

July 8, 2004

VIA FACSIMILE AND UPS OVERNIGHT

Administrative Hearings Division
Oregon Public Utility Commission
550 Capitol Street NE, Suite 215
PO Box 2148
Salem, OR 97308-2148

Re: UM 1121

Dear Sir or Madam:

Enclosed for filing in the above-referenced docket are the original and five copies of the Joint Reply of PGE, Enron, and Applicants to INCU's Brief on *In Camera* Review of Disputed Materials. Please contact me with any questions.

Very truly yours,



Sarah Wallace

Enclosures

cc: UM 1121 Service List

**CERTIFICATE OF SERVICE
UM 1121**

I hereby certify that a true and correct copy of **JOINT REPLY OF PGE, ENRON, AND APPLICANTS TO ICNU'S BRIEF ON IN CAMERA REVIEW OF DISPUTED MATERIALS** was served via U.S. Mail on the following parties on this 8th day of July, 2004:

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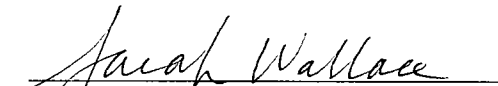
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1 **A. ENRON, PGE, AND APPLICANTS SHARE A MATTER OF COMMON**
2 **INTEREST SUFFICIENT TO PROTECT THEIR COMMUNICATIONS**

3 Enron, its wholly owned subsidiary, PGE, and Applicants share matters of common
4 interest, namely: (1) to obtain approval of Applicants' proposed purchase of PGE from Enron
5 at the Oregon Public Utility Commission ("OPUC") and the Federal Energy Regulatory
6 Commission ("FERC"); and (2) information related to PGE's potential legal liabilities that
7 Applicants may assume as the prospective purchaser. As explained below, these common
8 interests provide sufficient basis to extend the protections provided by both the attorney-client
9 privilege and the work product doctrine to communications shared between the parties that
10 relate to the transaction and the approval process.

11 Courts routinely have applied the common interest privilege to protect communications
12 between corporations that, as here, are engaged in a purchase/sale transaction. *See, e.g.,*
13 *Cavallaro v. United States*, 153 F. Supp. 2d 52, 62 (D. Mass. 2001), *aff'd*, 284 F.3d 236 (1st
14 Cir. 2002) ("The weight of the case law suggests that, as a general matter, privileged
15 information disclosed during a merger between two unaffiliated businesses would fall within
16 the common-interest privilege."); *Hewlett-Packard Co. v. Bausch & Lomb Inc.*, 115 F.R.D.
17 308, 311 (N.D. Cal. 1987) (upholding claim of privilege for communication between two
18 corporations engaged in sale of corporate division).

19 Similarly, courts commonly have used the presence of a common interest to extend
20 work product protections to communications shared among corporations engaged in the sale of
21 a business. *See, e.g., United States v. Adlman*, 134 F.3d 1194, 1199-1200 (2d Cir. 1998)
22 (concluding that work product protection should apply to communications shared by a
23 company that "is engaged in, or contemplates, some kind of partnership, merger, joint
24

25 of communications in Applicants' possession, Applicants do not waive their right to demand that ICNU first meet its
26 burden of presenting "sufficient evidence" that the communications do not, in the first instance, fall within the scope
of a privilege or the work product doctrine. *Kahn v. Pony Express Courier Corp.*, 173 Or. App. 127, 132-33 (2001).

1 undertaking, or business association with another company”); *United States v. Gulf Oil Corp.*,
2 760 F.2d 292, 296 (T.E.C.A. 1985) (applying work product protections to communications
3 between two companies “in the initial stages of becoming parent and subsidiary”).

4 In the context of a corporate transaction, acknowledging the protections afforded by a
5 common interest advances important policy goals:

6 Unless it serves some significant interest courts should not create
7 procedural doctrine that restricts communication between buyers
8 and sellers, erects barriers to business deals, and increases the risk
9 that prospective buyers will not have access to important
10 information that could play key roles in assessing the value of the
11 business or product they are considering buying. Legal doctrine
12 that impedes frank communication between buyers and sellers also
13 sets the stage for more lawsuits, as buyers are more likely to be
unpleasantly surprised by what they receive. By refusing to find
waiver in these settings, courts create an environment in which
businesses can share more freely information that is relevant to
their transactions. This policy lubricates business deals and
encourages more openness in transactions of this nature.

14 *Hewlett-Packard Co.*, 115 F.R.D. at 311.

15 A claim that communications are protected by a common interest is further strengthened
16 when there is evidence that the communications were revealed both in confidence and in
17 anticipation of litigation. *See, e.g., Gulf Oil Corp.*, 760 F.2d at 296 (finding stronger case for
18 common interest when information was exchanged between merging corporations with “strong
19 common interests in sharing the fruit of trial preparation efforts” and concurrently with a
20 guarantee of confidentiality). Both elements are present here. First, because the parties knew
21 that any purchase agreement ultimately would be contested in proceedings before the OPUC
22 and (potentially) FERC, they entered into a common interest agreement in anticipation of that
23 litigation. In this docket, the OPUC has adopted a contested case proceeding that qualifies as
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1 “litigation” for the purpose of the work product doctrine.² Second, the parties entered into a
2 confidentiality agreement that applied to information disclosed during the transaction.³ These
3 indicia of common interest require that the ALJ protect communications between them.

4 **B. ENRON, PGE, AND APPLICANTS DO NOT HAVE TO SHARE**
5 **COMMON INTERESTS ON EVERY ISSUE**

6 ICNU incorrectly suggests that the common interest or joint defense privilege does not
7 apply because “PGE and TPG do not share the same party status in this Docket,” and “PGE has
8 not demonstrated that TPG, PGE, and Enron share common interests on all issues.” *ICNU’s*
9 *Brief at 11.*

10 In fact, complete commonality of interests is not required. Oregon law recognizes
11 waiver of the common interest privilege only “where there is *no* common interest to be
12 promoted by a joint consultation, and the parties, therefore, meet on a *purely* adversary basis.”
13 1981 Conference Committee Commentary to OEC 503(2) (emphasis added). *See also United*
14 *States v. McPartlin*, 595 F.2d 1321, 1336 (7th Cir. 1979) (“the joint-interest privilege is not
15 limited to situations in which the positions of the parties are compatible in all respects”); *In re*
16 *Circle K Corp.*, 1997 WL 31197 * 11 (S.D.N.Y. 1997) (“parties need not have identical
17 interests to have a common interest”).

18 Because PGE, Enron, and Applicants need not share common interests on every issue,
19 the fact that they do not share the same party status in this docket is irrelevant. *See, e.g., United*
20 *States v. AT&T Co.*, 642 F.2d 1285, 1299 (D.C. Cir. 1980) (“‘common interest’ should not be
21 construed as narrowly limited to co-parties”); *SCM Corp. v. Xerox Corp.* 70 F.R.D. 508, 512
22 (D. Conn. 1976) (“the shared interest necessary to justify extending the privilege to encompass

23 ² “Litigation” is defined “to include all proceedings in which there is a right of cross-examination” such as
24 “all trial-type hearings . . . rule-making on the record, and any other proceedings in which by law or established
25 practice the right of cross-examination exists.” *United States v. AT&T*, 86 F.R.D. 603, 627-28 (D.D.C. 1979).

26 ³ Applicants have produced drafts of this confidentiality agreement to ICNU under the Standard Protective
Order. *See* Exhibit 371 to ICNU’s Fifth Set of Data Requests.

1 intercorporate communications appears most clearly in cases of co-defendants and impending
2 litigations but is not necessarily limited to those situations.”).

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4 **C. THE PARTIES’ COMMON INTEREST EXTENDS THE PROTECTION**
5 **OF BOTH THE ATTORNEY-CLIENT PRIVILEGE AND THE WORK**
6 **PRODUCT DOCTRINE**

7 ICNU asserts that to claim joint defense or common interest protection for
8 communications that PGE shared with Applicants (or vice versa), those communications “must
9 be subject to the attorney-client privilege.” *ICNU’s Brief at 10*. However, a common interest
10 claim also affects communications subject to the *work product doctrine*. The work product
11 doctrine and the attorney-client privilege are distinct and should be addressed separately. A
12 shared communication may qualify as protected work product, whether or not it qualifies as an
13 attorney-client privileged communication. Further, parties with a common interest may share
14 work product without waiving the work product protection. *See, e.g., Key v. U.S. Bancorp*
15 *Disability Income Plan*, 1988 WL 114929 * 3 (D. Or. 1988).

16 The work product doctrine is far broader than the attorney-client privilege in that (1) it
17 protects more than just communications between the attorney and the client, and (2) it is more
18 difficult to waive the protection afforded work product by mere disclosure to a third party. The
19 work product doctrine applies to any document “prepared in anticipation of litigation or for trial
20 by or for another party or by or for that other party’s representative (including an attorney,
21 consultant, surety, indemnitor, insurer, or agent)” ORCP 36 B(3). Importantly, even
22 communications between non-lawyers are protected by the work product doctrine if they are
23 prepared in anticipation of litigation. *Id.*

24 The protection afforded by the doctrine is not waived “unless the disclosure is
25 inconsistent with maintaining secrecy from possible adversaries.” *Key*, 1988 WL 114929 at * 3.
26 Corporations that share a common interest in closing a business transaction therefore are able to

1 share work product freely without losing those protections. *See, e.g., Gulf Oil Corp.*, 760 F.2d at
2 295-96 (“A transfer made to a party with ‘strong common interests in sharing the fruit of trial
3 preparation efforts,’ or such a transfer made concurrently with a guarantee of confidentiality,
4 does not necessarily constitute a waiver of the work product privilege.”).

5 The strong commonality of interest shared between PGE, Enron, and Applicants, as
6 described above, provides sufficient ground to extend work product protection to
7 communications shared between them.

8 **D. THE WORK PRODUCT DOCTRINE APPLIES TO COMMUNICATIONS**
9 **PRIOR TO EXECUTION OF THE STOCK PURCHASE AGREEMENT**

10 The work product doctrine applies to any document prepared “in anticipation of
11 litigation.” ICNU claims that “in anticipation of litigation” means that there must be more than
12 “a mere potential for litigation.” *ICNU’s Brief at 9*. ICNU also suggests that, “for the purposes
13 of this proceeding, it appears that the OPUC and FERC litigation regarding the proposed
14 transaction was reasonably certain at the time that TPG and Enron executed the Stock Purchase
15 Agreement.” *Id. at 9-10*. ICNU is incorrect on both counts.

16 A “growing number” of courts – most recently the Ninth Circuit – are adopting a broad
17 “because of” standard to determine whether documents are prepared “in anticipation of
18 litigation.” *See In re Grand Jury Subpoena (Mark Torf/Torf Environmental Management)*, 357
19 F.3d 900, 907 (9th Cir. 2004). Applying this standard, “a document should be deemed prepared
20 ‘in anticipation of litigation’ and thus eligible for work product protection . . . if ‘in light of the
21 nature of the document and the factual situation in the particular case, the document can fairly be
22 said to have been prepared or obtained because of the prospect of litigation.” *Id.* (citing Charles
23 Alan Wright, Arthur R. Miller, and Richard L. Marcus, 8 *Federal Practice & Procedure* § 2024
24 (2d ed. 1994)).

1 The “because of” standard “does not consider whether litigation was a primary or
2 secondary motive behind the creation of a document. Rather, it considers the totality of the
3 circumstances and affords protection when it can fairly be said that the ‘document was created
4 because of anticipated litigation, and would not have been created in substantially similar form
5 but for the prospect of that litigation.’” *In re Grand Jury Subpoena*, 357 F.3d at 908 (quoting
6 *United States v. Adlman*, 134 F.3d 1194, 1195 (2d Cir. 1998)). Importantly, the work product
7 doctrine does *not* require that a document be prepared “primarily to assist in” litigation, and
8 “there is no rule that bars application of work-product protection to documents created prior to
9 the event giving rise to litigation.” *Adlman*, 134 F.3d at 1198, 1200.

10 For example, in *Adlman*, the court analyzed a memorandum prepared by an accountant
11 and lawyer to evaluate the tax implications of a proposed merger. The memorandum was drafted
12 to assist the client in making a business decision, but also was prepared “because of” the almost
13 certain prospect that the proposed merger would result in litigation with the Internal Revenue
14 Service. Under those circumstances, the court concluded that the work product doctrine may
15 apply. *See Adlman*, 134 F.3d at 1204.

16 Similar to the merging corporations in *Adlman*, in this case each party knew that any
17 agreement to purchase PGE, although a business decision, would also require regulatory
18 approval and would be contested in proceedings at the OPUC and potentially at FERC. Many
19 communications between Applicants, Enron, and PGE were made “because of” this certainty.
20 Some of those communications reasonably would have occurred before Enron and TPG signed
21 the Stock Purchase Agreement, because each party had an interest in laying the groundwork for a
22 common strategy at the Commission in advance of signing. The ALJ should not order disclosure
23 of these communications.

24 Lastly, Enron, PGE, and Applicants shared information generated by their attorneys
25 relating to potential and actual legal liabilities. These communications clearly involved a matter
26

1 of common interest and are afforded work product protection. *See, e.g., Adlman*, 134 F.3d at
2 1199-1200 (work product protection should extend to attorneys' candid assessment of litigation
3 prospects that are shared between two companies engaged in or contemplating a merger or other
4 business association); *Gulf Oil Co.*, 760 F.2d at 296 (purchasing company had legitimate,
5 nonadversarial, interest in reviewing work product related to litigation involving company it
6 sought to purchase). Accordingly, the ALJ should not order that these communications be
7 disclosed.

8 **E. COMMUNICATIONS IN DRAFT FORM ARE ENTITLED TO WORK**
9 **PRODUCT PROTECTION**

10 ICNU claims that a prior Commission order permits disclosure of draft documents over
11 the claim of attorney-work product privilege. The cited case, *Re US West Communications, Inc.*,
12 Docket No. UM 823, Order No 97-248 (sic., s/b Order No. 97-428), does not support this broad
13 claim. In that case, US West was ordered to produce a working draft of an application it was
14 required to file with *another* agency, the FCC. The Commission needed the information from
15 this application in order to make its own recommendation to the FCC. Order 97-428 at 2. The
16 Commission's decision clearly does not address work product privilege available to drafts
17 prepared in connection with proceedings before the OPUC.

18 **CONCLUSION**

19 Applicants continue to have a common interest with PGE and Enron in obtaining
20 approval of its proposed purchase of PGE. Communications between PGE, Enron, and
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25 ///

1 Applicants relating to that purchase and the approval process are protected by the common
2 interest privilege and the work product doctrine, and should remain so.

3 RESPECTFULLY SUBMITTED this 8th day of July, 2004.

4
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