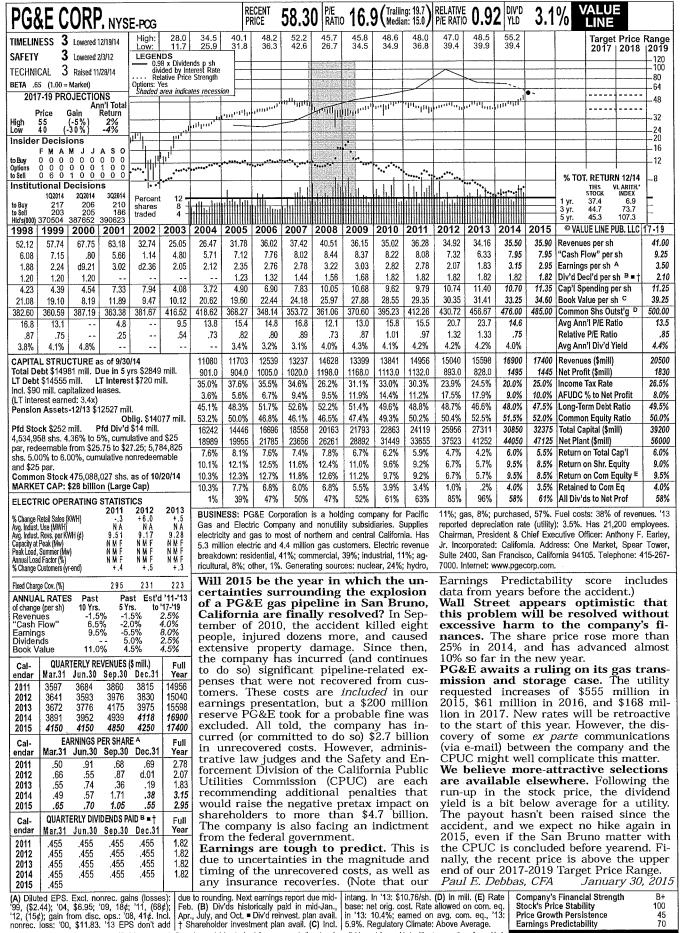




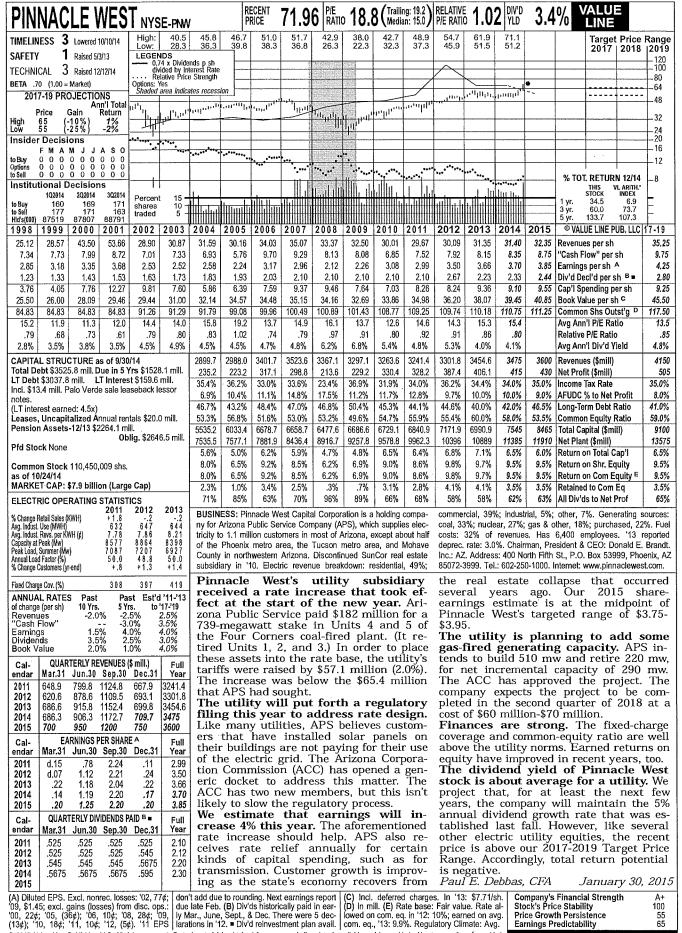


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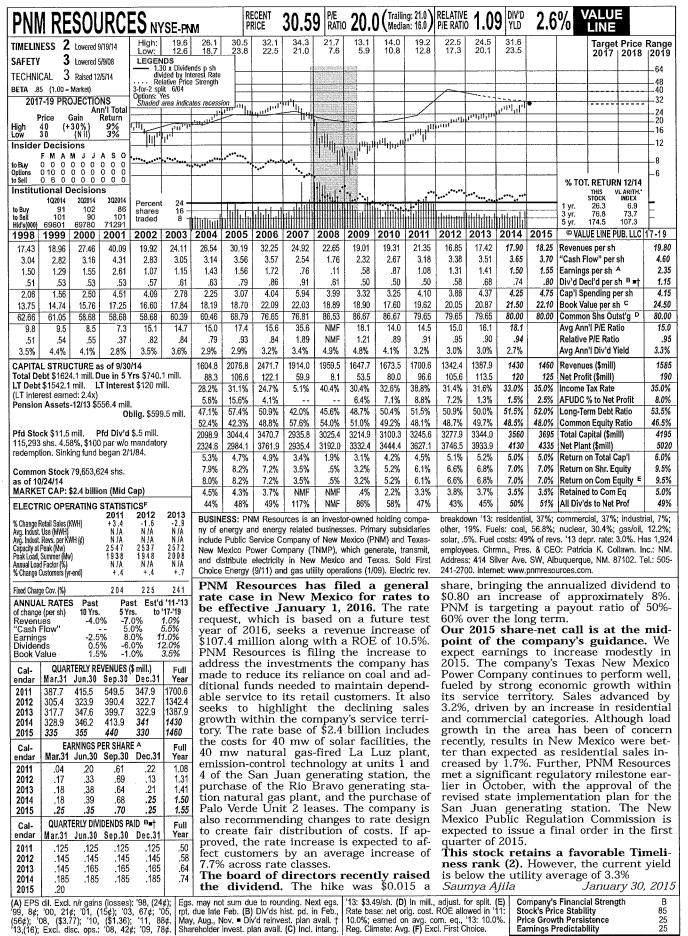
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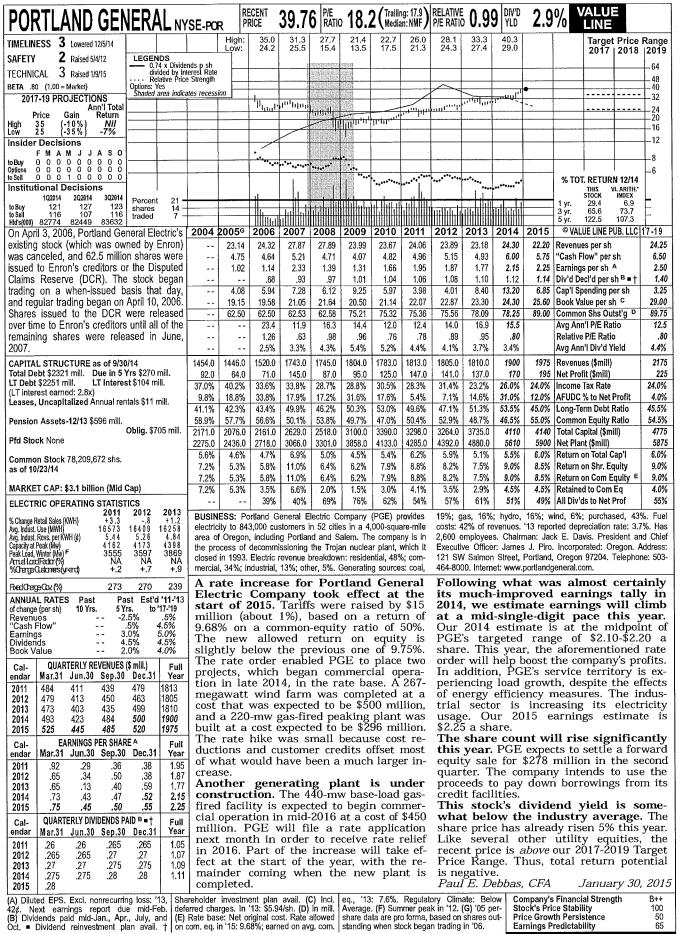
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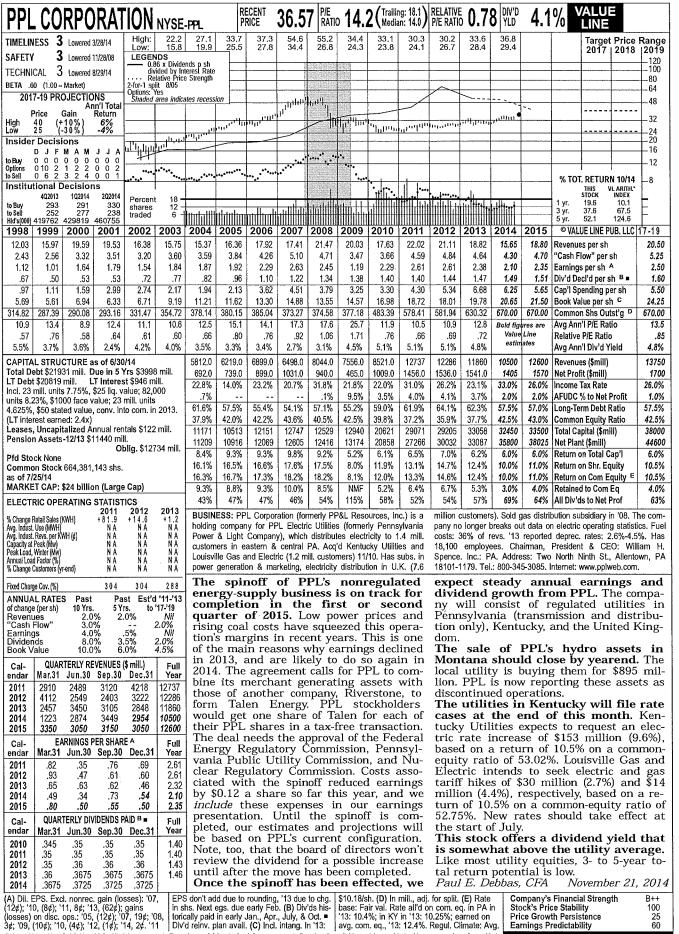


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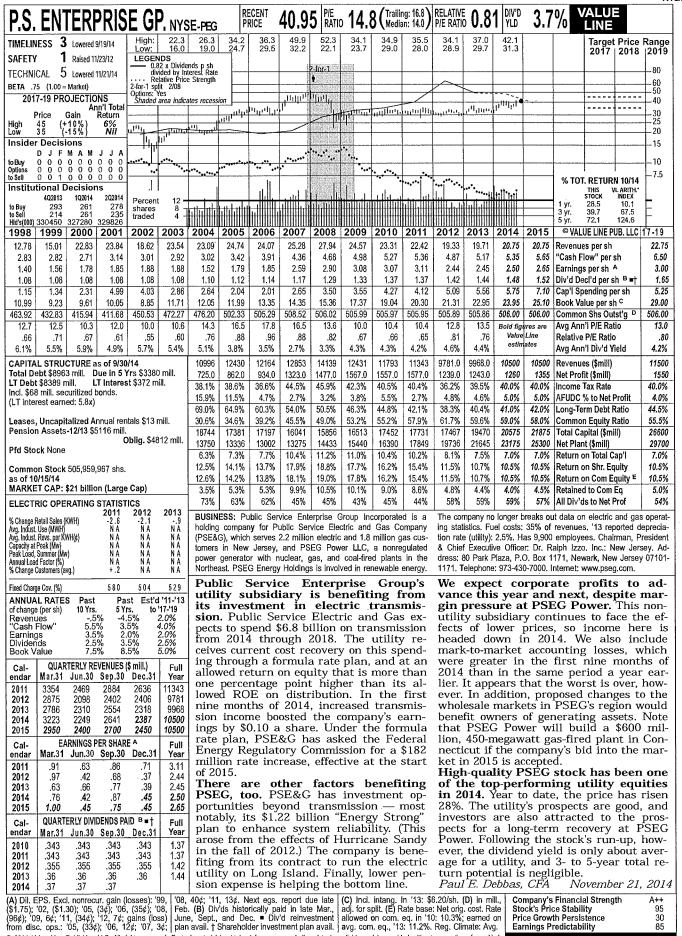
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Price Growth Persistence 50 Earnings Predictability



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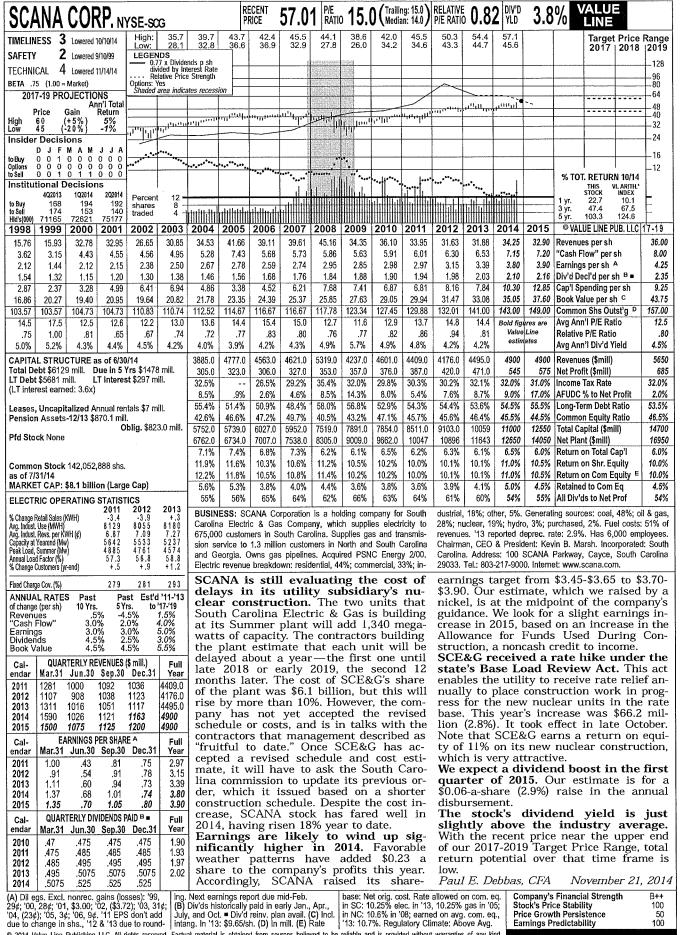
Price Growth Persistence Earnings Predictability

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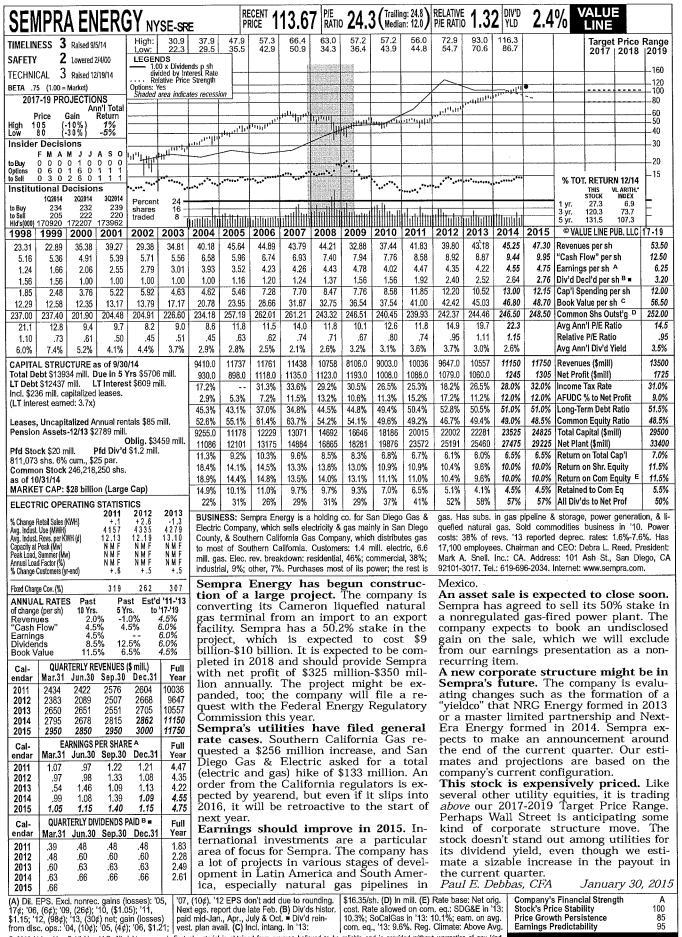
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Price Growth Persistence **Earnings Predictability**



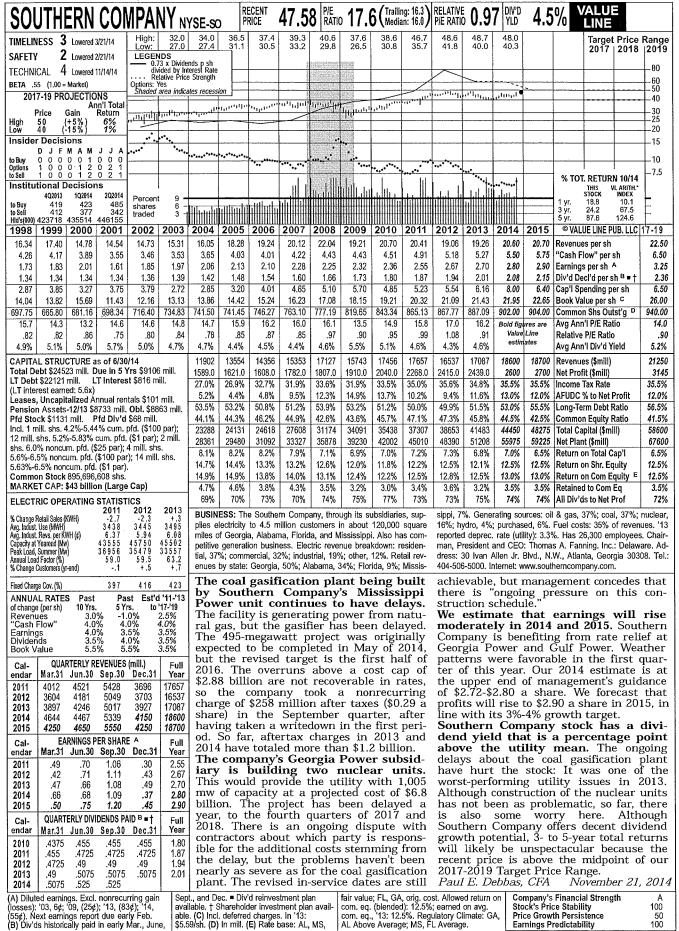
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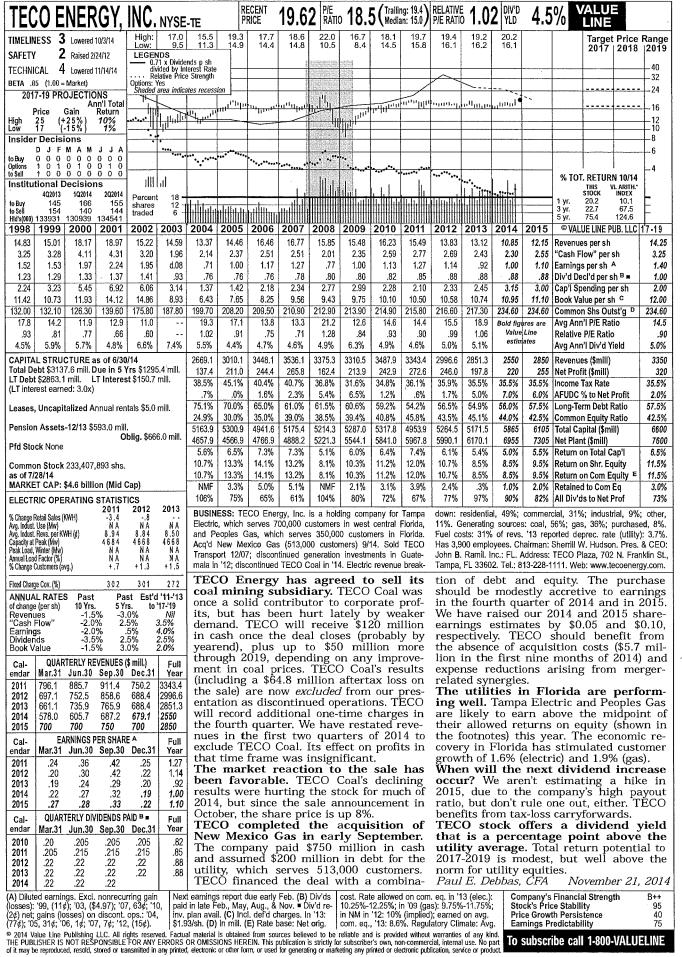
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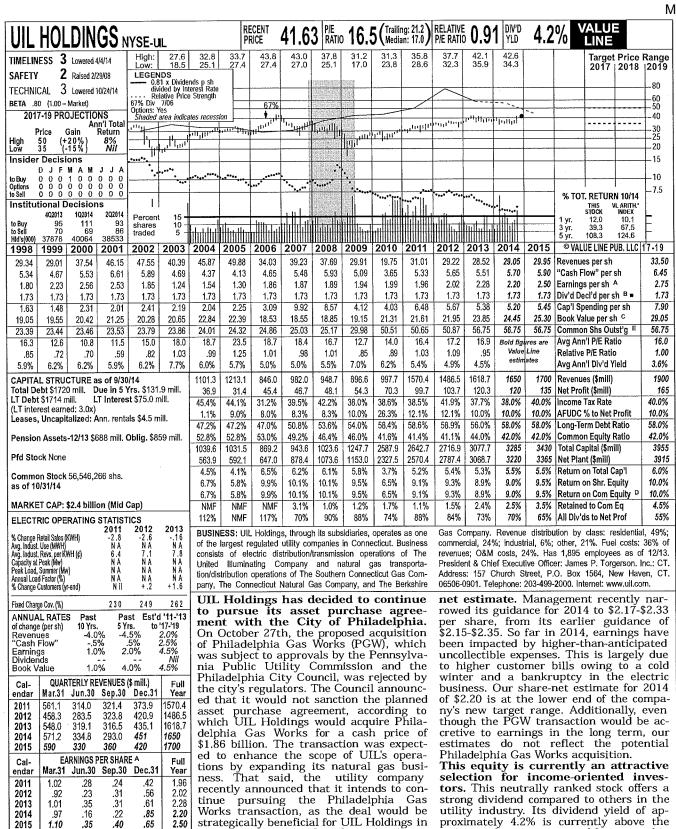
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Price Growth Persistence Earnings Predictability 100





(A) EPS basic. Excl. nonrecur. gains (losses): Sept., and Dec. ■ Div'd reinvest. plan avail. (C) on average common equity in '13: 8.5%. '00, 4¢; '03, (26¢); '04, \$2.14; '06, (\$5.07); '10, Incl. deferred charges. In '13: \$339.2 mill. or (47¢). Next egs. report due in late Feb. (B) \$5.98/sh. (D) Rate base: orig. cost. Rate allowed on common equity in '13: 9.15%. Earned

QUARTERLY DIVIDENDS PAID B.

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the long term. The City Council still has

time to consider its decision in its upcom-

ing meetings. However, without the coun-

cil's approval the purchase agreement will

terminate automatically on December

We have lowered our full-year share-

sider this stock.

Saumya Ajila

Company's Financial Strength Stock's Price Stability B++ 90 Price Growth Persistence 85

utility industry average. Moreover, this equity bears an Above-Average rank for

Safety (2) and Financial Strength (B++).

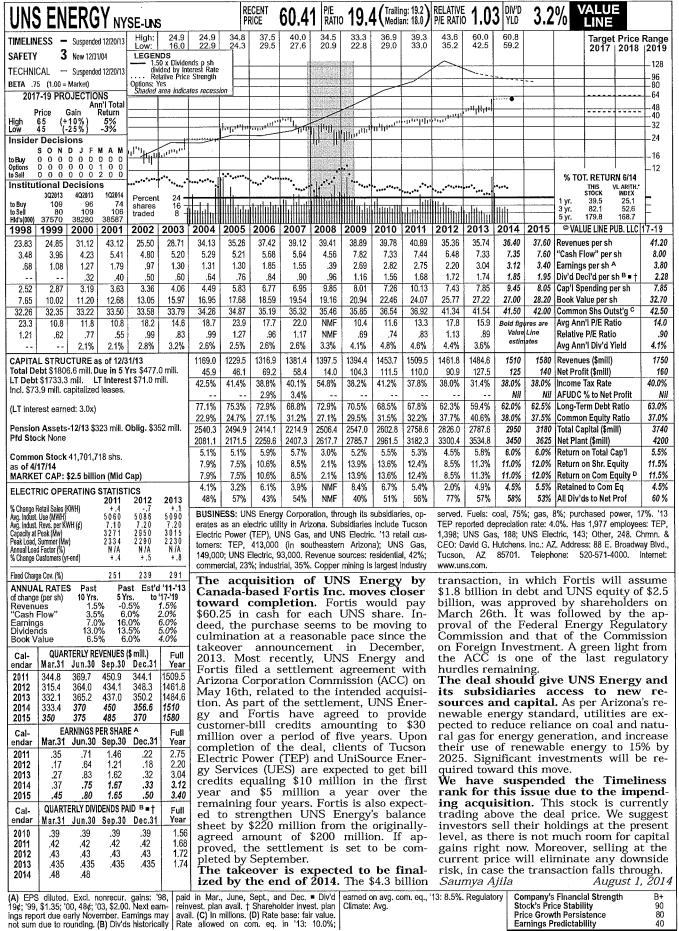
Income oriented accounts looking for a

conservative investment may want to con-

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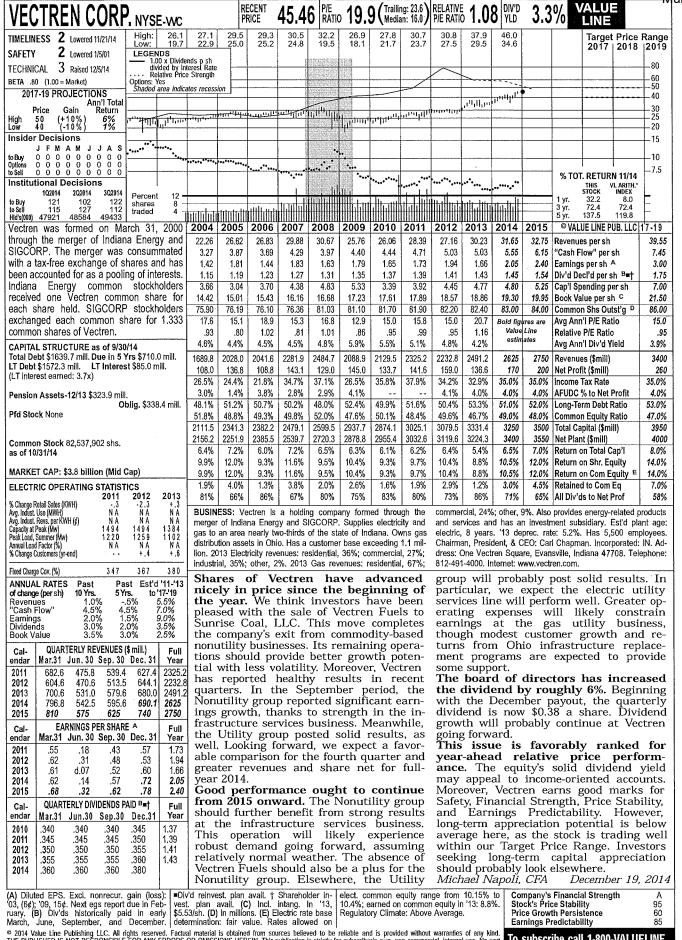
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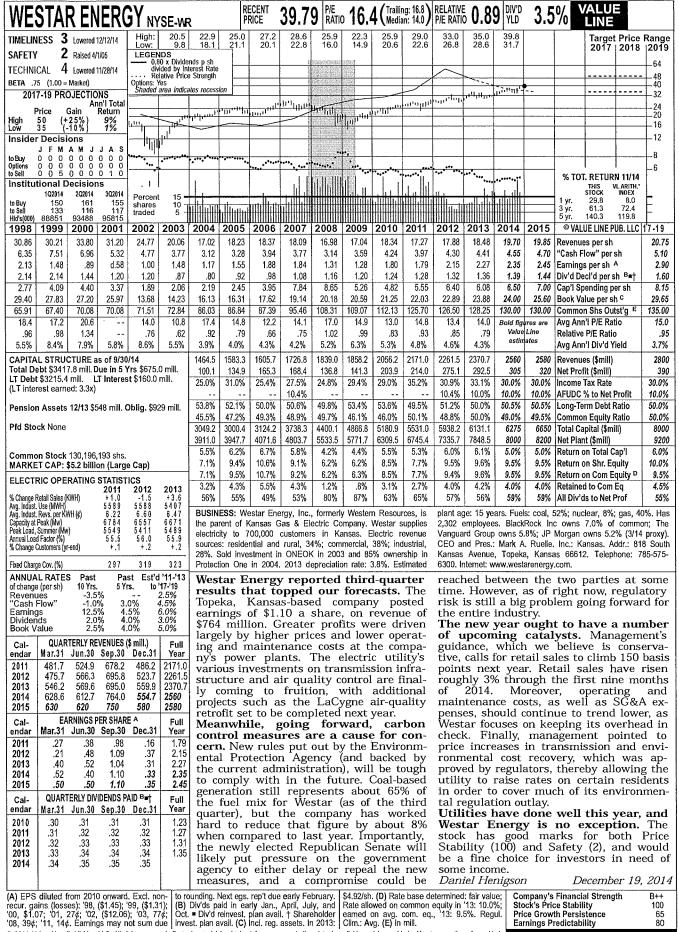
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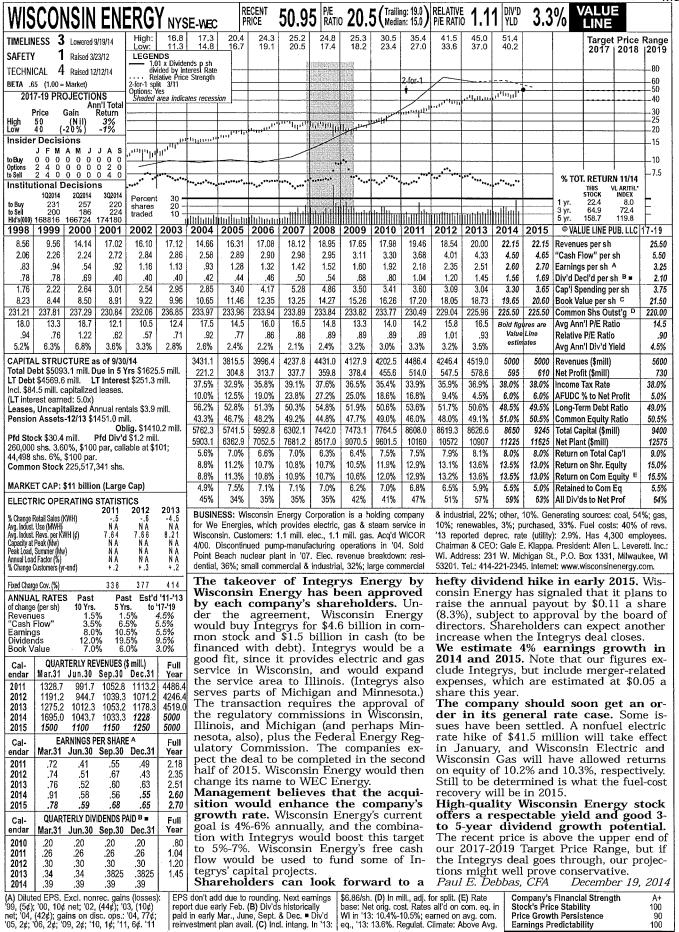


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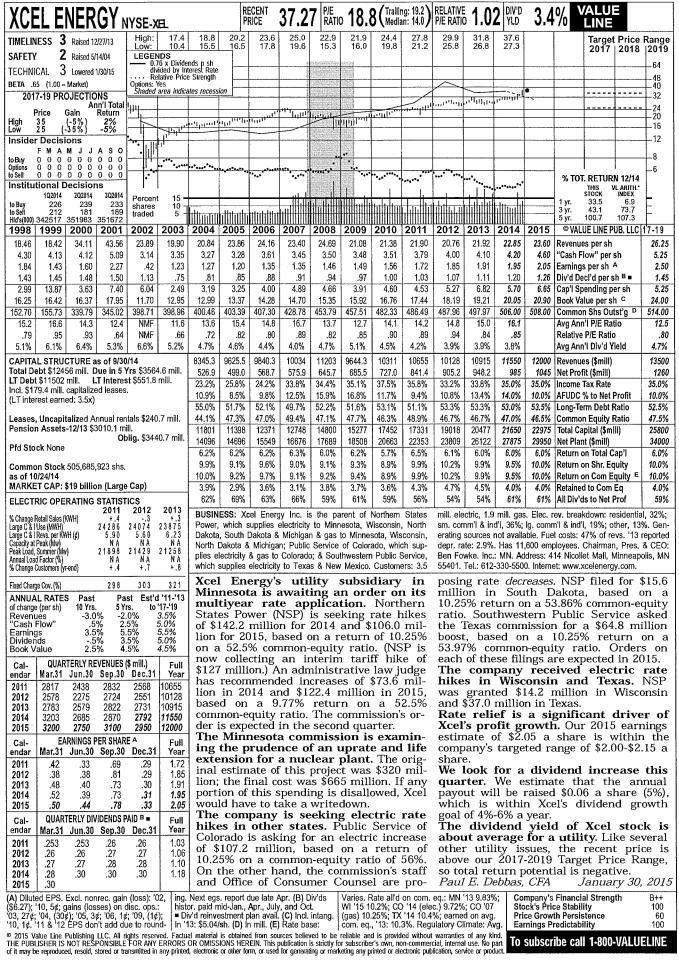


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STAFF EXHIBIT 210

Moody's Investor Services Sector In-Depth – U.S. Regulated Utilities

Exhibits in Support of Opening Testimony

June 15, 2015



SECTOR IN-DEPTH

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Swami Venkataraman, CFA 212-553-7950 VP-Sr Credit Officer swami.venkat@moodys.com **US** Regulated Utilities

Lower Authorized Equity Returns Will Not Hurt Near-Term Credit Profiles

The credit profiles of US regulated utilities will remain intact over the next few years despite our expectation that regulators will continue to trim the sector's profitability by lowering its authorized returns on equity (ROE). Persistently low interest rates and a comprehensive suite of cost recovery mechanisms ensure a low business risk profile for utilities, prompting regulators to scrutinise their profitability, which is defined as the ratio of net income to book equity. We view cash flow measures as a more important rating driver than authorized ROEs, and we note that regulators can lower authorized ROEs without hurting cash flow, for instance by targeting depreciation, or through special rate structures. Regulators can also adjust a utility's equity capitalization in its rate base. All else being equal, we think most utilities would prefer a thicker equity base and a lower authorized ROE over a small equity layer and a high authorized ROE.

- » More timely cost recovery helps offset falling ROEs. Regulators continue to permit a robust suite of mechanisms that enable utilities to recoup prudently incurred operating costs, including capital investments such as environment related or infrastructure hardening expenditures. Strong cost recovery is credit positive because it ensures a stable financial profile. Despite lower authorized ROEs, we see the sector maintaining a ratio of Funds From Operations (FFO) to debt near 20%, a level that continues to support strong investment-grade ratings.
- » Utilities' cash flow is somewhat insulated from lower ROEs. Net income represents about 30% 40% of utilities' cash flow, so lower authorized returns won't necessarily affect cash flow or key financial credit ratios, especially when the denominator (equity) is rising. Regulators set the equity layer when capitalizing rate base, and the equity layer multiplied by the authorized ROE drives the annual revenue requirements. Across the sector, the ratio of equity to total assets has remained flat in the 30% range since 2007.
- W Utilities' actual financial performance remains stable. Earned ROEs, which typically lag authorized ROEs, have not fallen as much as authorized returns in recent years. Since 2007, vertically integrated utilities, transmission and distribution only utilities, and natural gas local distribution companies have maintained steady earned ROE's in the 9% 10% range. Holding companies with primarily regulated businesses also earned ROEs of around 9% 10%, while returns for holding companies with diversified operations, namely unregulated generation, have fallen from 11% (over the past seven year average) to around 9% today.

Robust Suite of Cost Recovery Mechanisms Is Credit Positive

Over the past few years, the US regulatory environment has been very supportive of utilities. We think this is partly because regulators acknowledge that utility infrastructure needs a material amount of ongoing investment for maintenance, refurbishment and renovation. Utilities have also been able to garner support from both politicians and regulators for prudent investment in these critical assets because it helps create jobs, spurring economic growth. We also think regulators prefer to regulate financially healthy utilities.

Across the US, we continue to see regulators approving mechanisms that allow for more timely recovery of costs, a material credit positive. These mechanisms, which keep utilities' business risk profile low compared to most industrial corporate sectors, include: formulaic rate structures, special purpose trackers or riders; decoupling programs (which delink volumes from revenue); the use of future test years or other pre-approval arrangements. We also see a sustained increase in the frequency of rate case filings.

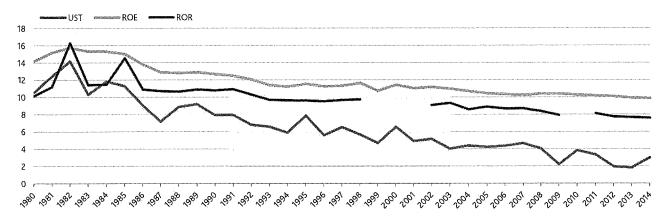
A supportive regulatory environment translates into a more transparent and stable financial profile, which in turn results in reasonably unfettered access to capital markets – for both debt and equity. Today, we think utilities enjoy an attractive set of market conditions that will remain in place over the next few years. By themselves, neither a slow (but steady) decline in authorized profitability, nor a material revision in equity market valuation multiples, will derail the stable credit profile of US regulated utilities.

Cost recovery will help offset falling ROEs

Robust cost recovery mechanisms will help ensure that US regulated utilities' credit quality remains intact over the next few years. As a result, falling authorized ROEs are not a material credit driver at this time, but rather reflect regulators' struggle to justify the cost of capital gap between the industry's authorized ROEs and persistently low interest rates. We also see utilities struggling to defend this gap, while at the same time recovering the vast majority of their costs and investments through a variety of rate mechanisms.

In the table below, we show the US Treasury 10-year yield, which has steadily fallen from the 5% range in the summer of 2007 to the 2% range today. US utilities benefit from these lower interest rates because they borrow approximately \$50 billion a year. For some utilities, a lower cost of debt translates directly into a higher return on equity, as long as their rate structure includes an embedded weighted average cost of capital (and the utilities can stay out of a general rate case proceeding).

Exhibit 1
Regulators hold up their end of the bargain by limiting reduction in return on equity (ROE) and overall rate of return (ROR) when compared with the decline in US Treasury 10-year yields



SOURCE: SNL Financial, LP, Moody's

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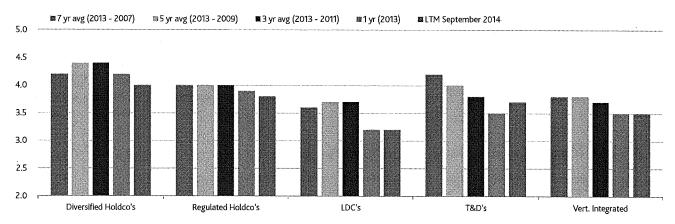
As utilities increasingly secure more up-front assurance for cost recovery in their rate proceedings, we think regulators will increasingly view the sector as less risky. The combination of low capital costs, high equity market valuation multiples (which are better than or on par with the broader market despite the regulated utilities' low risk profile), and a transparent assurance of cost recovery tend to support the case for lower authorized returns, although because utilities will argue they should rise, or at least stay unchanged.

One of the arguments for keeping authorized ROEs steady is that lowering them would make utilities less attractive to providers of capital. Utility holding companies assert that they would rather invest in higher risk-adjusted opportunities than in a regulated utility with sub-par return prospects. We see a risk that this argument could lead to a more contentious regulatory environment, a material credit negative. We do not think this scenario will develop over the next few years.

Our default and recovery data provides strong evidence that regulated utilities are indeed less risky (from the perspective of a probability of default and expected loss given default, as defined by Moody's) than their non-financial corporate peers. On a global basis, we nonetheless see a material amount of capital looking for regulated utility investment opportunities, and the same is true in the US despite, despite a lower authorized return. This is partly because investors can use holding company leverage to increase their actual equity returns, by borrowing capital at today's low interest rates and investing in the equity of a regulated utility.

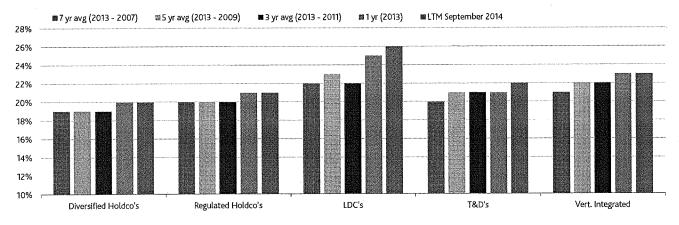
Despite the reduction in authorized ROEs, US utilities are thankful to their regulators for the robust suite of timely cost recovery mechanisms which allow them to recoup prudently incurred operating costs such as fuel, as well as some investment expenses. These recovery mechanisms drive a stable and transparent dividend policy, which translates into historically very high equity multiples. Moreover, cost recovery helps keep the sector's overall financial profile stable, thereby supporting strong investment-grade ratings.

Exhibit 2
With better recovery mechanisms, the ratio of debt-to-EBITDA can rise, modestly, without negatively impacting credit profiles



SOURCE: Company filings; Moody's

Exhibit 3
The ratio of Funds From Operations to debt is rising, a material credit positive, but the rise is partly funded by bonus depreciation and deferred taxes, which will eventually reverse



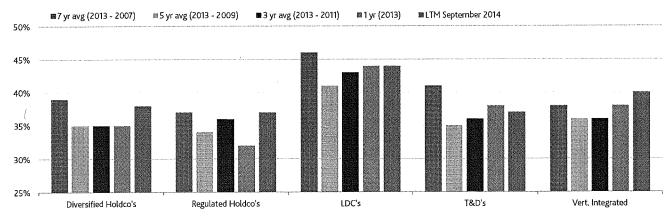
SOURCE: Company filings; Moody's

Utilities' cash flow is somewhat insulated from declining ROEs

Across all our utility group sub-sectors (see Appendix), net income - the numerator in the calculation of ROE – accounts for between 30% - 40% of cash flow. While net income is important, cash flow exerts a much greater influence over creditworthiness. This is primarily because cash flow takes into account depreciation and amortization expenses, along with other deferred tax adjustments. We note that deferred taxes have risen over the past few years, in part due to bonus depreciation elections, which will eventually reverse. From a credit perspective, there is a difference between the nominal amount of net income, which goes into cash flow, and the relationship of net income to book equity (a measure of profitability).

In the chart below, we highlight the ratio of net income to cash flow from operations (CFO) for our selected peer groups. Across all of the sectors, the longer term historical average of net income to CFO has fallen compared with the late 2000s, but has been rising over the more recent past. This is partly a function of deferred taxes, which have become a larger component of CFO over the past decade.

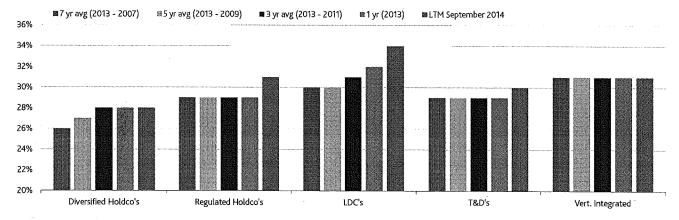
Exhibit 4
Net income as a % of cash flow from operations has been steadily rising (since 2011)



SOURCE: Company filings, Moody's

We can also envisage scenarios where regulators seek to achieve a reduction in authorized ROEs without harming credit profiles by focusing on utilities' equity layer. In the chart below, we illustrate median equity as a percentage of total assets for our selected peer groups. In our illustration, utilities will benefit from acquisition related goodwill on one hand, and impairments on the other.

Exhibit 5
Equity as a % of total assets, not capitalization, includes both goodwill and impairments



SOURCE: Company filings; Moody's

Utilities' actual financial performance remains stable

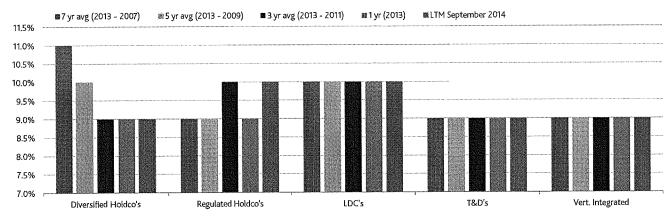
Earned ROE's, as reported by utilities and adjusted by Moody's, have been relatively flat over the past few years, despite the decline in authorized ROEs. This means utilities are closer to earning their authorized equity returns, which is positive from an equity market valuation perspective.

The authorized ROE is a popular focal point in many regulatory rate case proceedings. In addition, many regulatory jurisdictions look to established precedents that rely on various methodologies to determine an appropriate ROE, such as the capital asset pricing model or discounted cash flow analysis. In some jurisdictions where formulaic based rate structures point to lower ROEs for a longer projected period of time, regulators are incorporating a view that today's interest rate environment is "artificially" being held low.

Regardless, we think interest rates will go up, eventually. When they do, we also think authorized ROEs will trend up as well. However, just as authorized ROEs declined in a lagging fashion when compared to falling interest rates, we expect authorized ROEs to rise in a lagging fashion when interest rates rise.

Depending on alternative sources of risk-adjusted capital investment opportunities, this could spell trouble for utilities. For now, utilities can enjoy their (historically) high equity valuations, in terms of dividend yield and price-earnings ratios.

Exhibit 6
GAAP adjusted earned ROE's are relatively flat across all sub-sectors except Holding Companies with Diversified Operations, while the lower-risk LDC sector is outperforming



NOTE: GAAP adjusted ROE, not regulated ROE, does not adjust for goodwill or impairments.

Source: Company filings; Moody's

Appendix

Exhibit 7
Utilities with the highest earned ROEs (ranked by 7-year average)

			1-year average	3-year average (2013	5-year average (2013 -	7-year average (2013 -
Company Name	Sector	Rating	(2013) ROE	- 2011) ROE	2009) ROE	2007) ROE
CenterPoint Energy Houston Electric, LLC	T&D	A3	33%	32%	25%	23%
Questar Corporation	Holdco - Primarily Regulated	A2	14%	18%	20%	20%
AEP Texas Central Company	T&D	Baa1	14%	28%	22%	20%
Exelon Corporation	Holdco - Diversified	Baa2	7%	10%	14%	17%
CenterPoint Energy, Inc.	Holdco - Primarily Regulated	Baa1	7%	16%	15%	17%
Ohio Edison Company	T&D	Baa1	23%	18%	17%	16%
Public Service Enterprise Group	Holdco - Diversified	Baa2	11%	12%	14%	15%
Dayton Power & Light Company	T&D	Baa3	7%	9%	13%	15%
Dominion Resources Inc.	Holdco - Diversified	Baa2	13%	9%	12%	15%
Southern California Gas Company	LDC	A1	14%	13%	14%	15%
PECO Energy Company	T&D	A2	12%	12%	12%	14%
PPL Corporation	Holdco - Diversified	Baa3	9%	12%	11%	14%
UGI Utilities, Inc.	LDC	A2	15%	13%	13%	13%
Entergy Corporation	Holdco - Diversified	Baa3	7%	11%	12%	13%
Cleco Corporation	Holdco - Primarily Regulated	Baa1	10%	12%	13%	13%
Alabama Gas Corporation	LDC	A2	4%	11%	12%	13%
Entergy New Orleans, Inc.	Vertically Integrated Utility	Ba2	5%	10%	11%	12%
Entergy Gulf States Louisiana, LLC	Vertically Integrated Utility	Baa1	11%	13%	12%	12%
Piedmont Natural Gas Company, Inc.	LDC	A2	11%	11%	12%	12%
Ohio Power Company	T&D	Baa1	25%	14%	13%	12%
Southern Company (The)	Holdco - Primarily Regulated	Baa1	9%	11%	11%	12%
Georgia Power Company	Vertically Integrated Utility	А3	12%	12%	12%	12%
Alabama Power Company	Vertically Integrated Utility	A1	12%	12%	12%	12%
Southern California Edison Company	Vertically Integrated Utility	A2	8%	12%	12%	12%
NextEra Energy, Inc.	Holdco - Diversified	Baa1	10%	11%	11%	12%
Wisconsin Energy Corporation	Holdco - Primarily Regulated	A2	13%	13%	12%	12%
West Penn Power Company	T&D	Baa1	17%	13%	12%	12%
San Diego Gas & Electric Company	Vertically Integrated Utility	A1	9%	10%	11%	12%
Interstate Power and Light Company	Vertically Integrated Utility	А3	10%	9%	9%	12%

NOTE: GAAP adjusted ROE, not regulated ROE, does not adjust for goodwill or impairments.

SOURCE: Moody's; company filings

Exhibit 8
Highest (over 30%) and lowest (less than 20%) equity level as a % of total assets (ranked by 7-year average) [NOTE: Book equity is not adjusted for goodwill or impairments]

			1-year average	3-year average	5-year average	7-year average
Company Name	Sector	Rating	(2013)	(2013 - 2011)	(2013 - 2009)	(2013 - 2007)
Duke Energy Ohio, Inc.	T&D	Baa1	48%	47%	48%	50%
Yankee Gas Services Company	LDC	Baa1	41%	42%	43%	43%
Texas-New Mexico Power Company	T&D	Baa1	43%	43%	43%	43%
Oncor Electric Delivery Company LLC	T&D	Baa1	40%	41%	41%	43%
Dayton Power & Light Company	T&D	Baa3	37%	38%	39%	40%
Pennsylvania Power Company	T&D	Baa1	25%	30%	34%	40%
Black Hills Power, Inc.	Vertically Integrated Utility	A3	38%	38%	37%	38%
ALLETE, Inc.	Vertically Integrated Utility	A3	38%	37%	37%	38%
Central Maine Power Company	T&D	A3	39%	38%	38%	38%
MGE Energy, Inc.	Holdco - Primarily Regulated	NR	39%	37%	38%	38%
Duke Energy Corporation	Holdco - Primarily Regulated	A3	36%	36%	37%	38%
lersey Central Power & Light Company	T&D	Baa2	32%	33%	36%	38%
Oklahoma Gas & Electric Company	Vertically Integrated Utility	A1 -	36%	37%	37%	37%
Public Service Company of Colorado	Vertically Integrated Utility	A3	37%	37%	37%	37%
Virginia Electric and Power Company	Vertically Integrated Utility	A2	37%	37%	37%	35%
Wisconsin Public Service Corporation	Vertically Integrated Utility	A1	34%	34%	34%	35%
PacifiCorp	Vertically Integrated Utility	А3	36%	35%	35%	35%
UGI Utilities, Inc.	LDC	A2	35%	34%	34%	34%
Cleco Corporation	Holdco - Primarily Regulated	Baa1	37%	36%	34%	34%
Empire District Electric Company (The)	Vertically Integrated Utility	Baa1	35%	34%	34%	34%
Great Plains Energy Incorporated	Holdco - Primarily Regulated	Baa2	35%	35%	34%	34%
Nevada Power Company	Vertically Integrated Utility	Baa1	32%	33%	33%	33%
Tampa Electric Company	Vertically Integrated Utility	A2	34%	33%	33%	33%
Wisconsin Power and Light Company	Vertically Integrated Utility	A1	34%	33%	32%	33%
Questar Corporation	Holdco - Primarily Regulated	A2	29%	28%	31%	33%
Duke Energy Kentucky, Inc.	Vertically Integrated Utility	Baa1	31%	30%	33%	33%
Florida Power & Light Company	Vertically Integrated Utility	A1	36%	35%	34%	33%
Alabama Gas Corporation	LDC	A2	59%	40%	35%	33%
El Paso Electric Company	Vertically Integrated Utility	В а а1	34%	32%	32%	33%
IDACORP, Inc.	Holdco - Primarily Regulated	Baa1	34%	33%	33%	33%
PPL Electric Utilities Corporation	Vertically Integrated Utility	Baa1	34%	34%	34%	33%
Commonwealth Edison Company	T&D	Baa1	31%	32%	32%	33%
Georgia Power Company	Vertically Integrated Utility	А3	33%	33%	33%	33%
CMS Energy Corporation	Holdco - Primarily Regulated	Baa2	20%	19%	18%	18%
Hawaiian Electric Industries, Inc.	Holdco - Diversified		17%	16%	16%	16%
CenterPoint Energy, Inc.	Holdco - Primarily Regulated	Baa1	20%	19%	17%	15%
CenterPoint Energy Houston Electric, LL	CT&D	А3	9%	15%	15%	15%
AEP Texas Central Company	T&D	Baa1	13%	15%	14%	13%

SOURCE: Moody's; company filings

Exhibit 9
Highest (over 30%) and lowest (less than 15%) ratio of FFO to debt (ranked by 7-year average)

				3-year	5-уеаг	7-уеаг
	•		1-year	average	average	average
			average	(2013	(2013 -	(2013 -
Company Name	Sector	Rating	(2013)	- 2011)	2009)	2007)
Dayton Power & Light Company	T&D	Baa3	32%	34%	42%	42%
Questar Corporation	Holdco - Primarily Regulated	A2	29%	30%	31%	42%
Pennsylvania Power Company	T&D	Baa1	30%	34%	32%	37%
Exelon Corporation	Holdco - Diversified	Baa2	28%	34%	37%	37%
Alabama Gas Corporation	LDC	A2	23%	27%	32%	36%
Florida Power & Light Company	Vertically Integrated Utility	A1	34%	35%	35%	35%
Southern California Gas Company	LDC	A1	42%	37%	35%	34%
Southern California Edison Company	Vertically Integrated Utility	A2	32%	33%	35%	32%
Madison Gas and Electric Company	Vertically Integrated Utility	A1	39%	35%	34%	31%
PECO Energy Company	T&D	A2	29%	31%	33%	31%
Dominion Resources Inc.	Holdco - Diversified	Baa2	16%	17%	16%	14%
Entergy Texas, Inc.	Vertically Integrated Utility	Baa3	15%	14%	12%	14%
Monongahela Power Company	T&D	Baa2	13%	16%	15%	14%
CMS Energy Corporation	Holdco - Primarily Regulated	Baa2	18%	16%	15%	14%
Appalachian Power Company	Vertically Integrated Utility	Baa1	15%	13%	14%	14%
Pennsylvania Electric Company	T&D	Baa2	15%	14%	12%	13%
NiSource Inc.	Holdco - Diversified	Baa2	15%	14%	14%	13%
Puget Energy, Inc.	Vertically Integrated Utility	Baa3	14%	12%	12%	13%
Toledo Edison Company	T&D	Baa3	10%	10%	/ 8%	13%
Cleveland Electric Illuminating Company	T&D	Baa3	11%	11%	12%	13%
AEP Texas Central Company	T&D	Baa1	14%	15%	13%	12%

SOURCE: Moody's; company filings

Exhibit 10
Highest (over 4.5x) and lowest (less than 3.0x) ratio of debt to EBITDA (ranked by 1-year average, 2013, to focus on more recent performance)

	S	Deti	1-year average	3-year average	5-year average	7-year average (2013 - 2007)
Company Name	Sector	Rating	(2013)	(2013 - 2011) 5.8	(2013 - 2009) 5.6	5.3
Berkshire Hathaway Energy Company	Holdco - Diversified	A3	7.1	5.2	4.8	4.4
FirstEnergy Corp.	Holdco - Diversified	Baa3	6.0		5.6	5.0
Wisconsin Electric Power Company	Vertically Integrated Utility	A1	5.9	6.1	6.2	6.1
Entergy Texas, Inc.	Vertically Integrated Utility	Baa3	5.8	6.1 5.2	5.7	6,0
Monongahela Power Company	T&D	Baa2	5.6			5.5
NiSource Inc.	Holdco - Diversified	Baa2	5.2	5.5	5.4	
PPL Corporation	Holdco - Diversified	Baa3	5.1	4.9	5.1	4.6
Appalachian Power Company	Vertically Integrated Utility	Baa1	5.0	5.0	5.2	5.4
Progress Energy, Inc.	Holdco - Primarily Regulated	Baa1	4.9	5.6	5.1	4.9
Puget Energy, Inc.	Vertically Integrated Utility	Baa3	4.9	5.6	5.9	5.6
Cleveland Electric Illuminating Company	T&D	Baa3	4.9	5.2	4.7	4.2
Northwest Natural Gas Company	LDC	A3	4.8	4.8	4.5	4.2
Jersey Central Power & Light Company	T&D	Baa2	4.7	5.5	4.2	3.6
NorthWestern Corporation	Vertically Integrated Utility	A3	4.7	4.5	4.4	4.3
Pepco Holdings, Inc.	Holdco - Primarily Regulated	Baa3	4.7	5.1	5.2	5.2
Laclede Gas Company	LDC	A3	4.7	5.5	5.3	5.6
Atlantic City Electric Company	T&D	Baa2	4.7	4.9	4.8	4.7
Nevada Power Company	Vertically Integrated Utility	Baa1	4.6	4.6	4.9	5.0
Black Hills Power, Inc.	Vertically Integrated Utility	A3	2.9	3.2	3.8	3.6
Virginia Electric and Power Company	Vertically Integrated Utility	A2	2.9	3.1	3.4	3.4
Duke Energy Kentucky, Inc.	Vertically Integrated Utility	Baa1	2.9	3.3	3.3	3.4
Texas-New Mexico Power Company	T&D	Baa1	2.9	2.9	3.2	3.3
Oklahoma Gas & Electric Company	Vertically Integrated Utility	A1	2.9	2.9	2.9	3.0
Cleco Power LLC	Vertically Integrated Utility	A3	2.9	3.2	3.6	3.7
Consumers Energy Company	Vertically Integrated Utility	A1	2.9	3.1	3.3	3.5
Alabama Power Company	Vertically Integrated Utility	A1	2.8	2.9	3.0	3.1
Public Service Electric and Gas Company	T&D	A2	2.8	3.0	3.2	3.3
Alabama Gas Corporation	LDC	A2	2.8	2.7	2.5	2.4
Pinnacle West Capital Corporation	Holdco - Primarily Regulated	Baa1	2.8	3.1	3.3	3.6
Cleco Corporation	Holdco - Primarily Regulated	Baa1	2.8	2.9	3.4	3.6
PECO Energy Company	T&D	A2	2.8	3.0	2.6	2.6
Northern States Power Company (Wisconsin)	Vertically Integrated Utility	A2	2.8	2.9	2.8	2.8
Duke Energy Carolinas, LLC	Vertically Integrated Utility	A1	2.8	3.1	3.2	3.1
UGI Utilities, Inc.	LDC	A2	2.7	3.0	3.1	3.3
Exelon Corporation	Holdco - Diversified	Baa2	2.7	2.8	2.5	2.5
West Penn Power Company	T&D	Baa1	2.7	3.3	3.3	3.4
Questar Corporation	Holdco - Primarily Regulated	A2	2.7	2.8	2.7	2.3
Tampa Electric Company	Vertically Integrated Utility	A2	2.6	2.7	2.8	2,9
Arizona Public Service Company	Vertically Integrated Utility	A3	2.6	2.9	3.1	3.3
New York State Electric and Gas Corporation	T&D	A3	2.6	2.9	3.2	4.3
Dayton Power & Light Company	T&D	Baa3	2.5	2.2	2.0	1.9
Florida Power & Light Company	Vertically Integrated Utility	A1	2.4	2.7	2.6	2.6
Ohio Power Company	T&D	Baa1	2.4	2.8	3.1	3.3
Madison Gas and Electric Company	Vertically Integrated Utility	A1	2.4	2.8	2.8	2.9
Pennsylvania Power Company	T&D	Baa1	2.4	2.3	2.4	2.2
MGE Energy, Inc.	Holdco - Primarily Regulated	NR	2.3	2.7	2.9	3.1
Rochester Gas & Electric Corporation	T&D	Baa1	2.3	2.9	3.0	3.5
	Holdco - Diversified	Baa2	2.3	2.3	2.3	2.4
Public Service Enterprise Group Incorporated	T&D	A2	2.2	2.6	2.7	2.8
NSTAR Electric Company	LDC	A2 A1	2.2	2.5	2.4	2.5
Southern California Gas Company				3.5	3.4	3.1
Mississippi Power Company	Vertically Integrated Utility	Baa1	(3.2)	5.5	3.4	٦,١

Exhibit 11
List of Companies (NOTE: in our appendix tables, we exclude utilities with private ratings)

Company Name	Sector	Rating
Berkshire Hathaway Energy Company	Holdco - Diversified	A3
Black Hills Corporation	Holdco - Diversified	Baa1
ominion Resources Inc.	Holdco - Diversified	Baa2
TE Energy Company	Holdco - Diversified	A3
ntergy Corporation	Holdco - Diversified	Baa3
xelon Corporation	Holdco - Diversified	Baa2
irstEnergy Corp.	Holdco - Diversified	Baa3
lawaiian Electric Industries, Inc.	Holdco - Diversified	NR
ntegrys Energy Group, Inc.	Holdco - Diversified	A3
NextEra Energy, Inc.	Holdco - Diversified	Baa1
NiSource Inc.	Holdco - Diversified	Baa2
PL Corporation	Holdco - Diversified	Baa3
Public Service Enterprise Group Incorporated	Holdco - Diversified	Baa2
Sempra Energy	Holdco - Diversified	Baa1
Alliant Energy Corporation	Holdco - Primarily Regulated	A3
meren Corporation	Holdco - Primarily Regulated	Baa2
merican Electric Power Company, Inc.	Holdco - Primarily Regulated	Baa1
CenterPoint Energy, Inc.	Holdco - Primarily Regulated	Baa1
Eleco Corporation	Holdco - Primarily Regulated	Baa1
CMS Energy Corporation	Holdco - Primarily Regulated	Baa2
Consolidated Edison, Inc.	Holdco - Primarily Regulated	A3
Ouke Energy Corporation	Holdco - Primarily Regulated	A3
dison International	Holdco - Primarily Regulated	A3
Great Plains Energy Incorporated	Holdco - Primarily Regulated	Baa2
DACORP, Inc.	Holdco - Primarily Regulated	Baa1
MGE Energy, Inc.	Holdco - Primarily Regulated	NR
Northeast Utilities	Holdco - Primarily Regulated	Baa1
Pepco Holdings, Inc.	Holdco - Primarily Regulated	Baa3
PG&E Corporation	Holdco - Primarily Regulated	Baa1
innacle West Capital Corporation	Holdco - Primarily Regulated	Baa1
NM Resources, Inc.	Holdco - Primarily Regulated	Baa3
Progress Energy, Inc.	Holdco - Primarily Regulated	
Questar Corporation	Holdco - Primarily Regulated	Baa1
SCANA Corporation		A2
Southern Company (The)	Holdco - Primarily Regulated	Baa3
	Holdco - Primarily Regulated	Baa1
Wisconsin Energy Corporation	Holdco - Primarily Regulated	A2
Kcel Energy Inc.	Holdco - Primarily Regulated	A3
Johanna Cas Corneration	LDC	
Alabama Gas Corporation		A2
Atmos Energy Corporation	LDC	A2
OTE Gas Company	LDC	Aa3
aclede Gas Company	LDC	A3
New Jersey Natural Gas Company	LDC	Aa2
Northern Natural Gas Company [Private]	LDC	A2
Northwest Natural Gas Company	LDC	A3
iedmont Natural Gas Company, Inc.	LDC	A2
outh Jersey Gas Company	LDC	A2
outhern California Gas Company	LDC	A1
outhwest Gas Corporation	LDC	A3
JGI Utilities, Inc.	LDC	A2
Vashington Gas Light Company	LDC	A1
Visconsin Gas LLC [Private]	LDC	A1
ankee Gas Services Company	LDC	Baa1
AEP Texas Central Company	T&D	D4
AEP Texas Central Company AEP Texas North Company		Baa1
	T&D	Baa1
Atlantic City Electric Company	T&D	Baa2

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Baltimore Gas and Electric Company	T&D	A3
CenterPoint Energy Houston Electric, LLC	T&D	A3
Central Hudson Gas & Electric Corporation	T&D	A2 A3
Central Maine Power Company	T&D T&D	Baa3
Cleveland Electric Illuminating Company (The) Commonwealth Edison Company	T&D	Baa1
Connecticut Light and Power Company	T&D	Baa1
Consolidated Edison Company of New York, Inc.	T&D	A2
Dayton Power & Light Company	T&D	Baa3
Delmarva Power & Light Company	T&D	Baa1
Duke Energy Ohio, Inc.	T&D	Baa1
Jersey Central Power & Light Company	T&D	Baa2
Metropolitan Edison Company	T&D	Baa1
Monongahela Power Company	T&D	Baa2
New York State Electric and Gas Corporation	T&D	A3
NSTAR Electric Company	T&D	A2
Ohio Edison Company	T&D	Baa1
Ohio Power Company	T&D	Baa1
Oncor Electric Delivery Company LLC	T&D	Baa1
Orange and Rockland Utilities, Inc.	T&D	A3
PECO Energy Company	T&D	A2
Pennsylvania Electric Company	T&D	Baa2
Pennsylvania Power Company	T&D .	Baa1
Potomac Edison Company (The)	T&D	Baa2
Potomac Electric Power Company	T&D	Baa1
Public Service Electric and Gas Company	T&D	A2
Rochester Gas & Electric Corporation	T&D T&D	Baa1 Baa1
Texas-New Mexico Power Company	T&D	Baa3
Toledo Edison Company	T&D	Baa1
West Penn Power Company Western Massachusetts Electric Company	T&D	A3
Alabama Power Company	Vertically Integrated Utility	A1
ALLETE, Inc.	Vertically Integrated Utility	A3
Appalachian Power Company	Vertically Integrated Utility	Baa1
Arizona Public Service Company	Vertically Integrated Utility	A3
Avista Corp.	Vertically Integrated Utility	Baa1
Black Hills Power, Inc.	Vertically Integrated Utility	A3
Cleco Power LLC	Vertically Integrated Utility	A3
Consumers Energy Company	Vertically Integrated Utility	A1
DTE Electric Company	Vertically Integrated Utility	A2
Duke Energy Carolinas, LLC	Vertically Integrated Utility	A1
Duke Energy Florida, Inc.	Vertically Integrated Utility	A3
Duke Energy Kentucky, Inc.	Vertically Integrated Utility	Baa1
Duke Energy Progress, Inc.	Vertically Integrated Utility	A1
El Paso Electric Company	Vertically Integrated Utility	Baa1
Empire District Electric Company (The)	Vertically Integrated Utility	Baa1
Entergy Arkansas, Inc.	Vertically Integrated Utility	Baa2
Entergy Gulf States Louisiana, LLC	Vertically Integrated Utility Vertically Integrated Utility	Baa1 Baa1
Entergy Louisiana, LLC	Vertically Integrated Utility Vertically Integrated Utility	Baa2
Entergy Mississippi, Inc. Entergy New Orleans, Inc.	Vertically Integrated Utility Vertically Integrated Utility	Ba2
Entergy Texas, Inc.	Vertically Integrated Utility	Baa3
Florida Power & Light Company	Vertically Integrated Utility Vertically Integrated Utility	A1
Georgia Power Company	Vertically Integrated Utility	A3
Gulf Power Company	Vertically Integrated Utility	A2
Hawaiian Electric Company, Inc.	Vertically Integrated Utility	Baa1
Idaho Power Company	Vertically Integrated Utility	A3
Indiana Michigan Power Company	Vertically Integrated Utility	Baa1
Interstate Power and Light Company	Vertically Integrated Utility	A3
Kansas City Power & Light Company	Vertically Integrated Utility	Baa1
Kentucky Power Company	Vertically Integrated Utility	Baa2

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Madison Gas and Electric Company	Vertically Integrated Utility	A1
MidAmerican Energy Company	Vertically Integrated Utility	A1
Mississippi Power Company	Vertically Integrated Utility	Baa1
Nevada Power Company	Vertically Integrated Utility	Baa1
Northern States Power Company (Minnesota)	Vertically Integrated Utility	A2
Northern States Power Company (Wisconsin)	Vertically Integrated Utility	A2
NorthWestern Corporation	Vertically Integrated Utility	A3
Oklahoma Gas & Electric Company	Vertically Integrated Utility	A1
Pacific Gas & Electric Company	Vertically Integrated Utility	A3
PacifiCorp	Vertically Integrated Utility	A3
Portland General Electric Company	Vertically Integrated Utility	A3
PPL Electric Utilities Corporation	Vertically Integrated Utility	Baa1
Public Service Company of Colorado	Vertically Integrated Utility	A3
Public Service Company of New Hampshire	Vertically Integrated Utility	Baa1
Public Service Company of New Mexico	Vertically Integrated Utility	Baa2
Public Service Company of Oklahoma	Vertically Integrated Utility	A3
Puget Energy, Inc.	Vertically Integrated Utility	Baa3
Puget Sound Energy, Inc.	Vertically Integrated Utility	Baa1
San Diego Gas & Electric Company	Vertically Integrated Utility	A1
Sierra Pacific Power Company	Vertically Integrated Utility	Baa1
South Carolina Electric & Gas Company	Vertically Integrated Utility	Baa2
Southern California Edison Company	Vertically Integrated Utility	A2
Southwestern Electric Power Company	Vertically Integrated Utility	Baa2
Southwestern Public Service Company	Vertically Integrated Utility	Baa1
Tampa Electric Company	Vertically Integrated Utility	A2
Tucson Electric Power Company	Vertically Integrated Utility	Baa1
Union Electric Company	Vertically Integrated Utility	Baa1
Virginia Electric and Power Company	Vertically Integrated Utility	A2
Wisconsin Electric Power Company	Vertically Integrated Utility	A1
Wisconsin Power and Light Company	Vertically Integrated Utility	A1
Wisconsin Public Service Corporation	Vertically Integrated Utility	A1

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CASE: UE 294

WITNESS: MATT MULDOON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 211

Frequency of General Rate Case Filings by PGE's Investor Owned Regulated Peer Electric Utilities (As Screened by Staff)

Exhibits in Support of Opening Testimony

June 15, 2015

Frequency of General Rate Case Filings

Frequency of General Rate Cases by Investor Owned Regulated Utilities

Staff Peer Utilities for PGE

Y Indicates a General Rate Case Filing in that Year.

Yreview (Yrev) Indicates a Tariff Review Yabbreviated (Yabr) Indicates an Abbreviated Rate Case.

Acquired (Acq) indicates the Co. was acquired in that year.

	Abbreviated																	
#	Electric Utility	Ticker	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
1	AEP	AEP																
	AEP Texas		Ν	N	N	Υ	N	N	Υ	N	N	N	N	N	Ν	N	N	Ν
	AEP App. Pwr (TN)		Ν	N	N	Ν	N	N	Ν	N	N	N	N	N	Ν	N	N	N
	AEP Ohio		N	Υ	Ν	N	N	N	N	Ν	N	N	N	Υ	Ν	N	N	N
	App. Power, VA		Ν	N	N	Ν	N	Ν	N	N	Υ	N	Ν	Yrev	Ν	N	Yrev	N
	App. Power WVA		Ν	N	N	Ν	N	Υ	Ν	N	N	N	Υ	N	Ν	N	Υ	N
	Indiana/Michigan IN		Ν	N	N	Ν	N	Ν	Ν	Υ	N	N	N	Υ	Ν	N	N	N
	Indiana/Michigan MI		N	N	N	N	N	N	N	N	N	N	Υ	Υ	N	N	N	N
	Kentucky Power		N	N	N	N	N	Υ	N	N	N	Υ	N	N	N	N	Υ	N
	PSCo of Okla		N	N	N	Υ	N	N	Υ	N	Υ	N	Υ	N	N	N	Υ	N
	SWEPCO AR		N	N	N	N	N	N	N	N	N	Υ	N	N	N	N	N	N
	SWEPCO LA		N	N	N	N	N	N	N	N	Υ	N	N	N	N	Υ	N	N
	SWEPCO TX		*	*	*	*	*	*	*	*	Acq	Υ	N	N	Υ	N	N	N
	DTE (DTE Electric)	DTE	N	N	N	N	Υ	N	Υ	N	N	Υ	N	N	N	N	Υ	Υ
_	Edison Int'l	EIX	N	N	N	N	Υ	N	N	N	N	N	N	N	N	Υ	N	N
21	Great Plains	GXP																
	Kansas City P&L (MO)		N	N	N	N	N	N	Υ	N	Υ	N	Υ	N	Υ	N	N	N
	KCP&L (Kansas)		N	N	N	N	N	N	Υ	Υ	Υ	Υ	N	N	Υ	YAbr	N	N
	GMO (MO)		N	N	N	Υ	N	N	Υ	N	N	N	Υ	N	Υ	N	N	N
23	IDACORP	IDA																
	IdahoPower (ID)		N	N	N	Υ	N	Υ	N	Υ	Υ	N	N	Υ	N	N	N	N
	IdahoPower OR)		N	N	N	N	Υ	N	N	N	N	Υ	N	Υ	N	N	N	N
32	Otter Tail	OTTR																
	OtterTail MN		N	N	N	N	N	N	N	Υ	N	N	Υ	N	N	N	N	N
	OtterTail ND		N	Υ	N	N	N	N	N	N	Υ	N	N	N	N	N	N	N
	OtterTail SD		N	N	N	N	N	N	N	N	N	N	Υ	N	N	N	N	N
	PG & E	PCG	N	N	Υ	Y	N	Υ	N	N	N	Υ	N	N	Υ	N	N	N
37	PNM	PNM																
	PNM (NM)		Υ	N	N	Υ	N	Υ	N	Υ	Υ	N	Υ	N	N	N	Υ	N
	PNM (TX)		N	Υ	N	N	N	N	N	N	Υ	N	Υ	N	N	N	N	N
48	Westar	WR	N	Υ	N	N	N	Υ	N	N	Υ	Y Abr	N	N	Υ	YAbr	N	Υ

CASE: UE 294

WITNESS: GEORGE R. COMPTON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 300

Opening Testimony

'	Ų.	Please state your name, occupation, and business address.
2	A.	My name is George R. Compton. I have been employed by the Public Utility
3		Commission of Oregon since March of 2007. I am a Senior Economist (half-
4		time) within the Energy, Rates, Finance, and Audits Division. My business
5		address is 3930 Fairview Industrial Dr. SE, Salem, Oregon 97308-1088.
6	Q.	Please describe your educational background and work experience.
7	Α.	My Witness Qualification Statement is found in Exhibit Staff/301.
8	Q.	What is the purpose of your testimony?
9	A.	I will be addressing elements of cost allocations, rate spread (i.e., the
10		allocation of the overall revenue increase among the various customer
11		schedules), and pricing/rate design.
12	Q.	Does Staff possess a general philosophy or approach to these
13		subjects?
14	Α.	Yes. As a general matter, pricing and customer cost allocations should reflect
15		long-run-incremental cost (LRIC) causation as much as possible. A long-
16		recognized "rates shock" exception to cost causation is to limit class revenue
17		requirement increases to some designated level above the overall average.
18	Q.	Did you prepare exhibits for this docket?
19	A.	Yes. I prepared exhibits connected with each of the topics listed below.
20	Q.	How is your testimony organized?
21	A.	My testimony is organized as follows:
22		Topic 1: Transmission Cost Allocation4
23		Topic 2: Merging (or Not) Schedules 32 and 476

1		Topic 3: Merging (or
2		Topic 4: Miscellaneo
3	Q.	Please give us an ove
4	A.	Over the years Portland
5		relating to my areas of r
6		manner—being influenc
7		this testimony have to d
8		docket, the Company in
9		transmission costs. It a
10		(CIO) modifications in the
11		Schedules 47 and 49 w
12		and 38. My recommend
13		PGE has with the status
14		topics.
15	Q.	Please summarize Sta
16		allocations?
17	A.	Currently 65 percent of
18		various customer sched
	1	

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Topic 3:	Merging (or Not) Schedules 38 and 49	11
Topic 4	Miscellaneous Items	16

rview of your testimony.

d General Electric's (PGE's or Company's) practices responsibility have evolved in a mutually acceptable ced by various parties, including Staff. My issues in lo with items of departure from past practices. In this troduces an alternative approach to allocating llso proposes rate design and customer impact offset ne interest of eventually combining irrigation ith, respectively, commercial/industrial Schedules 32 dations are generally to not depart as significantly as s quo and to make modest changes regarding these

iff's position regarding transmission cost

transmission costs are allocated according to the dules' shares of the sums of the four highest-month (December, January, July, and August) coincident peak demands (i.e., 4 CP), with the remaining 35 percent allocated in proportion to the customer schedules' shares of the energy revenue requirement. The Company now proposes to eliminate energy from the cost allocator and use shares of all twelve coincident peak loads (i.e., 12 CP) as the exclusive transmission costs

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allocator. Staff recommends staying with the current status quo, except to reduce the energy contribution to 25 percent from the current level of 35 percent.

- Q. Would you now please summarize Staff's position regarding the merging of the agricultural Schedules 47 and 49 (Ag) with, respectively, commercial/industrial Schedules 32 and 38 (C/I)?
- Α. The Company is stating that it wants to eventually consolidate those two pairs of schedules.1 To that end, the Company in this docket proposes to elevate the C/I's rates and allocations/target revenues and lower those of the Ag schedules beyond what would be called for under standard regulatory and cost-causation practices. Beyond that general theme, two different subsidization strategies are employed. Because Schedule 32 is so much larger than Schedule 47, it was feasible to "pay for" Schedule 47's additional rate reductions by a slight increase in its own rates. Partly because Optional Time-of-Day Schedule 38 is so much smaller in load aggregates than Schedule 49, the Company chose to place the large bulk of the burden of subsidizing Schedule 49's rates upon Schedule 83, whose size-of-load range for customers is comparable to that of Schedules 38 and 49--i.e., minimum loads are in excess of 31 kW. Staff rejects the cross-subsidizations by Schedules 32 and 83, and otherwise recommends setting the subject Ag and C/I rates and allocations as close to cost of service levels as is reasonable.

¹ See Exhibit PGE/1400, Cody/22-23.

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Topic 1: Transmission Cost Allocation

- Q. How are transmission costs currently allocated among the various schedules?
- A. The costs have been separated into a demand component, which accounts for 65 percent of the costs, and an energy component that accounts for the remaining 35 percent. The energy portion has been allocated in proportion to the schedules' shares of test period energy revenues; the demand portion has been allocated in proportion to their shares of the sums of the schedules' coincident peak demands for the months December, January, July, and August. The shorthand for the latter is 4CP. A 12CP allocator would employ all twelve monthly coincident peaks.
- Q. How has the Company proposed to alter that allocations approach, and what is its justification for doing so?
- A. The Company proposes a simple 12CP allocator, with no energy component.

 The justification is to make it "consistent with how PGE's FERC transmission prices are determined."²
- Q. On what general grounds does Staff dispute the Company's approach?
- A. I see a departure from cost-causation and fairness. Just because PGE and its direct access customers pay rates that are not soundly based upon costs is no reason to compel PGE's own customers to pay rates that are not soundly based.
- Q. Please explain.

² See Exhibit PGE/1400, Cody/5.

Docket UE 294

A.

Staff/300 Compton/5

The cost of a transmission line is a function of its length and of its capacity, or load bearing capability. The capacity is driven by the annual peak load, which will occur in one of the four months listed above. Loads in the off-peak months have no bearing on cost causation. It is for this reason that Staff opposes the PGE proposal to use the twelve coincident peaks to capture load bearing requirements. The length of the transmission line(s) is driven by distances between generation plants and loads and by distances required to interconnect with other utilities' transmission systems. When, for example, transmission costs are reduced by bringing a coal-fired generation plant closer to the primary load or transmission interconnection point, coal transportation costs—which are appropriately allocated according to energy consumption—are increased. That is transmission is a substitute for plant location and rail costs. You can transport the fuel by rail and burn the fuel locally, or you can burn the fuel remotely and use transmission lines to move the electrical power closer to loads. Hence the recognition of an energy component to transmission cost allocations due to the trade-off between the transmission investment and fuel costs. Transmission also serves as a substitute for generation in the sense that interconnection with other utilities and power markets allows for both capacity and fuel/energy cost savings. Given those energy cost-savings implications, it is regarded as fair—based upon benefits received—that customers who use more energy than others should have a somewhat larger allocation of transmission costs.

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- Q. How is Staff recommending that transmission costs be allocated?
- A. We are recommending that schedules' energy shares bear a 25% share of the costs, with the remaining 75 percent allocated using the same 4CP approach as under the status quo.
- Q. Why hasn't Staff stuck with the 65 percent capacity share that is currently embodied in rates?
- A. Had PGE not proposed a change, Staff would likely have supported remaining with the status quo. However because PGE has proposed a change, Staff has chosen to shift to its 75 percent capacity weighting in recognition of the fact that, traditionally, transmission cost allocation is weighted more heavily on the capacity side. Shrinking the energy weighting also constitutes a compromise with having an allocator that does not weigh energy at all.
- Q. Has Staff prepared an exhibit which shows how transmission costs are allocated under the status quo, the Company's proposal, and Staff's counter-proposal?
- A. Yes. It is Exhibit Staff/302.

Topic 2: Merging (or Not) Schedules 32 and 47

Q. Owing to their unique load characteristics (i.e., loads preponderantly in the summer) agricultural pumping customers have been served on schedules specifically dedicated to them—i.e., Schedules 47 and 49.

What significant change has PGE proposed for these schedules?

Docket UE 294 Staff/300 Compton/7

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A. In the current case the Company has expressed an interest in consolidating those schedules with the commercial/industrial schedules of comparable maximum kW load levels. While the consolidation itself is not being proposed with this docket, prices are being suggested that would move in that direction.³

Q. What justification is being offered for this consolidation plan?

A. Basically PGE's justification for consolidating Schedules 38 and 49 is to "achieve cost efficiencies." Similar pricing treatment is proposed for Schedules 32 and 47.5

Q. Does Staff favor administrative costs savings?

A. Yes as long as the prices that are a consequence thereof do not violate the cost causation principle in an unacceptable fashion for a significant block of customers. It is Staff's judgment in this case that indeed the Company's rate design and cost allocations would constitute an unacceptable departure from cost causation and other well-accepted utility regulatory principles.

- Q. What price movements are being proposed by PGE in this docket in the case of Schedule 47 and the Company-viewed companion Schedule 32?
- A. Because the incurred distribution costs are to be recovered over a six-month "summer" period as opposed to an entire year, the Ag schedules distributionrelated prices have always been high compared to those of the conventional, year-round C/I schedules. So with rates consolidation the expectation would

³ See Exhibit PGE/1400, Cody/22-23.

See Exhibit PGE/1400, Cody/22.

⁵ See Exhibit PGE/1400, Cody/23.

be to reduce the Ag schedule's distribution price and elevate the companion C/I schedule's distribution price in order to bring the two sets of prices closer together. In the present docket, PGE proposes that small C/I Schedule 32 would have prices somewhat in excess of costs while Schedule 47 would have its corollary prices well below costs. In fact, as shown on page 1 of Exhibit PGE/1402, Cody, the base rates for Schedule 47 would hardly be elevated at all. And the burden of the implicit Schedule 47 subsidy is being borne entirely by the elevation in Schedule 32's prices.⁶

- Q. Is it not the norm for the agricultural schedules to have prices well below costs?
- A. Yes, but only because these schedules were once well below costs and as opportunity arises rate changes have been slowly transitioning the schedules to a comparable cost-recovery basis. For the past several general rate cases, the Commission has adopted in its orders a rate spread in which agricultural schedules have experienced general rate increases well above the average—as in the 12.5 percent increase the Company is proposing for Schedule 49 (see Exhibit PGE/1402, Cody/1). And instead of simply lowering one or more price elements (in this case the distribution charge) well below functionalized costs, the conventional practice is for the price to be kept approximately at costs and the effective subsidy is then taken care of through the customer impact offset (CIO) line item. The CIO application makes the

Page 5 of Cody Exhibit 1403 shows target test period revenues for Schedule 47 as being \$1,832 (x1000) *beneath* the functional cost allocation (i.e., \$5,534 minus \$3,702), while Page 4 of Cody Exhibit 1403 shows target test period revenues for Schedule 32 as being \$1,821 (x1000) *above* the functional cost allocation (i.e., \$181,839 minus \$180,018).

subsidy transparent, and instead of the subsidy being borne by a particular customer schedule, it is normally spread among a number of schedules—typically those for which the proposed percentage revenue increases are beneath the overall system average.

Q. How do you propose to price agricultural Schedule 47?

- A. In the conventional way, i.e., by setting the distribution charge near cost and using the CIO credit to bring the overall increase down to the rate-shock-mitigating 12.5 percent ceiling.
- Q. Have you prepared an exhibit which shows your and the Company's rates and revenue target proposals for Schedule 47?
- A. Yes, it is Page 1 of Exhibit Staff/303. The point of departure for this exhibit is Mr. Cody's Exhibit PGE/1403. It assumes that the Company will receive the revenue increase that it has requested and that the functionalized cost allocations will remain the same. While those assumptions will likely not hold up when this docket is ultimately resolved, in order to make clear the policy distinctions between Staff and PGE, it is expedient for this exhibit to share a common foundation, i.e., the Company's applied-for revenue requirement and functional cost-of-service allocations.
- Q. Would you please describe key elements in your exhibit and note its conclusions?
- A. Yes. The top portion of Exhibit Staff/303 shows the Company's functional long-run incremental cost allocations. For most schedules these functional elements set the target prices for the respective prices that appear below. In

this answer I will point out how PGE departs from that practice in setting the prices contained in Schedule 47. Similar points will be made later in this testimony with regard to Schedules 32, 38, and 49. Contrasting sets of prices are highlighted: most of the Company's pricing proposals (i.e., the nonhighlighted ones) are also accepted. The difference in the two revenue targets is also shown. PGE would have Schedule 47's revenue target be 33 percent below its own functionalized cost-of-service estimate of costs. That reduction is achieved by setting the distribution charge at about half its functionalized cost. Staff keeps the energy and distribution charges near their functionalized costs and holds the revenue target increase at 12.5 percent by use of a substantial CIO credit. The 12.5 percent is the PGE-recommended increase for agricultural Schedule 49 shown on page 1 of Mr. Cody's Exhibit PGE/1402. Staff accepts that recommendation, and would apply it to both agricultural schedules. The resulting revenue target for Schedule 47 comes out to be 25 percent below the cost-of-service estimate.

Q. Assuming that in the aggregate the schedules' target revenues are to sum to the overall target revenue requirement, when one schedule's target is beneath its costs then other schedules' targets must be in excess of costs. As described above, the function of the CIO is to make explicit the burdens that the various customer schedules must bear in order that other schedules' target revenues can be beneath their

⁷ PGE: (5,534 – 3,702) / 5,534 = 33%. Staff: (5,534 – 4,154) / 5,534 = 25%.

functionalized costs of service. Was that the case under the Company's proposal?

- A. No, it was not. As I testified earlier, instead of spreading the burden over several different customer schedules via the CIO mechanism, the Company would place the entire burden on small C/I Schedule 32. (Again, the justification was to elevate Schedule 32's rates to bring them closer in conformance with Schedule 47's rates—with eventual consolidation of Schedules 32 and 47 in mind.) Staff regards forcing Schedule 32 to bear the entire burden of lowering Schedule 47's rates far below costs as quite unfair. We would also look upon consolidation itself with disfavor if it "artificially" elevates to levels above their own costs the rates that the Schedule 32 customers would have to pay. Staff is uncomfortable with penalizing Schedule 32 customers for having to be paired up with agricultural customers for the sake of incidental administrative cost savings.
- Q. Rejecting the intent to consolidate Schedule 32 with Schedule 47 in the manner implicit in this docket, how would you alter PGE's Schedule 32 revenue target and rate design?
- A. In common with the Company, distribution charges must be something above functionalized costs in order to compensate for basic charges being beneath their functionalized costs. My only departure from the Company would be to elevate Schedule 32's distribution charges only to the degree that the target will equal the schedule's total functionalized cost of service.

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Q. Have you prepared an exhibit which displays what you have just described for Schedule 32?

A. Yes, it is Page 2 of Exhibit Staff/303.

Q. So is your only concern regarding consolidating Schedules 32 and 47 the fact that Schedule 32 would be the sole "subsidizer" of Schedule 47?

Α. No. Schedules 32 and 47 have significant cost of service differences that justify keeping them as separate schedules.

Topic 3: Merging (or Not) Schedules 38 and 49

- You previously testified that PGE has also expressed a desire to Q. eventually merge Optional Time-of-Day Schedules 38 with Ag Schedule 49. Does the Company approach that consolidation through elevating and suppressing rates in the same manner as they approached an eventual Schedules 32 and 47 consolidation, i.e., by bringing one of Schedule 49's rate component's price to a level well below costs and having Schedule 38 bear the burden of the Schedule 49 subsidy be experiencing rates that are well above costs?
- No, the Company approaches things quite differently here. The reason is that Α. Schedule 32 is very much larger than Schedule 47, and can therefore absorb an extra cost burden without an inordinate increase in its own rates...while on the other hand, Schedule 38 is substantially smaller than Schedule 49, making it not feasible for the Schedule 38 customers to subsidize Schedule

49 in a material way by elevating its own rates. In the interest of an eventual schedule consolidation, PGE does in fact move Schedule 38's rates well above the cost-of-service justified level, but the outcome is not a significant level of subsidy for Schedule 49.

- Q. So what is PGE's Schedule 49 subsidization proposal in this case?
- A. It is to subsidize Schedule 49 in the usual CIO manner, but rather than having the CIO burden be shared by a number of other customer schedules (i.e., also in the usual manner), the CIO burden would be placed almost entirely upon C/I Schedule 83.
- Q. How does PGE justify placing that burden upon Schedule 83?
- A. If there were no Schedule 49 at all, then given its minimum load level (i.e., 30 kW), most of those Schedule 49 customers would be part of Schedule 83, thereby bringing up that schedule's average costs.
- Q. Is PGE proposing to merge Schedule 49 with C/I Schedule 83?
- A. No.
- Q. Is Staff persuaded by PGE's logic for having Schedule 83 subsidize Ag Schedule 49?
- A. No. With Schedules 32 and 47 the Company in essence is saying, "We want to eventually consolidate those schedules, so we will lower Schedule 47's rates and elevate Schedule 32's to move us a long way towards what the consolidated rates would look like, and we'll do it in a way that does not burden other customer schedules." With Schedules 38 and 49 the Company in essence is saying, "We want to eventually consolidate those schedules,"

and we will move their rates together somewhat in this docket. But PGE cannot elevate Schedule 38's rates enough to allow us to materially lower Schedule 49's rates, so we'll elevate Schedule 83's rates even though there is no intention to combine Schedule 49 with Schedule 83...but *if* they were combined then Schedule 83's average rates would indeed go up." In my mind, expressing the Company's positions in those simple and straightforward ways, makes rejecting the Company's approach to dealing with Schedule 83 also simple and straightforward. Alternatively, it can be stated that when two sets of customers have materially different load patterns in an overall sense, then one set of customers should not be penalized simply because of a similarity in one aspect of its load characteristics (in this case their minimum or maximum loads).

- Q. You indicated that the Company aspires to consolidating Schedules 38 and 49, does PGE shrink some of the latter schedule's rates in comparison with the corresponding functionalized costs in a manner comparable to what they did with Schedule 47?
- A. Yes, but not to the same degree because with Schedule 49 there is a aforementioned major CIO credit to contribute to the subsidy.
- Q. Have you prepared an exhibit which displays how you believe Schedule 49 should be structured?
- A. Yes, it is page 1 of Exhibit Staff/304.

Q. Please summarize the conclusions from that exhibit.

A. Compared to the PGE proposal, the energy and distribution charges are set to levels closer to their respective functionalized costs. In order to avoid revenues that exceed the target, it was necessary to elevate the CIO credit to offset the increased revenues from the energy and distribution charges.

- Q. Does the elevation of the CIO credit translate to a net subsidy burden on the part of other customer schedules?
- A. No it does not...at least it should not. Offsetting the increased CIO credit should be a reduction in the other rates and associated cost allocations that are experienced by the other customer schedules. For example, elevating the energy charge as indicated means that Schedule 49 would now be contributing more toward covering energy costs; therefore the energy cost burden borne by all other, or selectively other, schedules can be smaller than it otherwise would be. As currently constructed, the Company's cost allocation/rate spread/rate design model lacks the dexterity to adjust the rates of more than a single tied-in schedule in order to do what I have just described. However, given the need, the model can be appropriately expanded.
- Q. What is PGE proposing to do in this docket with Schedule 38?
- A. In the interest of moving Schedule 38's rates closer to those of Schedule 49, PGE proposes to elevate Schedule 38's energy and distribution charges above their functionalized cost of service levels. (A small increase in the distribution charge was also required to offset low basic charges.) But in

elevating those charges, the target revenue requirement of Schedule 38 would be raised to a grossly unacceptable level. To avoid this latter condition, the Company proposes the significant CIO credit offset that was mostly directed to Schedule 83.

- Q. How would you set the prices for Schedule 38?
- A. Compared to the Company proposal, I would lower the distribution and energy prices to be as close as reasonable to their functionalized cost of service levels with the intent of meeting target revenues that equal the total functionalized cost of service for this customer schedule.
- Q. Have you prepared an exhibit which displays what you have just described?
- A. Yes, it is Page 2 of Exhibit Staff/304.
- Q. What is the overall percentage increase in base rates that PGE is requesting?
- A. It is 2.1 percent.8
- Q. I see from Page 2 of your Exhibit Staff/304 that you would have Schedule 38's revenue target go up by 5.5 percent relative to what would be produced by rates now in effect, while the Company is proposing an 11.3 percent increase. Do you have any comment?
- A. Yes. Another key argument against elevating Schedule 38's rates for the "mere" purpose of bringing them closer to Ag Schedule 49 rates is that the Company's cost allocations already suggest an increase that is more than

⁸ See Exhibit PGE/1402, Cody/1.

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twice the overall average. It would be grossly unfair to more than double down on that increase—taking it to more than five times the overall average percentage increase.

- Q. Do you support the goal of consolidating Schedule 38 and Schedule 49?
- A. No. These schedules have sufficient cost differences that it does not make sense to combine the schedules, or to move toward consolidation at this time.

Topic 4: Miscellaneous Items

- Q. Staff witness Suparna Bhattacharya performed analyses on the subject of generation long-run incremental costs. Are you familiar with her work?
- Α. Yes I am.
- What impact will her results have on the various customer schedules? Q.
- Final results await additional input from PGE. But the general thrust is to Α. elevate generation cost allocations to high load factor industrial customers, and reduce them for the lower load factor residential customers. Basing conclusions on prior Company inputs, Schedules 7, 83, and 85 would be slightly net beneficiaries from a combination of Staff's transmission and generation cost allocations, and Schedules 89 and 90 would receive slightly larger net cost allocations. When I say "slightly" I mean, in the case of a "harmed" customer, something in the neighborhood of \$120 thousand out of a \$90 million revenue requirement. That means the impacts of Staff's recommendations in this regard are not significant.

Q. In reviewing Tables 1 through 5 of Exhibit PGE1402, I see that all of the direct access customers are to achieve large-percentage decreases—sometimes close to 40 percent. Did that initially raise some concerns?

- A. Yes in the sense of provoking something of an investigation into the underlying causes. However, after my review I support PGE's recommendations for this issue.
- Q. What did you find that led you to this conclusion?
- A. Bear in mind that direct access customers pay facilities and basic charges that are identical to those paid by their parallel full-service retail customers.

 It turns out that in the docket that established current rates, UE 283, the facilities charge picked up an "Under-recovery of other charges" that was a large dollar figure and the basic, or customer, charge picked up a large magnitude of "Other Consumer" costs. I accept PGE's representation that recent cost allocation accounting and modelling refinements have placed a lot of the subject dollars into categories which, unlike the facilities and basic charge, do not serve as a repository for costs that heretofore were not readily categorized. The presumption is that the facilities and basic charges proposed in the current docket are more expressly cost based than are their predecessors, and are therefore worthy of adoption.
- Q. Have you prepared an exhibit which displays the differences between UE 283 and UE 294 regarding "Other Consumer" costs and the "Under-recovery of other charges" relating to facilities charges?

⁹ For example, Schedule 485-P customers pay the same basic charge as is paid by Schedule 85-P customers.

- A. Yes, Exhibit Staff/305. Contrast the highlighted figures on Page 1 with those on Page 2 of this exhibit to see a dramatic reduction in the facilities charges under-recovery between Dockets 283 and 294; and contrast the highlighted figures on Page 3 with those on Page 4 to see the dramatic reduction in "Other Consumer" costs.
- Q. PGE proposes to increase its residential monthly customer charge from \$10 to \$11. Does Staff approve?
- A. In this case where, disregarding Carty, overall basic rates are likely to move hardly at all, Staff is uncomfortable with the proposed ten percent increase in the customer charge. As a general rule we accept modest customer charge increases over time so as to match incremental customer costs, which are indeed somewhat above the \$11 dollar figure. Placing that general rule in the context of a modest general rate increase, perhaps a 50 cent per month increase would be appropriate—provided such would not lead to decreases in other non-fuel-related charges.
- Q. Can your recommendations regarding Schedules 32, 38, 47, 49, and 83, be summarized as a) Schedule 32 should not be required to subsidize Schedule 47, b) the target revenues for Schedules 32 and 38 should be their own functionalized cost allocations, c) target revenue increases for both Schedule 47 and 49 should be 12.5 percent, with the subsidies coming through the conventional CIO mechanism, and d) Schedule 83 should not have to bear the brunt of the cross-schedule subsidies, primarily for Schedule 49?

A. Yes.

Α.

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Q. Does Staff have a recommendation regarding what rates should go into the CIO mechanism?

Yes. In the past Staff has recommended that contributions into the CIO balance should come from customer schedules which otherwise would enjoy increases beneath the overall system average. There is ambiguity in that regard in the current docket. Referring to page 1 of Exhibit PGE/1402, one sees that the proposed residential increase exceeds the average and the industrial schedule increases are beneath the average 10—arguing for the industrials to bear the primary CIO burden. On the other hand, referring to page 5 of that same exhibit shows the residential schedule receiving an increase that is beneath the overall average. 11 Absent a clear picture regarding whether the residential or the industrial customers should bear the CIO burden, it is Staff's recommendation to spread the burden across all the major schedules, which would add Schedule 32 to Residential Schedule 7 and the large industrial Schedules 83, 85, 89, and 90. Referring to page 1 of both my Exhibits Staff/303 and Staff/304, it is seen that the combined CIO subsidy for the two agricultural schedules is approximately \$6 million. Dividing that amount by the approximately 19.2 million MHW large schedule consumption yields Staff's recommended CIO mill rate of 0.3 mills, or 0.03

¹⁰ Schedule 83 appears as the exception, with an increase of 3.1%. But that figure is a consequence of the Company's placing the CIO burden almost entirely upon that schedule—contrary to Staff's recommendation. Eliminating that unjustified (in Staff's estimation) burden brings Schedule 83's increase down to the one percent range.

The difference between page 1 and page 5 is that the latter adds Carty to the revenue requirement. The page 5-related rates are not to go into effect until Carty is actually in service, which is expected to occur during the second quarter of 2016.

cents, per kWh. That compares with the PGE proposed Schedule 83 mill rate of 1.73 mills per kWh.¹²

2

Does this conclude your direct testimony? Q.

3 4

A. Yes.

See Exhibit PGE/1403, Cody/11.

CASE: UE 294

WITNESS: GEORGE R. COMPTON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 301

Witness Qualification Statement

Docket No. UE 294 Staff/301 Compton/1

WITNESS QUALIFICATION STATEMENT

NAME: George R. Compton

EMPLOYER: Public Utility Commission of Oregon

TITLE: Senior Economist

Energy Rates, Finance & Audit

ADDRESS: 3930 Fairview Industrial Dr SE

Salem, OR 97308-1088

EDUCATION: Doctor of Philosophy, Economics (1976)

University of California, Los Angeles (UCLA) – Westwood, CA

Master of Science, Statistics (1968)

Brigham Young University (BYU) - Provo, UT

Bachelor of Science, Mathematics and Psychology (1963)

Brigham Young University - Provo, UT

EXPERIENCE: I have been employed in utility regulation since receiving my

Ph.D. in 1976. My primary employer was the Division of Public Utilities, within Utah's Department of Commerce (formerly Business Regulation). I also consulted for a couple of years, early in that period. I testified frequently during my career on rate design, cost-of-service, cost-of-equity, and various policy matters affecting electric, gas, and telephone utilities. While in Utah, I also taught Economics part-time for about ten years at

BYU.

Prior to my utility regulatory career, I worked in aerospace for eleven years at McDonnell Douglas (now Boeing) in Southern

California.

I joined the OPUC staff soon after "retiring" to Oregon at the end of 2006. Principal cases of my involvement here have included the IRP/CO₂ Risk Guideline (UM 1302), an Avista General Rate Case (UG 181 and 284), PGE General Rate Cases (UE 197, UE 215, UE 262, and UE 283), PacifiCorp General Rate Cases (UE210, UE 246, and UE 263), the NW Natural General Rate Case (UG 221), and the Idaho Power General Rate Case

(UE 233).

CASE: UE 294

WITNESS: GEORGE R. COMPTON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 302

Exhibits in Support Of Opening Testimony

PORTLAND GENERAL ELECTRIC ALLOCATION OF TRANSMISSION REVENUE REQUIREMENT

PGE	Proposal		
Schedules	Transmission Allocation Percent	Class Revenue Requirement (x1000)	Rank
Schedule 7	48.53%	\$16,232	
Schedule 15	0.05%	\$16	L
Schedule 32	8.70%	\$2,910	L
Schedule 38	0.18%	\$62	Н
Schedule 47	0.12%	\$40	Н
Schedule 49	0.36%	\$122	Н
Schedule 83	15.21%	\$5,087	Н
Schedule 85	11.80%	\$3,945	Н
Schedule 85 1-4 MW	4.45%	\$1,487	
Schedule 89 GT 4 MW	4.05%	\$1,353	
Schedule 90-P	6.32%	\$2,112	L
Schedules 91/95	0.22%	\$73	L
Schedule 92	0.01%	\$4	L
Target	100.00%	\$33,444	
12 CP Capacity Allocation Energy Allocation	100% 0%		

	UE 283		
Schedules	Transmission Allocation Percent	Class Revenue Requirement (x1000)	Rank
Schedule 7	48.07%	\$16,076	L
Schedule 15	0.07%	\$24	Н
Schedule 32	8.85%	\$2,961	Н
Schedule 38	0.18%	\$62	Н
Schedule 47	0.15%	\$51	
Schedule 49	0.47%	\$159	
Schedule 83	14.96%	\$5,004	
Schedule 85	11.63%	\$3,889	
Schedule 85 1-4 MW	4.45%	\$1,489	Н
Schedule 89 GT 4 MW	4.17%	\$1,395	Н
Schedule 90-P	6.63%	\$2,219	Н
Schedules 91/95	0.33%	\$110	Н
Schedule 92	0.01%	\$5	Н
Target	100.00%	\$33,444	
4 CP Capacity Allocation Energy Allocation	65% 35%		

OPUC Staff Proposal					
0.000		Class			
	Transmission	Revenue			
	Allocation	Requirement			
Schedules	Percent	(x1000)	Rank		
Schedule 7	48.83%	\$16,330	н		
Schedule 15	0.07%	\$23			
Schedule 32	8.83%	\$2,953			
Schedule 38	0.18%	\$60	L		
Schedule 47	0.16%	\$53	Н		
Schedule 49	0.49%	\$165	н		
Schedule 83	14.85%	\$4,966	L		
Schedule 85	11.46%	\$3,833	L		
Schedule 85 1-4 MW	4.36%	\$1,457	L		
Schedule 89 GT 4 MW	4.04%	\$1,350	L		
Schedule 90-P	6.40%	\$2,141			
Schedules 91/95	0.32%	\$106			
Schedule 92	0.01%	\$4	L		
Target	100.00%	\$33,444			
4 CP Capacity Allocation	75%				
Energy Allocation	25%				

[&]quot;H" denotes the highest value of the three; "L" denotes the lowest.

Source of Transmission Allocation Percentages: The "Peaks" tab of PGE UE 294 Exhibit 1400 workpapers.

WITNESS: GEORGE R. COMPTON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 303

PORTLAND GENERAL ELECTRIC SCHEDULE 47 FUNCTIONAL COST ALLOCATIONS AND RATE DESIGN 2016

Annual

1,868

(1,226)

(1,164)

1,522

0.0

62

Allocated

	Inputs	Billing D	eterminants		Rate	Revenue
chedule	(\$000)	Amount	Unit	Rate	Unit	(\$000)
CHEDULE 47						
ig. & Drain. Pump < 30 kW						
Allocations						
Functional Costs						
Basic Charge						
Single-Phase	56	231	Customers	\$40.74 pe	r cust. per summ. mo.	
Three-Phase	841	2,921	Customers	\$47.97 pe	r cust. per summ. mo.	8
Trans. & Rel. Serv. Charge	47	20,845	MWh	2.26 mi	lls/kWh	
Distribution Charges	2,920	20,845	MWh	140.07 mi	lls/kWh	2,9
Franchise Fees & Other	142	20,845	MWh	6.82 mi	lls/kWh	1
Energy Charge	1,528	20,845	MWh	73.29 mi	lls/kWh	1,5
Subtotal	5,534	= total funct	ionalized cost a	Illocation		5,5
PGE Proposed Pricing						
Functional Costs						
Basic Charge						
Single-Phase		231	Customers	44 pe	r cust. per summ. mo.	
Three-Phase		2,921	Customers	44 pe	r cust. per summ. mo.	7
Trans. & Rel. Serv. Charge		20,845	MWh	2.1 mi	lls/kWh	
Distribution Charge Calc						
First 50 kWh per kW		7,404	MWh	76.77 mi	lls/kWh	5
Over 50 kWh per kW		13,441	MWh	66.77 mi	lls/kWh	8
System Usage Charge Calc						-
Franchise Fees & Oth	er	20,845	MWh	2.99 mi	lls/kWh	
Cust Impact Offset		20,845	MWh	0 mi	lls/kWh	
System Usage Charge	2	20,845	MWh	2.99 mi	lls/kWh	
Energy Charge		20,845	MWh	62.27 mi	lls/kWh	1,2
Reactive Demand Charge		76	kVar	0.5 kV	ar	
Subtotal with Consumer Impact	Offset				Revenue Target	3,7

Subtotal with Consumer Impact Offset	Revenue Target	4,154
Current Revenues (from Page 1 of Cody Exhibit 1402):	\$3,692,050	
Revenue Target = 1.125 times Current Revenues =	\$4,153,556	

13,441 MWh

20,845 MWh

20,845 MWh

20,845 MWh

20,845 MWh

76 kVar

139 mills/kWh

2.99 mills/kWh

73 mills/kWh

(58.82) mills/kWh

(55.83) mills/kWh

0.5 kVar

Observation: Staff elevates energy and distribution charges to be close to functional cost and employs the CIO to bring the revenue target down to 12.5% above current revenues.

Source of Functional Cost Allocations and PGE-Proposed Pricing: PGE UE 294 Exhibit 1403, Cody, Page 5

Over 50 kWh per kW

Franchise Fees & Other

Cust Impact Offset

System Usage Charge

System Usage Charge Calc

Reactive Demand Charge

Energy Charge

PORTLAND GENERAL ELECTRIC SCHEDULE 32 FUNCTIONAL COST ALLOCATIONS AND RATE DESIGN 2016

	Allocated					Annual
	Inputs	Billing Det	erminants		Rate	Revenue
hedule	(\$000)	Amount	Unit	Rate	Unit	(\$000)
CHEDULE 32						
eneral Service <30 kW						
Allocations						
Functional Costs						
Basic Charge						
Single-Phase	\$17,335	,	Customers		per cust. per mo.	17,3
Three-Phase	\$19,297	•	Customers		per cust. per mo.	19,2
Trans. & Rel. Serv. Charge	\$3,352				mills/kWh	3,3
Distribution Charge	\$35,913	1,599,950			mills/kWh	35,9
Franchise Fees & Other	\$4,705	1,599,950	MWh	2.94	mills/kWh	4,7
Energy Charge	\$99,407	1,599,950	MWh	62.13	mills/kWh	99,40
Subtotal :	\$180,009	= Staff's T	arget Revenues			180,0
PGE Proposed Pricing						
Functional Costs						
Basic Charge						
Single-Phase		54.838	Customers	\$16.00	per cust. per mo.	10,5
Three-Phase		-	Customers		per cust. per mo.	9,3
Trans. & Rel. Serv. Charge		1,599,950			mills/kWh	3,3
Distribution Charge		1,333,330	1010011	2.10	mms, kvvn	3,3
First 5 MWh		1,408,301	MMh	37 50	mills/kWh	52,8
Over 5 MWh		191,649			mills/kWh	1,3
System Usage Charge Calc		191,049	IVIVVII	1.00	IIIIII5/ KVVII	1,3
Franchise Fees & Oth	oor	1 500 050	N/\\/b	2.00	mills/kWh	4.7
	ICI	1,599,950			•	4,7
Cust Impact Offset	_	1,599,950			mills/kWh	
System Usage Charg	е	1,599,950			mills/kWh	4,7
Energy Charge		1,599,950	MWh	62.27	mills/kWh	99,6
Subtotal					Target Revenues	181,8
Staff Proposed Pricing						
Functional Costs						
Basic Charge						
Single-Phase		•	Customers		per cust. per mo.	10,5
Three-Phase			Customers		per cust. per mo.	9,3
Trans. & Rel. Serv. Charge		1,599,950	MWh	2.10	mills/kWh	3,3
Distribution Charge						
First 5 MWh		1,408,301	MWh	36.25	mills/kWh	51,0
Over 5 MWh		191,649	MWh	6.64	mills/kWh	1,2
System Usage Charge Calc						
Franchise Fees & Oth	ner	1,599,950	MWh	2.99	mills/kWh	4,7
Cust Impact Offset		1,599,950		0.00	mills/kWh	
System Usage Charg	е	1,599,950		2.99	mills/kWh	4,7
Energy Charge		1,599,950		62.27	mills/kWh	99,6
Subtotal					Target Revenues	180,00

Observations:

- 1. Distribution charge is elevated under both proposals to compensate for basic charges being beneath allocations.
- 2. Staff reduces distribution charge slightly compared to PGEin order to achieve the slightly lower revenues target.

Source of Functional Cost Allocations and PGE-Proposed Pricing: PGE UE 294 Exhibit 1403, Cody, Page 4

WITNESS: GEORGE R. COMPTON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 304

PORTLAND GENERAL ELECTRIC SCHEDULE 49 FUNCTIONAL COST ALLOCATIONS AND RATE DESIGN 2016

	Allocated				Dete	Annua
chedule	Inputs (\$000)	Amount	Unit	Rate	Rate Unit	(\$000)
CHEDULE 49						
rig. & Drain. Pump < 30 kW						
Allocations						
Functional Costs						
Basic Charge						
Single-Phase	\$2	3	Customers	\$94.39	per cust. per summ. mo.	9
Three-Phase	\$779	1,346	Customers	\$96.51	per cust. per summ. mo.	\$77
Trans. & Rel. Serv. C	Charge \$142	62,677	MWh	2.27	mills/kWh	\$14
Distribution Charges	s \$8,451	62,677	MWh	134.83	mills/kWh	\$8,45
Franchise Fees & Otl	her \$369	62,677	MWh	5.89	mills/kWh	\$36
Energy Charge	\$4,562	62,677	MWh	72.79	mills/kWh	\$4,56
Subtotal	\$14,306					\$14,30
PGE Proposed Pricing						
PGE Proposed Pricing						
Functional Costs						
Functional Costs Basic Charge						
Functional Costs Basic Charge Single-Phase			Customers		per cust. per summ. mo.	
Functional Costs Basic Charge Single-Phase Three-Phase		1,346	Customers	\$50.00	per cust. per summ. mo.	\$40
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C			Customers	\$50.00		\$40
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge	Calc	1,346 62,677	Customers MWh	\$50.00 2.10	per cust. per summ. mo. mills/kWh	\$40 \$13
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p	Calc per kW	1,346 62,677 20,023	Customers MWh MWh	\$50.00 2.10 121.46	per cust. per summ. mo. mills/kWh mills/kWh	\$40 \$13 \$2,43
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p	Calc per kW per kW	1,346 62,677	Customers MWh MWh	\$50.00 2.10 121.46	per cust. per summ. mo. mills/kWh	\$40 \$13 \$2,43
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p Over 50 kWh	Calc per kW per kW ge Calc	1,346 62,677 20,023 42,655	Customers MWh MWh MWh	\$50.00 2.10 121.46 111.46	per cust. per summ. mo. mills/kWh mills/kWh mills/kWh	\$40 \$13 \$2,43 \$4,75
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p	Calc per kW per kW ge Calc	1,346 62,677 20,023 42,655 62,677	Customers MWh MWh MWh	\$50.00 2.10 121.46 111.46 5.05	per cust. per summ. mo. mills/kWh mills/kWh mills/kWh	\$4(\$13 \$2,43 \$4,79 \$33
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p Over 50 kWh	Calc per kW per kW ge Calc ss & Other	1,346 62,677 20,023 42,655	Customers MWh MWh MWh	\$50.00 2.10 121.46 111.46 5.05 (55.19)	per cust. per summ. mo. mills/kWh mills/kWh mills/kWh mills/kWh	\$40 \$13 \$2,43 \$4,75 \$33 (\$3,48
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p Over 50 kWh System Usage Charg Franchise Fee	Calc per kW per kW ge Calc ss & Other	1,346 62,677 20,023 42,655 62,677	Customers MWh MWh MWh MWh	\$50.00 2.10 121.46 111.46 5.05 (55.19) (50.14)	per cust. per summ. mo. mills/kWh mills/kWh mills/kWh mills/kWh mills/kWh	\$40 \$13 \$2,43 \$4,75 \$33 (\$3,48
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p Over 50 kWh System Usage Charg Franchise Fee Cust Impact O	Calc per kW per kW ge Calc ss & Other	1,346 62,677 20,023 42,655 62,677	Customers MWh MWh MWh MWh MWh	\$50.00 2.10 121.46 111.46 5.05 (55.19) (50.14)	per cust. per summ. mo. mills/kWh mills/kWh mills/kWh mills/kWh	\$40 \$13 \$2,43 \$4,75
Functional Costs Basic Charge Single-Phase Three-Phase Trans. & Rel. Serv. C Distribution Charge First 50 kWh p Over 50 kWh System Usage Charg Franchise Fee Cust Impact O System Usage	Calc per kW per kW ge Calc ss & Other Offset e Charge	1,346 62,677 20,023 42,655 62,677 62,677	Customers MWh MWh MWh MWh MWh MWh	\$50.00 2.10 121.46 111.46 5.05 (55.19) (50.14) 67.31	per cust. per summ. mo. mills/kWh mills/kWh mills/kWh mills/kWh mills/kWh	\$40 \$13 \$2,43 \$4,75 \$33 <u>(\$3,45</u> (\$3,14

taff Proposed Pricing					
Functional Costs					
Basic Charge					
Single-Phase	3	Customers	\$50.00	per cust. per summ. mo.	1
Three-Phase	1,346	Customers	\$50.00	per cust. per summ. mo.	404
Trans. & Rel. Serv. Charge	62,677	MWh	2.10	mills/kWh	132
Distribution Charge Calc					
First 50 kWh per kW	20,023	MWh	137.00	mills/kWh	2,743
Over 50 kWh per kW	42,655	MWh	127.00	mills/kWh	5,417
System Usage Charge Calc					-
Franchise Fees & Other	62,677	MWh	5.05	mills/kWh	317
Cust Impact Offset	62,677	MWh	(76.27)	mills/kWh	(4,781)
System Usage Charge	62,677	MWh	(71.22)	mills/kWh	(4,464)
Energy Charge	62,677	MWh	73	mills/kWh	4,575
Reactive Demand Charge	11,083	kVar	0.50	kVar	0.0
Subtotal with Consumer Impact Offse	t			Revenue Target	8,808
Current Revenues (from Pag	e 1 of Cody Ex	hibit 1402):		\$7,829,234	
Revenue Target = 1.125 time	es Current Rev	enues =		\$8,807,888	

Observation: Staff elevates energy and distribution charges to be close to functional cost and employs the CIO to bring the revenue target down to 12.5% above current revenues.

Source of Functional Cost Allocations and PGE-Proposed Pricing: PGE UE 294 Exhibit 1403, Cody, Page 5

PORTLAND GENERAL ELECTRIC SCHEDULE 38 FUNCTIONAL COST ALLOCATION AND RATE DESIGN 2016

Annual

1,059

5,538

33

60.00 mills/kWh

Target Revenues =

5.5%

0.50 kVar

Allocated

	Inputs	Billing Dete	rminante		Rate	Revenu
chedule	(\$000)	Amount	Unit	Rate	Unit	(\$000)
CHEDULE 38	(+===)					(+)
me-of-Day G.S. >30 kW						
Allocations						
Functional Costs						
Basic						
Single-Phase	76	66	Customers	\$95.74	per cust. per mo.	
Three-Phase	827		Customers	· ·	per cust. per mo.	8
Trans. & Rel. Serv. Charg		39,036		•	per cust. per mo.	_
Distribution Charges	2,134	39,036			per cust. per mo.	2,1
Franchise Fees & Other		39,036			mills/kWh	_,_
Energy Charge	2,284	39,036			mills/kWh	2,2
Subtotal		,	get Revenue			
			_			5,5
Current kevenue	s (\$1000; from Pa	age 1 of Cody E	xnibit 1402):	5,250.6		
PGE Proposed Pricing						
Functional Costs						
Basic						
Single-Phase		66	Customers	\$25.00	per cust. per mo.	
Three-Phase		482	Customers	\$25.00	per cust. per mo.	1
Trans. & Rel. Serv. Charg	ge	39,036	MWh	2.10	mills/kWh	
Distribution Charges		39,036	MWh	114.66	mills/kWh	4,4
System Usage Charge						
Franchise Fees 8	Other	39,036	MWh	5.05	mills/kWh	1
Cust Impact Offse	et	39,036	MWh	(44.45)	mills/kWh	(1,7
System Usage Cl	harge	39,036	MWh	(39.40)	mills/kWh	(1,5
Energy Charge Calc						
On-Pe	ak (special)	21,383	MWh	71.83	mills/kWh	1,5
Off-Pe	eak	17,653	MWh	61.83	mills/kWh	1,0
Reactive Demand Charg	e	66,989	kVar	0.50	kVar	
Subtotal				Ta	arget Revenues =	5,8
		Implied Propos	ed Percentage		11.3%	,
			-			
Staff Proposed Pricing						
Functional Costs						
Basic						
Single-Phase			Customers		per cust. per mo.	
Three-Phase		482	Customers		per cust. per mo.	1
Trans. & Rel. Serv. Charg	ge	39,036			mills/kWh	
Distribution Charges		39,036	MWh	64.18	mills/kWh	2,5
System Usage Charge						
Franchise Fees 8	Other	39,036	MWh	5.05	mills/kWh	1
Cust Impact Offse		39,036	MWh	0.00	mills/kWh	
System Usage Cl	harge	39,036	MWh	5.05	mills/kWh	1
Energy Charge Calc	ak (special)	21,383	MWh	70.00	mills/kWh	1,4
011-Pe		47,583	1V1 VV11	70.00	1111113/ KVVII	1,4

Observation: Compared to PGE's proposal, Staff brings the energy and distribution charges down close to their functional allocations, and at a level consistent with achieving the target revenues without relying upon the CIO.

17,653 MWh

66,989 kVar

Implied Proposed Percentage Increase:

Source of Functional Cost Allocations and PGE-Proposed Pricing: PGE UE 294 Exhibit 1403, Cody, Page 4

Off-Peak

Reactive Demand Charge

Subtotal

WITNESS: GEORGE R. COMPTON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 305

PORTLAND GENERAL ELECTRIC

Commercial and Industrial Pricing: **UE 283**

	Allocated						Annual
	Inputs	Billing Det	terminants		Rate		Revenue
	(\$000)	Amount	Unit	Rate	Unit	Note	(\$000)
Schedule 89 Facility Charges	\$4,189						
Under-recovery of other charges	\$3,255						
Total Facilities Revenues to Recover	\$7,444	4,501,188	kW faccap	\$1.65	per kW facc	ар	\$7,427
Secondary							
First 4,000		48,000	kW faccap	\$1.97	per kW facc	ар	\$95
Over 4,000		53,112	kW faccap	\$1.50	per kW facc	ар	\$80
Primary					_		
First 4,000		1,296,000	kW faccap	\$1.94	per kW facc	ар	\$2,514
Over 4,000		1,309,032	kW faccap	\$1.47	per kW facc	ар	\$1,924
Subtransmission							
First 4,000		384,000	kW faccap	\$1.94	per kW facc	ар	\$745
Over 4,000		1,411,044	kW faccap	\$1.47	per kW facc	ар	\$2,074
							\$7,432

Source: The "Price-volt" tab of Ratespread15GRC folder within UE 283 PGE Exhibit 1400 workpapers.

PORTLAND GENERAL ELECTRIC

Commercial and Industrial Pricing: **UE 294**

	Allocated						Annual
	Inputs	Billing Dete	rminants		Rate		Revenue
	(\$000)	Amount	Unit	Rate	Unit	Note	(\$000)
Schedule 89 Facility Charges	\$4,050						
Under-recovery of other charges	<u>\$327</u>						
Total Facilities Revenues to Recover	\$4,378	4,557,428	kW faccap	\$0.96	per kW facca	ар	\$4,375
Secondary							
First 4,000		48,000	kW faccap	\$0.99	per kW facca	ар	\$47
Over 4,000		49,536	kW faccap	\$0.99	per kW facca	ар	\$49
Primary							
First 4,000		1,296,000	kW faccap	\$0.96	per kW facca	ар	\$1,244
Over 4,000		1,411,040	kW faccap	\$0.96	per kW facca	ар	\$1,354
Subtransmission							
First 4,000		384,000	kW faccap	\$0.96	per kW facca	ар	\$368
Over 4,000		1,368,852	kW faccap	\$0.96	per kW facca	ар	\$1,313
							\$4,376

Source: The "Price-volt" tab of UE 294 PGE Exhibit 1400 workpapers.

PORTLAND GENERAL ELECTRIC – **UE 283**

RATE DESIGN INPUTS (CONTINUED)

SUMMARY - ALLOCATION OF 2015 COSTS TO RATE SCHEDULES (\$000)

	Dist. Custo	mer-Relate	Uncol	lectibles	Met	tering	Bi	lling	Other 0	Consumer	Sub	total	- -		Total
	Single	Three	Single	Three	Single	Three	Single	Three	Single	Three	Single	Three	Fixed		Cost
Grouping	Phase	Phase	Phase	Phase	Phase	Phase	Phase	Phase	Phase	Phase	Phase	Phase	Costs	Subtotal	Allocations
Schedule 7	\$92,593	\$22	\$7,514	\$1	\$1,743	\$0	\$48,614	\$6	\$39,358	\$5	\$189,821	\$33		\$189,855	\$879,952
Schedule 15	\$244		\$24		\$0		\$138		\$76		\$482	\$0	\$1,997	\$2,479	\$3,751
Schedule 32	\$8,866	\$13,961	\$259	\$168	\$201	\$130	\$3,358	\$2,181	\$3,083	\$2,002	\$15,767	\$18,443		\$34,210	\$168,185
Schedule 38	\$17	\$453	\$0	\$1	\$2	\$24	\$4	\$37	\$4	\$42	\$28	\$557		\$584	\$5,715
Schedule 47	\$18	\$379	\$1	\$9	\$1	\$9	\$11	\$147	\$8	\$106	\$38	\$649		\$688	\$5,046
Schedule 49	\$1	\$381	\$0	\$21	\$0	\$8	\$0	\$91	\$0	\$51	\$1	\$552		\$553	\$15,835
Schedule 83															
Secondary	\$339	\$14,609	\$11	\$173	\$17	\$272	\$100	\$1,570	\$130	\$2,051	\$598	\$18,674		\$19,272	\$235,923
Schedule 85															
Secondary		\$3,000		\$36		\$89		\$858		\$2,650	\$0	\$6,631		\$6,631	
Primary		\$442		\$4		\$10		\$101		\$311	\$0	\$868		\$868	\$171,140
Schedule 85 1-4 M	ıw														
Secondary		\$441		\$11		\$3		\$46		\$681	\$0	\$1,182		\$1,182	
Primary		\$235		\$11		\$4		\$47		\$696	\$0	\$993		\$993	\$67,693
Schedule 89 GT 4	MW														
Secondary		\$19		\$13		\$0		\$1		\$98	\$0	\$131		\$131	
Primary		\$146		\$349		\$0		\$14		\$2,644	\$0	\$3,154		\$3,154	
Subtransmis	ssion	\$183		\$104		\$0		\$4		\$784	\$0	\$1,074		\$1,074	\$75,906
Schedule 90-P		\$22		\$0		\$0		\$2		\$392	\$0	\$415		\$415	\$84,247
Schedules 91 & 95	\$1,656			\$0		\$0	\$98		\$120		\$1,874	\$0	\$7,796	\$9,669	\$17,260
Schedule 92		\$20		\$0		\$0		\$8		\$5	\$0	\$33		\$33	\$247
Totals	\$103,733	\$34,313	\$7,809	\$900	\$1,964	\$550	\$52,323	\$5,111	\$42,779	\$12,515	\$208,609	\$53,390	\$9,792	\$271,791	\$1,730,900

Source: PGE UE 283 Exhibit 1404, Cody, Page 2

PORTLAND GENERAL ELECTRIC – **UE 294**RATE DESIGN INPUTS (CONTINUED) SUMMARY - ALLOCATION OF 2016 COSTS TO RATE SCHEDULES (\$000)

			uncollectil		Metering		Billing		Other Con		Subtotal				
Grouping	Single Phase	Three Phase	Fixed Costs	Subtotal	Total Cost Allocations										
Grouping	Tilase	Tilase	Tilase	Tilase	Tilase	Tilase	THASE	Tilase	Tilase	Tilase	Tilase	Tilase	COSES	Subtotal	Allocations
Schedule 7	\$92,850	\$35	\$7,371	\$1	\$5,675	\$1	\$53,490	\$10	\$37,455	\$7	\$196,842	\$55		\$196,897	\$936,837
Schedule 15	\$252		\$61		\$0		\$140		\$100		\$553	\$0	\$1,706	\$2,260	\$3,606
Schedule 32	\$8,921	\$13,843	\$200	\$130	\$909	\$589	\$3,263	\$2,115	\$4,042	\$2,620	\$17,335	\$19,297		\$36,632	\$180,009
Schedule 38	\$18	\$402	\$0	\$0	\$15	\$110	\$12	\$86	\$31	\$230	\$76	\$827		\$903	\$5,538
Schedule 47	\$21	\$386	\$0	\$3	\$3	\$40	\$16	\$207	\$16	\$205	\$56	\$841		\$897	\$5,534
Schedule 49	\$1	\$354	\$0	\$4	\$0	\$31	\$0	\$96	\$1	\$295	\$2	\$779		\$781	\$14,306
Schedule 83															
Secondary	\$329	\$14,517	\$4	\$66	\$55	\$881	\$60	\$970	\$255	\$4,109	\$703	\$20,543		\$21,246	\$251,203
Schedule 85															
Secondary		\$3,543		\$48		\$323		\$283		\$2,498	\$0	\$6,696		\$6,696	
Primary		\$516		\$6		\$37		\$33		\$290	\$0	\$882		\$882	\$185,851
Schedule 85 1-4 MV	N														
Secondary		\$447		\$3		\$19		\$17		\$147	\$0	\$633		\$633	
Primary		\$280		\$3		\$19		\$17		\$149	\$0	\$468		\$468	\$72,499
Schedule 89 GT 4 M	ıw														
Secondary		\$18		\$0		\$0		\$0		\$13	\$0	\$32		\$32	
Primary		\$155		\$0		\$0		\$5		\$364	\$0	\$523		\$523	
Subtransmissio	on	\$187		\$0		\$0		\$1		\$108	\$0	\$296		\$296	\$67,149
Schedule 90-P		\$23		\$0		\$0		\$0		\$183	\$0	\$206		\$206	\$92,363
Schedules 91 & 95	\$1,466			\$0		\$0	\$244		\$70		\$1,780	\$0	\$5,592	\$7,372	\$13,450
Schedule 92		\$18		\$0		\$0		\$19		\$3	\$0	\$40		\$40	\$259
Totals	\$103,857	\$34,727	\$7,636	\$263	\$6,657	\$2,051	\$57,226	\$3,859	\$41,971	\$11,221	\$217,346	\$52,120	\$7,298	\$276,765	\$1,828,603

Source: PGE UE 294 Exhibit 1403, Cody, Page 2

WITNESS: SUPARNA BHATTACHARYA

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 400

OPENING TESTIMONY

June 15, 2015

1	Q.	Please state your name, occupation, and business address.
2	A.	My name is Suparna Bhattacharya. I am a Senior Economist in the Energy
3		Rates Finance and Audits Division of the Public Utility Commission of Oregon
4		(OPUC). My business address is 3930 Fairview Industrial Dr. SE, Salem,
5		Oregon 97302.
6	Q.	Please describe your educational background and work experience.
7	A.	My Witness Qualification Statement is found in Exhibit Staff/401.
8	Q.	What is the purpose of your testimony?
9	A.	This testimony focuses on two contested issues. First, it presents a
10		recommended long run marginal generation cost model and shows the impact
11		of the model's results across all rate schedules. Second, it reviews and
12		provides recommendations on Portland General Electric's (PGE's or
13		Company's) residential sales forecast methodology.
14	Q.	Did you prepare an exhibit for this docket?
15	A.	Yes. I prepared the following Exhibits:
16 17 18 19 20 21		Exhibit Staff/401 Witness Qualification Exhibit Staff/402 Wind-Direct Marginal Energy Cost Exhibit Staff/403 Marginal Generation Cost with Wind Integration Exhibit Staff/404 Marginal Energy Costs for each Schedule Exhibit Staff/405 OPUC Data Responses for this testimony
22	Q.	How is your testimony organized?
23	A.	My testimony is organized as follows:
24 25		Issue 1, Marginal Generation Cost

Issue 1, Marginal Generation Cost

Q. Please describe the company's approach to estimate marginal generation cost.

A. The Company's marginal generation cost study takes into account the renewable requirements of Renewable Portfolio Standard (RPS) policy by including wind in the generation model, and estimates weighted capacity cost and weighted marginal energy cost for the period 2016 through 2035, real levelized at 2016 dollars.

Specifically, the fixed cost of an "F" class simple cycle combustion turbine (SCCT) added with fixed gas cost transport¹ define the thermal capacity cost. Consistent with the Company's 2013 IRP, 12 percent reserve requirement is added to the SCCT thermal capacity cost. The fixed costs of a combined cycle combustion turbine (CCCT) that are in excess of SCCT fixed costs comprise the thermal marginal energy cost.

The derived thermal capacity cost is then combined with wind capacity cost and weighted capacity cost is the average of these two costs, weighted by RPS percentages for each year. To calculate wind capacity cost, PGE adds Bonneville Power Administration's (BPA's) Variable Energy Resource Balancing Service (VERBS) cost for integration service, thermal SCCT cost as well as fixed gas transportation cost. So, for 15 percent RPS requirement, weighted capacity cost can be expressed as:

¹ The November 2014 gas price forecast for the two hubs, Suma and AECO, is used for the cost study.

15% (wind capacity cost) + 85% (thermal capacity cost)

Weighted marginal energy cost is calculated by adding thermal marginal energy cost with wind plant cost², weighted by RPS percentages for each year. So, with 15 percent RPS, the Company's weighted marginal energy cost is: 15% (wind marginal energy cost) + 85% (thermal marginal energy cost).

- Q. Does Staff agree with the Company's marginal generation cost approach?
- A. No. Staff does not agree with the Company's method of adding thermal SCCT cost, fixed gas cost, and VERBS cost to calculate wind capacity cost, and subsequently taking a weighted average of wind capacity cost and thermal SCCT cost (based on RPS targets), to determine the weighted capacity cost. Staff's position is that any \$/KW cost assigned to supplying wind power should be considered as an energy cost. In both dockets UE 215 and 262, Staff has objected to PGE's methodology to include wind as a portion of the capacity cost in the marginal general cost model (see UE 283 Staff/800, Bhattacharya/3, lines 6-9). For example, in UE 215, Staff's position was that any fixed costs beyond the minimum required to achieve a given level of peak demand (SCCT) should be classified as "energy" rather than "demand" costs (UE 215 Staff/1000, Ordonez/7, line 8).
- Q. Please describe Staff's recommended marginal generation cost model for the current rate case- UE 294.

² Wind plant costs include capital carrying cost, fixed O&M, and land rents.

A. Staff's analysis follows from the review of the Company's original filing, accompanying workpapers, and the Company's responses to Staff's eleven data requests. To effectively incorporate wind power in the marginal generation cost model, Staff considers Port Westward 2 (PW2) as a flexible generating resource to offset random fluctuations associated with wind generation and derives the incremental energy cost associated with wind integration. The following steps describe Staff Exhibit 403, and details Staff's long run marginal generation cost model with wind integration for the time period 2016 through 2035.

- 1. Column C, shows Staff's thermal capacity cost in \$kW-year. It is calculated as the sum of PGE's estimated thermal capacity SCCT cost (Column A) and SCCT fixed gas transport cost (Column B). Inclusion of fixed gas transport cost follows from the UE 215 rate case in which this was accepted by Staff.³ Staff's thermal capacity cost is independent of RPS requirements and expressed as:
- Column D, shows the flexible thermal resource cost, i.e., the cost of PW2 in \$/KW-year. Staff calculated this cost based on PGE's response to Staff Data Request No. 434 (a).

(Thermal SCCT capacity cost + Fixed gas transport cost).

3. Staff then estimated the incremental flexible resource cost by taking the difference between flexible thermal resource cost and thermal capacity

³ See UE 215 Staff/1000-Ordonez/7, line 9.

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- SCCT cost. The incremental cost in \$/KW-year as shown in Column E is:

 (PW2 cost + fixed gas cost) (SCCT cost + fixed gas cost)
- 4. Column F, calculates the incremental cost in dollars for the flexible thermal resource capacity of 220 MW.
- 5. Column G, shows the incremental flexible resource per-wind-unit cost in \$/MWh. Staff estimated this cost by considering incremental flexible resource cost over 2016 annual wind generation from Biglow and Tucannon wind farms. Staff collected the 2016 wind generation in MWh from the Company's response to OPUC Data Request No. 344 (a).
- 6. Column H, shows the wind-direct marginal energy cost. Staff estimated wind-direct energy cost in \$/MWh using the Company's capital carrying costs, corrected land rent value (as provided in PGE's response to OPUC Data Request No. 319 (b) 4), and the company's estimated fixed O&M costs. Staff Exhibit 402 reports the calculated wind direct marginal energy cost.
- 7. Column I, calculates the total wind marginal energy cost in \$/MWh. Wind-direct marginal energy cost is added to incremental flexible resource perwind-unit cost to generate total wind marginal energy cost.
- 8. Column J, includes the thermal marginal energy cost, as calculated by the Company, and Column K shows the RPS percentages.

⁴ PGE's response to OPUC Date Request No. 319 (b) provides the corrected land rent value for the Tucannon wind farm in 2016\$, and Staff used this corrected value to estimate wind-direct marginal energy cost. Staff's estimated wind-direct marginal energy cost is lower than that filed in the current docket.

- Column L, is the weighted marginal energy cost in \$/MWh. Staff derived weighted marginal energy cost based on RPS percentage requirements. So for 15% RPS, for example, weighted marginal cost is given as:
 15% (total wind marginal energy cost) + 85% (thermal marginal energy cost).
- Finally, marginal capacity cost and weighted marginal energy costs were levelized in 2016 dollars.
- Q. Please explain why Staff did not consider BPA VERBS cost in marginal generation cost analysis.
- A. Staff's proposal considered PW2 as a flexible resource, assumed that PW2 has sufficient flexible thermal capacity to support PGE's entire annual wind generation, and marginal energy cost was derived in a similar fashion as described in the current testimony (UE 283 Staff/800-Bhattacharya/5-9).

 Moreover, from OPUC Data Request No. 435, Staff understands that PGE's reliance on BPA services for wind integration, post September 2017, remains uncertain⁵, and that the Company will assess various least cost alternatives in the long run, including using its own flexible resources for integrating wind.

 Finally, given that Staff has included the cost of the variable capacity resource in the wind integration model, including BPA VERBS might result in double counting of incremental energy cost associated with wind.
- Q. Have you prepared an exhibit to show Staff's wind-direct marginal energy cost estimation?

⁵ PGE elected 30/15 BPA VERBS schedule from October 1, 2015 through September 30, 2017

Docket UE 294 Staff/400 Bhattacharya/7

1 A. Yes. As explained above, Exhibit 402 shows the wind-direct marginal energy 2 cost levelized in 2016\$. 3 Q. Have you prepared an exhibit to show long run marginal generation 4 cost with wind integration? 5 A. Yes. As mentioned above, Exhibit 403 shows the results derived from Staff's 6 marginal generation cost study for the period 2016 through 2035. 7 Q. Have you prepared an exhibit to show the impact of wind power on 8 marginal energy costs across rate schedules for the 2016 test year? 9 A. Yes. Exhibit 404 shows the marginal energy cost allocation for each rate 10 schedules for the current test period 2016. Marginal energy cost allocation 11 based on Staff's model is only illustrative, as PGE will update its marginal 12 energy cost values with corrected wind plant cost in its reply testimony (see 13 PGE response to OPUC Data Request No. 319 (b)). 14 Q. Have you prepared an exhibit to show the data responses utilized for Staff's marginal cost analysis? 15 16 A. Yes. Exhibit 405 attaches all data responses utilized for this testimony. 17 Q. What is Staff's recommendation to the Commission on marginal 18 generation cost? 19 A. Staff recommends that the Commission adopt Staff's proposed long run 20 marginal generation cost model and results, as presented in Exhibit 403. 21 Staff's model appropriately assigns capacity and energy costs with wind 22 integration, and marginal energy costs are effectively allocated across all rate

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schedules.

Issue 2, Residential Sales Forecast

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Q. Please summarize the Company's sales forecast for residential customers.

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A. The Company's sales forecast for the test year 2016 is 7625 thousand MWh. Forecast for the previous five years shows that the growth in energy sales is

below one percent for the residential customers.

Q. Please give an overview of the Company's forecasting models that generated the 2016 sales forecast.

A. The Company has developed seven residential sales forecasting models (Schedule 7), based on dwelling and heating categories. The base sales forecast model is the product of use per customer (UPC) and the number of customers. For each residential customer group, the Company developed an econometric model for UPC. Specifically, the Company used linear regression models to quantify the relationship between UPC and the driving factors. The main set of inputs or explanatory variables include weather, seasonal, intervention, and economic drivers such as unemployment.

Finally, the base sales forecast for each group is adjusted to account for price and energy efficiency savings. The price effect adjusts the baseline sales forecast to account for the response to higher prices. First, the sales reduction is calculated by multiplying each group's real price change percent with the group's elasticity, and then this adjustment is deducted off of the base sales forecast to get price adjusted forecast. Energy efficiency adjustment captures

the impact of Senate Bill 838 efficiency savings forecasted by Energy Trust of Oregon (ETO). The ETO's forecast for 2015 and 2016 energy efficiency measures is shaped into monthly incremental savings. The monthly incremental savings are aggregated into monthly cumulative energy savings and then allocated to each residential forecast group based on a historic pattern. The forecast group's cumulative energy efficiency savings are then removed from the group's price adjusted forecast.

The final load for Schedule 7 customers is the sum of total sales generated from each customer groups after adjusting for both price and energy efficiency. The final sales forecast for a customer group (r) with post estimation adjustments at a specific point of time (t) can be written in equation form as: $Sales_t = \sum_{rt} [(UPC_{rt} \ X \ Customers_{rt}) - Price \ Adjustment_{rt} - Energy \ Efficiency \ Adjustment_{rt}].$

- Q. Please explain Staff's approach to analyze the sales forecast for residential groups.
- A. Staff has reviewed the Company's filing, workpapers, and responses to Staff's three data requests for this analysis. Staff's approach to evaluate the test year sales forecast involves the following steps:
 - a. Review of the Company's model and identification of issues
 Staff first reviewed the Company's baseline energy use per customer regression models and sales forecast for each residential group (before price and energy efficiency adjustments) for the sample size January 2004 through October 2014.

The major concern, also raised in the last rate case (see UE 283 Exhibit Staff/300, Kaufman/12), is the methodology PGE used to evaluate the price impact on residential sales forecast. As mentioned above, the Company performs post-estimation adjustments to account for price effects. The base UPC models are thus, subject to omitted variable bias. The coefficients of the explanatory variables correlated to price also capture the price effect and with external price adjustments, forecasting models double count the effect of price.

PGE's response to OPUC Data Request No. 381 indicates that the Company calculated price elasticities for each residential group by considering regression model specifications used in the September 2013 load forecast model. Specifically, the Company developed an elasticity model by including price in the 2013 UPC regression models and incorporated the model estimates in current base models to forecast the 2016 demand under fixed and 10 percent increase in price. The percent change in sales generated from a 10 percent increase in price is then divided by 10 percent to get the elasticity numbers. These price elasticities are multiplied with the real price change and the resulting sales adjustment is removed from the base sales forecast to generate price-adjusted 2016 sales.

Staff finds that the 2013 UPC regression model specifications as well as the sample size, used to estimate elasticities, are much different from the current base model specifications. In other words, the 2013 regression

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models include many regression variables not included in the current base UPC regression models. Staff views the elasticity estimation process as an additional step and it is not required if price is directly included in the model.

b. Staff's Evaluation of the Price Issues

i. Model Specification and Estimation

To evaluate the aforementioned price issues, Staff developed alternate linear regression UPC models with price, seasonal, weather, economic indicators, and autoregressive terms as independent variables for the residential forecast groups. Staff used the Company's data provided through Eviews file SDEC 2014 (energy models) for regression analysis. Standard economic theory states (and is typically termed the "law of demand") that as price per kilowatt hour (KWh) rises, energy usage decreases. Staff estimated and analyzed the coefficient and significance of the price variable for all baseline models and also examined the consistency of other model parameters such as weather (included heating degree days (HDD) and cooling degree days (CDD)), seasonal and economic indicator (included unemployment) from a theoretical and statistical standpoint. Price coefficients for all models were of the "right" sign being negative and significant for most models. Model specifications of Staff's baseline UPC models were chosen based on the lowest Akaike Info Criterion (AIC) values and significance of the parameter estimates. Staff's final sales forecast for a customer group (r) with

post estimation adjustment at a specific point of time (t) can be written in equation form as:

 $Sales_t = \sum_{rt} [(UPC_{rt} \ X \ Customers_{rt}) - Energy \ Efficiency \ Adjustment_{rt}].$

ii. Model Performance

Second, to evaluate model performance, Staff measured how well model predictions fit out-of-sample data or the data that was not used to estimate the model's parameters. To perform this test, Staff first fitted the baseline UPC models to data from January 2004 through December 2013 (the in-sample-period), and treated January 2014 through October 2014 as the out-of-sample period.⁶ Next, using the Company's customer count forecasts, baseline sales forecast for all residential groups is generated for the out-of-sample period.

Finally, to estimate the effects of energy efficiency savings from SB 838, Staff generated incremental energy efficiency savings data for the out-of-sample period using the efficiency data provided as a response to OPUC Data Request No. 437. The energy savings were deducted off of the total sales from Staff's baseline model to generate the final sales forecast.

To measure model fit, Staff calculated the Root Mean Squared Error (RMSE)⁷ for each residential forecast models and compared this accuracy measure across Staff's and the Company's final sales

⁶ For robustness checks, Staff is still analyzing alternative out-of-sample time periods.

⁷ RMSE is the square root of the average of the square of residuals, where residual is calculated as the difference between actual sales and Staff's predicted sales.

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forecast. The lower the value of RMSE, the better is the model performance. Staff collected the Company's final sales forecast (price and energy efficiency adjusted) from the Company's filed workpaper, 5-SDEC14E Tables (2013 to 2016), for the out-of-sample period.

iii. Results

Results indicate that for most cases, Staff's models have lower RMSE and hence, perform better than the Company's sales forecast models. Table 1 compares the Staff's models with the Company's residential energy models based on RMSE.

Staff's proposal to include price directly in the econometric model is consistent with the standard industry practice. From the Company's response to OPUC Data Request No. 223, Staff identifies that only 5% (0%) of the total utilities surveyed in North America (West) account for price impact considering price variable outside the residential load forecasting models.

Table 1: Comparison of out-of-sample model performance

Forecast sample: 2014M01 2014M10										
Models	<u>Staff</u>	<u>Company</u>	Models	Staff	Company					
ESFSH			EMFSH							
RMSE	5731	8415	RMSE	4306	9756					
Price	(-)*	NA	Price	(-)*	NA					
<u>EMFNH</u>			<u>ESFNH</u>							
RMSE	552	752	RMSE	10000	6749					
Price	(-)	NA	Price	(-)	NA					
<u>EMHNH</u>			<u>EMHSH</u>							
RMSE	77	179	RMSE	1325	2399					
Price	(-)	NA	Price	(-)*	NA					
<u>EOTH</u>										
RMSE	200	161								
Price	(-)**	NA								

^{*, **,} and *** indicate 1%, 5%, and 10% significance levels

ESFH and EMFSH – space heat usage of single family and multi-family households ESFNH and EMFNH – non-space heat usage of single family and multi-family households EMHSH and EMHNH – non-space and space heat usage of mobile family households

EOTH – energy usage from residential others, mainly houseboats

Q. DOES STAFF HAVE ANY REVENUE ADJUSTMENTS?

A. Staff is still working on final sales forecast numbers and currently does not have any specific revenue requirement adjustments to propose. If a specific adjustment is determined after further review and analysis, Staff will propose an adjustment. However, it should be recalled that the Company's load forecast is not final until much later this year as the Company will be continuing to update certain data.

Q. Does this conclude your testimony?

A. Yes.

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WITNESS: SUPARNA BHATTACHARYA

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 401

Witness Qualification Statement

June 15, 2015

WITNESS QUALIFICATIONS STATEMENT

NAME: SUPARNA BHATTACHARYA

EMPLOYER: PUBLIC UTILITY COMMISSION OF OREGON

TITLE: SENIOR ECONOMIST

RATES, FINANCE & AUDIT

ADDRESS: 3930 FAIRVIEW INDUSTRIAL DR. SE

SALEM, OREGON 97302-1166

EDUCATION: Ph.D. Agricultural Economics

University of Nebraska, Lincoln

Specialization: Industrial Organization,

Environmental & Natural Resource Economics,

Production and Development Economics

M.S. Agricultural Economics

University of Nebraska, Lincoln

Specialization: Statistics, Econometrics

B.A. Economics

Sambalpur University, India

Specialization: Mathematical Economics

EXPERIENCE: I have been employed by the Public Utility Commission of

Oregon since April, 2014, with my current position being a Senior Economist, in the Utility Program's Energy -

Rates, Finance and Audit Division. My current

responsibilities include reviewing sales forecast, long run marginal generation and transmission costs, decoupling mechanism, revenue requirements, and tariff verification.

WITNESS: SUPARNA BHATTACHARYA

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 402

STAFF EXHIBIT 402 IS CONFIDENTIAL AND SUBJECT TO PROTECTIVE ORDER NO. 15-036 IN UE 294

WITNESS: SUPARNA BHATTACHARYA

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 403

STAFF EXHIBIT 403 IS CONFIDENTIAL AND SUBJECT TO PROTECTIVE ORDER NO. 15-036 IN UE 294

WITNESS: SUPARNA BHATTACHARYA

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 404

STAFF EXHIBIT 404 IS CONFIDENTIAL AND SUBJECT TO PROTECTIVE ORDER NO. 15-036 IN UE 294

WITNESS: SUPARNA BHATTACHARYA

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 405

March 25, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 223 Dated March 12, 2015

Request:

Page three of the Company's UE 294 load forecast testimony (exhibit 1200) states that the price elasticity estimates used by the company are "consistent with price elasticities estimated for the Northwest". Please provide a citation or materials to support this claim.

Response:

Attachments 223-A and 223-B provide price elasticities in the Pacific Northwest region showing the reasonableness of PGE's price elasticities. Attachment 223-A was submitted by Western Public Agency Group (WPAG) as a data response in the 2003 Bonneville Power Administration (BPA) Rate Hearing. This study shows historic estimates of price elasticities on page 2 and 2003 price elasticities for WPAG utilities by customer class on page 3. Attachment 223-B is a presentation summarizing the work of Joutz and Costello (2005) and contains regional elasticity estimates on pages 13 and 14.

Attachment 223-C provides the Itron Benchmark study (2006) finding that PGE's price elasticities are within the bounds of industry estimates (listed on page 3 and on figures 3-4 of the attachment).

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¹ Attachment 223-A can be access online at: https://www.bpa.gov/power/lp/sn03/files/Parties Data Responses/

² Attachment 223-B can be access online at: http://www.iaee.org/documents/denver/Joutz.pdf

Attachment 223-A

Provided in Electronic Format only

WPAG Price Elasticity Study CR-WA-004A

Attachment 223-B

Provided in Electronic Format only

Regional Short-Term Elasticity Consumption Models

Attachment 223-C

Provided in Electronic Format only

Price Effects Benchmarking Study

April 1, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 319 Dated March 20, 2015

Request:

Please refer to LRMC gen_CONF file associated with the PGE Work Papers_1300_CONF.

- a. Tab "Unit MC" shows marginal energy and capacity costs for the test year 2016. Column D of this spreadsheet shows BPA Variable Energy Resource Balancing Services (VERBS) costs in \$KW-year from 2016 2035. Are these costs based on BPA's 30/15 committed scheduling? Please provide the electronic spreadsheet (with cell references and formulae intact) showing the calculation of BPA VERBS cost for the test year 2016.
- b. Tab "Wind Plant 2016" shows the allocated costs of the Tucannon River Farm. Column M calculates Variable O&M cost of the wind farm based on land rents. Please explain the reasons for considering land rents as variable O&M cost. Please provide an electronic spreadsheet (with cell formulae intact) showing the calculation of the land rents, as reported in Row 31 of tab "Wind Plant 2016".

Response:

a. The BPA VERBS costs included in the cost study are based on BPA's 30/60 Committed Scheduling. See page 2 of Attachment 319-A for the total price of \$1.20 per kW-month as provided by BPA. The calculation in Column D as referenced in this request is used to express the amount on in dollars per kW-year and escalates the amount to the appropriate year.

b. Land rents are considered variable O&M costs because the contracts with landowners specify that PGE will pay rents based on the actual production of the Tucannon River Wind Farm. Upon review, it appears that the land rent figure used in PGE's initial filing was not updated from the generation marginal cost results used in PGE's last general rate case, Docket No. UE 283. The land rent cost in 2016 dollars should be \$3.12/MWh. PGE expects to correct these costs in its reply testimony. For the land rent calculation, please refer to the MONET output file "#TucannonLandOwnerRoyalty_2015_FACalc.xlsx", worksheet "Tucannon".

The file is located in the "Volume 7 – Wind\Tucannon\Royalty Payments" directory of the Minimum Filing Requirements (MFR) documentation filed on February 27, 2015, in Docket No. UE 294.

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Attachment 319-A

Provided in Electronic Format only

April 13, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 344 Dated March 31, 2015

Request:

Please refer to "Biglow & Tucannon 2014" tab of the confidential attachment "OPUC_DR_212_Attach A_CONF.xlsx" that was provided by PGE in response to OPUC Data Request No. 212.

- a. Column Z of Row 15 shows VERBS cost in \$/MWh for the year 2014. Please provide the electronic worksheet (with cell references and formulae intact) showing the calculation of the VERBS cost in \$/MWh for the years 2015 and 2016.
- b. The VERBS cost in \$/MWh, shown in Row 15 considers wind generation from PGE owned Biglow and Tucannon wind farms (Rows 12 and 13). Please explain why PGE is not including wind power from contracts- Vansycle Wind and Klondike Wind for estimating the VERBS cost. Are these wind farms located in BPA's balancing authority?

Response:

(a) Attachment 344-A contains the total annual 30/15 BPA VERBS rate converted to \$/MWh using PGE's 2015 General Rate Case (GRC) final MONET forecasted generation and PGE's 2016 GRC April 1 update MONET forecasted generation.

BPA began offering VERBS as a tariffed service in October 2009. Beginning in 2009, PGE purchased the VERBS 30/60 committed scheduling option. Beginning in 2012, BPA offered a committed intra hour (CIH) pilot program for VERBS customers. The

CIH pilot required participants to schedule wind using a 30/30 scheduling metric and provided participants with credit to their regular VERBS expenses. PGE participated in the CIH pilot during 2012 through the end of the pilot in 2013. After the end of the CIH pilot, PGE returned to using the VERBS 30/60 committed scheduling. For the BPA rate period beginning in October 2015, PGE has elected to participate in VERBS 30/15 committed scheduling.

Attachment 344-A is confidential and subject to Protective Order No. 15-036.

(b) The Vansycle and Klondike II wind facilities are physically located within the BPA control area. PGE does not include Vansycle and Klondike II for estimating the VERBS cost because PGE does not purchase VERBS for either facility. For the Vansycle and Klondike II power purchase agreements (PPAs), PGE receives a flat hourly delivery from the owners of the facilities and does not purchase VERBS for these facilities.

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Attachment 344-A

Provided in Electronic Format only

Confidential and Subject to Protective Order No. 15-036

VERBS Cost Estimate

April 21, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 381 Dated April 9, 2015

Request:

Please refer to the PGE Workpapers_1200_CONF related to load forecast:

- a. Regression estimates for the base (B) models are reported in Final Models of the 12-Regressions_CONF. Regression estimates for the price-effect (P) models are shown in the SSEP13 price elasticity model specifications_CONF.pdf file of the 19-Price Elasticity Work Papers_CONF. Please explain in detail and provide all statistical tests performed for considering different time periods for B and P forecast models. Please provide an explanation that separately addresses Residential, Commercial and Industrial classes.
 - b. Pages 18-22 of the SSEP13_Model_Price_Elasticity_CONF.pdf file in the folder 19-Price Elasticity Work Papers_CONF show SAS codes that calculate residential use per customer by dwelling and heating type using regression coefficients generated from the P model (shown in Eviews file "ssep2013_price_elasticity.wf1" and pdf file SSEP13 price elasticity model specifications_CONF.pdf). SAS codes show that some independent variables of the P model are not included for calculating energy use per customer. Please provide the reasons for excluding some explanatory variables from the energy use per customer calculation?

Response:

- a. PGE performed its most recent price elasticity study in the third quarter of 2013. It is provided with the initial filing as part of confidential work papers in folder 19- Price Elasticity Work Papers. The elasticities in the price change adjustment model ("P" forecast) were calculated utilizing energy regression model specifications consistent with those used in the September 2013 load forecast model. PGE's typical forecast process does not include an update to the price elasticity study. PGE uses this approach since it has found price elasticities to be stable over time; therefore the elasticity study update is only performed periodically. The price elasticity study calculates elasticities, not models for use in the price adjustment model; therefore there are no tests between equations used in the price elasticity study and future forecasts. All classes are subject to the same approach.
- b. As explained above the price elasticity study utilized regression models with explanatory variables consistent with forecast models used at the time the study was performed.

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May 8, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 434 Dated April 24, 2015

Request:

Please refer to UE 294/PGE/1400 Macfarlane - Werner confidential work paper "LRMC gen_CONF.xlsx".

- a. Please provide a modified version of this work paper with the combined cycle combustion turbine inputs and any other pertinent data replaced with Port Westward 2 inputs.
- b. Please provide the worksheet that shows the marginal capacity cost of Port Westward 2 in \$/KW-year used in the marginal generation cost study in Docket UE 283.

Response:

a. Please see Confidential Attachment 434-A for the modified version of the requested work paper. In preparing this response, PGE replaced the following SCCT inputs with estimates for Port Westward 2:

Economic life, salvage value, capital costs, installed capacity, fixed O&M, variable O&M, heat rate, and availability factor. PGE left other inputs and assumptions unchanged.

In addition, VERBS¹ costs are removed.

¹ Variable Energy Resource Balancing Service

b. PGE did not use the marginal capacity cost of Port Westward 2 in its marginal generation cost study in Docket No. UE 283. However, PGE provided a response to a similar data request in Docket No. UE 283 (i.e., OPUC Data Request No. 299), provided as Attachment 434-B and Confidential Attachment 434-C.

Attachments 434-A and 434-C are confidential and subject to Protective Order No. 15-036.

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Attachment 434-A

Provided in Electronic Format only

Confidential and subject to Protective Order No. 15-036

Generation Marginal Cost Study with PW2 Inputs

Attachment 434-B

Provided in Electronic Format only

UE 283 PGE Response to OPUC Data Request No. 299

Attachment 434-C

Provided in Electronic Format only

Confidential and subject to Protective Order No. 15-036

UE 283 PGE Response to OPUC Data Request No. 299 Attachment 299-A May 8, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 435 Dated April 24, 2015

Request:

Please refer to tab "Unit MC" of the UE 294/PGE/1400 Macfarlane - Werner confidential work paper "LRMC gen_CONF.xlsx". Please explain PGE's plans on self-integrating wind in the next ten years.

Response:

PGE continues to implement its step-wise approach towards full self-integration of wind. By electing Bonneville Power Administration's (BPA) 30/15 committed scheduling VERBS¹ rate, PGE moved a step closer to full self-integration. Beginning October 1, 2015, PGE will use its thermal and hydro resources to manage the intra-hour variability of its wind resources on a 15-minute basis (i.e., 15-minute schedule-to-schedule). In order to fully self-integrate its wind resources, PGE would need to also manage the moment-to-moment and within-schedule changes in wind (just as it presently does for load). PGE's plans for full self-integration are contingent on several factors.

• PGE's next opportunity to elect full self-integration of its entire wind fleet is the next BPA rate period, which begins October 1, 2017. As PGE nears the VERBS election window (the timing of which BPA has not yet established) it will assess its alternatives and identify the least-cost and least-risk option for integrating wind resources (and other variable energy resources, if applicable).

¹ Variable Energy Resource Balancing Service

² BPA currently provides moment-to-moment regulation service and following service needed to integrate the difference between the 15-minute schedule and actual output of a facility.

- PGE is presently working to prepare to participate in a within-hour market. Rather than relying solely on PGE's system resources for full self-integration, PGE's participation in a within hour market could prove to be a cost-effective method to assist PGE in fully self-integrating variable energy resources. PGE is presently assessing its within-hour market options, including the efforts of the Northwest Power Pool (NWPP) Market Assessment and Coordination Committee (MC) Initiative and the California Independent System Operator Energy Imbalance Market (CAISO EIM). PGE anticipates sharing the results of its assessment during the fourth quarter of 2015. In addition to the assessment described above, PGE is implementing several projects (e.g., software additions and metering upgrades) that are needed to participate in an automated within-hour market.
- PGE is developing internal tools used for wind forecasting and scheduling. This effort will produce a robust wind forecast necessary for PGE to reliably manage its portfolio under full self-integration.

PGE will continue to develop its internal tools for wind forecasting and scheduling and analyze options offered by BPA and regional within-hour markets as we approach the 2017 selection window.

With respect to PGE's generation marginal cost study in Docket No. UE 283, PGE expressed that VERBS from BPA is an objective, verifiable cost that PGE and others currently incur to integrate wind resources (see PGE Exhibit 2100 in Docket No. UE 283). PGE used VERBS in the generation marginal cost study in this docket for the same reason. In addition, the parties stipulated to use VERBS in the marginal cost study in UE 283 and final prices reflected that agreement.

May 8, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 437 Dated April 27, 2015

Request:

Please provide the load forecast energy efficiency work papers showing the incremental and cumulative energy efficiency adjustments by forecast group from the final load forecasts filed in UE-283 (*for 2015*), UE-262 (*for 2014*), and Annual Update Tariff filings for the prompt years 2009 to 2013.

Response:

Attachment 437-A provides PGE's forecasted cumulative monthly energy efficiency savings in megawatt-hours (MWh) by forecast group and by forecast vintage for 2009 to 2015. PGE calculates the cumulative forecasted energy efficiency from the forecasted monthly incremental savings prior to the forecast group allocation; therefore the forecasted incremental savings are only available by aggregated residential, commercial and manufacturing groupings.

Attachment 437-B shows the incremental and cumulative monthly energy efficiency savings by forecast for residential, commercial and manufacturing prior to the allocation. The forecasted cumulative energy efficiency savings is allocated to forecast groups using the forecast group share of energy deliveries for their respective residential, commercial and manufacturing groups.

Attachments 437-C through 437-I contain the SAS code for the calculation of the incremental and cumulative energy efficiency for each provided forecast.

Attachment 437-A

Provided in Electronic Format only

PGE Cumulative Monthly Energy Efficiency Savings in MWh by Forecast Group for 2009-2015

Attachment 437-B

Provided in Electronic Format only

PGE Incremental and Cumulative Monthly Energy Efficiency Savings in MWh by Residential, Commercial and Manufacturing Groups for 2009-2015 forecasts

Attachment 437-C

Provided in Electronic Format only

Attachment 437-D

Provided in Electronic Format only

Attachment 437-E

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Attachment 437-F

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Attachment 437-G

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Attachment 437-H

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Attachment 437-I

Provided in Electronic Format only

CASE: UE 294

WITNESS: ROBERT FONNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 500

OPENING TESTIMONY

JUNE 15, 2015

1 Q. Please state your name, occupation, and business address. 2 A. My name is Robert Fonner. I am employed as a Senior Economist in the Utility 3 Program's Energy - Rates, Finance and Audit Division. My business address 4 is 3930 Fairview Industrial Dr. SE, Salem, Oregon 97302. 5 Q. Please describe your educational background and work experience. 6 A. My Witness Qualification Statement is found in Exhibit Staff/501. 7 Q. What is the purpose of your testimony? A. This testimony presents my analysis and recommendations regarding Portland 8 9 General Electric's (PGE's or Company's) non-residential customer sales 10 forecast and marginal customer cost study. 11 Q. Which issues remain contested for which you are responsible? 12 A. The non-residential customer sales forecast and customer marginal cost 13 remain contested. I am not responsible for any of the issues included in the 14 partial stipulation. 15 Q. Are you investigating any other issues as a part of this general rate 16 case? 17 A. Yes. Staff is also looking into the cost of replacing smart meters and the 18 monthly costs to read the replacement meter. However, Staff's analysis of this 19 issue is still in the discovery phase and Staff does not have an adjustment at 20 this time. 21 Q. Did you prepare an exhibit for this docket? 22 A. Yes. I prepared the following exhibits:

Exhibit Staff/501 Witness Qualification

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Exhibit Staff/502 Data Request Responses Exhibit Staff/503 Forecast of paperless billing shares Exhibit Staff/504 Customer Marginal Cost Adjustment

Q. How is your testimony organized?

A. My testimony is organized as follows:

Issue 1, NON-RESIDENTIAL CUSTOMER SALES AND LOAD	
FORECAST	4
PURPOSE OF SALES AND LOAD FORECAST	4
THE COMPANY'S FORECAST AND METHODOLOGY	4
BASE FORECAST	5
ENERGY EFFICIENCY ADJUSTMENT	10
PRICE ADJUSTMENT	6
Issue 2, CUSTOMER MARGINAL COST	13
Issue 3, MAILING BUDGET	15

- Q. Please summarize Staff's analysis and recommendations regarding each issue identified above.
- A. A summary of my analysis follows:
 - 1. Non-residential Customer Sales and Load Forecast: After reviewing PGE's forecasting methodology, staff concludes that price effects are not effectively captured by the Company's current modeling strategy. Staff proposes dropping the price adjustment from the forecast in this rate case. Moving forward, Staff will work with PGE to develop a method that more appropriately captures the effects of price in the non-residential sales forecast.
 Staff also reviewed PGE's treatment of energy efficiency in the forecasting.

models. Staff believes that PGE's current methodology double-counts

energy efficiency effects. Staff proposes alternative methodologies for incorporating energy efficiency and will work with the Company to develop and test these models.

Removing the external price adjustment from the Company's nonresidential customer forecasting model, as is being recommended by Staff
in the current rate case, will lead to an adjustment to test year revenues.

The magnitude of the revenue adjustment will depend on the PGE's final base forecasting model.

 Customer Marginal Cost: Staff proposes that PGE's marginal cost study should incorporate trends in the adoption of paperless billing. This adjustment shifts some costs from residential to non-residential customers.

PGE's customer marginal cost study includes a number of new cost categories that were not included in previous rate cases. Staff does not object to these new cost categories in the current rate case, with the caveat that a review of the suitability of the inclusion of these costs is ongoing.

3. Mailing Expense Forecast: Staff's initial findings include a projection that the Company will send fewer mailings in 2016 compared to 2014 due to the rate at which paperless billing is adopted. However, mailing expense may increase. Analysis of this issue is ongoing.

Issue 1, NON-RESIDENTIAL CUSTOMER SALES AND LOAD FORECAST

PURPOSE OF SALES AND LOAD FORECAST

Q. What is the non-residential load forecast used for in this rate case?

A. The forecast is fed into marginal cost studies that allocate the Company's revenue requirement among schedules. The forecast is also used to determine the set of tariff rates that will allow the Company the opportunity to collect its authorized revenue requirement.

Q. How should the non-residential sales forecast be judged?

- A. The forecasting method should be selected according to the following criteria:
 - 1. The forecast should be chosen to minimize weather adjusted forecast error variance and minimize forecast bias in back-casting and out-of-sample prediction. Forecast error variance is the sum of the squared difference of the forecast and weather adjusted actual sales. Forecast bias is the expected value of the difference between the forecast and the weather adjusted actual values, and
 - Forecast assumptions should be consistent with economic theory and the current economic environment relevant to the forecast. Both of these measures require comparing two or more forecast models.

THE COMPANY'S FORECAST AND METHODOLOGY

Q. Please describe the Company's non-residential customer sales and load forecast.

A. PGE's forecasting methodology is a three step process. First, a base econometric model is estimated (i.e. base forecast) to determine the relationship between loads and load determinants (e.g. economic and weather variables). Second, the base forecast is adjusted for customer price response to the Company's requested rate increase. The price adjustment is based on price elasticities estimated in auxiliary econometric models. Third, the Company further adjusts the forecast for incremental energy efficiency projected by the Energy Trust of Oregon (ETO). PGE develops individual forecasts for specific industry groups and then allocates the forecasts to rate schedules using historical shares¹.

BASE FORECAST

- Q. Please describe PGE's development of the non-residential base model since UE 283.
- A. In 2014, PGE hired a third-party consultant to review their forecasting methodology. The review led PGE to modify several of its non-residential base model specifications. Specifically, PGE modified the time periods and the economic variables used in estimation of the base model.
- Q. Does Staff have concerns with PGE's methodology for the nonresidential customer base forecast?
- A. Staff does not have major concerns with the Company's non-residential base forecast and is not proposing base forecast changes in UE 294. However,

¹ The industry group forecasts are first allocated by voltage class and then are allocated by rate schedule. See PGE's response to Staff Data Request No. 359a, attached as Exhibit Fonner/502.

future iterations of the base forecast may be improved in two basic ways. First, the forecasts would benefit from the use of explanatory data specific to the Company's service territory (i.e. county level data). Second, an integrated modeling approach that jointly considers important load determinants in a single model, without outboard adjustments, would improve the base forecast modeling methodology.

PRICE ADJUSTMENT

- Q. Please describe PGE's methodology for incorporating price effects into the non-residential customer forecast.
- A. PGE's current forecasting methodology accounts for customer responses to price changes outside of the base econometric model. Specifically, the Company estimates another set of econometric models to estimate the relationship between price and the quantity of electricity demanded by customers (i.e. price elasticity of demand). The base econometric models and the price elasticity econometric models use the same dependent variables and include similar economic drivers. The main difference between the base models and the price models is that the auxiliary models include a price variable, calculated as revenue divided by KWh.

The purpose of the price econometric models is to estimate price coefficients that are then used to calculate price elasticities (i.e the typical customer response to a price change) for each forecast group. The estimated price elasticities are then applied to the base model forecast to derive the price-adjusted forecast.

Q. Is PGE's treatment of price consistent with standard practice of the utility industry?

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A. Accounting for price effects outside of the base forecast is not in line with standard industry practices. In 2014, the Company hired a third-party consultant to review their forecasting methodology. The results of this review were included in the UE 294 workpapers. The third party consultant surveyed 117 utility companies in the United States and Mexico about their forecasting methodologies. Forty percent of the electricity utilities surveyed did not account for price response at all in their commercial load forecasts and 46 percent of those companies did not account for price in their industrial load forecasts. The survey then asked electric utilities how they account for price responses in their forecasting models. Only 11 percent of respondents who include price in their industrial forecasting models did so outside the base model (i.e. the method used by PGE). Thirteen percent of respondents who include price in their commercial forecasting models did so outside the base model. It is Staff's position that PGE should align with industry standards, either by excluding price effects from their forecasting process or by appropriately accounting for price within their base econometric models.

- Q. Does Staff have concerns with PGE's methodology for incorporating price effects into the forecast?
- A. Staff has two general concerns with the Company's method for incorporating price effects in the commercial and industrial forecasts. First, the method

double counts price effects. Second, the price econometric models perform poorly in terms of estimating price coefficients.

Double counting of price effects results from accounting for price effects outside the base econometric model. The load actuals used in base model estimation include responses to past price changes, and forecasts will thus reflect a background level of price response. Furthermore, price responses may be partially captured through the variables that are included in the base models. For example, the high (close to one) R-squared statistics reported for the Company's base models indicate that the models explain a high degree of the load variation. While it is possible that price response is completely contained within the unexplained variation, it is more likely that the estimated coefficients of explanatory variables that are correlated with price capture a portion of the price response².

Staff's second concern with the Company's treatment of price is the poor performance of the price econometric models. These models are estimated specifically to derive a price coefficient that can be used to calculate price elasticity (i.e. the percent change in load associated with a given percent change in price) for each forecast group. Thus, the usefulness of the auxiliary econometric models depends on their ability to produce a reliable estimated price coefficient. However, the Company's auxiliary price models fail to meet this standard. Four of the 17 total industrial and commercial auxiliary price

² For example, there is a weak positive (0.2) correlation between average real price and non-manufacturing employment, an explanatory variable used in the base models.

regressions produce statistically significant³ estimated price coefficients. In other words, thirteen of the estimated price coefficients are not statistically different from zero. Additionally, three of the regressions produce positive estimated price coefficients⁴. This inconsistency leads Staff to question the validity of the Company's auxiliary price regressions.

- Q. What is Staff's recommendation regarding PGE's treatment of price effects in the non-residential forecasts?
- A. Staff recommends that PGE remove the external price adjustment from its

 Commercial and Industrial forecasts. This approach would increase the

 Company's preliminary 2016 forecast by 7,859 MWh (0.11%) and 6,225 MWh

 (0.13%), in the commercial and industrial schedules, respectively.
- Q. How might price be effectively incorporated into PGE's future nonresidential customer forecasts?

Staff believes the Company should explore alternate techniques for capturing price responses in their forecasting models. First, Staff recommends the Company develop an improved price variable based on the historical marginal prices faced by PGE customers⁵. In the current models, PGE approximates price as revenues divided by quantity of electricity. This variable includes fixed customer charges and does not accurately represent the effective price faced by customers. Second, the Company should explore model specifications that

³ At the .05 level.

⁴ The Company assumes a price elasticity of zero in these cases.

⁵ This can be done with past tariffs and Company databases.

integrate marginal price into the base econometric models and address the double counting issue raised previously.

ENERGY EFFICIENCY ADJUSTMENT

- Q. Please describe PGE's methodology for incorporating energy efficiency (EE) into the non-residential customer forecast.
- A. From the base forecast, PGE subtracts the expected future EE forecasted by the ETO. The period of the EE subtracted is cumulative from the end of the data used to estimate the base model to through the 2016 test year. ETO produces separate EE forecasts for industrial and commercial customers. PGE then allocates ETO's forecast into industry groups to calculate the base forecast EE adjustment. The EE adjustment is then subtracted from the Company's price adjusted forecast to get the Company's final forecast by forecast group.
- Q. Does Staff have concerns with PGE's methodology for incorporating energy efficiency into the forecast?
- A. Yes, PGE's energy efficiency adjustment double counts as the base forecast includes a background level of energy efficiency. Furthermore, PGE is unable to effectively evaluate the accuracy of its EE adjustment under its current method.
- Q. How might energy efficiency be effectively incorporated into PGE's future non-residential customer forecasts?
- A. Staff recommends that the Company explore alternative methods for incorporating EE into the forecast. The suggested methods require, as an

input, historical EE data at the forecast group (i.e. industry type) level. The ETO maintains a database of achieved EE at the project level, identified by business type, completion date, and other project characteristics. This data can be acquired by PGE and aggregated by month and forecast group⁶ to construct monthly historical EE by forecast group.

With historical EE by forecast group, at least three alternate methods for EE adjustment are possible. First, the forecast-level EE actuals can be inserted into the base econometric model directly. This specification would include a coefficient representing the proportion of forecasted EE that is actually implemented. A second possible method is to add cumulative historical EE to historical loads (i.e. base model dependent variable) before the econometric model is estimated. Using the constructed dependent variable, the econometric model produces a forecast of loads in the absence of ETO energy efficiency. Cumulative past actual and projected EE is then subtracted from the econometric forecast to produce the EE adjusted forecast.

Finally, the historical EE series can be used to measure error and bias in past EE forecasts. This will help the Company verify the accuracy of allocated ETO forecasts and to compare the allocated ETO forecast with alternative EE forecasting methods.

Q. What is Staff's recommendation regarding PGE's treatment of EE effects?

⁶ Includes both Senate Bills (SBs) 838 and 1149 EE. Thus the forecast data would differ from PGE's current method that only considers SB 838 EE.

A. Staff supports PGE's current method of EE adjustment in the current rate case, contingent on the Company's willingness to work with Staff in developing improved EE adjust methods, including those mentioned above.

Issue 2, CUSTOMER MARGINAL COST

Q. Please summarize Staff's analysis of PGE's customer marginal cost study.

A. Staff analyzed PGE's marginal cost studies including Macfarlane-Werner Workpaper "2016 TY - Customer Marginal Cost - Work papers.xlsx". The cost allocations assume 2014 levels of paper and paperless billing⁷. Staff recommends that the Company calculate marginal customer costs based on the expected relative levels of paper and paperless billing in 2016. Staff estimated the projected ratio of paper to paperless billing by calculating the average annual ratio change from 2005 to 2014 and then assuming that the ratio grows at that pace through 2016. Exhibit 503 shows Staff's projected 2016 paperless to total bills ratios by rate schedule and Exhibit 504 shows the resulting customer marginal cost by rate schedule. The adjustment causes a minor shift of marginal customer cost allocations among rate schedules.

Q. Were any cost categories added to the study since UE 283?

A. Yes in the Company's response to Staff Data Request 354, PGE states that it included new cost categories in the Marginal Customer Cost study⁸. PGE has communicated to Staff that these cost categories were erroneously omitted from previous rate-case marginal cost studies. Staff accepts the inclusion of these new cost categories in UE 294, but continues to evaluate the newly included cost categories.

⁷ PGE's marginal cost study allocates to rate schedules based on 2014 actuals but the costs reflect the 2016. The mailing costs assumed in the 2016 budget are analyzed later in this testimony.

⁸ See Exhibit Staff/502. The Marginal Customer Cost study was provided in UE 294/PGE/1300 Macfarlane-Werner Workpaper "2016 TY - Customer Marginal Cost - Work papers.xlsx".

Issue 3, MAILING BUDGET

Q. Please summarize Staff's analysis of PGE's mailing expense forecast.

A. Staff reviewed PGE's mailing counts for years 2009-2014. This data was then used to project the number of 2015 and 2016 mailings under the assumption that the future mailings change at the 2009-2014 average rate. PGE's 2009-2014 actual mailing counts and Staff's projections for 2015 and 2016 are in table 501.

Table 501

Year	Paper bills, notices and letters*	Percent change**	Other mailings	Percent change
2009	11,086,753		1,681,142	
2010	11,022,067	-0.58%	1,522,873	-9.41%
2011	10,872,156	-1.36%	1,681,588	10.42%
2012	10,638,644	-2.15%	1,100,819	-34.54%
2013	10,372,409	-2.50%	1,161,704	5.53%
2014	10,376,763	0.04%	1,263,368	8.75%
2015	10,240,788	-1.31%	1,214,736	-3.85%
2016	10,106,595	-1.31%	1,167,976	-3.85%

^{*} From PGE's response to SDR 466

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^{** 2015} and 2015 calculated as the average of 2009-2014

1 Staff projects the Company will send 270,168 fewer bills, notices and letters 2 and 95,392 fewer other mailings in 2016 compared to 2014. The Company's 2014 weighted average cost to send bills, notices, and letters is \$0.469. 3 4 Assuming mailing expenses remain at 2014 levels, Staff's projected decrease in mailings would reduce PGE's mailing costs by \$169,847¹⁰. However, PGE 5 6 reported that postage costs increased in June 2015¹¹. 7 The Company's mailing expenses are largely captured in cost categories 8 RC727 (Printing and Automated Mail Services) and RC729 (Business Services 9 Group). The Company's 2016 budget assumes that RC727 and RC729 change 10 by (\$428,843) and \$83,529, respectively, compared to 2014 actuals¹². 11 Combined, this represents a projected 7% decline in these cost categories 12 from 2014 to 2016. 13

- Q. Has Staff completed its analysis of PGE's mailing expenses?
- A. No. Staff's analysis of mailing expenses is ongoing.
- Q. Will Staff have an adjustment for postage for its next round of testimony?
- A. Perhaps as we continue to investigate this issue, the result may be a proposed adjustment for reduction in postage due to electronic billing.
- Q. Does this conclude your testimony?
- A. Yes.

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⁹ See PGE's response to Staff Data Request No. 463, attached as Exhibit Fonner/502.

¹⁰ This also assumes that other billings cost the same as bills, notices and letters.

¹¹ See PGE's response to Staff Data Request No. 466, attached as Exhibit Fonner/502.

¹² See UE 294/PGE/1300 Macfarlane-Werner Workpaper "2016 TY - Customer Marginal Cost - Work papers.xlsx".

CASE: UE 294

WITNESS: ROBERT FONNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 501

Witness Qualification Statement

Docket No. UE 294 Staff/501 Fonner/1

WITNESS QUALIFICATION STATEMENT

NAME: ROBERT FONNER

EMPLOYER: PUBLIC UTILITY COMMISSION OF OREGON

TITLE: SENIOR ECONOMIST

ENERGY RATES, FINANCE & AUDIT DIVISION

ADDRESS: 3930 FAIRVIEW INDUSTRIAL DR SE

SALEM OREGON 97302

EDUCATION: Bachelor of Arts, Environmental Studies and Economics,

University of Colorado, 2004

Master of Science, Natural Resource Economics,

Oregon State University, 2008

Doctor of Philosophy, Economics, University of New Mexico, 2014

EXPERIENCE: I have been employed by the Public Utility Commission

since June 2014, with my current position being a Senior Economist, in the Utility Program's Energy - Rates, Finance and Audit Division. My current responsibilities include analysis and technical support for rate, finance, and audit related proceedings, with an emphasis on

forecasting and marginal cost studies.

Prior to working for the OPUC I served as an Instructor and Research Assistant in the Economics Department at the University of New Mexico. I have taught courses in Microeconomics, Macroeconomics, and the Economics of Regulation. I served as a Teaching Assistant for courses in forecasting and graduate-level econometrics.

Before my time at the University of New Mexico, I worked as an Economist for Cardno ENTRIX environmental

consultants from 2007 to 2009.

I served as a Research Assistant for the Coastal Oregon

Marine Experiment Station from 2004 to 2006.

CASE: UE 294

WITNESS: ROBERT FONNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 502

Exhibits in Support Of Opening Testimony

April 17, 2015

TO:

Kay Barnes

Oregon Public Utility Commission

FROM:

Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 354 Dated April 3, 2015

Request:

Were additional cost categories included in the customer marginal cost study compared to the customer cost study in the Company's previous rate case (UE 283)? If so, for each new cost category included, please describe in detail the Company's rationale for including the cost and explain why the cost category was not included in the marginal customer cost study in the previous rate case.

Response:

Yes. Attachment 354-A provides the requested information.

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Attachment 354-A

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Rationale for CMC Categories

Account	RC Description	In 2015 Budget	in 2015 Study	In 2016 5tudy	Explanation for Inclusion in 2016 Study	Explanation for Exclusion in 2015 Study
9020001	753 Enterprise Telecommunications	Yes	No	Yes	These costs are a result of increasing lease costs associated with upgrades to the Advanced Metering Infrastructure (AMI) network required for PGE to serve a growing customer base.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9020001	999 Corporate Transfers	Yes	No	Yes	These costs represent account entries such as labor loadings, service provider allocations, accruals, amortization of prepaid costs, etc. that are necessary for accurate accounting. These costs are included in the study because they are directly tied to the costs necessary to perform the tasks contained in the functional categories in each customer service account.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	304 VP Customer Svc Operations	Yes	No	Yes	These costs represent the salary of the VP of customer service, whose role is to support the operations of customer service operations.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	361 Corporate Training	Yes	No	Yes	These costs are a result of trainings given to PGE employees in the customer service area. They are designed to help PGE employees administer quality and effective customer service.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	435 Special Attention Operations	Yes	No	Yes	These costs are a result of the work required for PGE to resolve customer disputes at the OPUC, facilitate Federal/State mandated low-income programs, and administer PGE's Medical Certificate program. These customer service functions are mandated by law.	These costs should have been included in the 2015 study as they are necessary for customer service operations,
9030001	472 CSO Performance Management	No	. No	Yes	These costs are a result of developing and tracking performance metrics, forecasting and scheduling services, and performing quality assurance for customer service.	
9030001	555 VP Cust Strategy & Bus Devel	Yes	No	Yes	These costs represent the salary of the VP of customer strategy prorated to account for tasks performed in support of customer service operations.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	591 SVP Cust Service/Trans/Distrib	Yes	No	Yes	These costs represent the salary of the SVP of customer service prorated to account for tasks performed in support of customer service operations.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	737 IT Governance	Yes	No	Yes	These costs are a result of licensing and maintenance support of software and hardware for IT through negotiation and settlement of vendor contracts, which are necessary to perform the tasks required for customer service.	These costs should have been included in the 2015 study as they are necessary for customer service operations.

9030001	753 Enterprise Telecommunications	Yes	No	Yes	These costs are a result of the engineering required to maintain PGE's telecommunication network, which is necessary to perform the tasks required for customer service	These costs should have been included in the 2015 study as they are necessary for customer service operations
9030001	754 Network Services	Yes	No	Yes	These costs are a result of maintenance required to provide stability and reliability of PGE's network and security IT infrastructure services. These services are necessary to perform the tasks required for customer service.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	757 IT Applications	Yes	No	Yes	These costs are a result of the development and support of IT applications for customer service.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	915 Corporate Communications	Yes	No	Yes	These costs are a result of supporting and managing data inquiries related to customer data, conducting load research studies, and managing customer program evaluations. These are all tasks necessary for customer service operations	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9030001	999 Corporate Transfers	Yes	No	Yes	These costs represent account entries such as labor loadings, service provider allocations, accruals, amortization of prepaid costs, etc. that are necessary for accurate accounting. These costs are included in the study because they are directly tied to the costs necessary to perform the tasks contained in the functional categories in each customer service account.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9050001	999 Corporate Transfers	Yes	No	Yes	These costs represent account entries such as labor loadings, service provider allocations, accruals, amortization of prepaid costs, etc. that are necessary for accurate accounting. These costs are included in the study because they are directly tied to the costs necessary to perform the tasks contained in the functional categories in each customer service account.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9080001	534 Customer Training & Education	Yes	No	Yes	These costs are a result of providing free educational seminars, webinars, and online trainings on energy-efficiency behaviors and technologies for business customers.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9080001	555 VP Cust Strategy & Bus Devel	Yes	No	Yes	These costs represent the salary of the VP of customer strategy prorated to account for tasks performed in support of customer service operations.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9080001	753 Enterprise Telecommunications	Yes	No	Yes	These costs are a result of increasing lease costs for other applicable networks and systems required for PGE operations.	These costs should have been included in the 2015 study as they are necessary for customer service operations.

9080001 825	5 Bus Continuity & Emergcy Mgmnt (f	Yes	No	Yes	These costs are a result of managing corporate security, records and information, and BCEM operations necessary for customer service operations.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9080001 91	5 Corporate Communications	Yes	No	Yes	These costs are the result of managing PGE's mandatory external communications e.g. safety messages, public service announcements, etc.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9080001 927	7 Customer Insights	Yes	No	Yes	These costs are a result of supporting and managing data inquiries related to customer data, conducting load research studies, and managing customer program evaluations. These are all tasks necessary for customer service operations.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9080001 937	7 Customer Mass Programs	Yes	No	Yes	These costs are the result of managing and promoting mass market programs for customers e.g., paperless billing, payment programs, energy-efficiency programs, etc.	These costs should have been included in the 2015 study as they are necessary for customer service operations,
9080001 999	9 Corporate Trensfers	Yes	No	Yes	These costs represent account entries such as labor loadings, service provider allocations, accruals, amortization of prepaid costs, etc. that are necessary for accurate accounting. These costs are included in the study because they are directly tied to the costs necessary to perform the tasks contained in the functional categories in each customer service account.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9090001 915	5 Corporate Communications	Yes	No	Yes	These costs are the result of managing PGE's mandatory external communications e.g. safety messages, public service announcements, etc.	These costs should have been included in the 2015 study as they are necessary for customer service operations.
9090001 999	9 Corporate Transfers	Yes	No	Yes	These costs represent account entries such as labor loadings, service provider allocations, accruals, amortization of prepaid costs, etc. that are necessary for accurate accounting. These costs are included in the study because they are directly tied to the costs necessary to perform the tasks contained in the functional categories in each customer service account.	These costs should have been included in the 2015 study as they are necessary for customer service operations.

April 15, 2015

TO:

Kay Barnes

Oregon Public Utility Commission

FROM:

Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 359 Dated April 6, 2015

Request:

For each PGE load forecast group, including the residential forecast groups (i.e. Single-family space heat, Single-family non-space heat, Multi-family space heat, Multi-family non-space heat, Manufactured home space heat, Manufactured home non-space heat, Other residential), the commercial forecast groups (i.e. Food stores, Govt. & education, Health services, Lodging, Misc. Commercial, Merchandise Stores, Office & F.I.R.E., Other Services, Other Trade, Restaurants, Transportation & Communication & Utility) and the Manufacturing groups (i.e. Food Processing, High Tech, Lumber, Metal, Other Manufacturing, Paper, Transportation Equipment):

- a. Please provide the corresponding rate schedule that the forecast group is assigned to in the Company's revenue model.
- b. Please provide in excel format, with all cell formulae intact, the monthly historical rates charged for each rate schedule referred to in DR 359 part a. from January 1990 to December 2014 in 2005 dollars.
- c. Please provide in excel format, with all cell formulae intact, the Company's monthly base load forecast for 2016 (in KWh) after the price elasticity and energy efficiency adjustments have been applied.
- d. Please provide in excel format, with all cell formulae intact, the Company's monthly base load forecast for 2016 (in KWh), before the energy efficiency adjustment or price elasticity adjustment are applied.
- e. Please provide in excel format, with all cell formulae intact, the Company's monthly base load forecast for 2016 (in KWh), the price elasticity adjustment is applied, but after the energy efficiency adjustment is applied.¹

¹ Per e-mail communication with OPUC Staff the part (e) of the response is revised to the following:

f. Please provide in excel format, with all cell formulae intact, the Company's monthly price elasticity and energy efficiency adjustment adjustments for 2016 (in KWh).

Response:

PGE objects to this request to the extent it is vague, overly broad and unduly burdensome. Subject to and without waiving its objection, PGE responds as follows:

a) PGE does not directly assign each non-residential forecast group to a rate schedule. Rather, PGE uses a two-step allocation process: first, the forecast group energy is allocated to voltage delivery class using historic voltage delivery shares. These factors are provided in Attachment 359-A. Tab 1 provides the first step allocation factors which are applied to forecast group energy. Tab 2 provides the second set of factors which are applied to voltage delivery class energy to allocate energy to rate schedules. Tab 3 provides the allocations flow chart.

Note that there are several important details within this process. For the non-residential forecast group energy, the allocation factors are applied only to forecast group energy – the large customers that PGE forecasts individually and all miscellaneous schedules are excluded. An adjustment is also made for the MWh associated with three large customers who are on sub transmission delivery voltage service, but who are not individually forecasted. These adjustments are made to the ECTU² and ECOT³ forecast groups and the monthly MWh amounts are shown as notes to the factors in Tab 1.

Direct assignment to rate schedules is used for the residential forecast groups, which are allocated entirely to residential voltage delivery service, which in turn is allocated entirely to Rate Schedule 7. Similarly, miscellaneous schedules (15R, 15C, 47, 49, 91, 92 and 95) are mapped directly to their delivery voltage class and to rate schedule (with irrigation energy split to rate schedules 47 and 49).

b) PGE does not keep records of prices for each rate schedule in the manner requested. Literal compliance with this request would require PGE to research every Advice Filing since 1990 and catalog all applicable prices for all rate schedules existing at that time.

Attachment 359-B contains the prices and price changes with effective dates of the price changes for Rate Schedules 7, 32, 83, 85, 89, and 90 and their predecessor schedules from October 2000 to January 1, 2015 inclusive of applicable supplemental schedules. These rate schedules comprise approximately 99% of the UE 294 projected energy

Please provide in excel format, with all cell formulae intact, the Company's monthly base load forecast for 2016 (in KWh), before the price elasticity adjustment is applied, but after the energy efficiency adjustment is applied.

applied.

² ECTU represents Trans, Comm, Util commercial group and includes the following NAICS: 221, 481-493, 513, 562

³ ECOT represents Other Trade commercial group and includes the following NAICS: 421-444, 446-451, 453-454

consumption for Cost-of-Service customers. The spreadsheet in Attachment 359-B calculates nominal bills for approximate typical usages for each rate schedule corresponding to each schedule's current average profile. These nominal bills include applicable customer charges, demand charges, facilities charges, and volumetric charges.

Because the various prices for each schedule are included in Attachment 359-B, this should allow Staff to isolate certain components for each rate schedule such as volumetric charges with or without supplemental schedules, customer charges, or demand-related charges. Staff may also use the particular inflation adjustment they deem most appropriate to restate the nominal typical bills or components of the nominal typical bills in 2005 dollars.

- c) Please find the requested information in Attachment 359-C, tab labeled "DR359_part_c".
- d) Please find the requested information in Attachment 359-C, tab labeled "DR359_part_d". As described in PGE response to OPUC Data Request No. 277, an adjustment for a customer co-gen project is shown in this table for the ECTU forecast group.
- e) PGE did not perform the requested forecast and does not have the information to respond to this request.
- f) Please find the requested information in Attachment 359-C, in two tabs: the tab labeled "DR359_part_f_price" contains the price elasticity adjustment and the tab "DR359_part_f_ee" contains the energy efficiency adjustment.

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Attachment 359-A

Allocation Factors

Provided in Electronic Format only

Attachment 359-B

The Prices and Price Changes

Provided in Electronic Format only

Attachment 359-C

2016 Base Load Forecasts and Price Elasticity

Provided in Electronic Format only

June 1, 2015

TO:

Kay Barnes

Oregon Public Utility Commission

FROM:

Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 463 Dated May 18, 2015

Request:

For customers receiving bills by mail:

- a. Describe in detail, and provide dollar value breakdown of the components of the 2014 actual and 2016 budgeted fixed costs associated with sending monthly bills to customers by mail.
- b. Describe in detail, and provide dollar value breakdown of the components of the 2014 actual and 2016 budgeted marginal costs associated with sending one additional monthly bill to a customer by mail.

Response:

- a. The "2014 Billing Statements" tab of Attachment 463-A provides a breakdown of the components of 2014 actual fixed costs associated with sending monthly bills to customers by mail. Total 2014 costs appear under the "Cost Breakdown" header on page 4. Note that the incremental costs in category III in the Cost Breakdown table are separately itemized and are not included in the totals for Categories I or II. Category II is the sum of Category I incremental costs, plus the fixed costs of production.
 - PGE does not create a bottom-up projection of costs for the 2016 budget. For budgeting purposes, we use end of year expenses for 2014, and escalate for factors relevant to the specific budget categories. The RC 727 and 729 budgets are developed in this manner. These budgets have been reduced based on a forecast of the adoption of paperless billing.
- b. Categories I and III in the "2014 Billing Statements" tab of Attachment 463-A provide a breakdown of the components of 2014 incremental costs associated with sending monthly bills to customers by mail. Total 2014 costs appear under the "Cost Breakdown" header. PGE does not create a bottom-up projection of these costs for the 2016 budget.

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Attachment 463-A

Provided in Electronic Format only

Itemized Costs for PGE Billing Statements, Notice Statements, and Credit Letters

PGE Billing Statements

·	2014 Volume	\$\$ / 000	\$\$ / Piece	Current Yearly Cost
Number of Customer Bills	8,629,476			
Postage			\$0.3756	\$3,241,459
Presort			\$0.0015	\$13,247
Number of Sheets (2 up Forms)	4,314,738	\$37.79	\$0.0189	\$163,054
Number of Feet for duplex printing InfoPrint Click Charge	7,910,353	0.0029	\$0.0026	\$22,545
InfoPrint Maintenance Bill Production (73.91% of volume	e)		\$0.0051	\$43,732
Pitney Bowes APS Maintenance (84.31% of volume)			\$0.0092	\$79,010
Pitney Bowes File Based Audit Maintenance (84.31% of	volume)		\$0.0004	\$3,765
Trimwinder Maintenance (84.31% of 1st winder)			\$0.0003	\$2,445
Envelopes (Outer)	8,629,476	\$17.64	\$0.0176	\$152,224
Envelopes (Return)	7,391,032	\$15.77	\$0.0135	\$116,557
Digital Meter Rental			\$0.0000	\$337
Digital Meter Ink			\$0.0003	\$2,589
Digital Meter Printing Heads			\$0.0001	\$725
InfoPrint Ink Cost (B&W Only, Duplex @4% coverage)			\$0.0018	\$15,706
Labor Cost ** (0% Loading)			\$0.0101	\$86,731
Total Cost of Production			\$0.4571	\$3,944,124

Percentage of InfoPrint usage for Bills	73.91%
APS, One (1) Trimwinder and FBA Percentage	84.31%

PGE Notice Statements

	2014 Volume	\$\$ / 000	\$\$ / Piece	Current Yearly Cost
Number of Notices	1,605,887			
Postage			\$0.3779	\$606,888
Presort			\$0.0008	\$1,209
Number of Sheets (2 up Forms)	802,944	\$37.79	\$0.0189	\$30,343
Number of Feet for Duplex Printing InfoPrint Click Charge	1,472,063	0.0029	\$0.0026	\$4,195
InfoPrint Maintenance Notice Production (13.76% of vol	lume)		\$0.0051	\$8,138
Pitney Bowes APS Maintenance (15.69% of volume)			\$0.0492	\$79,010
Pitney Bowes File Based Audit (15.69% of volume)			\$0.0004	\$701
Trimwinder Maintenance (15.69% of 1st winder)			\$0.0003	\$455
Envelopes (Outer)	1,605,887	\$17.64	\$0.0176	\$28,328
Envelopes (Return)	1,041,434	\$15.77	\$0.0102	\$16,423
Digital Meter Rental			\$0.0000	\$63
Digital Meter Ink			\$0.0003	\$482
Digital Meter Printing Heads			\$0.0001	\$135
InfoPrint Ink Cost (B&W Only, Duplex @4% coverage)			\$0.0018	\$2,923
Labor Cost ** (0% Loading)			\$0.0105	\$16,855
Total Cost of Production			\$0.4958	\$796,149

Percentage of InfoPrint usage for Notices	13.76%
APS, One (1) Trimwinder and FBA Percentage	15.69%

PGE Credit Letters

	2014 Volume	\$\$ / 000	\$\$ / Piece	Current Yearly Cost
Number of Credit Letters	141,400			
Postage			\$0.3970	\$56,141
Presort			\$0.0186	\$2,626
Number of Sheets (2 up Forms)	70,700	\$37.74	\$0.0189	\$2,668
Number of Feet for Duplex printing IBM Click Charge	129,617	0.0029	\$0.0026	\$369
InfoPrint Maintenance Letters Production (1.26% of Volu	me)		\$0.0051	\$717
InfoPrint Ink Cost (B&W Only, Simplex @4% coverage)			\$0.0009	\$129
FPS Maintenance (11.12% of volume)			\$0.0366	\$5,171
Trimwinder Maintenance (11.12% of volume)			\$0.0002	\$28
Envelopes (Outer)	141,400	\$32.58	\$0.0326	\$4,607
Digital Meter Rental			\$0.0003	\$39
Digital Meter Ink			\$0.0003	\$42
Digital Meter Printing Heads			\$0.0001	\$12
Labor Cost ** (0% Loading)			\$0.0596	\$8,434
Total Cost of Production			\$0.5727	\$80,984

	,
Percentage of InfoPrint usage for Letters	1.21%
FPS, One (1) Trimwinder and FBA Percentage	9.82%

Other PGE Mailings

Current \$\$ / 000 \$\$ / Piece Yearly Cost

Number of Pieces

1,298,158

Cost Breakdown

I. RC 727 (PAMS) Incremental Costs (Postage, Clicks, Consumables)

		Annual Volume	Annual Costs	Cost/Piece
Bills		8,629,476	\$3,296,270	\$0.3820
Notices		1,605,887	\$615,832	\$0.3835
Letter		<u>141,400</u>	<u>\$59,319</u>	<u>\$0.4195</u>
	Total	10,376,763	\$3,971,421	\$0.3827

II. RC 727 (PAMS) Total Cost to Produce (All Inclusive)

		Annual Volume	Annual Costs	Cost/Piece
Bills		8,629,476	\$3,512,289	\$0.4070
Notices		1,605,887	\$721,054	\$0.4490
Letter		141,400	<u>\$73,709</u>	\$0.5213
	Total	10,376,763	\$4,307,052	<u>\$0.4151</u>

III. RC 729 (Corporate Services Group) Incremental Costs (Forms and Envelopes)

		Annual Volume	Annual Costs	Cost/Piece
Bills		8,629,476	\$431,834	\$0.0500
Notices		1,605,887	\$75,094	\$0.0468
Letter		<u>141,400</u>	<u>\$7,275</u>	\$0.0515
	Total	10,376,763	\$514,204	\$0.0496

June 5, 2015

TO:

Kay Barnes

Oregon Public Utility Commission

FROM:

Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294 PGE Response to OPUC Data Request No. 466 Dated May 22, 2015

Request:

With regard to PGE's printing and billing costs embedded in the UE 294/PGE/1300 Macfarlane-Werner Workpaper "2016 TY - Customer Marginal Cost - Work papers.xlsx":

- a. Please provide the postage rates by month for PGE to send bills, notices, credit letters, and all other mail to customers in 2012, 2013, 2014, 2015; and the forecasted rates for 2016;
- b. Please identify and explain the incentives provided by PGE to encourage paperless billing and electronic delivery of other mailings;
- c. Please provide the monthly number of pieces of mail sent by PGE to customers each year for years 2005 to 2014; and
- d. Please provide the number of pieces of mail by month that PGE projects it will send to customers in 2016 and identify the forecasted postage rate expected for each mailing.

Response:

a. See Attachment 466-A for postage rates by month covering the years 2012 through 2015. PGE does not project the number of pieces of mail for 2016, or the specific postage rate, to determine the 2016 budget. The 2016 budget for Printing and Automated Mail Services (Department 727) is based on PGE's current 2015 postage rate expense escalated for 2016. Then, in order to account for the estimated savings related to paperless billing PGE, reduced this amount by approximately \$281,000, an increase of 15% over the 2015 budgeted reduction. PGE's total forecasted postage expense, including the estimated

- savings from paperless billing, represents a decrease of approximately \$744,000 (17%) from 2014 actuals.
- b. PGE has not provided any monetary incentives to customers to encourage the Paperless Billing (Paperless) program. Some of the non-monetary incentives PGE has provided include:
 - For an October 2014 sweepstakes promoting the Paperless program, PGE randomly awarded three separate prizes to customers enrolled in the program by the end of the sweepstakes.
 - In March 2014, PGE partnered with Friends of Trees (FOT) on an enrollment promotion that donated \$1 to FOT for every new customer that enrolled in the Paperless program during the promotional period. PGE communicated this promotion through several channels, including targeted emails, PGE Update, Home Connection, Facebook, Twitter, FOT (blog posts, newsletters, web), radio, and a web banner on Portlandgeneral.com. PGE also held similar FOT promotions in February of 2012 and March of 2013.
- c. See Attachment 466-B.
- d. See PGE's response to part (a), above.

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Attachment 466-A

Provided in Electronic Format only

Postage Rates for 2012-2015

	PAPER CUSTOMER BILLING STATEMENTS							CUSTOMER NOTICES & CREDIT LETTERS						
Level of Sortation	5-Digit IMB	3-Digit IMB	AADC IMB	Mixed ADC IMB	5-Digit Auto	Full Rate		5-Digit Auto	3-Digit Auto	AADC Auto	Mixed ADC Auto	Full Rate		
2012 January*	0.337	0.362	0.365	0.387	0.340	0.465		0.340	0.365	0.368	0.390			
February	0.347	0.371	0.371	0.401	0,350			0.350	0.374	0.374	0.404			
March	0.347	0.371	0.371	0.401	0.350			0,350	0.374	. 0.374	0.404			
Aprīl	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404			
May	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404			
June	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404			
July	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404			
August	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404	0.450		
September	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404	0.450		
October	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404	0.450		
November	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404	0.450		
December	0.347	0.371	0.371	0.401	0.350			0.350	0.374	0.374	0.404	0.450		
2013 January*	0.347	0.371	0.371		0.350			0.350	0.374	0.374	0.404			
February	0.357	0.381	0.381		0.360			0,360	0.384	0.384	0.405			
March	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
. April	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
May	0.357	0.381	0.381		0.360			0.360	0.384	0.384	. 0.405			
June	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
July .	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
August	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
September	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
October	0.357	0.381	0.381		0.360			0.360	0.384	0,384	0,405			
November	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
December	0.357	0.381	0.381	0.402	0.360			0.360	0.384	0.384	0.405			
201 4 January*	0.357	0.381	0.381		0.360			0.360	0.384	0.384	0.405			
February	0.378	0.403	0.403		0.381			0.381	0.406	0.406				
March	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
April	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
May	0.378	0.403	0.403		0.381			0.381	0.406	0.406				
June	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
ylut	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
August	0,378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
September	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
October	0.378	0.403	0.403	0.432	0.381			0,381	0,406	0,406	0.435			
November	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0,435			
December	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
2015 January	0.378	0.403	0,403	0.432	0.381	0,485		0.381	0.406	0,406	0.435			
February	0.378	0,403	0.403	0.432	0.381			0.381	0.406	0.406	0.435			
March	0.378	0.403	0.403	0.432	0.381			0.381	0.406	0,406	0.435			
April	0.378	0.403	0.403		0.381			0.381	0.406	0.406				
May	0.378	0.403	0.403		0.381			0.381	0.406	0.406				
June	0.388	0.413	0.413		0.391			0.391	0.416	0.416				
July	0.388	0.413	0.413		0.391		-	0.391	0.416	0.416				
August	0.388	0.413	0.413		0.391			0.391	0.416	0.416				
September	0.388	0.413	0.413		0.391			0.391	0.416	0.416				
October	0.388	0.413	0,413		0.391			0.391	0.416	0.416				
November	0.388	0.413	0,413		0.391			0.391	0.416	0.416				
December	0.388	0,413	0.413		0.391			0.391	0.416	0.416				
December	0.388	0.413	0.413	0.436	0.391			0,391	0.416	0.416	0.439			

2016 Postage rates are not available. The postage budget for 2015 is escalated and used to estimate 2016 budget expense.

Postage rate depends on level of sortation. PGE processes addresses through postal sortation software, which allows PGE to receive postage discounts with the USPS.

^{*}Note: Postage rate increase occurs in month of January.

Attachment 466-B

Provided in Electronic Format only

Monthly Pieces of Mail for 2005 through 2014

**************************************		January	February	March	April	May ·	June	July	August	September	October	November	December	Total Year
2005	Paper Bills, Notices, and Letters	877,554	897,872	880,892	875,144	866,563	860,777	857,767	865,032	864,513	859,469	867,775	902,525	10,475,883
	Postage	\$244,925.85	\$250,924.68	\$246,411.53	\$244,903.98	\$242,620.78	\$241,015.89	\$240,169.18	\$240,912.32	\$241,916.05	\$240,764.35	\$254,284.90	\$245,986.81	\$2,934,836.32
II Amini	Other Mailings*	41,302	144,171	156,753	279,416	140,213	190,437	54,374	66,140	105,745	193,442	177,046	102,622	1,651,661
*****************	Postage	\$6,814.83	\$23,788.22	\$25,864.42	\$46,103.64	\$23,135.15	\$31,422.10	\$8,971.71	\$10,913.10	\$17,447.93	\$31,917.93	\$29,212.59	\$16,923.63	\$272,515.24
2006	Paper Bills, Notices, and Letters	926,265	946,629	924,452	934,051	910,827	896,074	889,153	901,545	892,290	887,267	872,976	906,130	10,887,659
At States	Postage	\$311,167.67	\$279,925.35	\$271,449.52	\$275,156.61	\$268,720.25	\$264,234.78	\$261,193.58	\$266,026.17	\$263,290.49	\$261,741.82	\$257,595.92	\$267,053.33	\$3,247,555.48
***************************************	Other Mailings*	76,198	126,203	96,952	102,993	249,615	126,292	28,997	115,339	63,604	267,750	128,349	84,587	1,466,879
euconominano e e e e e e e e e e e e e e e e e e e	Postage	\$12,572.67	\$20,823.49	\$15,997.08	\$16,993.84	\$40,936.86	\$20,838.18	\$4,784.50	\$19,030.94	\$10,494.66	\$44,178.75	\$21,177.85	\$13,956.86	\$241,785.68
2007	Paper Bills, Notices, and Letters	924,315	949,978	928,143	876,312	901,497	891,534	897.349	910,694	900,460	895,105	883,301	912,677	10,871,365
No tribe state	Postage	\$271,989.93	\$276,636.64	\$273,551.23	\$257,936.21	\$277,817.97	\$279,910.86	\$281,152.45	\$286,069.55	\$282,585.61	\$280,993.38	\$277,960.59	\$285,763.36	\$3,332,367.76
Statement to requisit	Other Mailings*	68,137	63,919	208,769	137,545	83,616	131,428	84,053	88,842	253,051	145,130	80,494	120,117	1,465,101
21/2721/20/20/20/20/20/20/20/20/20/20/20/20/20/	Postage	\$11,242.61	\$10,610.55	\$34,446.89	\$22,694.93	\$13,796.64	\$21,685.52	\$13,868.74	\$14,658.93	\$41,753.41	\$23,946.45	\$13,281.51	\$19,819.31	\$241,805.47
2008	Paper Bills, Notices, and Letters	924,275	960,886	949,038	926,323	925,217	905,372	898,250	906,107	895,306	894,753	869,278	892,098	10,946,903
	Postage	\$288,658.63	\$301,403.42	\$298,594.60	\$289,245.36	\$298,411.96	\$294,551.63	\$291,518.29	\$294,980.34	\$292,259.62	\$291,042.14	\$284,579.73	\$281,230.47	\$3,506,476.19
- Chart on a room for	Other Mailings*	32,995	70,102	244,126	103,354	162,364	140,240	28,611	72,708	219,565	221,424	63,789	174,745	1,534,023
e management	Postage	\$6,203.06	\$13,038.97	\$45,707.44	\$19,399.55	\$30,524.43	\$26,365.12	\$5,693.59	\$13,669.10	\$41,278.82	\$41,627.71	\$12,056.12	\$32,852.06	\$288,415.97
2009	Paper Bills, Notices, and Letters	911,320	962,411	957,487	940,576	933,348	914,986	905,843	919,809	918,326	909,636	892,070	920,941	11,086,753
	Postage	\$302,785.69	\$314,142.67	\$311,442.79	\$305,196.01	\$311,818.83	\$307,743.55	\$304,260.94	\$308,646.64	\$308,642.43	\$304,832.71	\$298,876.95	\$310,641.96	\$3,689,031.16
Figure 1804 De	Other Mailings*	34,960	89,833	80,237	113,561	247,146	102,698	81,252	98,207	213,805	306,451	155,366	157,626	1,681,142
20000000000000000000000000000000000000	Postage	\$7,533.88	\$19,359.01	\$17,010.24	\$24,097.64	\$51,653.51	\$21,463.88	\$17,022.57	\$19,543.19	\$42,333.39	\$58,838.59	\$30,762.47	\$31,052.32	\$340,670.70
2010	Paper Bills, Notices, and Letters	946,227	962,399	926,532	925,711	920,765	911,880	913,824	916,665	904,052	904,333	881,280	908,399	11,022,067
	Postage	\$319,988.28	\$323,561.34	\$311,567.18	\$311,138.59	\$309,387.79	\$306,284.55	\$306,768.97	\$307,149.29	\$303,309.28	\$304,125.78	\$296,579.62	\$305,011.03	\$3,704,871.70
Server Character	Other Mailings*	111,143	100,932	190,276	137,867	186,424	146,031	75,653	116,397	196,112	130,097	57,731	74,210	1,522,873
	Postage	\$23,984.66	\$21,750.85	\$40,947.40	\$29,710.34	\$40,174.37	\$31,513.49	\$16,310.79	\$25,141.75	\$42,183.69	\$27,944.84	\$12,423.71	\$15,969.92	\$328,055.79
2011	Paper Bills, Notices, and Letters	924,990	956,261	917,807	931,087	913,932	908,480	893,511	895,477	882,209	888,046	864,613	895,743	10,872,156
	Postage	\$319,476.23	\$321,498.20	\$307,369.50	\$314,869.64	\$311,645.12	\$309,685.81	\$304,490.69	\$305,154.75	\$300,824.97	\$302,872.00	\$293,426.02	\$303,491.81	\$3,694,804.72
Art Control	Other Mailings*	213,451	211,007	134,983	80,616	178,431	95,165	79,454	110,685	168,264	164,831	142,962	101,739	1,681,588
	Postage	\$46,169.45	\$45,767.42	\$29,142.83	\$17,453.36	\$38,505.41	\$20,574.67	\$17,225.63	\$23,919.03	\$36,277.72	\$35,570.53	\$30,894.88	\$21,985.80	\$363,486.73
2012	Paper Bills, Notices, and Letters	923,887	929,666	900,017	906,889	892,026	876,976	874,403	870,680	870,247	865,894	851,688	876,271	10,638,644
	Postage	\$318,337.31	\$323,788.67	\$313,431.03	\$316,076.60	\$310,868.66	\$305,526.33	\$304,611.73	\$303,249,84	\$302,568.84	\$301,339.08	\$296,498.07	\$304,770.05	\$3,701,066.20
F., 101 201	Other Mailings*	65,505	112,281	174,079	69,355	77,854		78,992	Mistri w teta				8877138 88 87 ST 58	
	Postage	\$14,280.09	\$24,252.70	\$38,032.26	\$15,119.39	\$16,855.39	38,172 \$8,397.84	\$17,101.77	124,085 \$26,951.26	70,701 \$15,313.84	139,011 \$30,304.40	31,385 \$6,904.70	119,399 \$25,826.00	1,100,819 \$239,339.64
2013	Paper Bills, Notices, and Letters	885,167						77/6 / A LE						
2013	Postage	\$309,824.38	903,066 \$323,067.17	880,829 \$315,162.01	875,005 \$313,219.60	855,210 \$306,033.67	851,890 \$304,830.88	849,292 \$303,533.84	863,881 \$308,688.51	851,727 \$304,349.83	855,037 \$305,737.07	840,186 \$300,357.23	861,119 \$307,416.34	10,372,409 \$3,702,220.51
			rdaalwa ba		edi seletari				The state of the state of	TENERAL METER	องในสมเด็กสมสาร			i saliu firmolio summer
	Other Mailings* Postage	154,557 \$36,939.12	59,275 \$13,514,70	99,584 \$23,765.25	143,757 \$33.920.35	97,611 \$22,645.75	113,439 \$26,998.48	59,843 \$13,285,15	121,605	112,890	64,909	33,753	100,481	1,161,704
2014									\$27,117.92	\$26,303.37	\$14,344.89	\$8,168.23	\$24,617.85	\$271,621.05
2014	Paper Bills, Notices, and Letters Postage	878,937 \$319,175.95	885,770 \$334,563.46	885,939	879,619	856,032	858,692	851,284	873,807	859,556	857,551	834,870	854,706	10,376,763
Englisher -	TO NOBER COLLECTIVE TWEET SERVED OF		en jaron in omne jaron Kirimer en besocke and en 1877 in de	\$334,766.54	\$332,527.00	\$323,546.67	\$324,713.13	\$322,670.78	\$329,755.69	\$324,335.68	\$323,842,29	\$315,221.94	\$319,369.50	\$3,904,488.63
	Other Mailings*	116,946	30,044	43,878	152,181	155,714	125,446	210,524	74,425	77,704	105,034	49,871	121,601	1,263,368
EXPLANATE STATE	Postage	\$27,950.09	\$6,970.21	\$10,486.84	\$36,675.62	\$36,125.65	\$29,103.47	\$49,052.09	\$17,862.36	\$18,571.26	\$24,788.02	\$11,919.17	\$29,305.84	\$298,810.63

Other Mailings - Please nate that RC727 does not plan or manage volume of mailings or budget postage associated with. Internal clients are charged back directly for all postage costs incurred.

Types of Mailings within this category:
Tree Letters (overhead and underground)
Preferred Due Date/Migration/Transfer Letters

Monthly Time of Use Letters

Monthly Renewable Letters

Dunning Letters

Payroll Advice Letters far Retiree and Employees

Misc. Letters and Mailings as the business requires.

Many of these mailings qualify for "standard" postage rates, which are lawer than "first-class" rates associated with Bills, Notices and Credit Letters.

CASE: UE 294

WITNESS: ROBERT FONNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 503

Exhibits in Support Of Opening Testimony

STAFF FORECAST OF PROPORTION OF PAPERLESS BILLS IN 2016

PGE SCHEDULES	7	32	38	47	49	83	85	89	91 & 95
	Residential	< 30 kW	< 200 kW	< 30 kW	> 30 kW	31-200 kW	201-4000 kW	> 4 MW	Street lighting
Percent Paperless	20%	16%	16%	4%	3%	18%	27%	28%	3%

WITNESS: ROBERT FONNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 504

Exhibits in Support Of Opening Testimony

STAFF ADJUSTMENT TO CUSTOMER MARGINAL COSTS

		Co	mpany	Staff	Revised
		Annual	Total	Annual	Total
		Billing	Customer	Billing	Customer
Schedule	Description	Expenses	Expenses	Expenses	Expenses
Schedule 7	Residential	\$48.77	\$68.81	\$48.80	\$68.84
Schedule 15	Residential - Area Lights	\$50.05	\$68.24	\$50.05	\$68.24
Schedule 15	Commercial - Area Lights	\$37.52	\$54.45	\$37.52	\$54.45
Schedule 32	Small Non-Residential (< 30 kW)	\$41.18	\$70.98	\$40.98	\$70.77
Schedule 38	Large Non-Residential Time-of-Use	\$122.25	\$321.81	\$122.05	\$321.62
Schedule 47	Small Irrigation	\$49.18	\$77.46	\$49.02	\$77.29
Schedule 49	Large Irrigation	\$49.45	\$136.49	\$49.28	\$136.32
Schedule 83	Large Non-Residential (31-200 kW)	\$64.26	\$224.02	\$64.06	\$223.83
Schedule 85	Large Non-Residential (201-1,000 kW)	\$144.31	\$886.50	\$144.10	\$886.29
Schedule 89	Large Non-Residential (> 4,000 kW)	\$125.33	\$5,397.94	\$125.17	\$5,397.78
Schedule 90	Large Non-Residential (>4,000 kW and Aggregate to >100 aMW)	\$22.10	\$17,982.84	\$22.18	\$17,982.92
Schedule 91 & 95	Street and Highway Lighting	\$815.35	\$948.15	\$814.95	\$947.76

WITNESS: BRITTANY ANDRUS

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 600

OPENING TESTIMONY

June 15, 2015

Docket No UE 294 Staff/600 Andrus/1

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Q. Please state your name, occupation, and business address. 2 A. My name is Brittany Andrus. I am a Senior Utility Analyst with the Public Utility 3 Commission of Oregon. My business address is 3930 Fairview Industrial Dr. 4 SE, Salem, Oregon 97302. Q. Please describe your educational background and work experience. 5 6 A. My Witness Qualification Statement is found in Exhibit Staff/601. 7 Q. What is the purpose of your testimony? 8 A. My testimony addresses two items: 1) Staff's analysis of PGE's calculation of 9 its franchise fee obligations, and 2) Staff's position on the assignment of costs 10 for implementing the portfolio options programs. Q. What elements of the franchise fee rate did Staff examine in this case? 12 A. Staff issued seven data requests addressing individual franchise agreements, 13 historical payments by jurisdiction, and the impacts of direct access forecasts 14 on the franchise fee calculation. 15 Q. Please describe Staff's analysis of PGE's franchise fees. 16 A. Staff analyzed the Company's filing, reviewed the Company's responses to 17 Staff's data requests and thereby verified the data and calculations used to 18 derive the franchise fee rate. Based on this information, Staff concludes that 19 the franchise fee rate is accurate. 20 Q. Please describe the portfolio options programs and how they relate to this rate case.

A. Electric companies are required to offer residential and small nonresidential

customers a portfolio of rate options, including an option for renewable energy

Docket No UE 294 Staff/600 Andrus/2

resources and a market-based rate. For PGE, the renewable option is implemented through its Green Source and Clean Wind products, and the market-based rate is a time-of-use product. Participation in the time-of-use product is quite limited, while participation in the renewables programs is significant, surpassing 100,000 residential and small non-residential customers in 2014. Certain costs related to these voluntary programs are to be included in the program rates to ensure that non-participating customers are not paying for them.

- Q. What aspects of PGE's portfolio options programs did Staff examine in this case?
- A. Staff issued three portfolio options data requests, addressing program expenditures, costs of renewable energy certificates (RECs) acquired, and the cost allocation method employed in estimating costs for PGE program administration. Staff also issued one data request regarding the Company's acquisition of RECs for customers not eligible for portfolio options programs.
- Q. Please explain which costs should be included in the rates for the voluntary programs.
- A. OAR 860-038-0220(8)(c) requires that "the portfolio rates must include any additional electric company costs that are incurred when a consumer chooses to be served under the portfolio rate option." Section (8)(f) of this rule states that "rates must be established so that costs associated with the development or offering of rate options are assigned to the retail electricity consumers eligible to choose such rate options." Thus, the costs incurred when the

Docket No UE 294 Staff/600 Andrus/3

programs are chosen by the voluntary program participants are born by those participants, while the costs of developing the product or products to be offered under the portfolio options are allocated to all residential and small commercial customer classes.

Q. How has PGE allocated these costs?

A. PGE's initial response to data request number 370 indicates that \$0.40 per MWh sold under the Green Source program is for the indirect program costs incurred, including billing, call center, web development, contract management and others. PGE's supplemental response to this data request, included as Staff Exhibit 602, acknowledges that the basis for the establishment of the \$0.40 per MWh is not available. In addition, this amount has not been evaluated since the inception of the portfolio options programs in 2001.¹

Q. What is Staff's position on this issue?

A. Staff has no information that can be used to determine whether or not the costs incurred when customers choose a portfolio option are paid for by the voluntary customers. Staff concludes that in order to assure that the costs of implementing the voluntary programs are included in the rates those customers pay, PGE should conduct a review of all of the costs incurred in implementing the portfolio options programs. Staff agrees with PGE's identification of the costs that are appropriately included with program implementation in the DR 370 supplemental response: "...call center and customer service, billing and payment, accounting and budgeting, contracts management (support for

¹ Order No. 01-337 at 3.

Docket No UE 294 Staff/600 Andrus/4

RFP processes and standard contract terms), marketing (including web support)." After the costs are known, PGE should calculate the appropriate dollar-per-MWh rate that will compensate for those costs, and include it in the voluntary program rates to ensure that the voluntary participants are paying an amount that covers those costs.

Q. When should this cost review be conducted?

A. PGE should complete the cost analysis and make any necessary changes to its cost allocations for the voluntary programs for 2016 and beyond. PGE should then review this allocation to determine any necessary adjustments on a periodic basis, such as every five years.

Q. Does this conclude your testimony?

A. Yes.

WITNESS: BRITTANY ANDRUS

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 601

Witness Qualification Statement

June 15, 2015

WITNESS QUALIFICATION STATEMENT

NAME: Brittany Andrus

EMPLOYER: Public Utility Commission of Oregon

TITLE: Senior Utility Analyst

Energy, Resources and Planning

ADDRESS: 3930 Fairview Industrial Dr. SE

Salem, Oregon, 97302-1166

EDUCATION: M.B.A.

Portland State University, Portland, Oregon

B.A. English

Michigan State University, East Lansing, Michigan

EXPERIENCE: I have been employed at the Oregon Public Utility Commission

since 2011. My current responsibilities include research,

analysis and technical support for electric company

proceedings, with an emphasis on resource planning, power

costs, and qualifying facilities under PURPA.

I was previously employed for 17 years by the Bonneville Power Administration, a wholesale power marketing agency within the federal Department of Energy. My duties included energy efficiency planning and program management, long term load and revenue forecasting, long term power sales contracts, rate impact analysis, short term load forecasting, power and transmission scheduling, and management of load

forecasting data and processes.

WITNESS: BRITTANY ANDRUS

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 602

Exhibits in Support Of Opening Testimony

May 5, 2015

TO: Kay Barnes

Oregon Public Utility Commission

FROM: Patrick Hager

Manager, Regulatory Affairs

PORTLAND GENERAL ELECTRIC UE 294

PGE First Supplemental Response to OPUC Data Request No. 370 April 30, 2015

Request:

Please provide an explanation of PGE's method for allocating costs to the voluntary renewables programs, including but not limited to program management, contracts management, billing, call center, product development, marketing (including web development), and regulatory affairs. Please include in this explanation a description of PGE's method for monitoring the accuracy of this allocation method, any changes to the allocation method during calendar years 2011 through 2014, and a description of the impetus for those changes.

Response (Dated April 27, 2015):

Fixed Renewable/Clean Wind Option

PGE's current renewable portfolio options include Fixed Renewable Option, Renewable Usage Option, and Habitat Option. Customers enrolling in the Fixed Renewable Option (also called Clean Wind) currently pay \$2.50 per month for 200 kWh of renewable energy credits (RECs) and to make a contribution to a renewable resources development and demonstration fund. Of the \$2.50 per 200 kWh block purchased, \$1.50 is deposited into the development fund and \$1.00 goes to the purchase of RECs on that customer's behalf. Table 1, below, lists the current allocation (effective January 1, 2013) plus the previous allocation.

Table 1: Clean Wind		
Effective December 1, 200		
RECs	\$ 2.0	0 per month 57%
Clean Wind Development Fur	\$ 1.5	0 per month 43%
Total premium to customers	\$ 3.5	per month 100%
Effective January 1, 2013		
RECs	\$ 1.0	0 per month 40%
Clean Wind Development Fur	\$ 1.5	0 per month 60%
Total premium to customers	\$ 2.5	0 per month 100%

Renewable Usage/Green Source Option

Customers enrolling in the Renewable Usage Option (also called Green Source), pay a variable renewable power premium based on their monthly usage. The premium currently pays for RECs and administrative fees, according to the Tariff (Schedules 7 and 32). Only the Green Source customers contribute to administrative costs of the portfolio options program. Effective January 1, 2013, PGE reduced the price of the Clean Wind and Green Source options based on lower current and projected REC prices.

Table 2: Green Source				
Effective January 1, 2009 - 2	012			
PGE administration	\$	0.40	per MWh	3%
Program marketing and administ	tration \$	3.10	per MWh	26%
RECs	\$	6.00	per MWh	50%
Green Source Reserve Fund	\$	2.50	per MWh	21%
Total premium to customers	\$	12.00	per MWh	100%
Effective January 1, 2013				
PGE administration	\$	0.40	per MWh	5%
Program marketing and administ	tration \$	4.10	per MWh	51%
RECs	\$	3.50	per MWh	44%
Green Source Reserve Fund		_	per MWh	0%
Total premium to customers	\$	8.00	per MWh	100%
			(A)	Participation and Control

Five percent of the Green Source customer payment is for PGE indirect services provided to the renewable power program (e.g., contracts management, finance and accounting, billing, call center support, marketing including web development, and regulatory affairs). The five percent is applied to PGE's Other Revenues, which is an offset to PGE's revenue requirement in a test year forecast. The 51% of the customer payment covers program marketing and administration (i.e., Green Mountain Energy contract) in addition to the costs of services provided by the PGE renewables program management.

Habitat Option

Customers enrolling in the Habitat option pay \$2.50 per month, 100% of which is distributed to a nonprofit agency for habitat restoration. The agency receiving the customer contributions for habitat is currently the Nature Conservancy.

PGE has not performed analyses to compare allocations to actual costs. Given that PGE has proposed a new portfolio option, Renewable Future Solar, PGE will be reviewing the allocation of costs for all the portfolio options.

Supplemental Response (Dated May 05, 2015)

In a telephone conversation with Staff April 30, 2015, Staff requested that PGE supplement this request and provide more information regarding: 1) the process by which PGE determined what back office support is provided to the renewables program and thus, a share of those costs paid by renewables customers; 2) how PGE determined that \$0.40 per MWh (5%) was an appropriate amount; and 3) whether PGE has evaluated the \$0.40 per MWh (5%) allocation amount to determine how it compares to the costs of back office services provided to the program.

1) After approval of the Green Source renewable option, PGE estimated administrative costs and support for the program, other than direct program management from the renewables program manager, to be about 5% and then determined the portion of the customer's payment (now \$0.40 per MWh). PGE has not found records or other documentation of this decision; rather it rests in the institutional memory of employees. At the time the amount was set, PGE intended to cover customer service, billing and shared services like legal and regulatory that was specific to the program.

With regard to the PGE back office support provided to the program, PGE identifies the following as providing support specific to the renewables programs: call center and customer service, billing and payment, accounting and budgeting, contracts management (support for RFP processes and standard contract terms), marketing (including web support). With regard to product development and general regulatory support, PGE views these as functions supported by all eligible customers.

- 2) See above. Due to PGE staff turnover and retirements, we have found no documentation that supports how the 5% was determined to be the appropriate amount.
- 3) PGE has not evaluated the \$0.40 or 5% allocation amount to determine how it compares with the actual or approximate costs of the support services provided to the program. Moving forward, PGE will evaluate the 5% allocation to determine if the percentage is adequate to cover the back office support provided to the program.

WITNESS: MARIANNE GARDNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 700

OPENING TESTIMONY

June 15, 2015

1 Q. Please state your name and business address. 2 A. My name is Marianne Gardner. My business address is 3930 Fairview 3 Industrial Dr. SE, Salem, Oregon 97302. 4 Q. Please describe your educational background and work experience. 5 A. I am a Senior Revenue Requirement Analyst employed in the Energy Rates, 6 Finance, and Audit Division of the Public Utility Commission of Oregon 7 (OPUC). My Witness Qualification Statement is found in Exhibit Staff/701. 8 Q. What is the purpose of your testimony? 9 A. I am the revenue requirements summary witness for the Public Utility 10 Commission of Oregon Staff (Staff) in this proceeding. As such, I explain 11 my adjustments and summarize the other Staff-sponsored adjustments and 12 issues regarding Portland General Electric's (PGE's or Company's) filing in 13 this docket, identified as UE 294, that remains contested. In addition, I 14 provide some detail regarding the partial settlement reached in principal in 15 the docket. 16 Q. Did you prepare an exhibit for this docket? 17 A. Yes. I prepared Exhibit Staff/702, consisting of 1 page. 18 Q. How is your testimony organized? 19 A. My testimony is organized as follows: 20 Part I – Revenue Requirement Part II – Contested Issues 21 22 Part I – Revenue Requirement 23 Q. Please provide a list of the rate case topics that Staff reviewed, identify

the Staff analyst who reviewed the topic, and the status of the topic.

A. Listed in Table A is the requested information.

Table A

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Staff	Settled	Contested	No Adjustment Required
Andrus B.		Portfolio Options Program	
Breish	Energy Efficiency		
Bahr	Medical Benefits, Pensions		Affiliated Interest Charges, Taxes Other Than Income
Bhattacharya		Marginal Generation Costs & Load Forecast	
Boyle	Fee Free Bankcard		
Compton	R&D	LRIC, Rate Spread and Rate Design	
Fonner		Marginal Customer Cost, Postage, and Load Forecast	
Gardner	Revenue Sensitive Rates, Uncollectible Expense, Escalation, Workforce Levels, Wages and Salaries, Incentives & Bonuses	Revenue Requirement, Interest Synchronization	Amortization Expense, Income Taxes, Accumulated Deferred Income Taxes, Working Capital, Miscellaneous Labor, Budgeting Process
Johnson	Construction Overheads, Sponsorships, Memberships, Dues and Donations	Trojan Refund - Schedule 143	Generation Expenses, Transmission and Distribution O&M Expense, Fuel Stock, Material and Supplies, Miscellaneous Deferred Debits, IT Projects, Environmental Remediation
Moore	Advertising		Marketing, Promotional Activities, Concessions, PCB Transformer Testing Project
Muldoon		Cost of Capital	
Ordonez	Carty Generation Station, Grassland Switchyard, Clackamas Surface Collector Project		Other Electric Plant Acquisitions
Wittekind	Various A&G and D&O		Existing Plant, Miscellaneous Rate Base, Rate Base Reductions

Q. Please describe Table A.

A. Table A describes three categories of issues. The first category is for settled topics, and Staff will present separate testimony on those topics in support of the partial stipulation in July. The second category is for contested issues, and Staff is presenting individual testimony on those issues in its opening testimony. The third category is for those topics that Staff investigated and concluded no adjustment was necessary. For all three categories, Staff reviewed the Company's filing, including the standard data request responses, initiated an additional 347 data requests, and reviewed responses to parties data requests.

Q. Is there any other rate case topic that is not listed in Table A?

- A. Yes. Power Costs are included in PGE's requested base revenue requirement. However, this issue has a separate schedule within Docket UE 294 for which John Crider is the responsible Staff analyst.
- Q. Is there a difference between the revenue requirement for base rates requested by PGE and the amount Staff proposed?
- A. Yes. To summarize, PGE requested an increase in revenue requirement related to base rates of approximately \$38.75 million. This \$38.75 million revenue requirement amount does not include PGE's requested revenue requirement for the Carty project. For purposes of settlement, Staff proposed 15 adjustments to PGE's requested revenue requirement, 14 of which change revenue requirement. Additionally, Staff identified several other issues with PGE's filing. A partial settlement has been reached on some of Staff's

proposed adjustments. However, a proposed revenue requirement amount is unavailable at this time.

Q. Which parties have agreed to the partial settlement?

- A. PGE, Citizens Utility Board of Oregon (CUB), Industrial Customers of Northwest Utilities (ICNU), Kroger Co. (Kroger), and Staff have agreed to the settlement in principal. There may be other parties to the settlement as well.
- Q. Has a formal settlement agreement been filed with the OPUC?
- A. Not yet. However, the parties are currently drafting an agreement and will be drafting supporting testimony as well.
- Q. Please list Staff's settled issues to the Company's filed general rate case, and the associated adjustments.
- A. I have prepared the following two lists. Table B contains issues S-4, S-6, S-8, S-11, and S-15, which stipulating parties settled collectively for ratemaking purposes. For these issues, stipulating parties agreed that test year expense will be reduced by a total of \$8 million, and rate base will be reduced by \$9 million. Other terms will be fully explained in the partial settlement. Staff's allocation of these amounts in Table B represents Staff's perspective on the issues for illustrative purposes only, and does not necessarily reflect the positions or views of the other parties to the partial settlement regarding allocation of the agreed-upon reductions. I base this assignment on the Commission's past practices and policies as applied in previous rate cases and as applied by Staff in the current rate case.

Listed in Table C are the remaining settled issues, S-1, S-5, S-7, S-9, S-12, S-13, and S-14, for which stipulating parties agreed to as well. Staff assigned to these issues will explain each issue more fully in their respective testimonies supporting the partial settlement.

Table B

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Item	Staff	Description		ed Collecti djustments (\$000)	•
			Revenue	Expense	Rate Base
S-4	Gardner	Wages & Salaries		(\$4,326)	(\$1,824)
S-6	Wittekind	Various A&G		(\$1,195)	
S-8	Bahr	Pensions		(\$1,300)	(\$7,176)
S-11	Gardner	Escalation		(\$778)	
S-15	Boyle	Fee Free Bankcard		(\$401)	
		TOTAL		(\$8,000)	(\$9,000)

Table C

Item	Staff	Description		d Individual ljustments (\$000)	ly
			Revenue	Expense	Rate Base
S-1	Gardner	Uncollectibles (rate = 0.4032%)		\$0	
S-5	Moore	Advertising		(\$70)	
S-7	Bahr	Medical Benefits		(\$992)	
S-9	Johnson	Dues and Donations		(\$194)	
S-12	Breish	Energy Efficiency		(\$237)	
S-13	Compton	R&D		(\$1,100)	
		TOTAL		(\$2,593)	

Q. Will Staff provide testimony on the above settled items?

A. Yes. I and other Staff will submit separate testimony in support of the settled items in July.

Q. Are there any other matters in PGE's UE 294 initial filing not resolved through the above-described settled items that will impact 2016 revenues?

A. Yes. There are three additional subjects presented in the filing that impact revenues. The first is Power Costs. Power Costs are included in PGE's requested base revenue requirement. However, this issue has a separate schedule within Docket UE 294. Parties have filed the first round of testimony. Staff witness John Crider filed opening testimony and Staff exhibits 100-105 on May 28, 2015. The next step in the Power Cost schedule is PGE's filing of reply testimony.

The second matter is regarding capital or rate base additions. Parties have settled certain terms regarding capital additions, Clackamas Surface Collector Project, Grassland Switchyard, and Carty. Parties have agreed to remove the Grassland Switchyard capital costs from the Company's base business case, and include these costs with Carty's gross plant. The Clackamas Surface Collector Project will be included in the Company's rate base pending a PGE officer attestation when Clackamas Surface Collector Project is placed in service prior to January 1, 2016. Staff witness Ordonez will further explain in his opening testimony, Exhibit 900.

Lastly, PGE has reduced their base revenue requirement request by \$56.2 million. Staff issued Data Request No. 181 and requested from the Company further explanation of this reduction described as "Changes in Supplemental

Schedules" at the top of page 3 of PGE's Executive Summary. The Company's response entitled "Estimated Changes in Supplemental Schedules:2016" is appended as Staff Exhibit 702. The revenue from these supplemental schedules is independent of the base revenue requirement request and base rates.

- Q. Does Staff agree with PGE's proposed changes as shown in Exhibit 702?
- A. No. Staff questions PGE's proposal concerning the Trojan nuclear fuel credit contained in Schedule 143, Spent Fuel Adjustment. Staff witness Judy Johnson offers testimony regarding this subject in Exhibit 800.
- Q. Does this conclude your testimony on the partial settlement?
- A. Yes.

Part II - Contested Issues

- Q. Please provide a listing of the responsible Staff witnesses for each contested issue and the associated exhibit number.
- A. The table below provides the requested list.

Table D

Exhibit Item **Staff Witness** Description Status No. Cost of Capital S-0 Matt Muldoon 200 Contested S-3 Marianne Gardner **Interest Synchronization** 700 Contested Partial S-10 Jorge Ordonez **Capital Additions** 900 Settlement

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¹ The Executive Summary is included with PGE's initial filing of UE 294 Request for a General Rate Revision, February 12, 2015.

I-1	George Compton	LRIC, Rate Spread and Rate Design	Contested	300
I-4	Suparna Bhattacharya	Marginal Generation Costs & Load Forecast	Contested	400
I-5	Robert Fonner	Load Forecast	Contested	500
I-6	Robert Fonner	Marginal Customer Costs & Postage	Contested	500
I-8	Brittany Andrus	Portfolio Options Program	Contested	600
Sch. 143	Judy Johnson	Nuclear Fuel Credit	Contested	800

Q. Will each Staff witness provide testimony on each of the above items?

- A. Yes. Each Staff witness identified in Table D will provide individual testimony on each contested item for which they are responsible that will clarify Staff's position.
- Q. Has Staff provided estimated adjustments to the 2015 test revenues, expenses, or rate base dollars for any of these contested issues?
- A. Yes. Staff provides the following estimates. The proposed adjusted amounts for the remaining contested items are still pending a final determination. Staff witnesses will explain the amounts more fully in each of their respective testimonies.

Table E

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Item	Staff Witness	Description	Status		Proposed djustment (\$000)	
				Revenue	Expense	Rate Base
S-0	Muldoon	Cost of Capital	(Contested)	(\$32,074)		
S-3	Gardner	Interest Synchronization	(Contested)	\$2,694		
I-6	Fonner	Marginal Customer Cost/Postage	(Contested)			
Sch. 143	Johnson	Nuclear Fuel Credit	(Contested)	(\$17,344)		

Q. Briefly describe the contested adjustment for Item S-3, Interest Synchronization, for which you are responsible.

A. According to long-standing Commission policy, for ratemaking purposes, Staff routinely synchronizes interest expense to reflect changes to the regulated utility's cost of capital as initially filed in a general rate case. This is consistent with the treatment in PGE's last general rate case, UE 283. The Item S-3 adjustment depends on Staff witness Matt Muldoon's proposed adjustment S-0, Cost of Capital. Mr. Muldoon has recommended in S-0 an adjustment to the Company's filed cost of capital, of which the weighted cost of debt is a component. Because interest expense on long-term debt is tax deductible, Mr. Muldoon's proposed weighted cost of debt impacts income tax expense for ratemaking purposes. Once parties agree on the weighted cost of debt, interest must be coordinated or synchronized to determine the related adjustment for the income tax calculation.

The amount is calculated on the base year as follows:

- + Net Rate Base
- X Staff's Recommended (or Authorized) Weighted Cost of Debt
- = Allowable Interest Deduction
 - Company's Reported Interest Deduction
 - = Interest Coordination Adjustment
- Q. Does this conclude your testimony?
- A. Yes.

WITNESS: MARIANNE GARDNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 701

Witness Qualification Statement

June 15, 2015

WITNESS QUALIFICATION STATEMENT

NAME: Marianne Gardner

EMPLOYER: Public Utility Commission of Oregon

TITLE: Senior Revenue Requirement Analyst

Rates, Finance & Audit

ADDRESS: 3930 Fairview Industrial Dr SE, Oregon 97308-1088

EDUCATION: Master of Business Administration

Oregon State University, Corvallis, Oregon

Bachelor of Science in Accounting

Montana State University, Bozeman, Montana

CPA, Oregon

EXPERIENCE: I have been employed by the Public Utility Commission of Oregon

since March 2013, with my current position being a Senior Revenue Requirement Analyst, in the Energy - Rates, Finance and Audit Division. My responsibilities include research, analysis, and recommendations on a range of cost, revenue and policy issues for

electric and natural gas utilities. As the revenue requirement summary witness, I have provided testimony in dockets UE 263,

UG 246, UE 283, and UG 284.

I have approximately 20 years of professional accounting experience, including:

- Thirteen years as a cost accountant with responsibilities including cost accounting, budgeting, product costing, and the preparation of management reports;
- Four years experience in public accounting working in the areas of audit, tax and financial accounting for individual and small business clientele; and.
- Three years experience in non-profit accounting for an agency administrating funds under the Federal Job Training Partnership Act.

WITNESS: MARIANNE GARDNER

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 702

Exhibits in Support Of Opening Testimony

Estimated Changes in Supplemental Schedules: 2016*

	Annual	
Schedule	change	Comments
Schedule 102 Regional Power Act Exchange Credit	(\$14,679,957)	Updated every other year for BPA's Average System Cost process
Schedule 105 Regulatory Adjustments	\$6,714,409	Updated annually
Schedule 123 Decoupling Adjustment	(\$10,972,035)	Updated annually
Schedule 143 Spent Fuel Adjustment	(\$11,043,570)	DOE refund should be fully amortized at end of 2016 and price set to zero January 1, 2017
Schedule 144 Capital Projects Adjustment	(\$26,233,022)	Should be fully amortized at end of 2015 and price set to zero January 1, 2016
Total Estimated Change in Supplementals	(\$56,214,175)	

^{*} For more information, see PGE Exhibit 1400, Section IV. Pricing, Other Rate Schedule Changes

WITNESS: JUDY JOHNSON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 800

OPENING TESTIMONY

June 15, 2015

1 Q. Please state your name, occupation, and business address. 2 A. My name is Judy Johnson. I am a Senior Economist at the Public Utility 3 Commission of Oregon. My business address is 3930 Fairview Industrial Dr. 4 SE, Salem, Oregon 97302. Q. Please describe your educational background and work experience. 5 6 A. My Witness Qualification Statement is found in Exhibit Staff/801. 7 Q. What is the purpose of your testimony? 8 A. I will provide testimony opposing Portland General Electric's (PGE) proposal 9 for Schedule 143, Spent Fuel Adjustment. 10 Q. Did you prepare an exhibit for this docket? 11 A. Yes. I prepared Exhibit Staff/802, consisting of 1 page. 12 Q. What issues did you cover in this Docket? 13 A. I analyzed Issues S-9 Dues and Donations, I-2 Construction Overheads, I-7 14 Coal Inventory, and Schedule 143, Spent Fuel Adjustment. 15 Q. What was the outcome of the other three issues that are not covered in 16 this testimony? 17 A. Issues S-9, I-2, and I-7 are part of a partial stipulation that will be filed in the 18 docket or have otherwise been resolved.. 19 Q. Did you write data requests for additional information about the three 20 issues not covered in this testimony? 21 A. Yes. Issue S-9, Dues and Donations, had six data requests that were sent to 22 PGE. Issue I-2, Construction Overheads, had 10 data requests that were sent

1 to PGE. Issue I-7, Coal Inventory, had 14 data requests that were sent to 2 PGE. PGE answered all data requests. 3 Q. Will you be discussing these three issues that have been settled in 4 other testimony? A. Yes. Staff will be preparing testimony in support of the partial stipulation 5 6 reached in this docket. I will prepare testimony supporting the settlement 7 reached on the three issues discussed previously. The fourth issue, Schedule 8 143, Spent Fuel Adjustment is a contested adjustment and I will discuss that 9 issue in this testimony. 10 Q. Please explain what Schedule 143, Spent Fuel Adjustment represents. 11 A. In Docket UE 283, PGE offered to amortize over three years the refund from 12 the Department of Energy (DOE) pertaining to the Trojan Nuclear 13 Decommissioning Trust. 14 Q. Is PGE proposing something different in the current Docket UE 294? 15 A. Yes. PGE is now proposing to change the amortization from three years to two 16 years. 17 Q. Doesn't this change help protect customers from increased rates on 18 January 1, 2016? 19 A. Yes. However, on January 1, 2017, the refund will have been completely 20 amortized back to customers and these same customers will see an automatic

rate increase in rates due solely to the refund's completion.

Q. What is Staff proposing?

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A. Staff is proposing to leave the amortization at three years. This will mean a smaller rate decrease now and a smaller rate increase when the amortization is complete. Customers will not see the increase in their bills until January 1, 2018.

Q. Please explain how Exhibit 802 ties into Staff's recommendation?

A. Exhibit 802 is PGE's response to Staff data request number 262. This Exhibit shows how PGE's proposal would work. The first chart shows how the account is being amortized in 2015. The chart shows that PGE expects to credit customers \$17.3 million in 2015. The second chart shows PGE's proposed credit for 2016 of \$34.0 million.

Q. How does Staff's proposal change that?

- A. Staff proposal is to credit customers an equal amount spread over three years. Staff proposes to credit customers \$17.0 million in 2015, 2016, and 2017. On January 1, 2018, when the account is zero, customer's rates will increase by \$17.0 million because the credit is finished. Under PGE's proposal the account is zeroed out at the end of 2016 and on January 1, 2017, customer's rates will increase by \$34.0 million because the credit is finished.
- Q. Is it true that under either proposal customer's rates will automatically increase?
- A. Yes. However, under PGE's proposal the increase is \$34.0 million on January 1, 2017, and under Staff's proposal the increase would only be \$17.0 million and that would not happen until January 1, 2018.
- Q. Overall, why does Staff believe its proposal should be preferred?

1 A. Staff believes its proposal results in less of a rate shock to customers.

- Q. Does this conclude your testimony?
- 3 | A. Yes.

WITNESS: JUDY JOHNSON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 801

Witness Qualifications Statement

WITNESS QUALIFICATION STATEMENT

NAME: JUDY A. JOHNSON

EMPLOYER: PUBLIC UTILITY COMMISSION OF OREGON

TITLE: SENIOR ECONOMIST IN ENERGY, RATES, FINANCE, AND

AUDIT

ADDRESS: 3930 FAIRVIEW INDUSTRIAL DR. SE, SALEM, OREGON 97308-

1088

EDUCATION: MBA with an emphasis in Statistics from

Eastern Washington University

Cheney, Washington

BA in Accounting from

Eastern Washington University

Cheney, Washington

EXPERIENCE:

3/95-Present I have been employed by the Public Utility

Commission of Oregon since March of 1995. My current position being a Senior Economist in the Utility Program's Energy - Rates, Finance, and

Audit Division.

6/77-2/95 I was employed by Avista Corporation, an electric

and natural gas utility located in Spokane,

Washington. The majority of my employment was

spent in the Rates and Regulatory Affairs
Department as a Senior Rate Analyst. I have
prepared testimony and exhibits in numerous
electric and natural gas rate cases, primarily in the

area of results of operations and revenue

requirement.

WITNESS: JUDY JOHNSON

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 802

Exhibits in Support Of Opening Testimony

Calculation of Revenues at Current Prices

Staff/802 Johnson/1

		Current Prices		Current Revenues		Revenues
	Sch 143	Part A	Part B	Part A	Part B	at Current
Schedules	MWh	mills/kWh	mills/kWh	Revenues	Revenues	Prices
Schedule 7	7,620,805	(0.96)	(0.31)	(\$7,315,973)	(\$2,362,450)	(\$9,678,423)
Schedule 15	16,308	(0.76)	(0.25)	(\$12,394)	(\$4,077)	(\$16,471)
Schedule 32	1,599,950	(0.89)	(0.29)	(\$1,423,956)	(\$463,986)	(\$1,887,941)
Schedule 38	39,036	(0.90)	(0.29)	(\$35,132)	(\$11,320)	(\$46,453)
Schedule 47	20,845	(1.09)	(0.35)	(\$22,721)	(\$7,296)	(\$30,017)
Schedule 49	62,677	(1.05)	(0.34)	(\$65,811)	(\$21,310)	(\$87,122)
Schedule 83-S	2,795,179	(0.89)	(0.29)	(\$2,487,710)	(\$810,602)	(\$3,298,312)
Schedule 85-S	2,464,564	(0.86)	(0.28)	(\$2,119,525)	(\$690,078)	(\$2,809,603)
Schedule 85-P	713,162	(0.84)	(0.27)	(\$599,056)	(\$192,554)	(\$791,610)
Schedule 89-S	0	(0.82)	(0.27)	\$0	\$0	\$0
Schedule 89-P	851,370	(0.80)	(0.26)	(\$681,096)	(\$221,356)	(\$902,452)
Schedule 89-T	63,435	(0.79)	(0.25)	(\$50,114)	(\$15,859)	(\$65,972)
Schedule 75-T	19,637	(0.79)	(0.25)	(\$15,513)	(\$4,909)	(\$20,423)
Schedule 90-P	1,498,007	(0.78)	(0.25)	(\$1,168,446)	(\$374,502)	(\$1,542,948)
Schedule 91/95	74,544	(0.76)	(0.25)	(\$56,654)	(\$18,636)	(\$75,290)
Schedule 92	3,243	(0.80)	(0.26)	(\$2 <i>,</i> 594)	(\$843)	(\$3,437)
Schedule 485-S	438,339	(0.86)	(0.28)	(\$376,971)	(\$122,735)	(\$499,706)
Schedule 485-P	273,576	(0.84)	(0.27)	(\$229,804)	(\$73,866)	(\$303,670)
Schedule 489-S	14,393	(0.82)	(0.27)	(\$11,802)	(\$3,886)	(\$15,688)
Schedule 489-P	533,149	(0.80)	(0.26)	(\$426,519)	(\$138,619)	(\$565,138)
Schedule 489-T	305,980	(0.79)	(0.25)	(\$241,724)	(\$76,495)	(\$318,219)
Totals	19,408,200			(\$17,343,516)	(\$5,615,378)	(\$22,958,893)

Calculation of Revenues at Proposed Prices

		Propos	ed Prices	Proposed	<u>Revenues</u>	Revenues
	Sch 143	Part A	Part B	Part A	Part B	at Proposed
Schedules	MWh	mills/kWh	mills/kWh	Revenues	Revenues	Prices
Schedule 7	7,620,805	(1.88)	0.00	(\$14,327,114)	\$0	(\$14,327,114)
Schedule 15	16,308	(1.52)	0.00	(\$24,788)	\$0	(\$24,788)
Schedule 32	1,599,950	(1.76)	0.00	(\$2,815,913)	\$0	(\$2,815,913)
Schedule 38	39,036	(1.90)	0.00	(\$74,168)	\$0	(\$74,168)
Schedule 47	20,845	(1.76)	0.00	(\$36,687)	\$0	(\$36,687)
Schedule 49	62,677	(1.90)	0.00	(\$119,087)	\$0	(\$119,087)
Schedule 83-S	2,795,179	(1.72)	0.00	(\$4,807,709)	\$0	(\$4,807,709)
Schedule 85-S	2,464,564	(1.69)	0.00	(\$4,165,114)	\$0	(\$4,165,114)
Schedule 85-P	713,162	(1.65)	0.00	(\$1,176,717)	\$0	(\$1,176,717)
Schedule 89-S	0	(1.66)	0.00	\$0	\$0	\$0
Schedule 89-P	851,370	(1.61)	0.00	(\$1,370,705)	\$0	(\$1,370,705)
Schedule 89-T	63,435	(1.58)	0.00	(\$100,227)	\$0	(\$100,227)
Schedule 75-T	19,637	(1.58)	0.00	(\$31,027)	\$0	(\$31,027)
Schedule 90-P	1,498,007	(1.52)	0.00	(\$2,276,971)	\$0	(\$2,276,971)
Schedule 91/95	74,544	(1.52)	0.00	(\$113,308)	\$0	(\$113,308)
Schedule 92	3,243	(1.55)	0.00	(\$5,026)	\$0	(\$5,026)
Schedule 485-S	438,339	(1.69)	0.00	(\$740,792)	\$0	(\$740,792)
Schedule 485-P	273,576	(1.65)	0.00	(\$451,401)	\$0	(\$451,401)
Schedule 489-S	14,393	(1.66)	0.00	(\$23,892)	\$0	(\$23,892)
Schedule 489-P	533,149	(1.61)	0.00	(\$858,370)	\$0	(\$858,370)
Schedule 489-T	305,980	(1.58)	0.00	(\$483,448)	\$0	(\$483,448)
Totals	19,408,200			(\$34,002,464)	\$0	(\$34,002,464)

WITNESS: JORGE ORDONEZ

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 900

Opening Testimony

June 15, 2015

Docket UE 294 Staff/900 Ordonez/1

Q. Please state your name, occupation, and business address.

A. My name is Jorge Ordonez. I am employed by the Public Utility Commission of Oregon (OPUC) as a Senior Financial Economist in the Energy Resources and Planning Division. My business address is 3930 Fairview Industrial Dr. SE, Salem, Oregon 97302-1166.

- Q. Please describe your educational background and work experience.
- A. My Witness Qualifications Statement is found in Exhibit Staff/901, Ordonez /1.
- Q. What is the purpose of your testimony?

- A. The purpose of my testimony is twofold: first, to review Portland General Electric's (PGE's or Company's) request that the OPUC include in rates the costs of the Carty Generation Station (Carty) when placed in service, and second, to review the Company's capital additions intended to be put into the rate base before rates enter into effect on January 1, 2016.

 In conducting the aforementioned review, Staff referred to the Company's initial filing and approximately 40 initial and follow-up data requests (DRs).
- Q. Have you prepared an exhibit for this docket?
- A. Yes, I have prepared Exhibit Staff/901; Witness Qualification Statement.

SUMMARY RECOMMENDATION

- Q. What are your summary findings and recommendations?
- A. Regarding the inclusion in rates of the costs of Carty when placed in service,

 Staff and Parties have reached a stipulation regarding this topic, agreeing that

 PGE's decision to construct Carty was prudent and recommending that the

 Commission approve the Carty tariff rider requested by PGE to reflect the

Docket UE 294 Staff/900 Ordonez/2

1 prudently-incurred costs and benefits of the plant when it begins providing 2 service to customers, with multiple conditions. 3 Regarding PGE's capital additions, Staff and Parties have reached a stipulation 4 regarding two major capital additions raised by Staff in settlement negotiations: 5 the Grassland Switchyard and the Clackamas PME - Surface Collector C 6 project (Clackamas Surface Collector Project). As for the Grassland 7 Switchyard, the net rate base of this project of \$24.686 million will be removed 8 from the year-end 2015 rate base until Carty is in service. As for the 9 Clackamas Surface Collector Project, when this project is placed in service, 10 PGE will file an attestation from an officer that the plant has been placed in 11 service. 12 Staff will provide testimony supporting the aforementioned stipulated issues at a

later date.

Q. What other matter, if any, would you like to address?

A. Staff anticipates that other parties may file testimony regarding PGE's request, particularly regarding capital additions to rate base. Staff reserves the right to address this in its next round of testimony.

Q. Does this conclude your testimony?

A. Yes.

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WITNESS: JORGE ORDONEZ

PUBLIC UTILITY COMMISSION OF OREGON

STAFF EXHIBIT 901

Witness Qualification Statement

June 15, 2014

UE 294 Staff/901 Ordonez/1

WITNESS QUALIFICATION STATEMENT

NAME Jorge D. Ordonez

EMPLOYER Public Utility Commission of Oregon

TITLE Senior Financial Economist, Energy Resources and Planning

Division

ADDRESS 3930 Fairview Industrial Dr SE, Salem, Oregon 97302-1166

EDUCATION AND TRAINING

Utility Management Certificate

Willamette University, Oregon, 2008

Certificate in Management of Hydropower Development

Swedish International Development Cooperation Agency, Sweden,

2006 & South Africa, 2007

Fulbright Scholar, MBA, concentration in finance

Willamette University, Oregon, 2005

Certificate in Project Appraisal and Management Maastricht School of Management, Netherlands, 2002

BS, Mechanical Engineering, thermal power efficiency

Electrical & Mechanical Engineering School San Antonio Abad University, Peru, 1998

EXPERIENCE

I received a Bachelors of Science degree in Mechanical Engineering from San Antonio Abad University in Cusco, Peru in 1998. Subsequently, as a Fulbright Scholar, I received an MBA with an emphasis in finance from Willamette University in 2005. From 1999 to 2008, I worked for a Peruvian power generation company and was promoted many times, working as an Engineer, Resource Scheduler, Manager of Economic Planning and Vice-President of Generation, Commercial and Trading. Since January 2009, I have been employed by the Public Utility Commission of Oregon as a Senior Financial Economist, evaluating utilities' issuance of securities, cost of capital, mergers and acquisitions, property sales, cost of service studies, marginal cost studies, rate spread and rate design, integrated resource plans, purchased gas costs, and power costs.

CERTIFICATE OF SERVICE

UE 294

I certify that I have this day served the foregoing document upon all parties of record in this proceeding by delivering a copy in person or by mailing a copy properly addressed with first class postage prepaid, or by electronic mail pursuant to OAR 860-001-0180, to the following parties or attorneys of parties.

Dated this 15th day of June, 2015, at Salem, Oregon.

Kay Barnes

Public Utility Commission

Kay Barres

3930 Fairview Industrial Drive SE

Salem, Oregon 97308-1088

Telephone: (503) 378-5763

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