

**BEFORE THE PUBLIC UTILITY COMMISSION**

**OF OREGON**

**UM 1355**

In the Matter of )

Investigation into Forecasting Forced )  
Outage Rates for Electric Generating Units. )

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**REPLY TESTIMONY**  
**OF THE**  
**CITIZENS' UTILITY BOARD OF OREGON**

May 13, 2009





1 used in forecasting outage rates. In some cases, the fact that a standard methodology is  
2 chosen will be as, or more, important than which methodology is ultimately selected.

## 3 **II. Issues**

4 This testimony, on behalf of CUB, will proceed in the same manner as CUB's  
5 Opening Testimony, working through the items in the Consolidated Issues List submitted  
6 to the Parties on January 30, 2009.

### 7 **A. Thermal Plant Forecasting Methodology**

8 CUB endorses changing the forecasting methodology for thermal plants from the  
9 formula that is currently in use. This formula, first adopted in 1984, is somewhat  
10 convoluted and, among other issues, provides room for exploitation by plant operators  
11 who can manipulate their maintenance schedules. In place of the current formula, CUB  
12 recommends that the Commission adopt a modernized forecasting methodology that is  
13 simple, straightforward, and provides a standardized percentage factor that can be  
14 compared across facilities. This new methodology should calculate the various categories  
15 of outages independently, so as to prevent the manipulation of scheduled outages by plant  
16 operators. These categories can then be reconciled in the final calculation of the  
17 equivalent availability factor. All calculations should rely on readily-available data that is  
18 currently submitted to FERC in monthly and quarterly updates. CUB also recommends  
19 that the forecasting formulae be subject to periodic review by the Parties to ensure  
20 continued relevance and reliability.

#### 21 ***i. Peaker Plants vs. Base Load***

22 CUB believes that there are fundamental differences between base load  
23 generating facilities and peaker plants that must be addressed in their respective

1 forecasting methodologies. CUB endorses ICNU’s recommendation of the NERC  
2 formula for Equivalent Forced Outage Rate design (EFOR-d)<sup>1</sup>, described in ICNU’s  
3 testimony as “an industry standard measure of peaking unit electrical generating plant  
4 reliability that determines the likelihood the resource will be available during its normal  
5 ‘demand period’.”<sup>2</sup> Using a methodology that is an industry standard makes sense for  
6 peaker units that do not operate for much of the year.

7         Given that the data to implement the EFOR-d methodology may not be readily  
8 available, CUB recommends that the following formula be used in the interim until  
9 EFOR-d can be reliably adopted:

10         Estimated EFOR =  $\frac{\text{FOH} + \text{EFDH}}{\text{FOH} + \text{SH} + \text{EFDHRS}}$   
11

12  
13         where FOH = forced outage hours, EFDH = equivalent forced derated hours, SH  
14 = service hours of the facility, and EFDHRS = equivalent forced derated hours  
15 during reserve shutdowns  
16

17         CUB also supports the use of industry benchmarks to determine the acceptable  
18 range of outage rates. Four-year rolling averages of the 90<sup>th</sup> and 10<sup>th</sup> percentiles of  
19 industry-wide plant performance data should be sufficient indicators of what should be  
20 considered a normal level of performance. CUB recommends that plants with outage  
21 rates outside of the range of these benchmarks be adjusted to the benchmark level for  
22 forecasting purposes.

23 ***ii. Which events to include?***

24         CUB recommends that “extreme” forced outage events should be excluded from  
25 consideration in forecasting future outage rates, for reasons discussed in CUB’s Opening

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<sup>1</sup> UM 1355/ICNU/100/6-7.

<sup>2</sup> UM 1355, Outage Proposal of ICNU, 10-2-08, page 5.

1 Testimony.<sup>3</sup> In cases where extended outages are determined to have been caused by  
2 imprudence on the part of the plant operator, the period of the event should be excluded  
3 from the four-year period used in forecasting. The supplemental period needed to make  
4 the forecast period whole should be determined on a case-by-case basis. Extended  
5 outages that are excluded from the forecast and are not due to imprudence should be  
6 covered in a utility's Power Cost Adjustment Model (PCAM) or, in its absence, by a  
7 deferred accounting mechanism.<sup>4</sup>

8 ***iii. How to apply forced outage rates within the power cost model?***

9 CUB concurs with Staff's recommendation that the forced outage rate be applied  
10 as an annual average. Derating of a facility for forced outages should occur evenly across  
11 the number of hours in the year, while derating for maintenance and planned outages  
12 should be split between heavy load and light load hours at the plant level, based on  
13 operations history.

14 ***iv. How to treat new thermal resources?***

15 CUB recommends that plant operators utilize the manufacturer's or project  
16 builder's expected performance data for new facilities during the first two years of  
17 operations. A further recommendation is that available industry data should be used to  
18 compare the manufacturer's data to similar facilities to ensure that these projections are  
19 on par with industry standards. Future forecast calculations should incorporate plant  
20 performance data from year 3 onward, but should always exclude the first two years of  
21 operation.

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<sup>3</sup> UM 1355/CUB/100/3.

<sup>4</sup> See UM 1355/CUB/100/Jenks/4 for a more detailed discussion of this issue.

1 **v. *What is the appropriate historical period?***

2 CUB accepts the four-year rolling average as the appropriate historical period for  
3 FOR calculations. Where exclusions are made for extreme or extended outages, the  
4 period should be extended further back into the plant's operating history to achieve an  
5 equivalent 48-month period.

6 **vi. *Should non-outage related adjustments be included?***

7 CUB maintains no position on this issue.

8 **vii. *Should adjustments be made for new capital investments?***

9 CUB recommends that any new capital investment that helps to improve the  
10 reliability of generation facilities should trigger an immediate adjustment in the FOR  
11 forecast to reflect that increase in reliability. This practice protects customers from  
12 having to assume the entire risk of whether the new investment actually is used and  
13 useful in terms of increasing reliability.

14 **B. Hydro Plant Forecasting Methodology**

15 The inherent fluctuation in annual hydro generation availability makes forecasting  
16 for these resources difficult. CUB generally believes that hydro forecasts should be based  
17 on historic availability, such as a 50-year average of water conditions and output. CUB  
18 supports the position that forced outages must result in spillage to be considered eligible  
19 to be included in future availability forecasting. For example, a generating unit may be  
20 offline, but due to the storage capacity of hydro reservoirs, no generating potential is lost.  
21 If, however, water is spilled through the dam and generating potential is lost, the dam  
22 operator could include the event in the historic average used to forecast future generation,  
23 or could propose a forced outage rate adjustment.

1 **C. Wind Generation Reporting Methodology**

2 CUB recommends that the Parties work towards adopting a standardized reporting  
3 format for availability at wind generation facilities.

4 *i. How to apply wind forecasting to rates?*

5 As is the case with thermal facilities, CUB recommends that the expected  
6 performance data described in a wind generation project's Request for Proposals (RFP)  
7 be used for the first three to five years of operation. CUB also recommends that the  
8 Commission adopt a standardized methodology for analyzing facilities that have an  
9 established operating history.

10 **D. Planned Maintenance Calculation Methodology**

11 CUB recommends that a four-year rolling historic average be used to calculate the  
12 anticipated POF. As explained in CUB's Opening Testimony, PGE's forecasts of planned  
13 outage rates are consistently greater than the company's actual outages.<sup>5</sup> The rolling  
14 historic average methodology should adequately reduce any incentive on the part of plant  
15 operators to manipulate their planned outage schedules to take advantage of particularly  
16 favorable forecasts.

17 **E. Data Reporting Requirements**

18 CUB largely follows ICNU's recommendations regarding standardized reporting  
19 requirement for plant outages.<sup>6</sup> This proposal would require utilities to provide the plant-  
20 specific outage data that is regularly submitted to NERC<sup>7</sup> to the Commission in each  
21 general rate case, AUT, and TAM filing. These reports include:

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<sup>5</sup> UM 1355/CUB/100/9.

<sup>6</sup> See UM 1355/ICNU/100/Falkenberg/61-62.

<sup>7</sup> See UM 1355/ICNU/106 for an example.

- 1           • the plant unit ID number
- 2           • the time and duration of the outage
- 3           • the type of event, NERC code, standardized NERC description, and a
- 4           short narrative of the outage cause
- 5           • the actual lost megawatt hours of generation caused by the outage

6 In addition to these requirements, CUB also recommends that utilities be required to  
7 submit Root Cause Analysis reports for all outages exceeding seven days in length. Any  
8 additional data necessary to calculate the EFOR-d should also be provided, along with  
9 annual equivalent forced outage rates and availability factors for each year in the four-  
10 year period.

## WITNESS QUALIFICATION STATEMENT

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## UM 1355 – CERTIFICATE OF SERVICE

I hereby certify that, on this 13<sup>th</sup> day of May, 2009, I served the foregoing **REPLY TESTIMONY OF THE CITIZENS' UTILITY BOARD OF OREGON, (CUB 200/Jenks and Feighner; CUB 201 Witness Qualifications Statement, Gordon Feighner)** in docket UM 1355 upon each party listed in the UM 1355 PUC Service List by email and, where paper service is not waived, by U.S. mail, postage prepaid, and upon the Commission by email and by sending an original and five copies by U.S. mail, postage prepaid, to the Commission's Salem offices.

(W denotes waiver of paper service)

(C denotes service of Confidential material authorized)

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