

1 in the first part of the sentence.

2 Staff finds no compelling reason why the Commission should not impose its
3 proposed Collar. However, staff proposes an alternative replacement strategy to address
4 its own, as well as Portland General Electric's (PGE) and Idaho Power's, concerns about
5 the relevancy of historical data, and a concern about limited data sets for purposes of the
6 Commissions proposed long-term average.

7 **2. Procedural Background**

8 This docket has proceeded through various stages and, in the present phase, has
9 been refined to determine the most "accurately predictive" FOR "Collar." *See* PUC
10 Order No. 10-157 at 2. As will be discussed, that narrow issue has been further distilled
11 to an inquiry into the most appropriate "replacement" or "substitution" strategy for the
12 "outliers" (i.e. extreme outage events) that are identified by the Collar methodology.

13 In its Order 09-479, the Commission endorsed, and clarified, the Notice of Intent
14 to Modify Stipulations and Establish Rate Calculation earlier issued by Administrative
15 Law Judge Arlow. In pertinent part, the Commission proposed to amend PGE's, Idaho
16 Power's and staff's respective stipulations to adopt the Commission Collar.

17 PGE and Idaho Power subsequently filed testimony challenging or questioning
18 the Commission Collar. Staff and the Industrial Customers of Northwest Utilities
19 (ICNU) submitted reply testimony and a hearing was held on August 23, 2010.
20 PacifiCorp was not allowed to submit additional testimony but was permitted to
21 participate in the hearing. Idaho Power did not participate in the hearing because, after
22 testimony had been filed, staff and Idaho Power reached a settlement in principle.

23 **3. The Collar Mechanism and a Replacement Strategy**

24 In its ratemaking process the Commission uses a simple four-year moving
25 average to forecast the forced outage rate of a coal-fired unit for the test period. A widely
26 accepted principle in forecasting, especially forecasts using time-series data sets that have

1 a limited number of data points, is to eliminate an outlier value so that it does not
2 inappropriately influence the forecasted value. Based on this premise, the parties
3 proposed collar methodologies that would achieve an increased level of accuracy over the
4 current four-year average. The Commission proposed a collar mechanism that it believed
5 was reasonable given the information provided within the first phase of the proceeding.

6 In this second phase of the proceeding, PGE and Idaho Power have expressed
7 concerns as to the validity of using a long-term average that incorporates forced outage
8 rate data that may no longer be relevant and unintentionally bias the forecast. *See*
9 *generally* PGE/300, Idaho power/100. In addition, staff has concerns as to the length of
10 historical plant data that is available for the specific coal-fired generating units of the
11 individual utilities. *See* Staff/400, Brown/6.

12 In its opening testimony, PGE questioned ICNU's assertions that its proposed
13 method is more accurate than the original staff proposal. PGE's critique of the ICNU
14 method was primarily based on ICNU's theory that there is "mean reversion" over the
15 life of a coal plant in its forced outage rates. Essentially, PGE claimed that the historical
16 data set was a non-stationary time series, or in layman's terms, that the plant's annual
17 average FOR was changing through time and would not return to one stationary value or
18 mean. *See generally* PGE/300.

19 Idaho Power also raised a concern with regard to using a long-term historical
20 average as a replacement value because it believes that over time the physical and
21 operational characteristics of the Company's thermal fleet have changed. Idaho Power
22 gave the example of maintenance procedures and the fact that they are completely
23 different than those used at the plant 20 to 30 years ago. *See* Idaho Power/100,
24 Carstensen/6, Lines 1-3.

25 However, PGE and Idaho Power did not provide statistical evidence of their
26 conclusions with regard to a changing long-term average, or implications that changes in

1 operations have had a significant change in the forced outage rate over time. Staff
2 analyzed the PGE and Idaho Power testimony and found that while there were significant
3 changes in the mean when calculating a rolling ten-year average, staff was unable to
4 verify PGE's and Idaho Power's concerns, due to a lack of historical outage rate data.
5 *See* Staff/400, Brown/6.

6 Lastly, PGE refuted ICNU's theory that its methodology provides greater forecast
7 accuracy than the proposed staff method. PGE cited methodological errors in ICNU's
8 conclusions, and an inaccuracy in ICNU's calculation. PGE's ultimate conclusion was
9 that the ICNU method was not demonstrably superior to the staff method, but essentially
10 equivalent in its forecast results. *See* PGE/300, Tinker-Weitzel/1-2.

11 Given the lack of statistical evidence in support of parties concerns with historical
12 plant data, and a relative statistical tie between the proposed staff method and the ICNU
13 forecasting method, staff concluded that it could not find a compelling reason for the
14 Commission to alter its decision in Order No. 09-479. *See* Staff/400, Brown/2.
15 However, staff finds that the concerns identified by Idaho Power and PGE, and a possible
16 trend in the average of individual plants over time, should be taken into consideration. It
17 is this reason that staff witness Brown provided an alternative proposal to the
18 Commission.

19 Essentially, staff proposes to use a rolling ten-year average as the replacement
20 value for the identified outlier, rather than the long-term historical average as proposed
21 by the Commission. At the hearing, staff provided a simple example of how its ten-year
22 average replacement strategy would work: PacifiCorp's Coal Strip 3 coal plant had a
23 FOR in 2002 of approximately 36.8 percent. Under staff's alternative proposal, it is first
24 necessary to determine whether the 2002 FOR was an outlier (extreme outage event)
25 using the NERC 90/10 percentiles. Assuming 2002 is identified as an outlier, the next
26 step is to determine the ten-year FOR average for the period 2008 through 1999 (i.e. the

1 most recent ten-year rolling average of the FOR for the plant at issue).

2 In order to determine the ten-year average for the period 2008 through 1999, it
3 would be necessary to determine and replace outliers back to 1999. In fact, it is possible
4 to identify outliers back to the beginning of the plant's operation. This initial outlier
5 identification and replacement analysis would only need to be performed once, and once
6 it was complete, it would be used going forward without having to recalculate the
7 historical data. *See* Transcript at 20-24 (cross examination of staff witness Brown).

8 Staff is aware that PGE's lawyer at the hearing stated it would take the company
9 "two to three weeks" to fully analyze staff's proposal. Transcript at 44. Similarly,
10 PacifiCorp's witness Duvall testified that staff's proposal was unclear and not fully
11 understood by the company. Transcript at 48-49.

12 Staff disagrees that its proposal is complex, unclear or difficult to understand. Its
13 simplicity is illustrated by the above example. Indeed, staff witness Brown testified that
14 the underlying method to her proposal is very similar to PacifiCorp's 28-day outage
15 proposal submitted in its supplemental testimony. *See* Transcript at 24, implicitly
16 referencing PPL/102, Godfrey/8-11. Moreover, Witness Falkenberg found staff's
17 proposal, a ten-year average, to be "not difficult to compute." Transcript at 37.

18 Lastly, ICNU's expert witness Falkenberg testified at the hearing that he had
19 reviewed staff's proposal and found that it would produce more accurate results than
20 staff's original proposal. Transcript at 38.

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1 **4. Conclusion**

2 For the reasons stated, staff concludes the Commission Collar is appropriate to
3 resolve the remaining FOR issues. However, if the Commission agrees with staff, Idaho
4 Power and PGE's concerns with regard to irrelevant historical data, a changing mean
5 through time, and incomplete historical plant data, it may consider adopting staff's
6 alternative proposal for the substitution strategy.

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8 DATED this 8th day of September 2010.

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Respectfully submitted,

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1 **CERTIFICATE OF SERVICE**

2 I certify that on September 8, 2010, I served the foregoing Staff's Opening Brief upon all
3 parties of record in this proceeding by delivering a copy by electronic mail and by mailing a
4 copy by postage prepaid first class mail or by hand delivery/shuttle mail to the parties accepting
5 paper service.

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